



'Weight of Your Heart, Weight of A Feather' Artist: David B. Dahlquist

2019 ANNUAL BUDGET



ANNUAL BUDGET

Fiscal Year 2019, Beginning January 1st

The following individuals are recognized for their significant contributions toward the City's 2019 budget process.

Mayor

Peggy J. Dunn

City Council

Ward 1

Debra Filla
Andrew Osman

Ward 2

Jim Rawlings
Mary Larson

Ward 3

Lisa Harrison
Chuck Sipple

Ward 4

James Azeltine
Julie Cain

Budget and Finance Committee

City Council

Committee as a Whole

Citizen Appointees

Anab Abdulahi
Linda Hanson
Jim Morris

The picture on the cover of the document displays the art located at the Leawood Justice Center. The piece, by artist David B. Dahlquist, is titled 'Weight of Your Heart, Weight of a Feather' and was installed in June 2017.

*The cover was designed by City employee, **Marica Putman**.*

Budget Staff

City Administrator

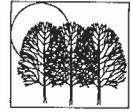
Scott M. Lambers

Finance Director

Dawn Long

Budget Manager

Kathy Byard



Introduction

For ease of use, this budget has been organized into thirteen (13) sections. These sections are located behind their respective tabs and include:

1. **Budget Message:** This is an overview of the budget written by the City Administrator to the Governing Body and the citizens of Leawood. It presents highlights of the 2019 budget.
2. **City Overview:** This section contains an organizational chart, Governing Body goals, Ad Valorem/Mill Levy data, economic information, a community profile, and City history.
3. **Financial Overview:** This section includes a description of the City funds, position summary for personnel by department, revenue highlights, expenditure trends, financial summaries showing 2017 actuals, 2018 estimate, and 2019 budgets. It also includes a projection of the reserves, both debt and operating, through 2025.
4. **Administration Program Summary:** Includes budget totals for General Operations, Administration, Finance, Human Resources, Municipal Court, Legal Services, Information Services, Community Development Administration, Planning Services, Neighborhood Services and Code Services.
5. **Police Program Summary:** Includes budget totals for all seven divisions: Administration, Communications (Dispatch), Records, Investigations, Patrol/Traffic, D.A.R.E., and Animal Control.
6. **Fire Program Summary:** Includes budget totals for Administration, Operations, and Prevention/Investigation.
7. **Public Works Program Summary:** Includes budget totals for eight divisions: Administration, Street Maintenance, Street Improvements, Fleet Maintenance, Engineering/Inspection, Engineering/Design, Facilities Maintenance, and Stormwater Management.
8. **Parks & Recreation Program Summary:** Includes budget totals for eleven divisions: Administration, Golf Course, Aquatic Center, Recreation Programming, Park Maintenance, Sports, Special Events, Community Theater, Historic Programs, Cultural Arts, and Outdoor Programming.
9. **Capital and Debt Overview:** Includes lists and descriptions of capital leases, capital equipment purchases, capital projects, pay-as-you-go capital, arterial/collector street rehabilitation program, residential street rehabilitation program, stormwater projects, and street/stormwater projects funded by the 1/8-cent sales tax and debt service information.
10. **Summary of Personnel:** Includes a detailed list of each position in every department for 2017, 2018 and 2019.
11. **Budget & Financial Policies and Glossary of Terms:** Includes the budget and financial policies of the City and provides the reader with a glossary of terms found in the document.
12. **General Fund Detail:** Includes line item detail for the General Fund. Internal staff primarily uses this section.
13. **Other Funds Detail:** Includes line item detail for all other funds. Internal staff primarily uses this section.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Leawood
Kansas**

For the Fiscal Year Beginning

January 1, 2018

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Leawood, Kansas for its annual budget for the fiscal year beginning January 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. The 2019 budget continues to conform to program requirements and will be submitted for consideration this fall.



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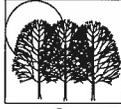
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CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



"Weight of Your Heart, Weight of A Feather"

Artist: David B. Dahlquist

Located at the Leawood Justice Center



City of Leawood

4800 Town Center Drive • Leawood, Kansas 66211 • (913) 339-6700
(913) 339-6781 Fax

Honorable Mayor, Council Members, and the Leawood Community:

Submitted to you is the 2019 Budget for the City of Leawood. The total 2019 Budget equals \$65,786,300 and represents a 14.2% decrease from the 2018 Estimated Budget. It continues to reflect conservative revenue estimates, as in previous years. The 2019 revenues are projected at \$61,869,400, a 1.3% increase from the 2018 Estimate, and 2.7% higher than the 2017 actuals of \$60,248,127.

Based upon a solid set of financial measures and benchmarks, the 2019 budget is expected to deliver the same quality and exceptional services, which have been the standard for the City of Leawood for 70 years, as Leawood will celebrate its 70th Anniversary this year. The primary purpose of a budget document and the budget process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given constraints. The 2019 Budget has been designed with the long-term goals of the City and the continuation of Leawood's tradition of maintaining a responsive government, a stable financial position and high service levels.

The sound financial condition of a City depends on its ability to balance the demands for service with available financial resources. Monitoring financial condition allows managers to identify existing and emerging financial problems and develop solutions in a timely manner. Leawood has used a financial forecasting and planning model to monitor financial progress. The City began using this tool over a decade ago. Every year it has been improved and it is monitored throughout the year to ensure that fund balances remain within policy standards, especially when revenue sources and expenditure demands change. Additionally, Leawood continues to have a diversified revenue base. The largest category, 38%, comes from property taxes; followed by other governmental revenue of 32%, which includes franchise fees, licenses, permits, and charges for services; and lastly sales taxes of 30%. Also contributing to Leawood's stability is the fact that the City continues to offer, attract and promote a high quality of life. Leawood was voted the "2017 Third Best Small City", with populations of 25,000 to 100,000, in the United States by WalletHub.com. Almost 1,300 cities were evaluated on 33 livability factors including housing costs, schools, safety and entertainment options.

For the 2019 budget year, Leawood is anticipating an increase in assessed valuation for real property. The final assessed valuation numbers will be released by the County Clerk in December. When staff met with the County Appraiser early this year, the appraisal statistics were again very positive. Residential appraisal growth year-over-year was 5.4% as compared to 6.1% last year; and the change in the commercial appraisal value was 2.7% as compared to 3.8% last year. Over the past ten years, the City's property tax base has increased 1.9% per year on average. However, the strongest growth occurred in the years prior to 2010. Assessed values decreased three years in a row, before rebounding in 2014. The growth for the current year is 4.72% as compared to 5.72% for last year. During the last ten years, real commercial property

has grown faster than all other classifications, and today represents 23% of total taxable property. Residential real property continues to comprise the majority of the total, at 68%, while personal property classifications have dropped in importance, once representing 13% of the total base, now only 9% of the total.

The second largest single source of City revenue is sales tax. The 2019 budget projects revenue from the City 1% sales tax to be \$7,729,800 or an increase of 2.95% from the 2018 estimated budget. The five-year average growth for this single revenue source is 1.8% and the three-year average is 2.9%. The budget is comprised of several types of sales tax revenue: city and county general sales tax; city and county compensating use tax; a city 1/8-cent capital sales tax used for stormwater and street repairs; and two different 1/4-cent special county sales and use taxes. One for public safety with no sunset date, and another for the construction of a County Courthouse/Coroner facility, which ends in 2027. Over the last ten years, total sales tax collections were bolstered by the collection of the capital taxes. Included in this classification was the Public Safety sales tax, which was in existence for four years, ending on March 31, 2011. Absent these tax rate changes, growth in the base has kept pace with changes in population and inflation. For both general and use sales tax collections, 62% of the revenue comes from the City's sales tax levies and the remaining 38% from the City's distributed share of the Countywide taxes.

The budget process is a year round staff endeavor. The formal process for the 2019 Annual Budget began with discussion at the April 16, 2018 Governing Body work session. Both the 2019-2023 Capital Improvement Program (C.I.P.) and financial assumptions for the 2019 budget were discussed. The financial framework for the development of the 2019 budget was managed around these discussions. Another integral part of the annual operating budget is assessed valuation. The 2019 appraised values were released by the County in early March. All of these aided in the development of the budget directives, which include:

Sustaining financial stability

- ✓ Reserves for all Operating Funds are budgeted at 39% of expenditures, above the 11% minimum.
- ✓ Debt Service reserve levels remain at 35% or above throughout the financial planning period.
- ✓ The 2019 budget includes a mill levy of 24.517. Current projections include a 0.95 mill levy increase in each year of 2021, 2023, and 2025.
- ✓ All long-term forecasting parameters have been met as outlined in the budget document.
- ✓ In 2019, all sales and use tax areas are expected to increase 2.95% from the 2018 Estimate. Leawood has become a major restaurant venue over the years, boasting a multitude of restaurants offering a wide-range of food choices in a variety of dining environments and price ranges. Additionally, there are many shopping choices, including specialty food stores, which offer an array of upscale and unique selections.
- ✓ Capital projects, where practical, are linked to operating costs in order to monitor and maintain long-term financial balance.
- ✓ Carefully monitoring spending with a watchful eye towards inflationary pressure in other commodities, services, as well as capital costs. In multi-year financial planning, capital funds, particularly the City's capital equipment fund and the capital projects fund, all include an inflation factor.
- ✓ Continuation of the City's Aaa Bond Rating.

Sustaining service levels

- ✓ Maintain equitable and competitive employee compensation.
- ✓ Police officers will average 1.8 commissioned officers per 1,000 citizens.
- ✓ Firefighters will average 614 residents per one firefighter.
- ✓ Parks & Recreation will average 530 residents per one FTE.
- ✓ Administrative employees, as a percentage of direct employees, will average 17.4%.
- ✓ Mandates and operating costs of capital are funded.
- ✓ An average PCI rating of 79.9, compared to the Governing Body goal of a street rating of not less than 70.0.

Sustaining efficient delivery of services

- ✓ The City's 2019 Budget continues to provide a high level of service to the citizens by increasing efficiency in service delivery and addressing resource needs in every part of the City. Employees in all departments continually participate in training and obtain certifications to ensure that City services are being delivered by well-trained, knowledgeable individuals. Each department reviews both industry standards and internal goals on a regular basis to determine if services are being delivered efficiently and identify improvements, when needed.
- ✓ Performance measures within each department are linked with the resources needed to meet the expected performance levels during the fiscal year.
- ✓ The City's technology direction continues to grow and expand with fiber connectivity, the development of a disaster recovery site, terminal server deployment, and the acquisition of internal firewalls for the network. All of these have resulted in high computing performance and connectivity, integrated systems with increased communication and capability, virtualization, and higher security.

THE CITY OF LEAWOOD'S VISION

Leawood prides itself on being a safe, attractive community, which values its distinctive character. The citizens of Leawood are civic-minded and are an important component in shaping Leawood's future. As the City of Leawood looks to the future, it will continue to maintain the residential property values, promote neighborhood-oriented commercial developments, offer a variety of high quality residential neighborhoods, sustain environmental sensitivity, retain natural landscapes and provide public, open space. With vision, as articulated in our comprehensive plan, the City of Leawood will continue to grow with distinction.

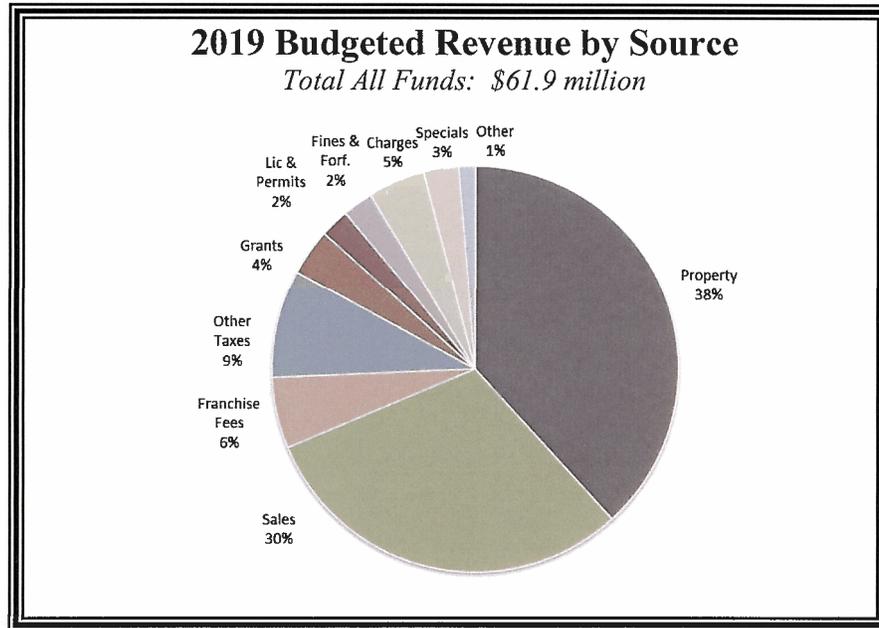
GOVERNING BODY GOALS

Each year the Governing Body reviews, reaffirms and develops strategic goals, which support the City's vision. Goals are categorized in the five main areas that have allowed the City to flourish: Public Safety, Financial Stability, Capital Improvements, Growth Management, and Quality of Life. Short-term goals are either incorporated into the 2018 operations plan or will be addressed in the 2019 budget. Long-term goals cover issues that will strategically guide long-range plans for the community. All of the goals are linked to the Long Term Strategic Financial Planning section.

FINANCIAL HIGHLIGHTS

Revenue Highlights

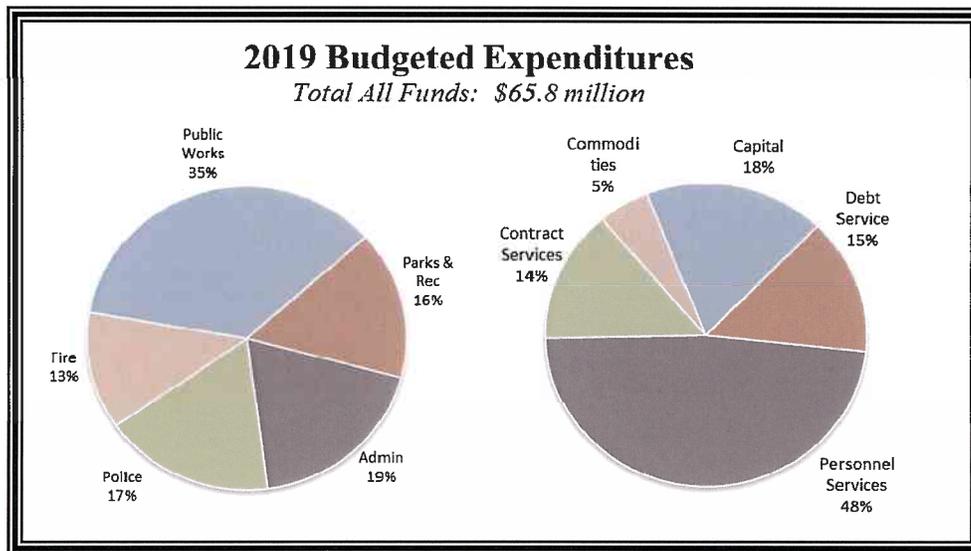
- ❖ Total revenue is expected to increase in 2019 by 1.3% or \$805,593.
- ❖ For 2019, the mill levy is 24.517; no change from last year.



- ❖ Property taxes, of \$23,651,556, represent 38% of the total 2019 budget. Staff is projecting an increase of 4.18% in assessed valuation for 2019; followed by growth of 3.10% for 2020 and each year thereafter. When converted to assessed valuation, real property increased by 4.18%, as compared to an increase of 5.29% last year. The County Clerk will distribute the final assessed valuation at year-end at which time the financial planning model projections will be updated.
- ❖ Other Governmental Revenues total 32% of the budget, or \$19,393,744. Included in this area are: franchise fees; taxes on motor and recreational vehicles; alcohol and gasoline taxes as distributed from the State; special assessment payments on bonded projects; contributions from other entities for major street projects; licenses and permits, fees for recreational activities or classes, and court fines/forfeitures.
- ❖ Sales and Use Tax comprises 30% of total revenue in 2019 and is expected to rise 2.95%, in total for all categories, from 2018. Included in the 2019 budget is \$18,824,100 and \$18,284,500 in the 2018 estimated budget. Total collections in 2017 were 2.9% higher than 2016 and 0.1% lower than the 2017 estimated budget. The City began receiving a portion of the 0.25% County Courthouse/Coroner Facility sales/use tax in 2017. This tax began on April 1, 2017 and will end after ten years. This revenue is being placed into the Economic Development fund.

Expenditure Highlights

- ❖ Expenditures for 2019 decreased by 14.2% or \$10,857,300.



- ❖ Personnel Services increased by 7.5% over the 2018 Estimated Budget, totaling \$31,572,000 in 2019. A 5.0% market adjustment, for benefit-eligible employees, has been included in the 2019 Budget along with a maximum 3.9% merit increase. Also in 2019 are increases for health insurance, social security, unemployment payments, group life insurance, state pension plans and long-term disability plans. A new full-time Firefighter position has been added in 2019 to help alleviate the steadily increasing demand for fire services over the last several years.
- ❖ Operating expenses, which include contractual services and commodities, has decreased by \$1,028,100, or 7.6%, from the 2018 Estimated Budget. A large decrease, offset by new spending, is due to the transfer of \$1,300,000 in Transient Guest Tax receipts to the Economic Development fund in 2018. All types of building, vehicle, and liability insurance are expected to increase by \$48,800, or 10.0%, from 2018. A total of \$82,400 in one-time new spending has been added to the 2019 Budget, including an update to the Police Department policy manual and daily bulletin system; an upgrade to the entry door locks at Fire Stations #2 and #3; and LED lighting at the Ironwoods Lodge.
- ❖ Capital costs are projected to decrease by 49.7%, or \$11,888,800, from 2018. Within 2018 are projected sales tax collections to be transferred to the Economic Development and Public Safety funds (\$9.1m); completed replacement of Park Maintenance flooded vehicles/equipment (\$1.4m); Arterial and Residential street projects with a larger shared cost for Leawood (\$1.1m); completion of the Fiber Technology project (\$0.7m); and higher costing storm repair projects (\$0.5m). Planned 2019 pay-as-you-go capital purchases/improvements include: \$2,400,000 for arterial street repairs; \$1,573,000 for residential street repairs; \$2,110,000 in replacement vehicles/equipment; \$1,775,100 in City building, park, golf course repairs/maintenance; and \$1,900,000 for stormwater projects.
- ❖ Debt is projected to decrease by 1.6%, or \$152,100 from the 2018 Estimated Budget. No new general obligation debt issuance is planned for 2019. The issuance in 2018 is minor, just under \$4.0m for two projects: 2017 Residential Streets and the replacement of the College Boulevard wall.

The activity for each budgeted fund is reflected in the following table.

EXPENDITURE SUMMARY, All Budgeted Funds				
DEPARTMENT	2017 Actual	2018 Estimate	2019 Budget	% Change
<i>General Government</i>				
General Operations	4,949,280	14,066,681	5,860,581	-58.3%
City Administration	534,346	591,200	655,200	10.8%
Finance	750,831	780,300	841,100	7.8%
Information Services	1,082,496	2,002,600	1,339,400	-33.1%
Human Resources	557,670	610,800	670,000	9.7%
Legal Services	477,372	516,400	565,100	9.4%
Municipal Court	546,743	673,500	700,100	3.9%
Community Development	1,345,290	1,590,300	1,688,700	6.2%
	10,244,028	20,831,781	12,320,181	-40.9%
<i>Public Safety</i>				
Police	9,221,567	10,925,600	11,369,600	4.1%
Fire	7,252,098	8,453,333	8,297,607	-1.8%
	16,473,665	19,378,933	19,667,207	1.5%
<i>Public Works</i>	18,111,321	24,655,949	23,416,244	-5.0%
<i>Parks & Recreation</i>	10,835,291	11,776,937	10,382,668	-11.8%
TOTAL BUDGETED FUNDS	\$55,664,305	\$76,643,600	\$65,786,300	-14.2%

FUND HIGHLIGHTS

General Fund

The General Fund is the principal fund of the City, accounting for all financial transactions not accounted for in other funds. Anticipated revenue in 2019 is \$46,806,600 with the largest source coming from property tax collections. The General Fund expenditures, of \$49,104,200, comprise 74.6% of expenses planned for all budgeted funds. The majority of the total expenses in the General Fund, or 64%, is for the payment of wages and benefits for the City's employees. Other notable spending planned for 2019 from the General Fund include:

- \$22,400 for a Police Department Policy Manual/Daily Training Bulletin package & software.
- \$55,000 for signage on the South Recreational Bicycle Loop.
- \$30,000 to upgrade the station entry door locks at Fire Stations #2 and #3.
- \$30,000 to install LED lighting at the Ironwoods Lodge.
- \$65,000 for an Easement machine to be used by the Public Works Stormwater crew.
- \$200,000 to replace the heating boilers at the City Hall facility.
- \$285,000 to replace the HVAC system and controls at the Ironwoods Lodge at Ironwoods Park.
- \$269,500 to replace Police Patrol and Investigations vehicles; and \$73,000 for equipment replacements including a license plate reader, software and data collection equipment.

- \$49,000 in the Fire Department for replacement of storm warning sirens and an air bag lift system.
- \$272,000 for the lease purchase payment for the Fire platform truck and two Fire pumpers.
- \$1,037,000 in Public Works to replace 2 pick-up trucks, 1 dump body, 1 dump truck, a jet/vacuum combo unit and a street sweeper.
- \$70,000 for culvert cleaning; \$12,000 for Operation Green light; \$29,000 for bi-annual inspection of bridges; and \$14,000 to update the traffic model and GASB streets/storm water.
- \$490,000 towards the \$1.25m for park improvements as identified in the Park Master plan. The Special Parks/Recreation fund and the Park Impact Fee fund will provide the remainder of the funds in 2019.
- \$214,500 for the replacement of mowing and landscape care equipment for the Golf Course.
- \$105,300 for the second year payment of a 3-year lease to replace golf carts at the Ironhorse Golf Course.

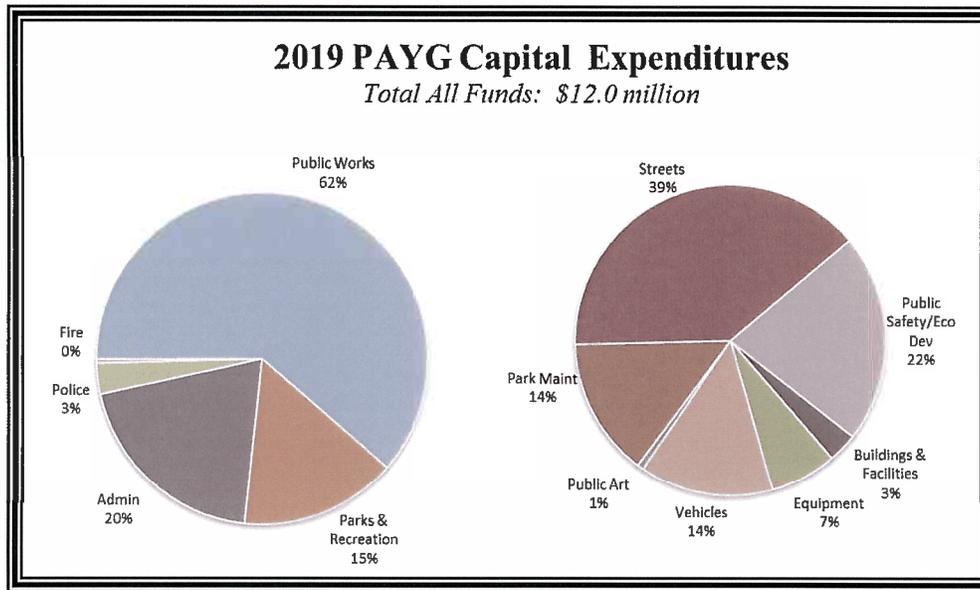
Special Revenue Funds

Leawood has five budgeted Special Revenue Funds: the Special Alcohol Fund, the Special City/County Highway Fund, the Special Parks & Recreation Fund, the Special Law Enforcement Fund, and the Special Transient Guest Tax Fund. Special Revenue Funds are used to account for revenue derived from specific taxes, governmental grants or other revenue sources, which are designed to finance particular functions or activities of the City.

The Alcohol Fund for 2019 includes a transfer of \$252,000 to the General Fund which will help offset the cost of the Leawood D.A.R.E. program; a total of \$350,000 to the Johnson County Drug and Alcohol Awareness Council; \$35,000 for a countywide co-responder for police needs; and \$20,000 for local after-prom and after-graduation events. The Special City County Highway Fund includes \$1,573,000 for mill and overlay repairs. The Special Parks & Recreation Fund will finance close to 50% of the park improvements as identified in the Parks Master plan in 2019. The Special Law Enforcement Fund collects the City's share of forfeiture monies and can be used for police equipment. It is estimated that expenses may be approximately \$6,900 in 2019. The Special Transient Guest Tax Fund consists of quarterly hotel tax payments disbursed from the State. The current transient guest tax rate is 8%.

Capital Project Funds

The Governing Body continues its commitment to capital investments. Capital Funds coordinate resources used for the acquisition and/or construction of capital projects or equipment or other fixed assets or infrastructure improvements, not being financed by other funds. The City has eight capital funds, which include: the City Equipment fund; the Street Improvements fund; the Capital Improvements fund; the 1/8-Cent Sales Tax (storm & street repairs) fund; the City Capital Art fund; and three impact fee funds for parks, public art, and the improvements along the 135th Street corridor. In fiscal year 2019, the Capital Improvement Program totals \$12.0 million dollars. These funds are used to replace and to purchase new capital equipment, for improvements and additions to municipal facilities, storm drainage, and street maintenance and repairs. This represents 18.3% of the total budget of \$65,786,300, lower than the 31.2% in 2018.



PERSONNEL HIGHLIGHTS

Personnel costs and benefits represent a 7.5% increase over the 2018 estimate. A 5% market adjustment has been included in 2019 for all benefit-eligible employees along with planned merit increases. In the 2019 Budget, 1 full-time Firefighter position has been added to the Fire Department to help alleviate the steadily increasing demands for service over recent years. These demands include other activities, in addition to firefighting, such as public relations events, code and permit inspections, public education and in-house training. The new position will also help address the 20% increase in incident responses of 3,300 in 2017 compared to 2,740 in 2014. In 2018, one of the three Regular Part-Time Park Maintenance Worker positions was converted to a Full-Time Park Maintenance Worker.

Summary of Personnel

Year	2015	2016	2017	2018	2019
Full-time	258	258	256	258	259
FTE's	295.40	295.92	294.09	293.56	294.56

- ◆ The 2019 budget provides funding for wages for current benefit-eligible employees at 5.0% above the 2018 estimated budget for a one-time market adjustment effective January 1, 2019, along with a maximum 3.9% merit increase. The 2019 total budget for all types of wage payments (full-time, part-time, casual/seasonal, overtime and other) is projected to grow by a total of 5.1%, over the 2018 estimated budget wage base which is higher than the 2018 original budget. Benefit increases are projected at 13.8% in 2019. The 2019 budget is projected conservatively and assumes full employment.
- ◆ The City of Leawood Human Resources Department continues to partner with Blue Cross to increase awareness and education of healthy lifestyle choices among employees. In 2018, two new healthcare plan options were offered; along with new tiers for employee + children and employee + spouse. The 2019 Budget anticipates an increase of 10% for health insurance, for a total budget of \$3,785,988. The financial planning model grows this assumption by 0.25% each year. All other benefits, including KPERS & KP&F, increase

by 9.6% from 2018 to 2019. An assumed annual growth rate of 0.05%, over the 2019 Budget, is included in the financial planning model.

- ◆ Funding for both the Kansas Public Employees Retirement System (KPERS) and the Kansas Police and Fire (KP&F) employees are projected to increase in 2018. The 2019 budget includes the KPERS employer rate changing from 9.39% to 9.89%; and the KP&F rate from 20.16% to 22.13%. The contribution rate for employees in the KPERS system is 6.00% and 7.15% for KP&F employees. For the year ended June 30, 2017, KPERS 25-year investment return average was 8.5 percent, exceeding the 7.75 percent target. The valuation showed the System's funded ratio held steady at 67%, but still below the 80% that is expected for public pension plans. While the system does not have an immediate crisis, long-term funding requires ongoing, careful oversight. In 2017, The KPERS Board of Trustees decreased the System's assumed actuarial investment rate of return from 8 percent to 7.75 percent. This decision was based on two major factors: the KPERS assumption needs to reflect the market environment; and a matter of fairness that does not expect future generations to pay more than their fair share.
- ◆ Historically, the City has been a trustee in a workers' compensation trust (Kansas Eastern Region Insurance Trust), which has been effective in helping to manage work-related injuries and illnesses. The trust allows the City to directly benefit when its experience rate decreases. In 2017, the City paid a total premium of \$276,082 for workers compensation to KERIT; and later in the year, received a dividend in the amount of \$40,276 because of a successful safety program and capable claims management for prior claim years. These dividends are not guaranteed. The 2019 Budget includes \$275,000 for the annual KERIT payment, with \$250,000 in 2018.

LONG TERM STRATEGIC FINANCIAL PLANNING

During the work sessions held to date in 2018, the Governing Body has discussed and agreed to certain long-term strategic assumptions. Using the City's financial planning model, these assumptions were linked to operating and capital projections. Modeling helps to assure decisions made today can be funded tomorrow. The assumptions used in the model include:

Demographic/Geographic Assumptions:

- ✓ Population will grow at .5% annually; for 2019, it is estimated at 33,304. The 2010 Census assigned Leawood a population of 31,867.

Revenue Assumptions:

- ✓ Total Levy increases in the financial planning model include a projected 0.95 mill in each year of 2021, 2023, and 2025.
- ✓ Assessed Valuation projections for 2019 of 4.18%; and 3.10% in 2020 and each year thereafter.
- ✓ All Sales and Use tax categories are projecting revenue growth of 2.95% for 2019 and each year thereafter.
- ✓ All other revenue annual growth of 2.0% to 3.0% each year.
- ✓ Interest Income of 2.0% in 2019; and 3.0% in 2020-2024.

Expenditure Assumptions:

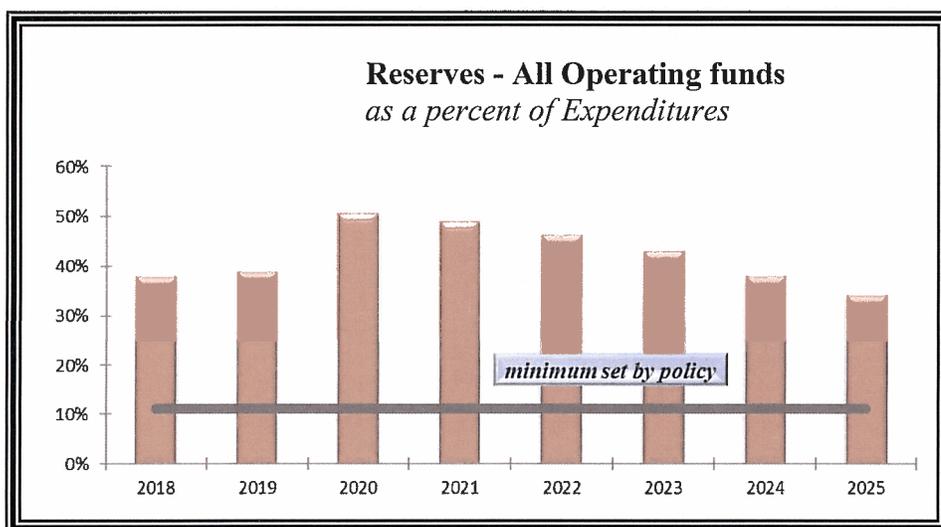
- ✓ A new Firefighter position has been added in 2019. The financial planning model reflects the addition of one full-time position every other year, beginning in 2019.
- ✓ The financial planning model reflects annual salary increases, based on performance, at a maximum of 3.9% in each year.
- ✓ Growth in Health Insurance rates beginning at 11.50% in 2020 and increasing slightly each year to 12.50% in 2024.
- ✓ Benefit growth of 5.75% in 2020; increasing each year to 5.95% in 2024.
- ✓ Contractual Services and Commodities for 2020-2024, growth at 1.5% annually.

Debt-Financed Capital Programs:

- ✓ The 2019-2023 Capital Improvement Program (C.I.P.), approved by the Governing Body on May 7, 2018, includes planned debt-financed projects totaling \$62.3m with Leawood assuming \$59.4m of the total cost.
- ✓ Phase III of the *Accelerated Street Reconstruction Program* begins in 2019 with \$3,000,000 and continues with this same amount every other year. These street reconstruction costs are financed with long-term debt.
- ✓ The debt-financed *Stormwater Improvements Program* begins in 2018 with \$3.0 million and funding continues every other year at the same amount. The replacement program will address over 105,000 linear feet of pipe. This program will continue every other year until a total cost of \$35 million has been reached.
- ✓ New to the C.I.P. is the inclusion of several projects to bury overhead power lines. These debt-financed improvements will be done in conjunction with planned PAYG arterial street projects.

FINANCIAL POSITION

At the close of 2019, the City’s operating reserves are expected to be at 39% of expenditures, which is above the minimum set by the Governing Body. Reserves are established for three purposes: cash flow, natural emergencies, and large pay-as-you-go capital projects.

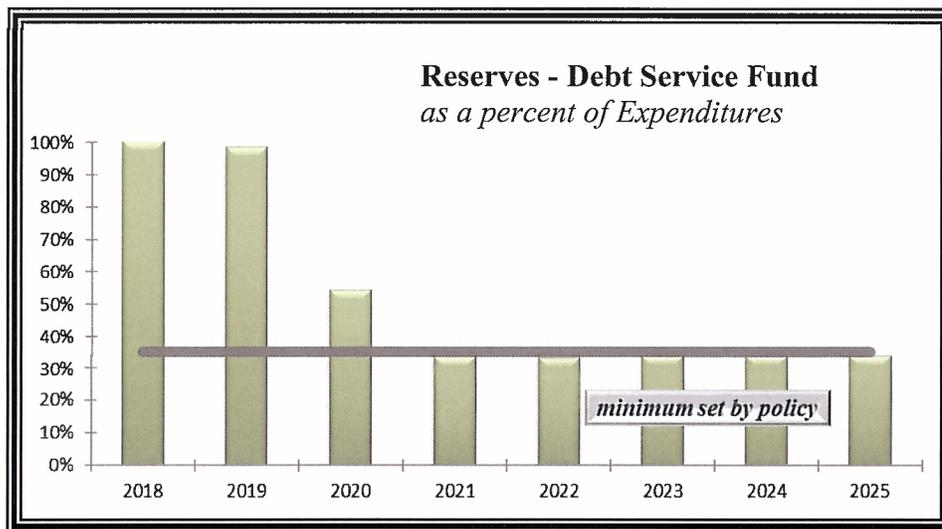


Leawood continues to be in a fortunate position and have good reserves. As major pay-as-you-go capital projects are completed, it is projected that the reserves over the next seven years will

continue to be above the 11% goal. As discussed in the Budget & Financial Policies section of this document, Leawood's minimum policy is to have at least 8.33% on hand at all times.

Debt reserves are maintained to deal with a variety of issues. These total \$9,197,100 in the 2019 Budget or 99% of debt service expenditures. This reserve level provides a financial cushion for the City for any unanticipated change in the economy, lower revenue collections, as well as to add a layer of protection should special benefit tax payments become delinquent. Excellent reserve levels provide financial security for all stakeholders.

Each year the City staff and the City Council carefully review the capital improvements to be debt financed. With this process, there is a clear understanding that the capital obligations made today will be balanced against the cost and the service levels provided in the future.



I would like to take this opportunity to thank Mayor Dunn and the City Council for their consistent and positive approach to sustaining growth in a professional and straightforward manner. The Council goals incorporate continued direction for the future of the City, while being ever mindful of maintaining the financial integrity of the City and its core reserves.

The preparation of the Annual Budget is a team approach that maintains and enhances key services while working within financial constraints. The involvement of the Management Team and their support staff demonstrates commitment to this process. Special acknowledgments to Dawn Long, Finance Director and Kathy Byard, Budget Manager for their efforts in preparing this document.

Respectfully submitted,

Scott Lambers
City Administrator

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



"Weight of Your Heart, Weight of A Feather"

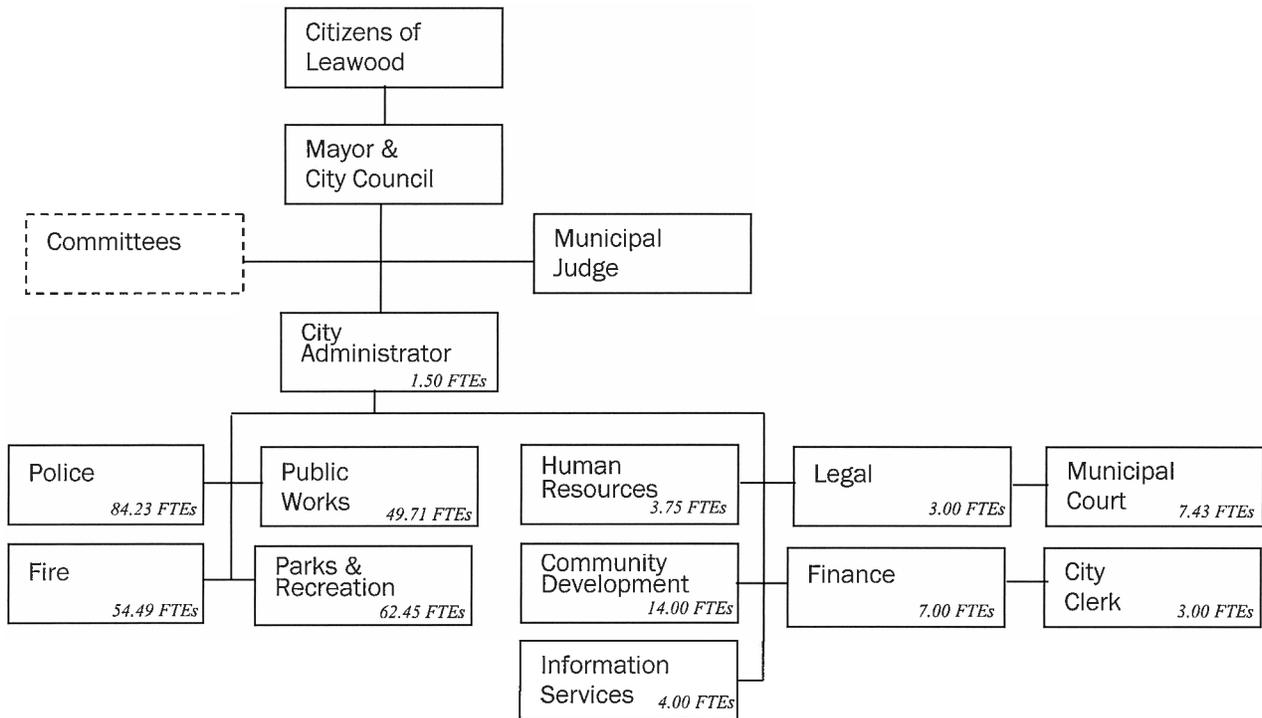
Artist: David B. Dahlquist

Located at the Leawood Justice Center

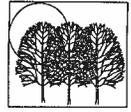


City Officials Directory

<i>City Administrator</i>	Scott Lambers
<i>City Attorney</i>	Patty Bennett
<i>City Clerk</i>	Deb Harper
<i>Community Development Director</i>	Richard Coleman
<i>Finance Director</i>	Dawn Long
<i>Fire Chief</i>	Dave Williams
<i>Human Resources Director</i>	Nic Sanders
<i>Information Services Director</i>	Ross Kurz
<i>Parks/Recreation Director</i>	Chris Claxton
<i>Police Chief</i>	Troy Rettig
<i>Public Works Director</i>	David Ley



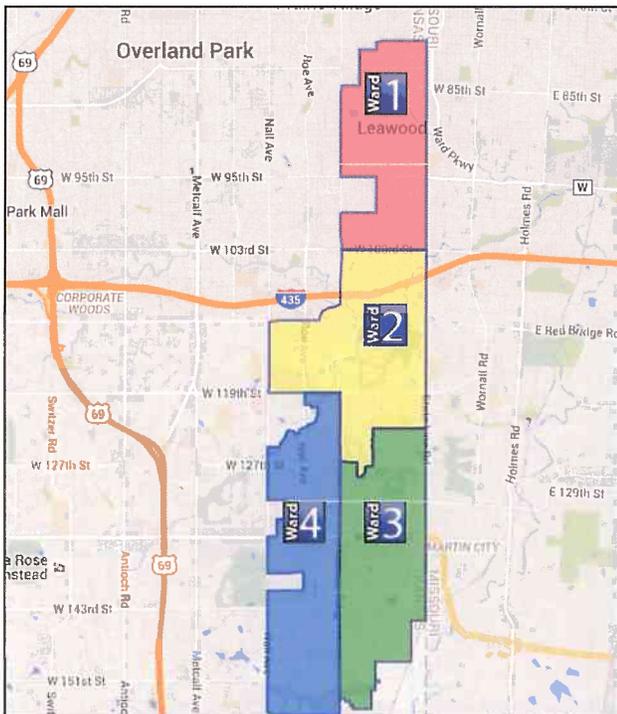
Total FTE's (Full-Time Equivalent) is 294.56 in the 2019 Budget.



Government

Leawood was incorporated as a city of the third class on November 30, 1948, with slightly more than 1,000 inhabitants. On December 31, 1998, Leawood became a city of the first class.

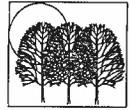
The City operates under a Mayor-Council form of government. The Mayor is elected on an at-large, non-partisan basis and serves a four-year term. The eight Council members are elected on a non-partisan basis from four wards and serve a staggered four-year term. Every other year in the odd numbered years, an election for council members is held with one council member from each of the four wards being chosen at each election.



<i>Name</i>	<i>Title/WARD</i>	<i>Term Expires</i>
Peggy Dunn	Mayor	January, 2020
Debra Filla	WARD 1	January, 2022
Andrew Osman	WARD 1	January, 2020
Mary Larson	WARD 2	January, 2022
Jim Rawlings	WARD 2	January, 2020
Lisa Harrison	WARD 3	January, 2020
Chuck Sipple	WARD 3	January, 2022
James Azeltine	WARD 4	January, 2020
Julie Cain	WARD 4	January, 2022



The Governing Body, which develops policy and provides direction for the professional City staff, appoints a City Administrator to perform the day-to-day management of City services. The City Administrator recommends directors for the City departments, which are then formally approved by the City Council. Regular meetings of the Leawood City Council are held the first and third Mondays of each month beginning at 7:30pm.



Governing Body Goals

The City of Leawood recognizes the importance and value of having a deliberate planning process to help guide land use, economic development, and efficient use of public funds. To plan effectively, it is necessary to set goals, review them periodically, and work toward their attainment.

The goals have been grouped by Short-Term, Near-Term and Long-Term classifications.

SHORT-TERM GOALS [1 YEAR]

- | | |
|---|--|
| <ol style="list-style-type: none"> 1. Complete the 135th Street Community Plan including: <ol style="list-style-type: none"> a) Updated development assumptions [2016]. b) Best management practices regarding sustainable landscaping into LDO and City property; and [2016] c) Cultural amenities [2016]. 2. Continue evaluation of usage of City-owned property at 96th Street and Lee Boulevard [2013]. 3. Update audio-visual equipment at City facilities [2017]. 4. Leave select pond banks undisturbed from maintenance to ascertain if any impact of reducing goose population, along Tomahawk Creek Parkway and Ironhorse Golf Course [2018]. 5. Assess and maintain City tree canopy on City-owned property [2018]. | <ol style="list-style-type: none"> 6. Improve City communication regarding water conservation efforts on City web page [2018]. 7. Parks Maintenance Facilities relocation Implementation Plan and Construction Plan [2018]. 8. Add 35 mph signs on 143rd Street and/or reduced speed ahead eastbound [2018]. 9. Improve usability of City web page [2018]. 10. Request EDC for semi-annual report [2018]. 11. Review Arts in Public Places [APPI] Master Plan [2018]. |
|---|--|

Near-Term Goals [1-2 Years]

- Integrate upgrades and new improvements to City's Trail System from Roe Avenue to Tomahawk Creek Parkway and pedestrian crossing through median [2018].
- Develop a program for 90/10 stormwater projects to use 1/8 cent sales tax for small stormwater projects [2017].
- Feasibility of installing signage at City entrances, including I-435 Highway east and westbound on city property [2018].
- Review notice requirements for residential building activity via home owners association [HOA] [2017].
- Cure of Ars street and sidewalk improvement [2017].
- Evaluate new home building codes with other Johnson County cities [2017].
- Review fence permit procedures with area cities [2017].
- Complete main routes to schools [2017].
- Study feasibility of south bicycle loop signage [2018].
- Develop strategy for undergrounding of power lines [2018].

- Add pickle ball to City facilities when courts are resurfaced [2018].
- Evaluate pedestrian traffic management at Cure of Ars with Prairie Village and Cure of Ars [1018].

Long-Term Goals [2-5 Years]

- Evaluate land-use options for the remaining undeveloped portion of City-owned property at 117th and Tomahawk Creek Parkway [2013].
- Evaluate feasibility/scope of Activity Center at Town Center Drive and Roe Avenue [2015].
- Evaluate temporary low-impact uses [e.g., community gardens, horseshoes, etc.] for undeveloped land at Ironwoods Park [2015].
- Review feasibility of bike lines along Tomahawk Creek Parkway from 119th to College [2017].



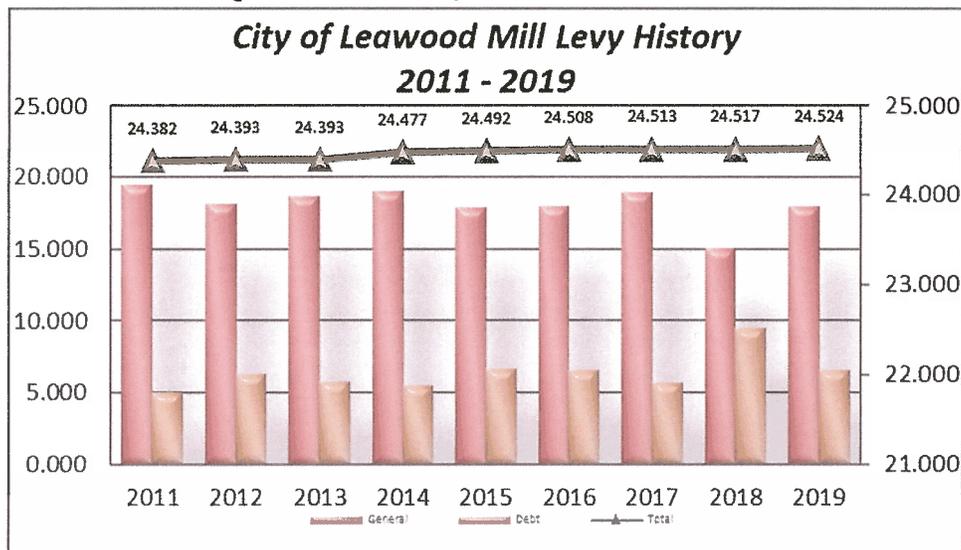
Tax Comparison – Ad Valorem

The City's mill levy to support the 2019 Budget is 24.524 mills. The City levies a property tax (ad valorem tax) to support general government services and debt service obligations.

Rate Comparison				
2018 Mill Levy	2018 Tax \$		2019 Mill Levy	2019 Tax \$
15.056	\$13,891,958	General Fund	17.940	\$17,235,700
9.461	\$8,725,184	Debt Service Fund	6.584	\$6,325,400
24.517	\$22,617,142	Total	24.524	\$23,561,100

Valuation Comparison		
2018		2019
\$911,435,862	Real Property	\$949,689,662
\$2,879,015	Personal Property	\$2,807,768
\$7,909,291	Utilities	\$8,215,953
\$922,224,168	Total Assessed Valuation	\$960,713,383

ONE MILL IS EQUAL TO \$960,713 IN REVENUE FOR THE CITY



As depicted in the above chart, the Governing Body remains committed to carefully review any increase in Leawood's mill levy. A Governing Body or voter approved mill levy increase has not occurred in Leawood since 2003. However, each October after property tax appeals have been completed and the assessed valuation is finalized by the County Clerk, adjustments may occur. As a result, minimal increases in Leawood's total mill levy has occurred each year. These are not by action of the Governing Body, but instead the result of changes in assessed valuation.



AD VALOREM ILLUSTRATION/COMPARISON

Tax Value Illustration

According to the 2018 Johnson County Property Tax Listing, the average home in Leawood has a market value (appraised value) of \$523,167*. The 2017 average market value was \$497,131**.

Taxes are levied on the “assessed” value of such a home. Assessed valuation of a home in Kansas is currently 11.5% of market value. Therefore, the assessed valuation for this resident is \$60,164 (or 11.5% of \$523,167).

The “mill levy”, or tax level, for the City is determined annually. The 2019 mill levy is 24.524. To determine the annual amount of taxes paid to the City, one multiplies the City’s mill levy by the assessed value of the home, and then divides by 1,000.

The **annual** City tax this resident would pay in 2019 would be:
\$1,475.46

The **monthly** City tax this resident would pay in 2019 would be:
\$122.95

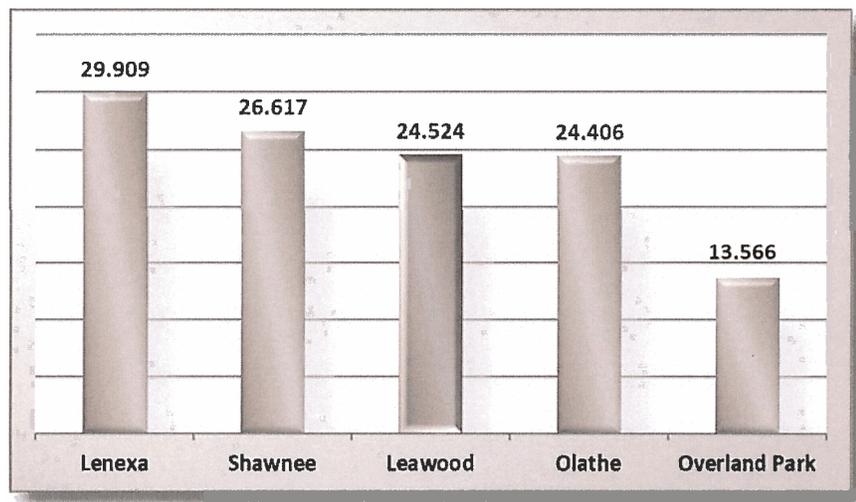
Annual Comparison	2018 Actual	2019 Budget	Difference
Valuation	\$922,224,168	\$960,713,383	\$38,489,215
Ad Valorem	\$22,617,142	\$23,561,100	\$943,958
Mill Levy	24.517	24.524	0.007
City Annual Tax-Average Home	\$1,401.63**	\$1,475.46*	\$73.83
City Monthly Tax – Average Home	\$116.80	\$122.95	\$6.15

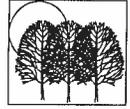
* Represents the 2018 appraised value of a home in Leawood. The taxes on this home value would be paid in 2019 and included in the 2019 Budget.

** Represents the 2017 appraised value of a home in Leawood. The taxes on this home value would be paid in 2018 and included in the 2018 Budget.

Mill Levy Comparison

Below are the 2019 Budget mill levies for selected cities in Johnson County.





WHERE DO YOUR TAX DOLLARS GO?

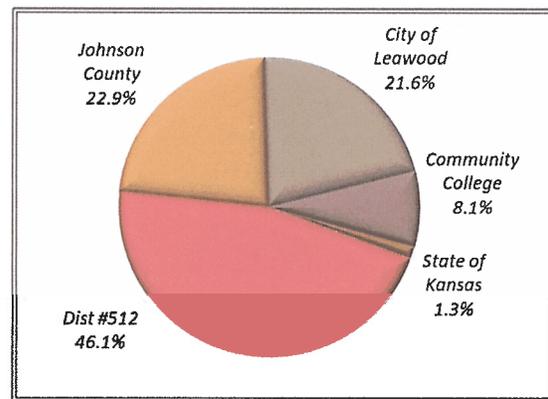
Two public school districts serve the City of Leawood. Therefore, depending on a property address, the total mill levy a resident would pay varies.

Shawnee Mission School District

2018 mill levy for 2019 budget

Assume a Leawood resident is living in the Shawnee Mission School District (#512). The property taxes this resident would pay are broken down as follows:

	<u>Mills</u>	
School District (512)	52.427	46.1%
City of Leawood	24.524	21.6%
Johnson County	26.013	22.9%
Community College	9.266	8.2%
State of Kansas	<u>1.500</u>	<u>1.3%</u>
Total	113.730	100.0%

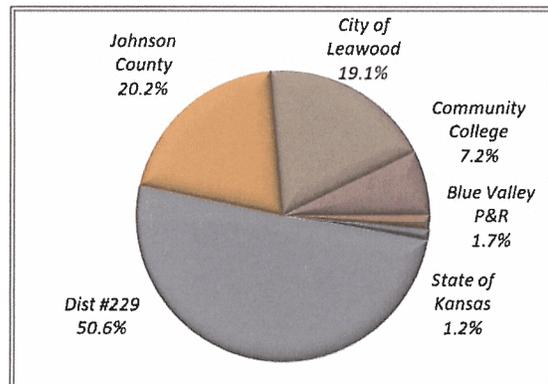


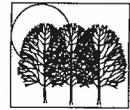
Blue Valley School District

2018 mill levy for 2019 budget

Assume a Leawood resident is living in the Blue Valley School District (#229). The property taxes this resident would pay are broken down as follows:

	<u>Mills</u>	
School District (229)	64.999	50.6%
City of Leawood	24.524	19.1%
Johnson County	26.013	20.2%
Community College	9.266	7.2%
Blue Valley Park/Rec	2.199	1.7%
State of Kansas	<u>1.500</u>	<u>1.2%</u>
Total	128.501	100.0%





Location

Leawood, Kansas, a suburban community in the Kansas City Metropolitan area, is located in Johnson County, approximately 10 miles southwest of downtown Kansas City, Mo. It covers 14.7 square miles and resembles an elongated rectangle running north/south. Interstate-435 and the K-150 highway corridor both cross through the City. I-435 is just north and K-150 just south of the center of the community.

The City is bordered on three sides by the cities of Overland Park and Prairie Village, Kansas and on the fourth by Kansas City, Missouri. The City's land area is approximately 75% developed and growth is expected to continue in the future.



Leawood is well connected to the Kansas City metro's extensive system of highways, giving 30 minute or less access to almost every community in the Metro area. Located within 250 miles of the geographic, population and production centers of the United States, Leawood businesses enjoy easy access to major interstate and U.S. highways. Its central time zone location ensures that there are more hours each day to conduct business on both coasts.

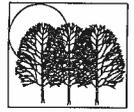
History

With 70 years of tradition, Leawood, Kansas, set in northeast Johnson County, is both a premier residential community and a prestigious business address. The City features an inviting mix of elegant established neighborhoods, new high profile developments and distinctive office buildings. Leawood truly combines the best of historic tradition with the momentum of the contemporary.

Native Americans were the first inhabitants of the area eventually established as Leawood and in the early 1700's Daniel Boone explored the land with French and American traders. Among those who made Leawood what it is today was Oscar G. Lee, a retired police officer from Oklahoma. When Lee arrived in 1922, he brought with him a lifetime of dreams about his own future. He sought to make those dreams real on land he purchased between what is now 79th and 103rd Streets and State Line and Belinder Roads. This purchase became the foundation of present-day Leawood. Then in 1948, following the establishment of a housing development by the Kroh brothers, Leawood was incorporated.

After incorporation and until 1953, the City Council met in the Kroh Brothers' barn when the City began renting land and a small, colonial-style City Hall building. The City later purchased this property at 96th & Lee Boulevard where City government operated until 1994. During that year, City operations were moved to the current location at 4800 Town Center Drive.





From the start, the residents of Leawood hoped and planned for a tightly knit community with the convenience of a big city and the peacefulness of a small town. Today, with picturesque parks and streets, highly rated schools and welcoming churches, Leawood is all that the founders had envisioned.

“Growing with Distinction” is a fitting motto for a city whose landscape is now rich with life. Leawood, once a barren canvas, is now a spectacular work of art. Its many artists of the past half century have painted a strong foundation to which future artists will add their own unique perspectives.

Fast Facts

The incorporation of the City of Leawood in 1948 set a standard against which all other Johnson County cities would eventually be judged. Leawood is widely recognized as a desirable place to live and work. Leawood is continuing to design an exciting future city with a prospering business climate as well as a fully preserved and enhanced quality of life.

Date of Incorporation: November 30, 1948

Land Area: 14.7 square miles

Form of Government: Mayor/Council
Separately elected Mayor
8 Council Members
Non-Partisan Basis
4 year, Staggered Terms

Public Safety: 1 Police Station
3 Patrol Districts
61 Sworn Officers
3 Fire Stations
53 Firefighters

Population: 1990 Census = 19,693
2000 Census = 27,656
2010 Census = 31,867

Public Works: Maintenance of;
202.0 Street Miles
4,136 Streetlights

Education: Served by 2 Districts:
Shawnee Mission (#512)
Blue Valley (#229)
4 Elementary Schools
2 Middle Schools
3 Parochial Schools

Recreation: 1 Aquatic Center
6 Tennis Courts
17 Fields
8.25 Trail Miles
6 Parks
1 18-hole Golf Course
486 Parkland Acres

Churches: 8 Protestant
3 Catholic



Major Initiatives – the Past Year

There were several remarkable accomplishments and accolades that occurred in 2017 for the City of Leawood. Some of these include:

- ★ *Retainage of the Aaa rating from Moody's for the 10th consecutive year; first achieved in 2009.*
- ★ *The City's mill levy held relatively steady for the 14th straight year and Leawood maintained its ranking as having the second lowest mill levy in the State of Kansas among cities of the first class.*
- ★ *Leawood was voted "2017 Third Best Small City in America" by WalletHub, from almost 1,300 cities with populations between 25,000 and 100,000, on 33 livability factors including housing costs, schools, safety and entertainment options.*
- ★ *For the 3rd year in a row, SmartAsset ranked Leawood as one of the "Best Places to Retire in Kansas" based on tax friendliness, availability of medical care, and recreational & social opportunities for seniors.*
- ★ *From almost 1,700 cities, Leawood was ranked as the #2 "Best City for Seniors to Retire" by consumer research institute GoodCall, based on similar retirement-focused metrics but also including weather and low crime rates.*
- ★ *MillennialPersonalFinance ranked Leawood as the Number 92 "Best City for Millennials". The City was noted as offering a solid environment to start careers and families, based on low unemployment, % of residents within ages of 25-34, cost of living, future job growth, transportation costs and crime & safety factors.*
- ★ *Leawood made SafeHome's 2017 list as one of the "Safest Cities in the United States", ranking in the 25th percentile of the "Top 101" safest cities and #3 in Kansas.*
- ★ *BackgroundChecks ranked Leawood as the #1 "Safest City in the State of Kansas".*
- ★ *Leawood was ranked the #1 City in the State of Kansas by 24/7 Wall Street for "trick-or-treating", based on the low violent crime rate of 0.9 incidents per 1,000 residents.*
- ★ *Completion and grand opening of the Vista 154, a new 5,400 square-foot banquet and event space added to the existing Ironhorse Golf Clubhouse.*
- ★ *Added the 18th piece of public art at the City's Justice Center site. Artists David Dahlquist and Matt Niebuhr created "Weight of Your Heart, Weight of A Feather," which addresses the "origins of the concept of justice" as taken from ancient Egyptian history. This piece is featured on the cover and throughout the 2019 Budget.*

Population

Over the last 20 years, the City has had one of the fastest growing populations in the State of Kansas and is considered one of the top growth areas in the country. The City expects to reach an estimated population close to 40,000 within the next 10+ years, and has a master development plan in place to guide future development. The City assumes population will grow at .5% annually.

Year	City Of Leawood	Johnson County
2019 Est.	35,276	604,435
2018 Est.	35,101	597,740
2017	34,926	591,178
2010 Census	31,867	545,816
2009	32,548	539,396
2008	31,910	532,175
2007	31,284	523,879
2000 Census	27,656	451,086
1980	13,360	270,269

The 2010 Census showed a total city population of 31,867. The population in the 1990 U.S. Census was 19,693 and in the 2000 U.S. Census it was 27,656. As shown in the table, the City's population has more than doubled since 1980. The City estimates that population will increase approximately .5% annually. Similarly, the entire area has experienced substantial growth. According to the 2010 Census, the State of Kansas experienced a 6.1% growth in population from the 2000 census; the County realized a 20.6% growth; and Leawood a 15.2% increase. Johnson County makes up 19% of the total population for the State of Kansas.

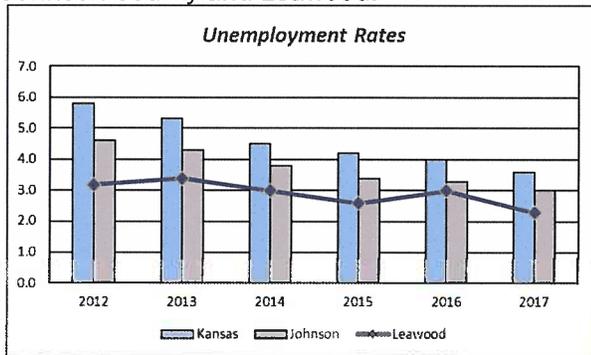


Socioeconomic Profile

The City of Leawood’s socioeconomic profile can be characterized by high levels of population growth, educational attainment, and home values. The City attracts many upper-middle to high-income families moving into the area for the first time or from surrounding cities. The City is home to the State’s wealthiest zip code, 66211. The table is a list of comparative statistical information for the City, based on the 2010 U.S. Census Bureau.

	City of Leawood	Johnson County	State of Kansas	United States
Median Age	43.2	36.4	42.9	36.9
Owner Occupied Housing Units	93.0%	71.0%	68.2%	65.5%
Bachelor Degreed Adults	73.9%	51.6%	30.0%	28.5%
Median Income Household	\$170,449	\$75,139	\$51,273	\$53,046
Families Below Poverty Level	3.0%	6.4%	13.2%	14.9%
Median Home Value	\$391,700	\$211,900	\$127,400	\$181,400

Leawood has been fortunate to consistently remain below the national and state averages for unemployment rates throughout the years. The annual averages are shown in the graph below for Kansas, Johnson County and Leawood.



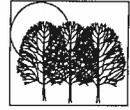
Economic Development

The City of Leawood continued to realize new development through 2017. Over the last year, Leawood issued permits for retail, office, residential and business park uses. As a result, there were a number of new entries into the Leawood business community. These include CrossFirst Bank, which relocated from 135th Street to the former CBIZ office building on Tomahawk Creek Parkway; the Manildra Group, a food and industrial products supplier, opened an office on College Boulevard; and Ardor Nail Lounge

at the Camelot Court shopping center. New to Town Center Plaza was Salon Ami Spa, Scout & Molly’s, Sundance and Vitality Bowls-Superfood Café. Town Center Crossing added Bluemercury Spa, Bonobos Menswear, Everything But Water, Freezing Moo, Torch AI and the approval of Zoes Kitchen. Park Place brought in sewKC, Timothy Weber: A Hair Salon, and the Ainsworth restaurant, lounge and sports bar. Leawood Plaza welcomed the Dalmark Group, property management services; and 1-2 Another, a consignment shop. In Parkway Plaza, Thee Gin Mill Gastropub is now open. Plaza Pointe brought in 5 O’Clock Liquor and Radiant Skin & Beauty. And Nall Valley Shops added Taste Buds Kitchen, a culinary school; and Nall Valley Wine & Spirits.

Several of the major 2017 construction projects include: the expansion of the First Federal Bank on State Line Rd for a flagship branch; the initial construction of 23 single-family homes in the Village of Leawood; the rebuild of the larger Brookwood Elementary School; additional villas to the Manors at Mission Farms; an expansion of the Kansas City Orthopedic Institute (KCOI); a ground-breaking for 33 villas for the Hallbrook East Village; expansion of the lower level of the Church of Nativity; completion of St. Luke’s Community Hospital in the Village of Seville; a new office building for Hunter Family Vision in Parkway Plaza; the completion of Mid-America Orthopedics (MAO) in Plaza Pointe; expansion of the Central States Beverage Company in Centennial Park; and the addition of the Fairways of Ironhorse Retirement Community overlooking the Ironhorse Golf Course.

In 2017, total construction value for 2017 was \$148,777,825 up from \$92 million in 2016. This consisted of 113 commercial building permits, with a construction valuation of \$86.8 million, up from \$34 million in 2016. Residential construction realized 53 new single home permits, including 27 re-builds in the northern part of the City and 2 south of I-435. There was one multi-family permit for 74 units issued in 2017 with a construction value of \$16.1 million. Total residential construction value was \$62 million, compared to \$55 million in 2016. Overall there were 1,830 permits issued realizing a total construction value for 2017 of \$149 million versus \$93 million in 2016.



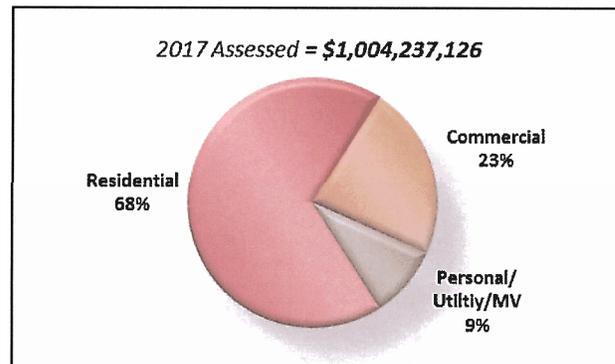
Principal Taxpayers - December 31, 2017			
Taxpayer	Location	Assessed Value	% of Total AV
Town Center Plaza	5400 W 119th	\$30,045,750	3.26%
Park Place Village LLC	115xx-116xx Ash St	\$21,423,254	2.32%
119th Street Development, LLC	119th & Roe Ave	\$14,832,501	1.61%
Camelot Court, LLC	11721 Roe Ave	\$9,546,743	1.04%
Hallbrook Office Center	11150 Overbrook	\$7,680,037	0.83%
Villa Milano	13740 Howe Ln	\$5,828,200	0.63%
Academy 1740, Inc.	11400 Tomahawk	\$5,699,751	0.62%
Aloft Hotel	11620 Ash St	\$4,757,500	0.52%
Park Place Residences 1, LLC	5251 W 115th Pl	\$4,633,005	0.50%
Dick's Sporting Goods	11801 Nall Ave	\$4,226,000	0.46%

According to the 2017 tax rolls of the Johnson County Clerk's Office, the top ten property tax payers in the City are shown in the table to the left.

Leawood offers an excellent environment for businesses. Easy access to the metro highways, well-maintained streets, and low crime are some of the amenities. Leawood and Johnson County have combined to be known as the Kansas City metropolitan area's growth engine and one of the nation's top business locations. With a high quality of life and a successful business environment, the

county attracts many new employers annually. A good portion of these select Leawood as their location of choice. Some of the largest employers in Leawood are:

Major Employers in Leawood, KS		
Taxpayer	Business	Employees
AMC Theaters Support Center	Leisure	450
ReeceNichols	Realtors/Real Estate	415
American Academy of Family Physicians	Professional Assn	362
Unified School District #229	Public School District	346
DEMADCO, Inc	Home Decorative	297
City of Leawood, KS	Government	256
Murphy-Hoffman Co.	Trucking	250
Nueterra Holdings Co.	Healthcare Mgmt	184
Euronet Worldwide	Financial Services	150
SCOR	Reinsurance	140



* As of May, 2018

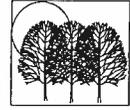
The majority of the growth in Leawood has been historically residential. However, the City has continually pursued a program to expand and diversify its economic base. This is apparent when reviewing the City's tax base. In the last 10 years, real commercial property has grown faster than all other classifications and today represents 23% of the total taxable property.

Recreation & Cultural

The City currently maintains six municipal park facilities encompassing a total of 486 acres. *Leawood City Park* at 10601 Lee Boulevard includes an aquatic center, picnic shelters, soccer and tee-ball/coach pitch fields, tennis and basketball courts, sand volleyball courts, trails and open green space. Several pieces of public art also enhance the park including "Lloopi", "Run Red Run", and "For the Goal". The park also includes an all-inclusive playground.

An off-leash dog park (*Leawood*), is located at the far east side of Leawood City Park, across the pedestrian bridge. The approximate five-acre park is enclosed by a wooden fence with a bullpen entry area for removal of dog leashes. The area also includes benches with shade structures, water fountains, and pet waste stations. It currently connects to the existing Indian Creek trail with future plans for a trail connection from the dog park to College Blvd.

I-Lan Park at 126th & Nall Ave. is a neighborhood park that is dedicated to Leawood's sister city of I-Lan, Taiwan. The 13-acre facility features two shelter houses, a Taiwanese garden, a playground, public art entitled "Cloud Gate", rest rooms, and an open play area. The park also includes a loop trail that connects to the City's trail system east to Tomahawk Park and west to the Overland Park trails.



Gezer Park, located at 133rd and Mission Road, is dedicated to the sister city of the Gezer Region of Israel. The unique park design reflects the contours of Israel, replicated by a wadi that represents the river Jordan with the Sea of Galilee on one end and the Dead Sea on the other. Other amenities within the 10-acre site include two shelters, a Havdalah garden, a celebratory fire pit, a playground with a fossil dig site and two pieces of public art: “Stones and Steps” and “Harvest Tablet”.

Ironwoods Park, located at 147th and Mission Road, has 115 acres of mixed open space. The facilities include the Prairie Oak Nature Center, the Lodge at Ironwoods, and the Historic Oxford schoolhouse. Also in the park are a challenge course, a climbing wall, a low ropes course, four unique cabins with a restroom/shower facility, a shelter, an outdoor amphitheater, a fishing pond, a playground and two miles of trails.

Tomahawk Park is located on 119th Street between Mission Road and Tomahawk Creek Parkway. The 8.5 acre park is part of the 148 acre greenway trail system and includes a baseball field, a shelter, a rain garden and a playground as well as open space, with a loop trail that connects to the City’s trail system both east and west bound.

Brook Beatty Park is located at 87th and Lee Boulevard and was named after Leawood’s first Fire Chief. The .51-acre pocket park includes a small playground, a public art bench entitled “Faith” and the City’s first rain garden.

The *Ironhorse Golf Course*, a City-owned facility, is located at the southern edge of the City at 154th and Mission Road. The facility includes an 18-hole championship course, an expanded and updated clubhouse with full service food and beverage banquet facilities, a retail golf shop, a par three First Tee Learning Center and a state of the art practice facility with range, putting and chipping greens. The City contracts with a professional golf management company to oversee the daily operations and maintenance of the course. The course has received several awards recognizing it as one of the best courses in the country and is rated 4 stars by Golf Digest.

In 2008, the City began “*The Green Initiative Citizen Task Force*” to raise awareness of recycling to residents and establish the City’s responsibilities for recycling and waste. The collaboration later became known as “The Green Team” and now as the Sustainability Advisory Board (SAB). Like the evolution of its name, so has the board’s purpose and responsibilities. Involvement now includes many types of recycling, conservation and waste management education programs as well as an annual Sustainability Summit for Homes Associations with the intent of furthering the resources available to Leawood residents. Their mission is to lead, motivate and collaborate with citizens to increase recycling, encourage conservation, and promote ‘green’ mobility in the City. Under the guidance of the SAB, the City now has a Bike/Walk Pedestrian Plan that enhances opportunities via designated routes and educational programs for walking and biking to support healthy living.

The City plans to acquire an additional 6 to 7 acres of parkland at 89th and Sagamore streets. The space will include an interior trail that leads to a connection with State Line Road, along with open space for the enjoyment of nature.

City residents enjoy access to many cultural and recreational programs, in and around the greater Kansas City metro area. Sports enthusiasts have access to a number of programs sponsored by the Leawood Parks and Recreation Department and the Blue Valley Recreation Commission including sports leagues, tournaments, instructional, enrichment and educational classes, outdoor recreation education and multiple community special events.

For many years, Leawood has been considered the model for arts programming in the metropolitan area. The long-standing reputation for arts excellence is a point of pride for the residents of the community. The arts help make Leawood a premier suburban city. Quality cultural art events are offered to the public, with increases in quantity and participation each year. Leawood has been very active in selecting and displaying art pieces throughout the City; and currently has 20 pieces of three-dimensional art in its collection, including the recent addition of “Dancers”, which has been installed on Roe Avenue just north of City Hall.



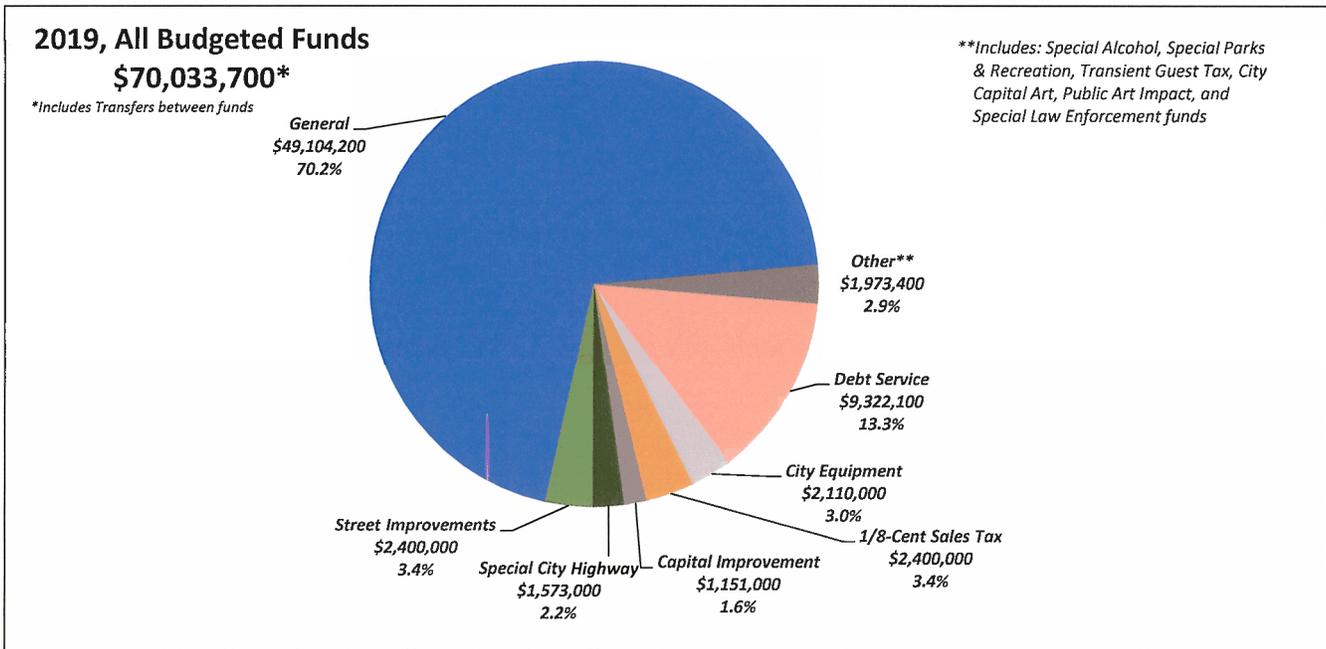
FINANCIAL OVERVIEW

Basis of Accounting: The City budgets all funds on a modified accrual basis of accounting, in which revenues are recognized in the accounting period when they become available and measurable. In the General Fund, sales taxes are considered “measurable” when received by the State Department of Revenue and are recognized as revenue at that time. Other major revenues in the General Fund that are determined to be susceptible of accrual include utility franchise taxes, grants, other governmental revenues and investment income. Major revenues that are determined not to be susceptible of accrual because they are either not available soon enough to pay liabilities of the current period, or are not objectively measurable include property taxes, licenses, permits, and fines and forfeitures.

Expenditures, under the modified accrual basis of accounting, are recognized in the accounting period in which the fund liability is incurred. Exceptions to this rule include: long-term portion of accumulated unpaid vacation and sick pay, which is not accrued; principal and interest on general long-term debt, which is recognized when due; and prepaid expenses, which are not recorded.

Basis of Budgeting and Balanced Budget: This is the same as the basis of accounting. By State law, the budget adopted by the Governing Body must be a balanced budget, where total resources equal total obligations. The City of Leawood considers a balanced budget to consist of adequate revenues from both the current year as well as a portion of the carryover from the previous year to meet current year expenditures. Combined reserves from all operating funds must first be held aside from the carryover before the remainder is added to the current year’s revenues. The total of the reserve funds must fall within the reserve policy standards.

Fund Structure: The City of Leawood formally budgets for fifteen (15) funds. They are grouped by General Purpose, Debt Service, Special Revenue or Capital Project classifications. All of these fund types, with the exception of the Capital Project funds, are required to be budgeted and legally adopted according to Kansas statute. However, the City of Leawood has chosen to budget for a majority of the capital project funds as well.





City of Leawood - BUDGETED FUNDS

GENERAL PURPOSE FUNDS:

General Fund – this fund is the principal operating fund of the City that accounts for all financial transactions not accounted for in other funds. The majority of the current operating expenditures of the City are financed through revenues received by the General Fund.

DEBT SERVICE FUNDS:

Debt Service Fund – this fund is used to account for resources to be used for the payment of general long-term debt principal, interest and related costs.

SPECIAL REVENUE FUNDS account for revenue sources that are restricted to expenditures for specific purposes:

Special Alcohol Fund – established to account for one-third of the Alcohol Tax Funds sent to the City quarterly from the State Treasurer's office, which is computed in compliance with K.S.A. Supp. 79-41A04 *et seq.*, representing tax receipts and adjustments processed by the Department of Revenue. For cities with population over 6,000, this amount is to be credited 1/3 to the General Fund, 1/3 to a Special Parks and Recreation Fund, and 1/3 to a Special Alcohol and Drug Program Fund. These monies are allocated annually for distribution to agencies involved in drug and alcohol prevention and/or treatment programs that are approved by the City Council in specified amounts on an annual basis.

Special City Highway Fund – established to account for monies received from the State for shared gas tax revenues in accordance with K.S.A. Statute 79-3425c(c).

Special Parks and Recreation Fund – established to account for one-third of the Alcohol Tax funds that are sent to the City quarterly by the State Treasurer's office.

Special Law Enforcement Fund – established to provide a depository for monies forfeited to the City of Leawood Police Department pursuant to Kansas Statutes Annotated (K.S.A.) relating to controlled substance investigation forfeitures. Expenditures from this fund shall be made only for authorized law enforcement purposes of the City of Leawood Police Department. Monies in the fund shall *not* be used for normal operating expenses of the City or its Police Department. Any monies forfeited to the City of Leawood Police Department shall be deposited in this fund as well.

Transient Guest Tax Fund – established to account for monies levied by the City and paid by transient guests for lodging or sleeping accommodations in any hotel or motel. The tax monies collected will be used to promote economic development, conventions and tourism and related expenditures and such other purposes as may be determined by the Governing Body.

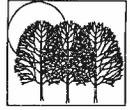
CAPITAL PROJECT FUNDS account for resources used for the acquisition and/or construction of capital projects not being financed by other funds:

1/8th Cent Sales Tax Fund – established to fund an accelerated residential and thoroughfare street improvement program, and to fund storm water improvement projects which are not otherwise eligible for funding from other governmental sources.

Capital Improvements Fund – established to account for the budgeted transfer of monies from other City funds lawfully available for improvement purposes. Funds may be used to finance, in whole or in part, any public improvement need set forth in the adopted capital improvement plan, including the repair, restoration, and rehabilitation of existing public facilities.

City Capital Art Fund - established to account for funds used by the Arts Council for the selection and placement of public art on City property.

City Equipment Fund – (a.k.a. Municipal Equipment Reserve Fund) created to finance the acquisition of City equipment. Monies may be budgeted and transferred to the fund from any source, which may be



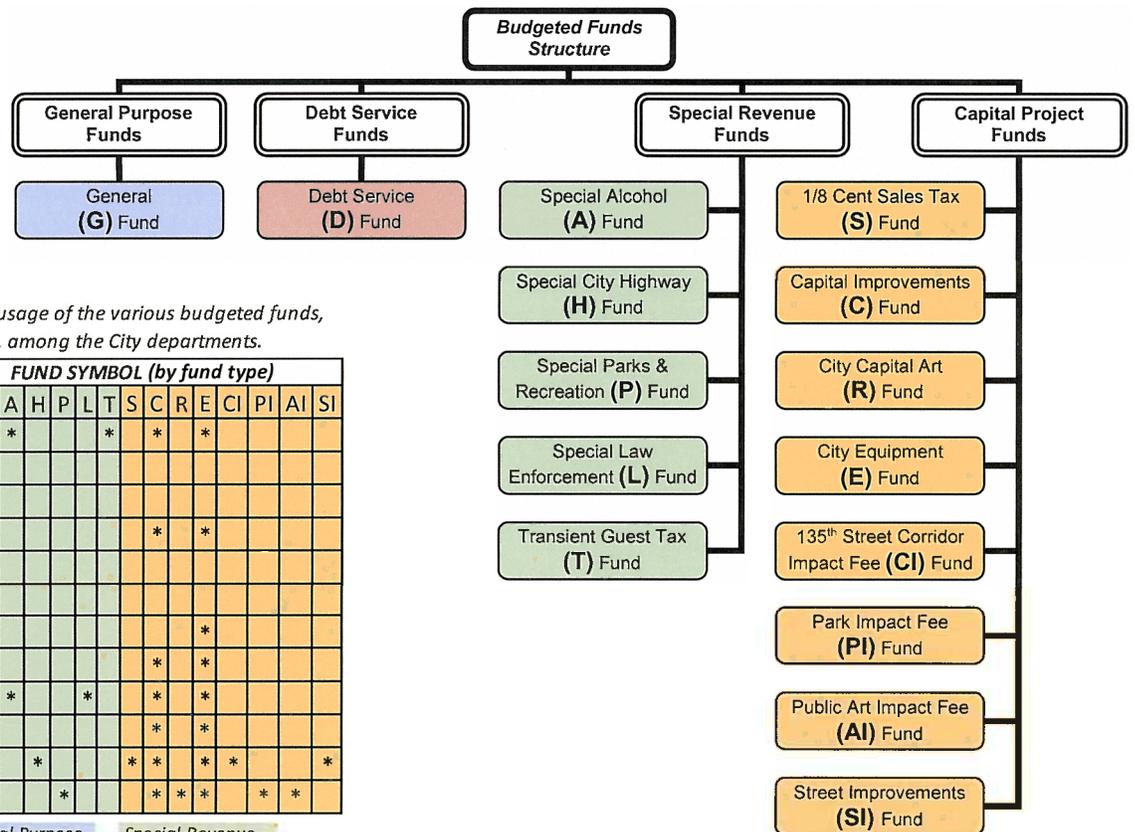
lawfully utilized for such purposes, including equipment use charges on the various departments and agencies of the City.

135th Street Corridor Impact Fee Fund – established to account for impact fees on new development in the 135th street corridor for the purpose of assuring that 135th street transportation improvements are available and provide adequate transportation system capacity to support new development while maintaining levels of transportation service on 135th street deemed adequate by the City. The impact fee is imposed on all new development in the 135th street corridor and all fees collected shall be utilized solely and exclusively for transportation improvements in the 135th street corridor serving such new development. (Formerly known as the K-150 Corridor Impact Fee Fund)

Park Impact Fee Fund – established to account for fees imposed by the City on all new development in South Leawood and all fees collected shall be used solely and exclusively for the purpose of acquisition and development of park land and open space made necessary by and serving such new development.

Public Art Impact Fee Fund – established by the City for the purpose of acquisition, development, construction and maintenance of Public Art. A Public Art impact fee is imposed on all nonresidential development, and all fees collected shall be used solely and exclusively to provide and maintain public art that will enhance the aesthetic appearance of Leawood’s public spaces and designated private areas and increase the public’s enjoyment of community areas and of the arts.

Street Improvements Fund – established to account for the pay-as-you-go (PAYG) portion of the annual mill and overlay, slurry seal and arterial street repairs.



This matrix displays the usage of the various budgeted funds, by fund structure, among the City departments.

DEPARTMENT	FUND SYMBOL (by fund type)														
	G	D	A	H	P	L	T	S	C	R	E	CI	PI	AI	SI
Gen Ops	*	*	*				*	*	*						
City Admin	*														
Finance	*														
Info Svcs	*							*	*						
Human Resources	*														
Legal	*														
Municipal Court	*									*					
Comm Developmnt	*							*	*						
Police	*		*			*		*	*						
Fire	*	*						*	*	*					
Public Works	*	*		*				*	*	*	*	*			*
Parks/Rec	*	*			*			*	*	*		*	*		*

General Purpose Special Revenue
Debt Service Capital Project



City of Leawood – NON BUDGETED FUNDS

The City uses several non-budgeted funds, which are *not* required to be budgeted, per State Statute. These are reviewed annually and reported in the City's Comprehensive Annual Finance Report (CAFR).

SPECIAL REVENUE FUNDS account for revenue sources that are restricted to expenditures for specific purposes:

American Revolution Tri-Centennial Fund – established to account for monies donated by the Leawood American Revolution Bi-Centennial Committee. These monies are to be continually reinvested by the City until the year 2076. It is intended that this fund will then be used for the overall benefit for the citizens of the City on a special American Revolution Tri-Centennial event/project, needed community facilities, equipment or programs.

Insurance Proceeds Fund - established to account for insurance proceeds received by the City whenever any privately owned building or other structure is damaged as a result of fire, explosion or windstorm. When the insured party meets requirements to repair the property to the satisfaction of the City, the funds are returned to the insured.

Non-Budgeted SPECIAL REVENUE FUNDS	2017 Ending Fund Balance	2018 and 2019 Projected Revenue & Expenditures
American Revolution Tri-Centennial Fund	\$8,663	Interest income is the only source of revenue. No expenditures are planned for 2018 or 2019.
Insurance Proceeds Fund	\$0	No planned activity.

CAPITAL PROJECT FUNDS account for resources used for the acquisition and/or construction of capital projects not being financed by other funds:

Leawood Transportation Impact Fee Fund – established to account for fees imposed on new development in South Leawood for the purpose of assuring that transportation improvements are available and provides adequate transportation system capacity to support new development while maintaining levels of transportation service deemed adequate by the City. The Impact Fee shall be imposed on all new development in South Leawood, except as may be otherwise provided, and all fees collected shall be utilized solely and exclusively for transportation improvements in South Leawood serving such new development.

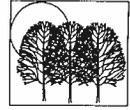
Leawood Public Safety Improvement Fund – established to account for resources used to construct public safety improvements including a Justice Center and other necessary related improvements.

Leawood Economic Development Fund – established to provide payment for economic development promotion within the City.

Non-Budgeted CAPITAL PROJECT FUNDS	2017 Ending Fund Balance	2018 and 2019 Projected Revenue & Expenditures
Leawood Transportation Impact Fee Fund	\$288,546	Revenues include impact fees and interest income. A total of \$288,500 will be used in 2018 for the Arterial Street project #72068, 151 st Street-Nall to E City Limit.
Leawood Public Safety Improvement Fund	\$5,631,080	Revenues include the 0.25% County Public Safety Sales Tax II and interest income. Expenses in 2018 of \$267,000 for police equipment; and in 2019 \$140,000 for fire equipment and \$42,000 for police equipment.
Leawood Economic Development Fund	\$993,297	Revenues include the 0.25% County Courthouse/Coroner Sales Tax, Transient Guest Tax and interest income. No expenses are planned.

AGENCY FUNDS account for assets held by the City as a collection or paying agent for individuals, private organizations, other governmental units, or other funds:

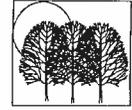
Non-Budgeted AGENCY FUNDS	2017 Ending Fund Balance	2018 and 2019 Projected Revenue & Expenditures
TDD/CID Agency Funds	\$916,576	Activity includes interest income, special assessment receivables and remittance to paying agents.
Employee Giving Fund	\$1,142	Employee payroll contributions and interest income; expenditures for employee charitable donations.



**City of Leawood
Budget Summary by Fund
For Fiscal Year 2019**

Listed below are the funding sources and expenditures for the 2019 Budgeted Funds, by fund type. Included in Special Revenue Funds are Alcohol, Special City Highway, Special Parks, Special Law Enforcement, and Transient Guest Tax Funds. Included in Capital Funds are City Equipment, Street Improvement, Capital Improvements, 1/8 Cent Sales, Park Impact Fee, City Capital Art, Public Art Impact and the 135th Street Corridor Impact. This presentation does include transfers in/out between funds.

	General Fund	Special Revenue	Capital Funds	Debt Service	Total
Beginning Balance	\$ 7,978,700	\$ 859,900	\$16,724,000	\$ 9,507,400	\$35,070,000
Revenues					
Property Taxes	17,287,118	-	-	6,364,438	23,651,556
Sales & Use Taxes	17,893,500	-	930,600	-	18,824,100
Franchise Fees	3,515,000	-	-	-	3,515,000
Other Taxes	1,850,641	2,629,473	-	823,591	5,303,705
Grants	-	-	2,312,500	-	2,312,500
Licenses & Permits	1,423,500	-	-	-	1,423,500
Fines & Forfeitures	1,500,000	-	-	-	1,500,000
Charges for Service	2,803,700	-	-	-	2,803,700
Special Assessments	-	-	-	1,718,531	1,718,531
All Other	281,141	15,127	415,300	105,240	816,808
Transfers In	252,000	650,000	3,345,400	-	4,247,400
Total	\$46,806,600	\$ 3,294,600	\$ 7,003,800	\$ 9,011,800	\$66,116,800
Expenditures, by Department					
Administration	14,304,500	1,022,900	195,000	293,181	15,815,581
Police	11,000,200	258,900	362,500	-	11,621,600
Fire	7,952,500	-	49,000	296,107	8,297,607
Public Works	8,151,400	1,573,000	6,311,000	7,880,844	23,916,244
Parks & Recreation	7,695,600	624,100	1,211,000	851,968	10,382,668
Total	\$49,104,200	\$ 3,478,900	\$ 8,128,500	\$ 9,322,100	\$70,033,700
Expenditures, by Character					
Personnel Services	31,572,000	-	-	-	31,572,000
Contractual Services	8,056,200	1,029,800	-	50,000	9,286,000
Commodities	3,432,800	-	-	-	3,432,800
Capital	2,193,800	2,197,100	7,628,500	-	12,019,400
Debt Service	354,000	-	-	9,122,100	9,476,100
Transfers Out	3,495,400	252,000	500,000	-	4,247,400
Total	\$49,104,200	\$ 3,478,900	\$ 8,128,500	\$ 9,172,100	\$70,033,700
Revenues Over (Under)					
Expenditures	(2,297,600)	(184,300)	(1,124,700)	(310,300)	(3,916,900)
Ending Balance	\$ 5,681,100	\$ 675,600	\$15,599,300	\$ 9,197,100	\$31,153,100



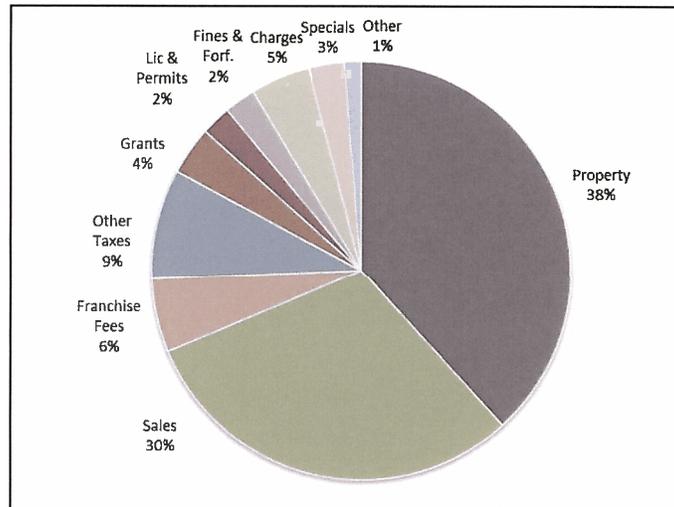
City of Leawood
Budget Summary by Year

Listed below are the funding sources and expenditures for the 2019 Budgeted Funds, by fund type. Included in Special Revenue Funds are Alcohol, Special City Highway, Special Parks, Special Law Enforcement, and Transient Guest Tax Funds. Included in Capital Funds are City Equipment, Street Improvement, Capital Improvements, 1/8 Cent Sales, Park Impact Fee, City Capital Art, Public Art Impact and the 135th Street Corridor Impact. This presentation does not include transfers in/out between funds.

	2017 Actual	2018 Estimate	2019 Budget	% change
Beginning Fund Balance	\$46,065,972	\$50,649,793	\$35,070,000	-30.8%
Revenues				
Property Taxes	21,473,263	22,713,705	23,651,556	4.1%
Sales & Use Taxes	17,516,872	18,284,500	18,824,100	3.0%
Franchise Fees	3,649,475	3,515,000	3,515,000	0.0%
Other Taxes	5,073,169	5,181,982	5,303,705	2.3%
Grants	1,706,797	2,834,125	2,312,500	-18.4%
Licenses & Permits	1,777,601	1,423,500	1,423,500	0.0%
Fines & Forfeitures	1,516,598	1,500,000	1,500,000	0.0%
Charges for Service	2,770,579	2,805,000	2,803,700	0.0%
Special Assessments	1,674,520	2,042,079	1,718,531	-15.8%
All Other	3,089,253	763,916	816,808	6.9%
Total	\$60,248,127	\$61,063,807	\$61,869,400	1.3%
Expenditures				
<i>by Department</i>				
Administration	10,244,028	20,831,781	12,320,181	-40.9%
Police	9,221,567	10,925,600	11,369,600	4.1%
Fire	7,252,098	8,453,333	8,297,607	-1.8%
Public Works	18,111,321	24,655,949	23,416,244	-5.0%
Parks & Recreation	10,835,291	11,776,937	10,382,668	-11.8%
Total	\$55,664,305	\$76,643,600	\$65,786,300	-14.2%
<i>by Character</i>				
Personnel Services	26,373,494	29,360,300	31,572,000	7.5%
Contractual Services	6,279,273	10,407,600	9,286,000	-10.8%
Commodities	2,278,504	3,339,300	3,432,800	2.8%
Capital	11,630,686	23,908,200	12,019,400	-49.7%
Debt Service	9,102,348	9,628,200	9,476,100	-1.6%
Total	\$55,664,305	\$76,643,600	\$65,786,300	-14.2%
Revenues Over (Under)				
Expenditures	4,583,822	(15,579,793)	(3,916,900)	
Ending Fund Balance	\$50,649,793	\$35,070,000	\$31,153,100	-11.2%



2019 Budgeted Revenue by Source
Total All Funds \$61.9 million



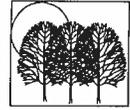
Revenues for all budgeted funds in the 2019 Budget are projected to increase by 1.3% from the 2018 Estimated Budget. Only two areas are projecting decreases: Grants (18.4%), and Special Assessments (15.8%). The Grants decrease is due to less County SMAC funded projects and shared costs from other jurisdictions for the Arterial street program. The principal debt balance of Special Assessment projects continue to decrease as no new special assessment debt has been assumed for several years. The All Other category reflects the largest increase, 6.9%, primarily due to anticipated growth in interest income. Some of the larger revenue categories are:

Property Tax, 38%: Total property taxes for 2019 are budgeted at \$23,651,556 and comprises 38% of all City revenues. Staff is projecting a 4.18% increase in assessed valuation for 2019, and growth of 3.10% for 2020 and thereafter. In early 2018, the County Appraiser projected that Leawood's market value had increased by 5.01% as compared to 6.11% last year. Using this information, when converted to assessed valuation, real property increased by 4.18%, as compared to 5.29% last year.

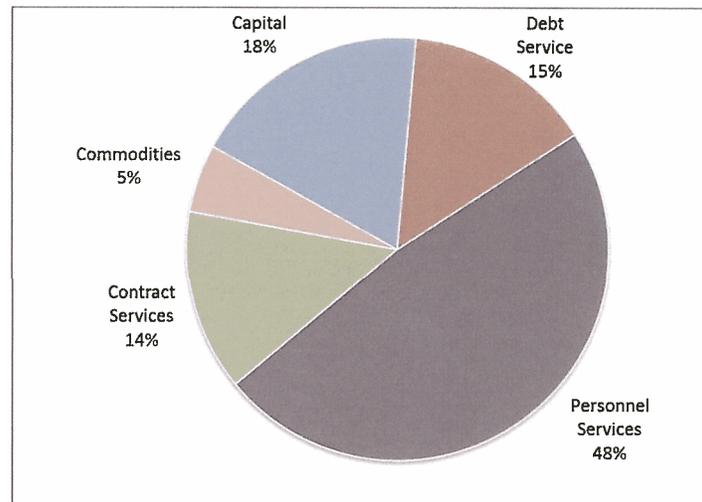
Sales and Use Taxes, 30%: Sales tax revenue represents 30% of total 2019 revenue. This category includes the 1-cent City sales tax, County sales tax, the 1/8-cent sales tax, City & County use taxes, and the .25 special county sales taxes. The 2018 Estimated Budget for both City and County sales and compensating use taxes are expected to increase 2.95% over the 2017 actuals. The 2019 Budget also anticipates that these areas will increase by 2.95% over the 2018 estimate; with 2.95% growth each year thereafter. The combined total for these areas is \$18,824,100 in 2019.

Other Taxes, 9%: This category totals \$5,303,705 in 2019 and comprises 8.0% of City revenues. Included are taxes on Motor Vehicles, the Gasoline Tax, and the Special Alcohol Tax. These revenue sources can be found in the General, Debt Service, Special Alcohol, Special Parks/Recreation and Special Highway Funds.

Franchise Fees, 6%: This category totals \$3,515,000 in 2019, remaining unchanged from the 2018 estimate. Included are electricity, gas, telephone, cable and video franchise payments. This area is affected by several factors, such as weather, changes in rates, usage variances, and changes in technology and user demands.



2019 Budgeted Expenditures by Character
Total All Funds \$65.8 million



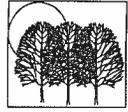
Expenditures for all budgeted funds in the 2019 Budget are projected to decrease 14.2% from the 2018 Estimated Budget. Highlights of each of the budget categories are shown below followed by expenditure activity for departments on the next page.

Personnel, 48%: Personnel Services will increase by 7.5% over the 2018 Estimated Budget, totaling \$31,572,000 in 2019. A 5.0% market adjustment has been included in the 2019 Budget along with a maximum 3.9% merit increase. Also in 2019 are increases for health insurance, social security, unemployment payments, group life insurance, state pension plans and long-term disability plans. A new full-time Firefighter position has been added in 2019 to help alleviate the steadily increased demand for service over the last several years.

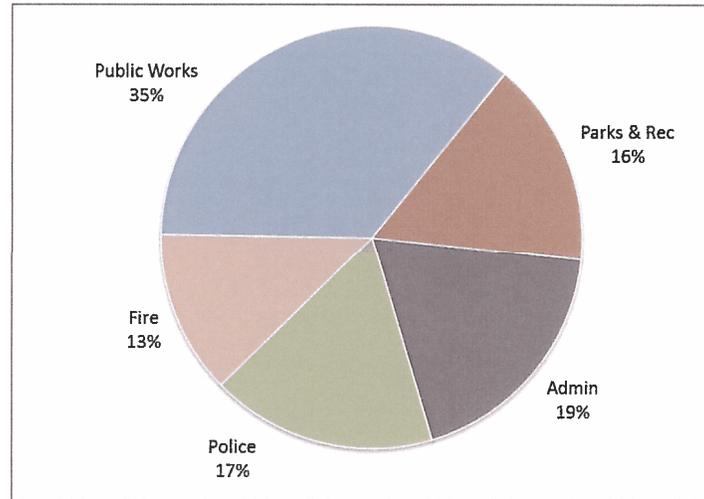
Operating, 19%: Operating expenses, which include contractual services and commodities, has decreased by \$1,028,100, or 7.6%, from the 2018 Estimated Budget. A large decrease, offset by new spending, is due to the transfer of \$1,300,000 in Transient Guest Tax receipts to the Economic Development fund in 2018. All types of building, vehicle, and liability insurance are expected to increase by \$48,800, or 10.0%, from 2018. A total of \$82,400 in one-time new spending has been added to the 2019 Budget, including an update to the Police Department policy manual and daily bulletin system; an upgrade to the entry door locks at Fire Stations #2 and #3; and LED lighting at the Ironwoods Lodge.

Capital, 18%: Capital costs are projected to decrease by 49.7%, or \$11,888,800, from 2018. Within 2018 are projected sales tax collections to be transferred to the Economic Development and Public Safety funds (\$9.1m); completed replacement of Park Maintenance flooded vehicles/equipment (\$1.4m); Arterial and Residential street projects with a larger shared cost for Leawood (\$1.1m); completion of the Fiber Technology project (\$0.7m); and higher costing storm repair projects (\$0.5m). Planned 2019 pay-as-you-go capital purchases/improvements include \$2,400,000 for arterial street repairs; \$1,573,000 for residential street repairs; \$2,110,000 in replacement vehicles/equipment; \$1,775,100 in City building, park, golf course repairs/maintenance; and \$1,900,000 for stormwater projects.

Debt Service, 15%: Debt is projected to decrease by 1.6%, or \$152,100 from the 2018 Estimated Budget. No new general obligation debt issuance is planned for 2019. The issuance in 2018 is minor, just under \$4.0m for two projects: 2017 Residential Streets and the replacement of the College Boulevard wall.



2019 Budgeted Expenditures by Program
Total All Funds \$65.8 million



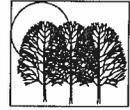
Administration & General Operations, 19%: Expenditures in these two areas are projected to be 40.9% lower or \$8,511,600 less than 2018. The decrease is due to transfer of sales tax receipts to Economic Development and Public Safety funds; and carryover transient guest taxes from 2017 into 2018 also transferred to the Economic Development fund. These decreases are offset by increases for building and liability insurance; the completion of the fiber connectivity project; and anticipated wage and benefit increases.

Police, 17%: The Police Department projected expenditures will increase by \$444,000, or 4.1%, from the 2018 estimate. This increase is due to wage and benefit changes, the purchase of a policy manual/product and software, anticipated increases for the payment of school crossing guards, the boarding of stray animals and equipment maintenance agreements. These increases are offset by lower capital vehicle and equipment replacements in 2019. Other planned expenditures include contractual and shared contracts; housing of prisoners at the county facility; and communication systems with other metropolitan agencies; utilities and operating costs for the Justice Center; gasoline and vehicle repairs; expendable equipment replacements; and officer training.

Fire, 13%: The Fire Department budget is \$155,726 lower, or 1.8%, in 2019 over the 2018 estimate. Increases of \$312,100 for planned wage and benefit changes and the addition of a full-time Firefighter position; \$30,000 to replace the entry door locks at Fire Stations #2 and #3; and \$52,500 in expendable equipment replacements are offset by a decrease in in Capital building improvements.

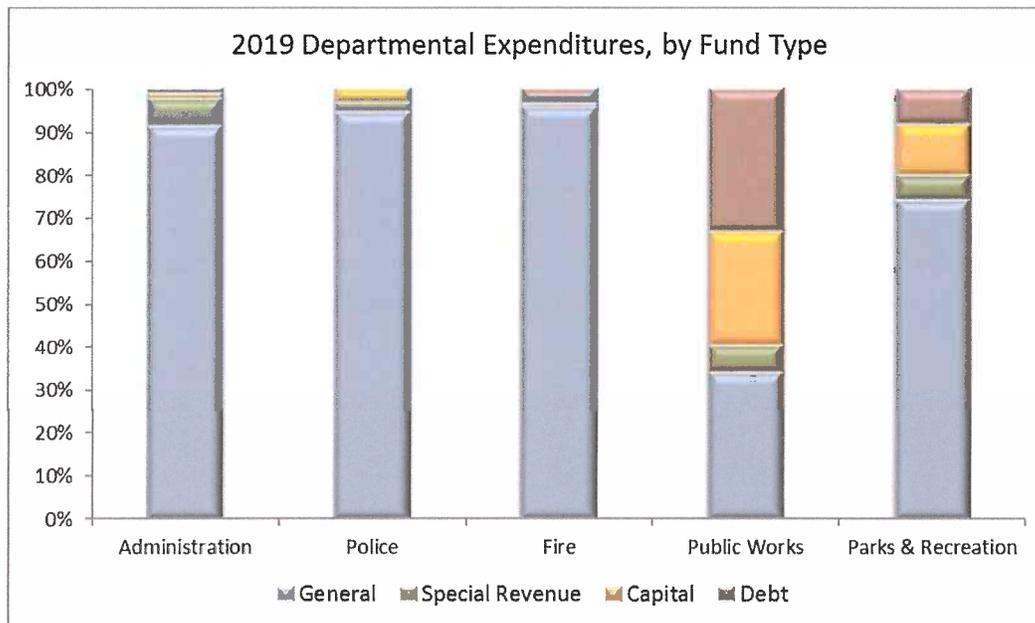
Public Works, 35%: The Public Works department is projecting a decrease of 5.0%, or \$1,239,705, from 2018. Increases are included in 2019 for planned wage/benefit changes and higher operating expenses, such as expendable equipment and minor building repairs. Capital decreases from 2018 for higher expenses in the Arterial program and for the Patrician Woods stormwater project.

Parks & Recreation, 16%: A decrease of 11.8%, or \$1,239,705, is reflected in Parks and Recreation from 2018. The largest decrease occurs in the Capital category for the completed replacement of Park Maintenance flooded vehicles/equipment in 2018; and in Debt resulting from debt reduction in annual payments. These are offset by increases in the Personnel category for planned wage & benefit changes; and \$30,000 to install LED lighting at the Ironwoods Lodge.



City of Leawood
**Budget Request by Department and Fund
For Fiscal Year 2019**

	Administration	Police	Fire	Public Works	Parks	Total
General	\$14,304,500	\$11,000,200	\$ 7,952,500	\$ 8,151,400	\$ 7,695,600	\$49,104,200
Special Alcohol	405,000	252,000	-	-	-	657,000
Special City Highway Fund	-	-	-	1,573,000	-	1,573,000
Special Parks & Rec Fund	-	-	-	-	624,100	624,100
Special Law Enforcement Fund	-	6,900	-	-	-	6,900
Special Transient Guest Tax Fund	617,900	-	-	-	-	617,900
City Equipment Fund	195,000	342,500	49,000	1,226,000	297,500	2,110,000
Street Improvement Fund	-	-	-	2,400,000	-	2,400,000
Capital Improvements Fund	-	20,000	-	285,000	846,000	1,151,000
1/8 Cent Sales Tax Fund	-	-	-	2,400,000	-	2,400,000
City Capital Art	-	-	-	-	67,500	67,500
Park Impact Fee	-	-	-	-	-	-
Public Art Impact Fee	-	-	-	-	-	-
135 th St Corridor Impact Fee Fund	-	-	-	-	-	-
Debt Service Fund	293,181	-	296,107	7,880,844	851,968	9,322,100
TOTAL	\$15,815,581	\$11,621,600	\$ 8,297,607	\$23,916,244	\$10,382,668	\$70,033,700



*Presentation does include transfers in/out between funds.



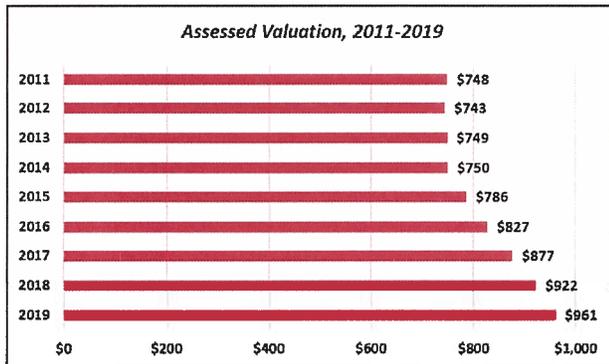
MAJOR REVENUE HIGHLIGHTS

The 2019 budget is based on projected receipts of taxes, fees and other revenues with a total of \$61,869,400. Major categories of City revenue, the projection assumptions and methodology are as follows:

Ad Valorem Property Tax

Comprising 38% of City revenue, fiscal year 2019 ad valorem property tax receipts are estimated at \$23,561,100. Property taxes are collected on the assessed valuation of taxable real and tangible personal property. The Office of the Johnson County Clerk provides the estimated assessed valuation used in budget preparation.

The assessed valuation for the 2019 budget is \$960,713,383 for Leawood, 4.17% higher than the 2018 certification of \$922,224,168. Estimated projections are received from the County Clerk on June 15th and certified by year-end. The chart below graphically shows Leawood's assessed valuation.

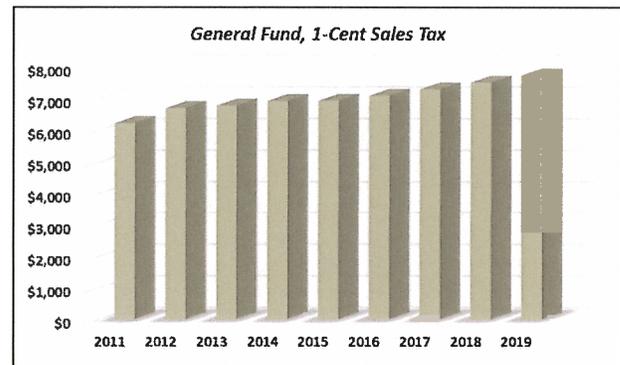


This revenue projection reflects property taxes for both the General and Debt Service funds. Based upon the projected assessed valuation, the mill levy is then calculated to provide the needed property tax revenue for each of these funds. In 2019, the General Fund portion is budgeted to increase from 15.056 mills to 17.933 mills, and conversely, the Debt Service Fund is budgeted to decrease from 9.461 mills to 6.584. The total mill levy for Leawood's 2019 budget is 24.517.

City Sales Tax

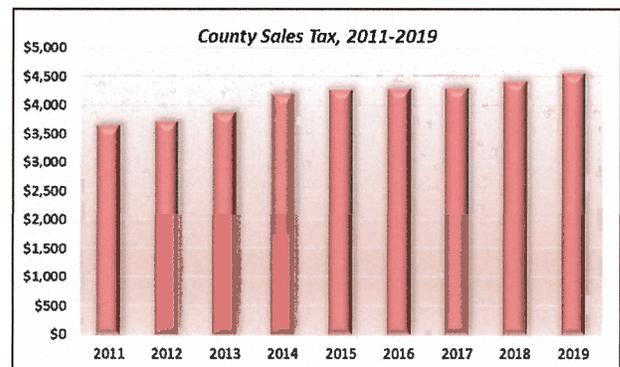
Comprising 16.0% of the General Fund revenues and being the second largest source of General

Fund revenue, City sales tax receipts for 2019 are projected to be \$7,729,800, an increase of 2.95% over the 2018 Estimated Budget. The original 2018 budget for the 1% City sales tax was \$7,517,500. City sales tax collections for 2017 were \$7,293,234, slightly lower than projections by 0.1% and higher than the previous year collections by 2.8%.



County Retail Sales Tax

County retail tax collections are projected at \$4,526,800 for 2019 or a 2.95% increase over the 2018 Estimated Budget of \$4,397,200. Collections for 2017 were \$4,271,571 or 0.1% higher than the 2016 receipts of \$4,267,284.





1/8-Cent Sales Tax

In July 2000, the City began collecting a 1/8-cent sales tax, which was to be used to accelerate repairs to residential streets and City stormwater projects. Initially this tax was effective for five years; voters approved an extension for five more years in August 2004 until 2010; and again in August 2008 for an additional five years until 2015. Another extension was approved in November 2014 extending it until 2021. In 2019, staff recommends \$500,000 for accelerated street repairs and \$475,000 for stormwater repairs, primarily the Waterford Area stormwater project. The cost of this project will be 75% reimbursed by the County. The 2018 Estimated Budget includes \$500,000 for streets and \$970,475 for stormwater projects, the largest portion to complete the Patrician Woods stormwater SMAC-reimbursed project. In some cases, a carryover is reserved until the next year to ensure that funding is available for the total cost of a project, thus causing fluctuations year to year for these repairs.

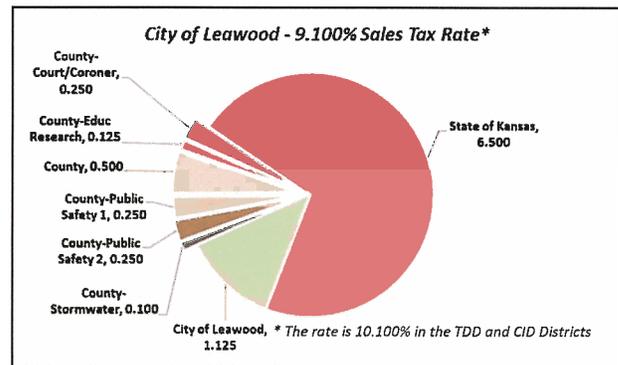
Total Sales & Local Use Taxes

The total sales tax paid in Leawood is 9.100%. The City receives 1.125%. One percent to provide for City services and 0.125% for City street and stormwater repairs (1/8-Cent Sales Tax). In the Park Place TDD development district and the Camelot Court CID area, the total sales tax is 1% higher, or 10.100%. The additional sales tax is used to pay for transportation-related or infrastructure improvements in these TDD (Transportation Development District) or CID (Community Improvement District) designated areas.

The State of Kansas receives 6.500% of the total sales tax paid and Johnson County receives 1.475%. Of this, 0.85% provides for county services, stormwater, and public safety. Another 0.125% provides funds for the Johnson County Education Research Triangle. This partnership supports bioscience research and education at existing and planned University of Kansas and Kansas State University facilities in Johnson County, KS. There is no end date for this tax.

Another part is the 0.25% county Public Safety II sales tax, which originally began as an economic development sales tax in January 2003 and was

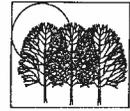
renewed in September 2005 for three years. In August 2008, this sales tax was again approved by voters with no sunset provision. The last part of County sales tax is a 0.25% county Court-house/Coroner Facility sales tax, which began on April 1, 2017. The revenue from this tax will construct those two facilities for the County and will end on March 31, 2027. As with any County sales tax, cities receive a calculated portion. When received, the 0.25% Public Safety sales tax will be placed into the Public Safety fund; and the 0.25% county Courthouse/Coroner Facility sales tax will be placed into the Economic Development fund.



Included in the 2019 Budget is \$18,824,100 for total sales taxes and \$18,284,500 in the 2018 Estimated Budget. It is anticipated that all sales tax areas will increase by 2.95% from 2018 to 2019. The 2017 collections, of \$17,516,872, were 2% higher than the 2016 collections.

Special Assessments

Special assessment revenue is the result of a compulsory levy made against certain properties to defray part or all of the cost of a specific improvement deemed to primarily benefit those properties. Typically, the amount assessed each year to the property owners is the amount of the annual principal and interest debt due in that year. Once the assessment has been paid and received by the City, the debt payments can be made. Currently, the City has fifteen special assessment general obligation debt projects. The 2019-2023 Capital Improvement Program does not anticipate any future special assessment projects. The 2019 Budget includes \$1,718,531 in special assessment revenue.



Gasoline Tax

This revenue represents a distribution from the State. Currently, a 24-cent/gallon tax is charged on motor vehicle fuel and a 26-cent/gallon tax on special fuel. The collections are then divided among the County Equalization/Adjustment fund, the State Freeway fund, and the Special City and County Highway fund. From the amount allocated to the Special City and County Highway fund, 57% is allocated to Johnson County and the remaining 43% is distributed to the cities within the county, based on per capita. These funds are to be used specifically for street related expenditures and must be placed in a special revenue fund. The 2019 Budget has projected \$934,473 for this revenue source, and \$916,150 in 2018.

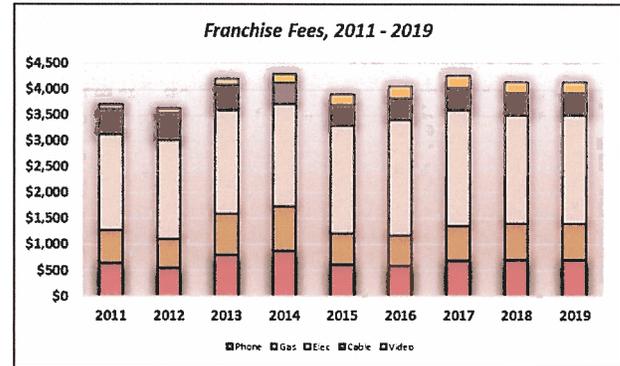
Alcohol Tax

The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. Of the taxes paid within City limits, 70% are returned to the respective cities and must be allocated 1/3 each to each of the following funds: General, Special Park & Recreation and Special Alcohol. The amount in the Special Park & Recreation fund must be used for the purchase, establishment, maintenance or expansion of services, programs and facilities, all park related. The Special Alcohol portion can be used only for the purchase, establishment, maintenance or expansion of services, education, and programs on alcoholism and drug prevention. The 2019 Budget has projected a total of \$1,620,000 for this revenue source, or \$540,000 for each of the three funds. The projections are received from the League of Kansas Municipalities annually.

Franchise Fees

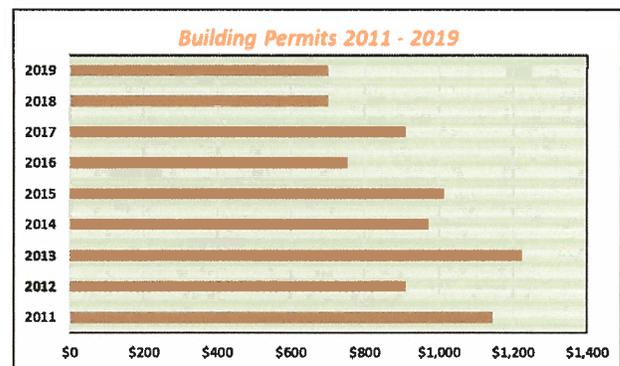
Franchise fees represent a tax levied on utility companies that service the City. The tax is based on the utility company's gross receipts and is typically passed onto the consumer. Currently the franchise fee levied on utility companies (telephone, electric, gas, cable, video franchise) is 5%. Comprising 6.0% of total revenues, this category totals \$3,515,000 in both the 2019 and 2018 estimated budgets.

There is some uncertainty involved with these projections as they are based on a combination of rate increases, usage and weather conditions. Collections in 2017 were \$3,649,475 and 2.3% higher than the 2016 receipts of \$3,568,312.



Licenses and Permits

Licenses and Permits include a variety of building, occupation, and animal fees. The 2019 budget for this category is projected at \$1,423,500 or 2.3% of total revenues. The same amount is included for the 2018 estimated budget. The 2017 collections of \$1,777,601 were 20% higher than the previous year collections of \$1,475,530 primarily due to growth in both new commercial and multi-family total construction permits.



As the City's available land space continues to decrease, so will this revenue source. Collections for new construction, as realized over the last couple of years, will eventually diminish in future years. Revenue will then consist primarily of permits issued on remodels, reconstruction and maintenance-related repairs.

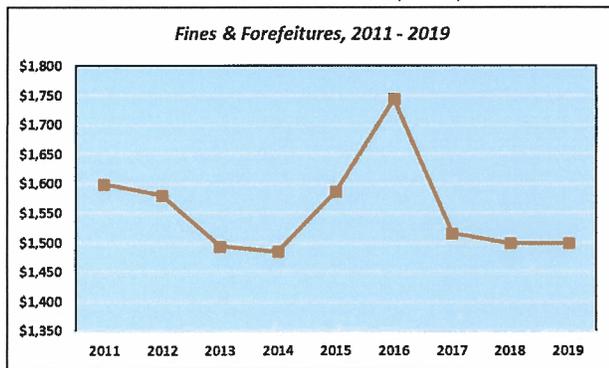


Charges for Services

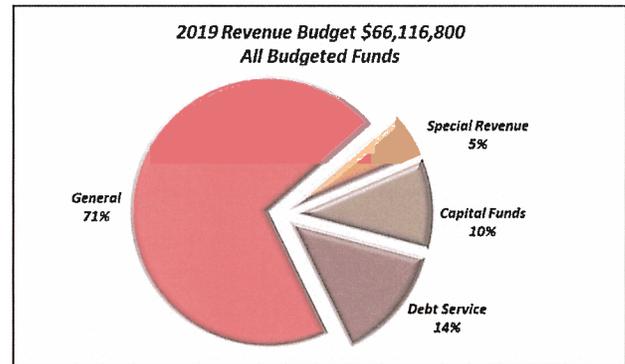
This category reflects fees for park and recreation programs, including the Ironhorse Golf Club. The 2019 budget is \$2,803,700, slightly lower than the 2018 estimate of \$2,805,000 and 1.2% more than the 2017 collections of \$2,770,579. Collections in 2017 were 11.2% higher than 2016. Increases were realized in pool-related fees, outdoor programs, nature center, sports and golf, including rental revenue from the newly opened Ironhorse Golf Vista 154 event space.

Fines and Forfeitures

The 2019 Budget includes \$1,500,000 in both years for traffic and court-related fines. A total of \$1,516,598 was collected in 2017, 13.0% lower than the 2016 collections of \$1,743,936.



General Fund revenue is projected to increase by 8.4% in 2019 primarily within property tax revenue due to the shift of more of the mill levy dedicated back to the General Fund. The Debt Service Fund projects a decrease of 20.7% due to less property tax and special assessment revenue. A 2.4% increase is expected in Special Revenue funds resulting primarily from higher gasoline tax and transient guest tax revenues and more interest income due to larger balances from an anticipated increase in interest rates. The total of all Capital funds decreases by 2.4% in 2019 due to less County and/or other shared reimbursements for Arterial street projects. The graph below provides a visual view of the budgeted funds in the 2019 budget.



All Funds Revenue

REVENUE SUMMARY, All Budgeted Funds				
FUND	2017	2018	2019	%
	Actual	Estimate	Budget	
General Purpose	\$45,758,999	\$43,193,475	\$46,806,600	8.4%
Special Revenue Funds				
Special Alcohol	538,910	547,439	544,000	-0.6%
Special City St/Hwy	1,527,522	1,522,070	1,590,600	4.5%
Special Parks/Rec	536,979	545,397	541,800	-0.7%
Special Law Enforce	2,808	377	300	-20.4%
Transient Guest Tax	565,802	602,861	617,900	2.5%
	\$3,172,021	\$3,218,144	\$3,294,600	2.4%
Capital Project Funds				
City Equipment	2,787,755	1,279,060	1,289,000	0.8%
Street Improvements	2,690,716	2,409,545	2,208,300	-8.4%
Capital Improvements	2,859,968	1,080,001	1,090,000	0.9%
1/8 Cent Sales Tax	906,666	2,352,216	2,361,500	0.4%
City Capital Art	63,795	48,597	49,700	2.3%
Park Impact	48,244	1,420	1,800	26.8%
Public Art Impact	15,921	3,360	3,500	4.2%
135th St Corridor Impact	12,230	808	0	-100.0%
	\$9,385,295	\$7,175,007	\$7,003,800	-2.4%
Debt Service	\$8,373,607	\$11,368,781	\$9,011,800	-20.7%

Revenues for all budgeted funds in the 2019 Budget are projected to increase by 1.3% from the 2018 Estimated Budget. Only two areas are projecting decreases: Grants (18.4%), and Special Assessments (15.8%). The Grants decrease is due to less County SMAC funded projects and shared costs from other jurisdictions for the Arterial street program. The principal debt balance of Special Assessment projects continue to decrease as no new special assessment debt has been assumed for several years. The All Other category reflects the largest increase, 6.9%, primarily due to anticipated growth in interest income.

The City continues to have a diversified revenue base. The largest category, 38%, comes from property taxes; followed by other governmental revenue of 32%, which includes franchise fees, licenses, permits and charges for services; and lastly sales taxes of 30%.



SALES TAX HISTORY

SALES TAX RATE - LEAWOOD, KS	
(Excludes Special Districts)	
State of Kansas.....	6.500%
Leawood, KS.....	1.000%
1/8 Cent Sales Tax.....	0.125%
Johnson County.....	0.500%
Stormwater.....	0.100%
Public Safety.....	0.250%
Public Safety II.....	0.250%
Education Research Triangle....	0.125%
County Court/Coroner Facility...	0.250%
	9.100%

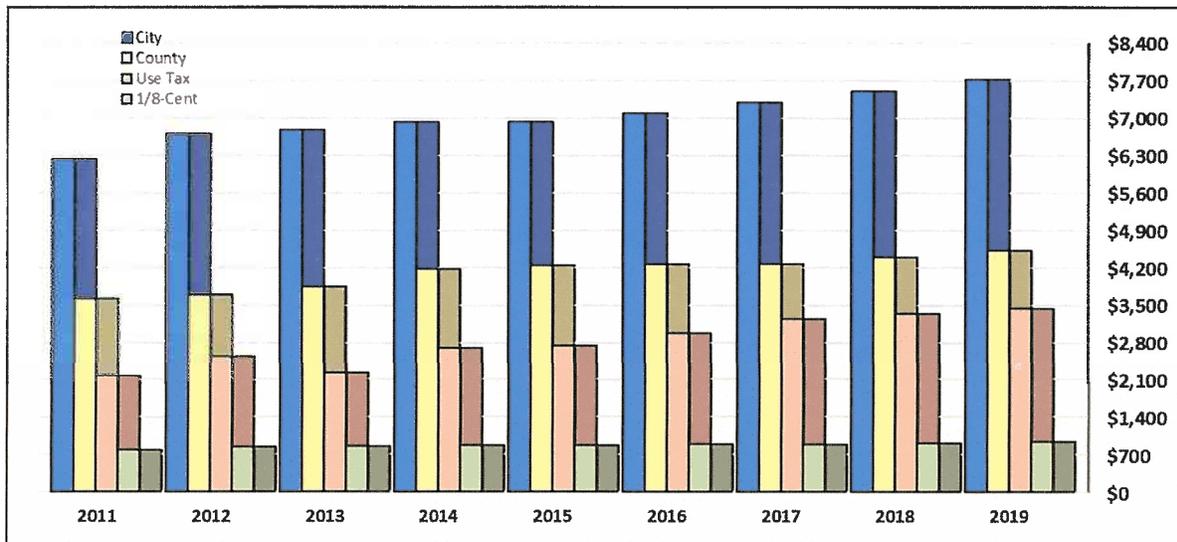
The City levies a 1.125-cent local option sales and use tax on all applicable goods and services purchased or provided within the City. The total sales tax paid in Leawood, excluding the special districts, is 9.100%. Besides the City's 1.125-cent tax, the State levies a 6.500-cent tax, Johnson County levies a 1.350-cent tax, and the Johnson County Education Research Triangle levies a 0.125-cent tax. The City has two special districts: one Transportation Development District (TDD); and one Community Improvement District (CID) each of which levies an additional 1.00% sales tax.

The City currently has 2 designated Special Districts:	
Park Place TDD.....	10.100%
Camelot Court CID.....	10.100%

Year	City Retail Sales Tax 1%	County Retail Sales Tax	1/8-Cent Sales Tax	City Compensating Use Tax	County Compensating Use Tax	County Public Safety II .25% Tax**	County County/Coroner .25% Tax**	TOTAL *
2011	\$6,224,627	\$3,625,812	\$777,053	\$1,500,526	\$672,224	\$859,621	\$0	\$13,659,863
2012	\$6,698,189	\$3,696,437	\$836,321	\$1,872,628	\$667,008	\$872,691	\$0	\$14,643,274
2013	\$6,778,035	\$3,851,224	\$845,979	\$1,529,316	\$687,942	\$907,835	\$0	\$14,600,331
2014	\$6,926,500	\$4,177,979	\$863,059	\$1,908,175	\$795,244	\$994,049	\$0	\$15,662,006
2015	\$6,932,102	\$4,244,596	\$863,362	\$1,928,293	\$820,996	\$1,013,173	\$0	\$15,802,522
2016	\$7,092,955	\$4,267,284	\$884,323	\$2,108,032	\$874,574	\$1,028,374	\$0	\$16,255,542
2017	\$7,293,234	\$4,271,271	\$878,052	\$2,344,737	\$903,983	\$1,035,053	\$790,542	\$17,516,872
2018 Est	\$7,507,800	\$4,397,200	\$903,900	\$2,413,900	\$930,500	\$1,065,600	\$1,065,600	\$18,284,500
2019 Bud	\$7,729,800	\$4,526,800	\$930,600	\$2,485,000	\$958,100	\$1,096,900	\$1,096,900	\$18,824,100

* Not included in the total are the 1-cent sales tax projections for the City's two Special Districts.

** These funds are placed into non-budgeted capital funds and reserved for public safety expenditures and/or economic development.



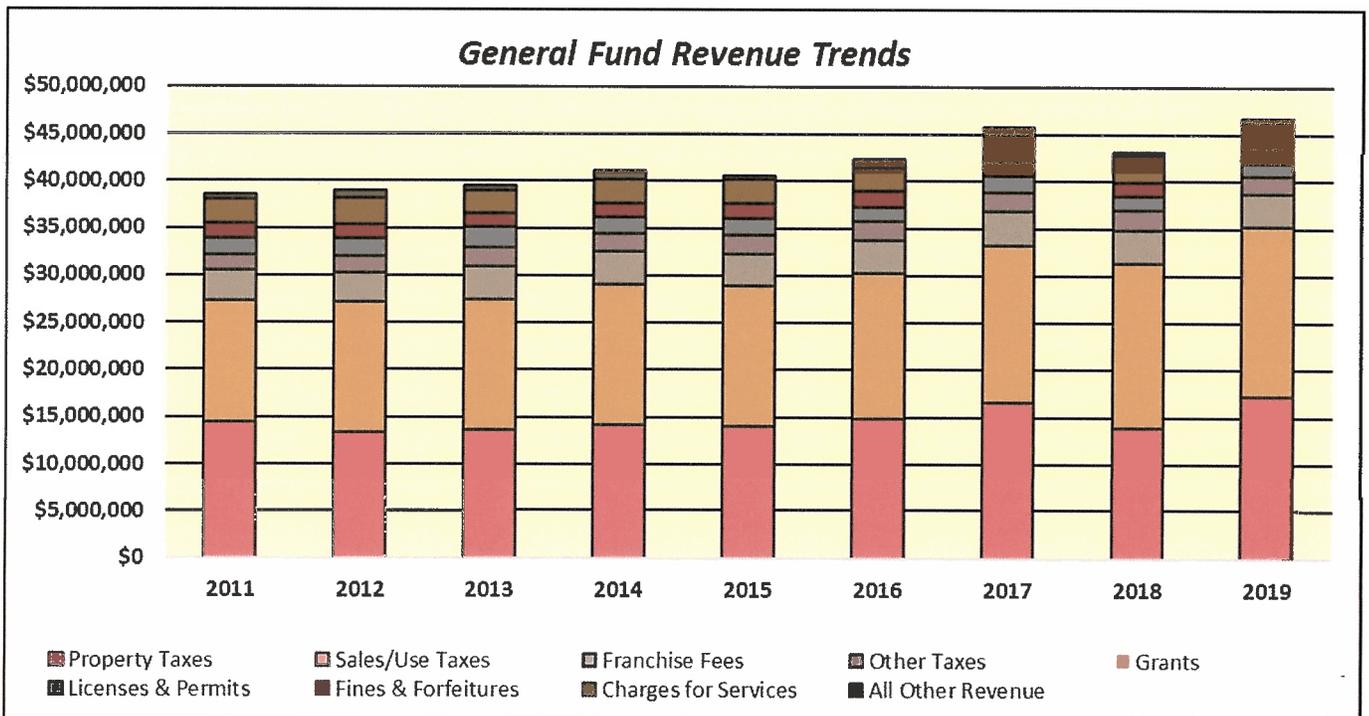
City sales and City compensating use taxes are a major source of revenue for the City. Without it, the City mill levy would have to increase 10.63 mills in 2019 to compensate for lost revenues or City-provided services would need to be reduced.



GENERAL FUND REVENUES

The General Fund revenues are projected to increase 8.4% from the 2018 estimate to a total of \$46,806,600 in 2019. The only category showing a decrease is Other Taxes due to a change in projected motor vehicle tax revenue. The largest increase is reflected in Property Taxes due to a shift of the mill levy from the Debt Service Fund to the General Fund. Other increases are planned in interest income and sales/use taxes. The General Fund revenues are as follows:

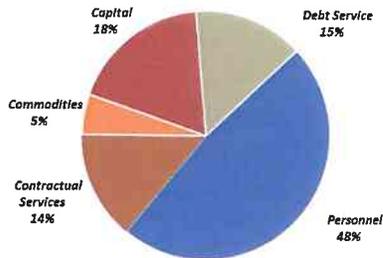
Category	2017 Actual	2018 Estimate	2019 Budget	% Change
Property Taxes	\$ 16,529,649	\$ 13,950,50	\$ 17,287,118	23.9%
Sales/Use Taxes	16,638,820	17,380,600	17,893,500	3.0%
Franchise Fees	3,649,475	3,515,000	3,515,000	0.0%
Other Taxes	1,988,916	2,110,439	1,850,641	-12.3%
Grants	8,997	0	0	0.0%
Licenses & Permits	1,706,226	1,423,500	1,423,500	0.0%
Fines & Forfeitures	1,516,598	1,500,000	1,500,000	0.0%
Charges for Services	2,770,579	2,805,000	2,803,700	0.0%
All Other	650,739	261,086	281,141	7.7%
Transfers In	<u>299,000</u>	<u>247,000</u>	<u>252,000</u>	<u>2.0%</u>
Total	\$ 45,758,999	\$ 43,193,475	\$ 46,806,600	8.4%





EXPENDITURE HIGHLIGHTS

Total expenditures, for all funds, are expected to be \$65,786,300 in 2019.



By CHARACTER	2017 Actual	2018 Estimate	2019 Budget	% Change
Personnel	26,373,494	29,360,300	31,572,000	7.5%
Contractual Services	6,279,273	10,407,600	9,286,000	-10.8%
Commodities	2,278,504	3,339,300	3,432,800	2.8%
Capital	11,630,686	23,908,200	12,019,400	-49.7%
Debt Service	9,102,348	9,628,200	9,476,100	-1.6%
TOTAL BUDGETED FUNDS	\$55,664,305	\$76,643,600	\$65,786,300	-14.2%

Total governmental expenditures for 2019 are budgeted as follows:

DEPARTMENT	2017 Actual	2018 Estimate	2019 Budget	% Change
General Government				
General Operations	4,949,280	14,066,681	5,860,581	-58.3%
City Administration	534,346	591,200	655,200	10.8%
Finance	750,831	780,300	841,100	7.8%
Information Services	1,082,496	2,002,600	1,339,400	-33.1%
Human Resources	557,670	610,800	670,000	9.7%
Legal Services	477,372	516,400	565,100	9.4%
Municipal Court	546,743	673,500	700,100	3.9%
Community Development	1,345,290	1,590,300	1,688,700	6.2%
	10,244,028	20,831,781	12,320,181	-40.9%
Public Safety				
Police	9,221,567	10,925,600	11,369,600	4.1%
Fire	7,252,098	8,453,333	8,297,607	-1.8%
	16,473,665	19,378,933	19,667,207	1.5%
Public Works				
	18,111,321	24,655,949	23,416,244	-5.0%
Parks & Recreation				
	10,835,291	11,776,937	10,382,668	-11.8%
TOTAL BUDGETED FUNDS	\$55,664,305	\$76,643,600	\$65,786,300	-14.2%

Expenditures in General Operations and Administration are projected to be 40.9% lower or \$8,511,600 less than 2018. The decrease is due to transfer of sales tax receipts to Economic Development and Public Safety funds; and carryover transient guest taxes from 2017 into

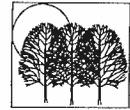
2018 also transferred to the Economic Development fund. These decreases are offset by increases for building and liability insurance; the completion of the fiber connectivity project; and anticipated wage and benefit increases.

The Police Department projected expenditures will increase by \$444,000, or 4.1%, from the 2018 estimate. This increase is due to wage and benefit changes, the purchase of a policy manual/product and software, anticipated increases for the payment of school crossing guards, the boarding of stray animals and equipment maintenance agreements. These increases are offset by lower capital vehicle and equipment replacements in 2019.

The Fire Department budget is \$155,726 lower, or 1.8%, in 2019 over the 2018 estimate. Increases of \$312,100 for planned wage and benefit changes; the addition of a full-time Firefighter position; \$30,000 to replace the entry door locks at Fire Stations #2 and #3; and \$52,500 in expendable equipment replacements are offset by a decrease in Capital building improvements.

The Public Works department is projecting a decrease of 5.0%, or \$1,239,705, from 2018. Increases are included in 2019 for planned wage/benefit changes and higher operating expenses, such as expendable equipment and minor building repairs. Capital decreases from 2018 for higher expenses in the Arterial program and for the Patrician Woods stormwater project.

A decrease of 11.8%, or \$1,239,705, is reflected in Parks and Recreation from 2018. The largest decrease occurs in the Capital category for the completed replacement of Park Maintenance flooded vehicles/equipment in 2018; and in Debt resulting from debt reduction in annual payments. These are offset by increases within the Personnel category for planned wage & benefit changes; and \$30,000 to install LED lighting at the Ironwoods Lodge.



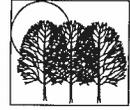
City of Leawood
Projection of Financial Condition
Operating Funds

	2018 Estimate	2019 Budget	2019 Estimated*	2020 Projected	2021 Projected	2022 Projected
Beginning Balance	\$43,036,874	\$25,562,600	\$25,562,600	\$24,462,593	\$28,239,955	\$28,325,395
Revenues						
Property Taxes	13,950,850	17,287,118	17,239,884	22,355,272	19,727,493	20,337,495
Sales & Use Taxes	18,284,500	18,824,100	18,995,541	19,555,909	20,132,808	20,726,726
All Other Revenue	17,459,676	16,746,382	18,289,558	17,641,400	18,076,727	19,134,210
Total	\$49,695,026	\$52,857,600	54,524,983	\$59,552,582	\$57,937,028	\$60,198,431
Expenditures						
Personnel Services	29,360,300	31,572,000	30,940,560	32,509,041	34,314,454	36,125,179
Contractual Services	10,207,600	9,086,000	8,931,026	9,055,129	9,191,273	9,329,701
Commodities	3,339,300	3,432,800	3,248,504	3,295,932	3,344,053	3,392,876
Capital	23,908,200	12,019,400	12,151,200	10,418,417	10,332,943	11,047,035
Debt Service	353,900	354,000	353,700	496,701	668,865	627,162
Total	\$67,169,300	\$56,464,200	\$55,624,990	\$55,775,220	\$57,851,588	\$60,521,953
Ending Fund Balance	\$25,562,600	\$21,956,000	\$24,462,593	\$28,239,955	\$28,325,395	\$28,001,873
percent of exp's	38%	39%	44%	51%	49%	46%

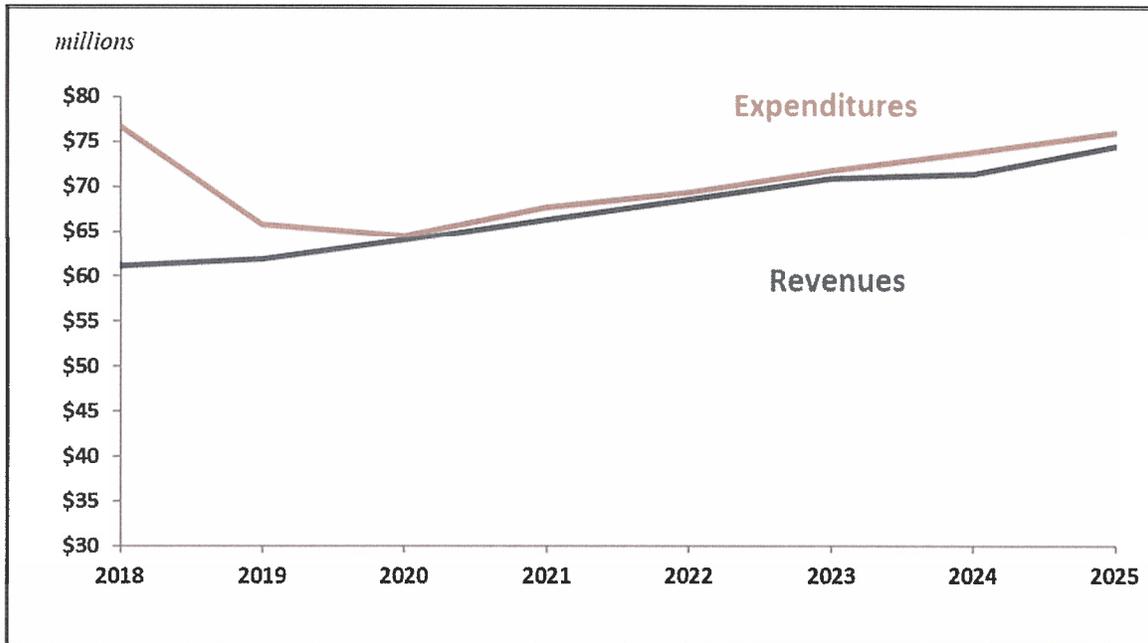
* assumes a 2.0% budget variance for expenditures and 1.0% for revenues.

The operating funds include the General Fund, the Capital Improvement Fund, and the City Equipment Fund. As reflected in the 2019 Estimated column, a 1.0% variance is included in the financial planning model for revenues and a 2.0% variance for expenditures. Basically, this assumes that the 2019 actual revenues will be 1.0% higher than budgeted and the actual expenditures will be 2.0% lower. *Historically, however, since 2000 the revenues have exceeded projections each year by an average of 4.3%. Since the same time, expenditures have been lower than projections by 13.4% each year on average.* If this trend continues, the operating fund reserves, as shown in the budget document, represent a very conservative view.

Leawood continues to be in a fortunate position and have good reserves. At year-end 2018, the balance in the Operating Funds is expected to be \$25.6 million, or 38% of expenditures. The Governing Body has set a goal of 11% minimum for operating fund reserves. The City strives to follow financially sound fiscal policies. One such policy that enhances a city to maintain a well-balanced financial structure is a fund balance policy, or commonly called an operating reserves policy. In government, the standard is usually one month of expenditures (8.33% to 15% of expenditures). Establishing a formal policy assures the citizenry that funds will be available for the following reasons: a) provide sufficient working capital to meet daily cash needs; b) provides reserves to absorb emergency expenditures; c) cover any unanticipated deficit resulting from a shortfall in actual revenues in a given budget year.



**PROJECTED REVENUES and EXPENDITURES
All Operating Funds**



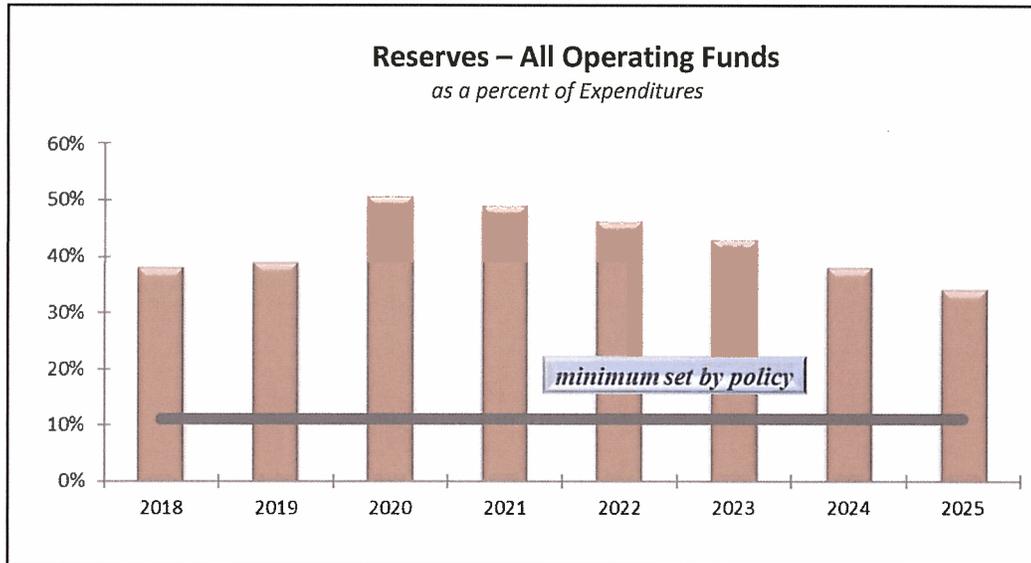
This chart depicts the structural balance of all operating funds by comparing projected revenues and expenditures. Managing for structural balance guarantees services promised today can be funded tomorrow. A decreasing gap of revenues greater than expenditures, or an increasing gap of expenditures greater than revenues is a warning trend. A significant and continued gap of revenues greater than expenditures may indicate a tax burden inconsistent with service levels and is a warning trend. This chart includes all funds: General, Special Revenue, Debt Service and pay-as-you-go Capital Funds.

Expenditures are estimated higher than revenues in both 2018 and 2019. Capital expenses are higher in 2018; and Personnel costs increase by \$3,606,600 in 2019 for planned wage and benefit changes. These increases will need to be recovered either through revenue receipts, over and above the 2018 Estimated and 2019 Budgets, or through fund balance reserves.

The graph reflects the revenue and expenditure assumptions included in the financial planning model, along with the proposed 0.95 mill levy increases in 2021, 2023 and 2025. As shown above, the gap between revenues and expenditures remains fairly close from 2020 through 2023 and widens in 2024 before it narrows again in 2025. By continuing to follow good financial practices, sustainability of financial targets, workforce, service levels, technology efficiencies, and capital equipment/project outlay is certainly possible.



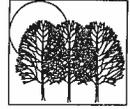
RESERVES – ALL OPERATING FUNDS As a Percent of Expenditures



Reserves are established for three purposes: the first is cash flow, the second for emergencies and the third for large pay-as-you-go capital projects. At the close of 2019, the City's operating reserves across all funds, not including Debt Service, are expected to be at 44.0% of expenditures. The Governing Body has established a minimum goal of 11% as the limit for operating reserves. The City strives to follow financially sound fiscal policies. One of these is the fund balance policy, often called operating reserves policy. Fund Balance is defined as the excess of a fund's assets over the liabilities and is therefore also known as surplus or reserve funds.

The financial health of the City is partly determined by the level of fund balances available to cushion revenue shortfalls caused by economic downturns, emergencies or uneven cash flows. A declining fund balance is a warning trend and may indicate that the City's financial health is declining. An insufficient level of balance is also a warning trend. There are several factors, which should be measured to determine the appropriate level of reserves. These include an analysis of the elasticity of the revenue base; the level of insurance the government maintains; the reliance upon intergovernmental revenues; the likelihood and magnitude of natural disasters; and the government's liquidity and ability to borrow.

Due to the steady and often fast growth in the area over the last decade, Leawood has been fortunate to maintain comfortable reserves. Presently, Leawood continues to preserve its financial future.



City of Leawood
Projection of Financial Condition
Debt Service Fund

	2018 Estimate	2019 Budget	2019 Estimated*	2020 Projected	2021 Projected	2022 Projected
Beginning Balance	\$7,612,919	\$9,507,400	\$9,507,400	\$9,091,637	\$4,751,367	\$3,280,135
Revenues						
Property Taxes	8,762,855	6,364,438	6,398,339	2,013,194	6,364,094	6,560,389
Sales & Use Taxes	-	-	-	-	-	-
All Other	2,605,926	2,647,362	2,313,248	2,377,186	1,978,095	1,911,835
Total	\$11,368,781	\$9,011,800	\$8,711,587	\$4,390,380	\$8,342,189	\$8,472,224
Expenditures						
Personnel Services	-	-	-	-	-	-
Contractual Services	200,000	200,000	50,000	50,000	50,000	50,000
Commodities	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Debt Service	9,274,300	9,122,100	9,077,350	8,680,651	9,763,420	8,771,214
Total	\$9,474,300	\$9,322,100	9,127,350	\$8,730,651	\$9,813,420	\$8,821,214
Ending Fund Balance	\$9,507,400	\$9,197,100	\$9,091,637	\$4,751,367	\$3,280,135	\$2,931,145
percent of exp's	100%	99%	100%	54%	33%	33%

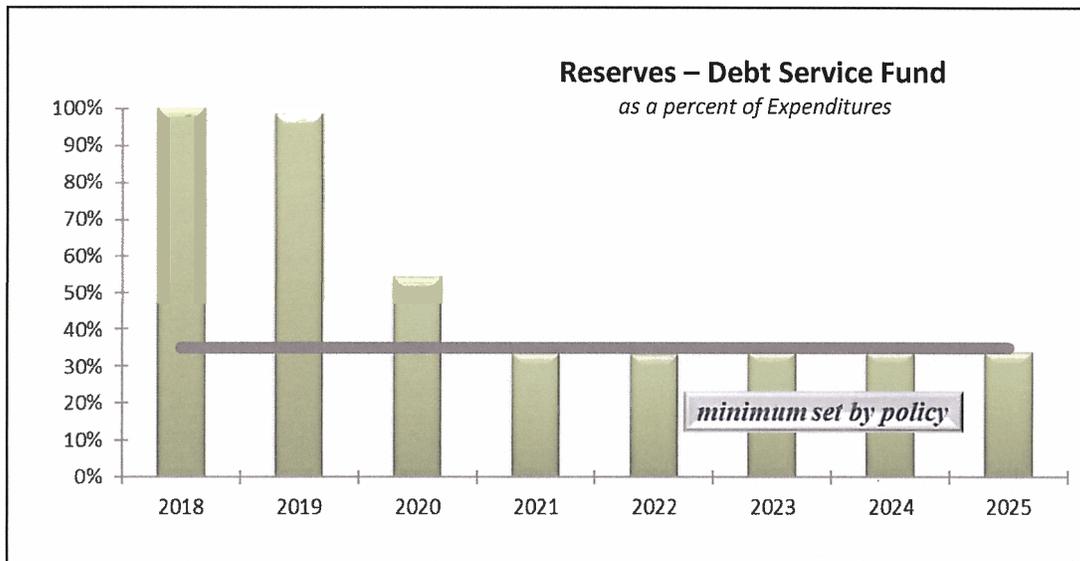
* assumes a 2.0% budget variance for expenditures and 1.0% for revenues.

Debt Service reserves are projected at \$9,197,100 at the end of 2019, or 99% of debt service expenditures. This reserve level provides a financial cushion for the City for financial circumstances, which could include a decline in property tax collection rates; delayed payments from special benefit debt; or any change in planned debt expenditures. Excellent reserve levels provide financial security for all stakeholders.

Each year the City staff and Council carefully review the capital improvements to be debt financed. With this process, there is a clear understanding that the capital obligations made today will be balanced against the cost and the service levels provided in the future.



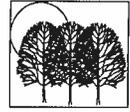
RESERVES – DEBT SERVICE FUND



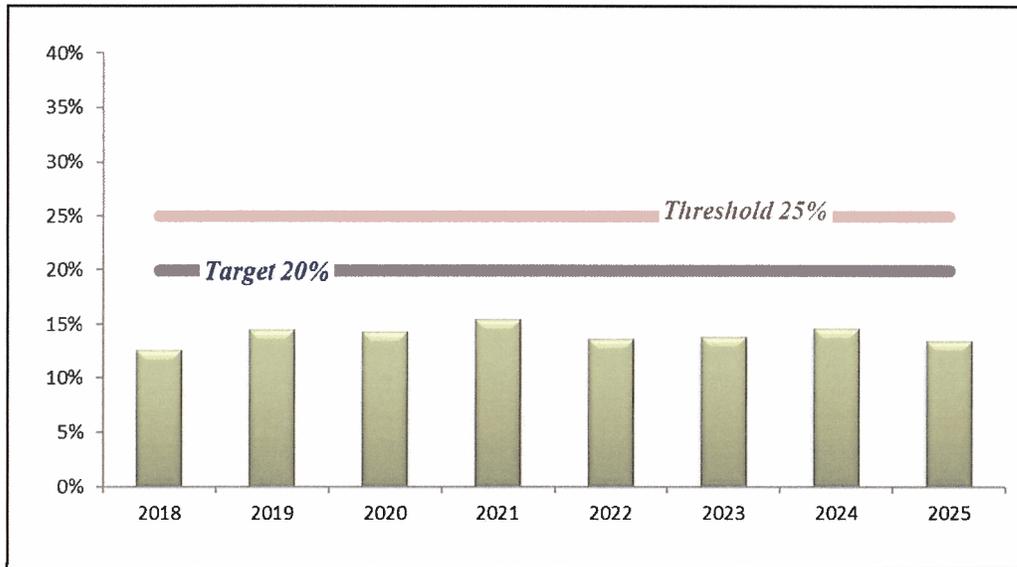
Debt reserves are maintained to deal with a variety of issues, but mainly to protect bondholders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of the underlying bonds. State law allows the City to maintain a reserve equal to one year of debt service payments. The City of Leawood strives to maintain a total reserved fund balance equal to 35% of budgeted Debt Service expenditures.

Debt reserves are projected at 99% of expenditures in 2019. This reserve level provides a financial cushion for the City in the event of an unanticipated loss in revenue, a negative change in the economy or for any delay in the payment of special benefit debt from the bondholders.

The need for a higher balance is directly related to the amount of debt the City has accumulated. A higher fund balance should help increase the financial security for all stakeholders.



DEBT SERVICE
As a Percent of Total Expenditures

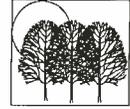


Each year the City will review whether it is willing and able to assume new debt beyond what will be retired. The State of Kansas debt limitations are more liberal than what Leawood has chosen to manage its' debt thresholds. The target is 20% and the threshold is 25% of debt to total expenditures. As shown above, neither of these thresholds is exceeded during the planning period.

The debt limitation status information is as follows:

<i>Estimated Assessed value, real and Personnel property</i>	\$960,811,802
<i>Plus Estimated assessed value, motor/recreation vehicles</i>	\$82,058,958
<i>Total assessed value</i>	\$1,043,870,760
<i>New debt limitation percentage</i>	30%
<i>2018 debt limitation</i>	\$313,161,228
<i>Total general obligation debt outstanding at 12/31/18</i>	\$53,815,000

The legal general obligation debt limit for Leawood returned to the pre-1989 limit of 30% of equalized valuation, per K.S.A. 79-5037.



City of Leawood
Projection of Financial Condition
All Funds

	2018 Estimate	2019 Budget	2019 Estimated	2020 Projected	2021 Projected	2022 Projected
Beginning Balance	\$50,649,793	\$35,070,000	\$35,069,999	\$33,554,230	\$32,991,322	\$31,605,530
Revenues						
Property Taxes	22,713,705	23,651,556	23,638,223	24,368,466	26,091,587	26,897,884
Sales & Use Taxes	18,284,500	18,824,100	18,995,541	19,555,909	20,132,808	20,726,726
All Other Revenue	20,065,602	19,393,744	20,602,807	20,018,587	20,054,822	21,046,045
Total	\$61,063,807	61,869,400	\$63,236,570	\$63,942,962	\$66,279,217	\$68,670,655
Expenditures						
Personnel Services	29,360,300	31,572,000	30,940,560	32,509,041	34,314,454	36,125,179
Contractual Services	10,407,600	9,286,000	8,981,026	9,105,129	9,241,273	9,379,701
Commodities	3,339,300	3,432,800	3,248,504	3,295,932	3,344,053	3,392,876
Capital	23,908,200	12,019,400	12,151,200	10,418,417	10,332,943	11,047,035
Debt Service	9,628,200	9,476,100	9,431,050	9,177,351	10,432,285	9,398,376
Total	\$76,643,600	\$65,786,300	\$64,752,340	\$64,505,871	\$67,665,008	\$69,343,167
Ending Fund Balance	\$35,070,000	\$31,153,100	\$33,554,229	\$32,991,322	\$31,605,530	\$30,933,018
<i>percent of exp's</i>	46%	47%	52%	51%	47%	45%



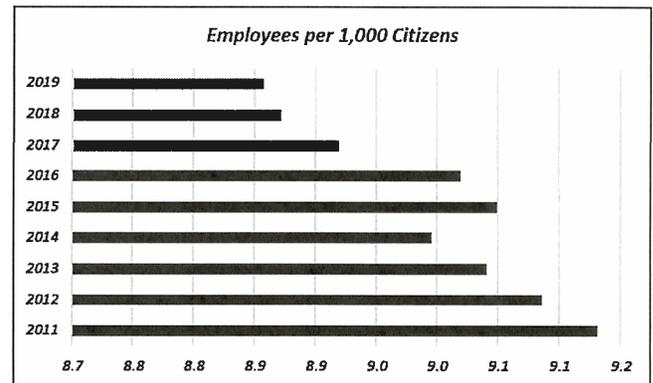
POSITION COMPARISON

Full-Time Equivalent	2015	2016	2017	2018	2019
Admin	4.50	4.50	4.50	4.50	4.50
Finance	8.23	8.00	7.00	7.00	7.00
Human Resources	3.98	3.75	3.75	3.75	3.75
Municipal Court	8.43	8.43	7.43	7.43	7.43
Legal Services	3.00	3.00	3.00	3.00	3.00
Information Services	4.00	4.00	4.00	4.00	4.00
Community Develop	14.00	14.00	14.00	14.00	14.00
Police	83.00	84.00	84.00	84.23	84.23
Fire	53.69	53.44	53.49	53.49	54.49
Public Works	49.48	49.71	49.71	49.71	49.71
Parks & Rec	63.09	63.09	63.21	62.45	62.45
TOTAL	295.40	295.92	294.09	293.56	294.56
Ratio/1000 Population	9.05	9.02	8.92	8.87	8.86

From the 2018 Original Budget to the 2018 Estimate, one of the three regular part-time Park Maintenance Worker positions was converted to a full-time Park Maintenance Worker. This change resulted in a decrease of 0.42 in the total FTE count, but an increase of 1.00 in full-time positions.

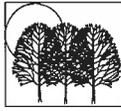
In 2019, a new Full-Time Firefighter position has been added to the Fire Department to help alleviate the steadily increasing demands for service over recent years. These demands include other activities, in addition to firefighting, such as public relations events, code and permit inspections, public education and in-house training. Also, incident responses increased by 20% to 3,300 in 2017 from 2,740 in 2014.

The City's financial planning model reflects the addition of one full-time position every other year, beginning in 2019.



The above graph depicts the number of City employees for each 1,000 citizens. As displayed, the ratio number of employees decreased every year since 2011, and then increased in 2015 when 3.20 FTE's were added. City services have never been negatively impacted by any previous personnel changes. In fact, Leawood has been very fortunate to be able to continue to expand and broaden citizen services, amenities, and quality of life activities and opportunities, while not "growing" City government.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



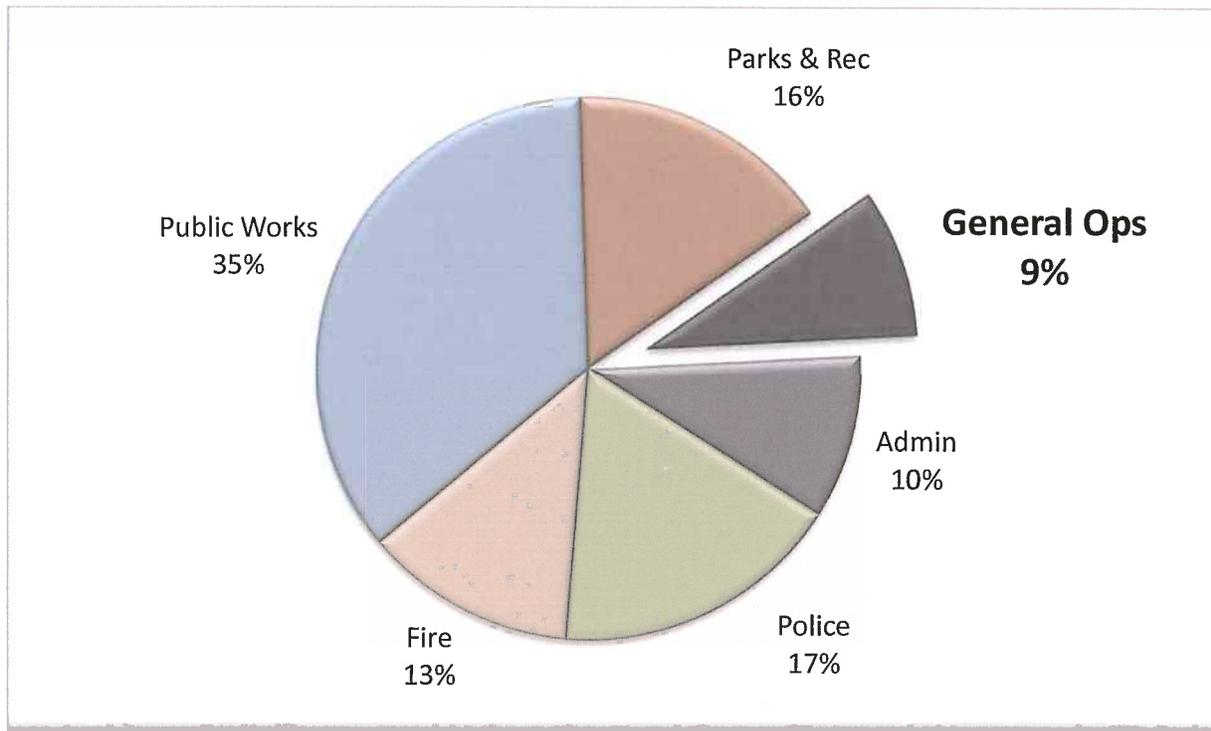
"Weight of Your Heart, Weight of A Feather"

Artist: David B. Dahlquist

Located at the Leawood Justice Center

General Operations

Budget: \$5.9M Elected Officials: 9



General Operations establishes policies, goals, and objectives to direct the staff in the provision of quality services to the public. Provides leadership, represents the City's best interests and encourages effective and timely action to achieve stated objectives. Seeks ways to encourage and expand citizen participation in local government. Accounts for citywide expenditures associated with multiple programs or departments.

Council Priorities

- *To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.*
- *To promote development that sustains rather than depletes the community, that is fiscally sound, that contributes to a high quality of life, and that nourishes the community.*
- *To protect Leawood residents, visitors and businesses by providing quality police and homeland security services. To preserve life and property through excellence in training, community risk management, emergency preparedness and rapid emergency services response.*
- *To maintain the current infrastructure and to provide the highest quality new improvements where economic benefits clearly justify new investment.*
- *To promote a community that offers family-oriented activities and recreational and cultural opportunities that encourages and enhances the quality of life for citizens.*

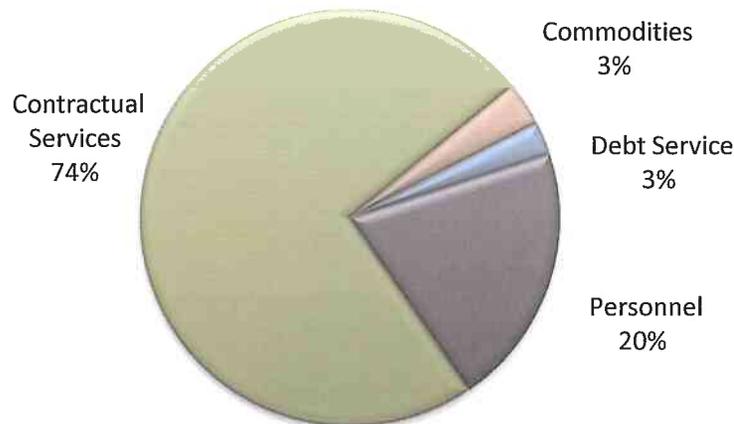
Administration

General Operations

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	533,968	725,800	704,700	749,000
Contractual Services	1,382,459	2,764,500	4,012,400	2,701,200
Commodities	60,627	133,400	123,400	123,400
Capital	1,825,595	2,148,500	9,131,200	2,193,800
Debt Service	1,146,631	94,981	94,981	93,181
Grand Total	4,949,280	5,867,181	14,066,681	5,860,581

Expenditures by Fund Type

General	3,448,515	4,549,400	11,466,400	4,544,500
Special Revenue	338,325	982,800	2,305,300	1,022,900
Capital	-	-	-	-
Debt	1,162,440	334,981	294,981	293,181
Grand Total	4,949,280	5,867,181	14,066,681	5,860,581

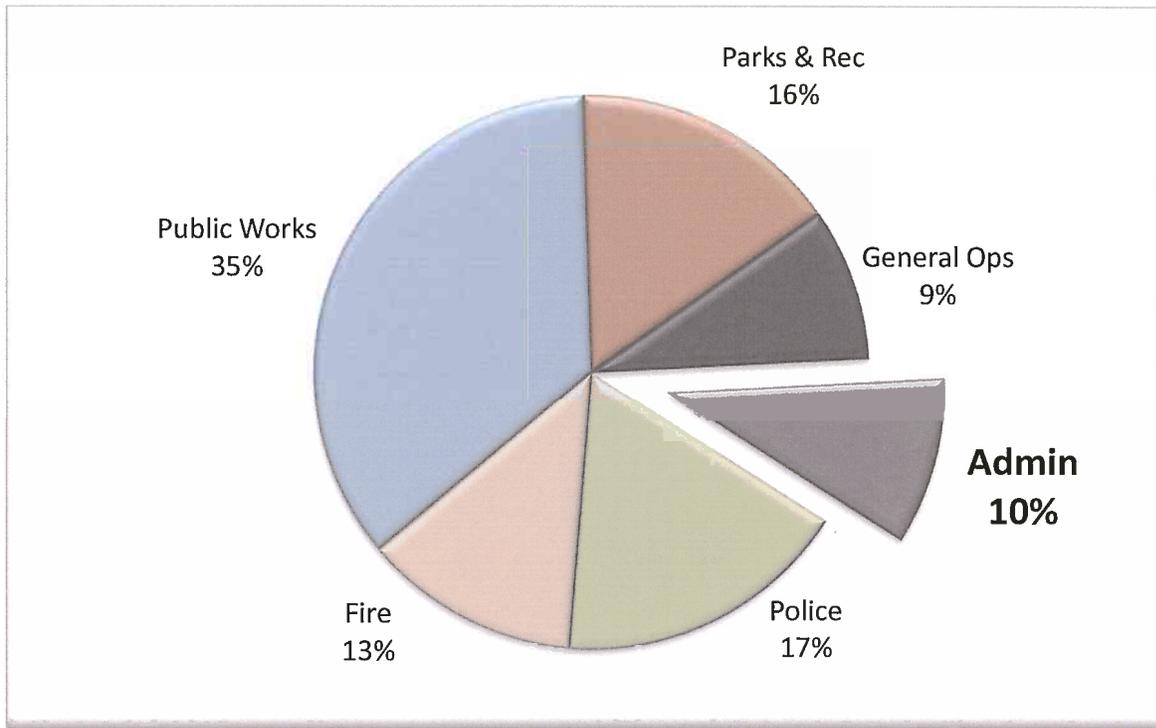


2019 Budget Summary

Personnel Services includes payments for citywide expenses, such as workers' compensation (\$275,000), supplemental retirement (\$147,500), and long term disability payments (\$69,700). The Contractual Services category includes citywide expenses such as: auto/property/liability insurance coverage premiums, grants, donations, city memberships, sustainability activities; sister city expenses; communication charges; copy machine rentals for all City departments, election expense, scanning services, bond issuance expense and professional services as needed. Included in this area are expenses within Special Revenue funds: of \$617,900 in Transient Guest Tax collections; and \$380,000 in the Special Alcohol fund disbursed for drug/alcohol agencies and related awareness activities. Commodities reflects funds for office supplies, meeting expense and all City postage needs. Capital represents the transfer of the .25% special county sales tax receipts from the General Fund to the Public Safety fund and the Economic Development fund. The 2018 Estimated budget is higher due to a \$7.0m transfer to the Economic Development fund from the General Fund, which will be reimbursed in a future year. Included in Debt Service is the payment due on the 2012 City Hall improvements, along with expenses associated with the 2017 debt refunding undertaken by the City. The 2017 expenses are offset by revenue in the same year.

ADMINISTRATION

Budget: \$6.5M Positions: 43.68



Council Priorities

To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

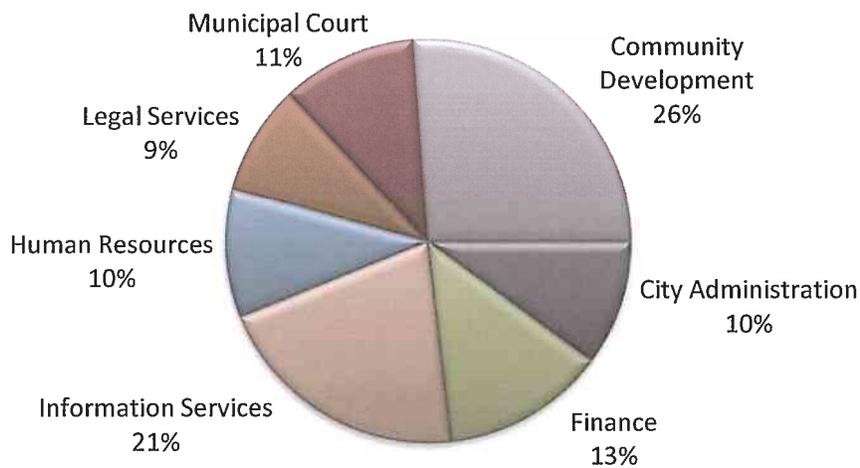
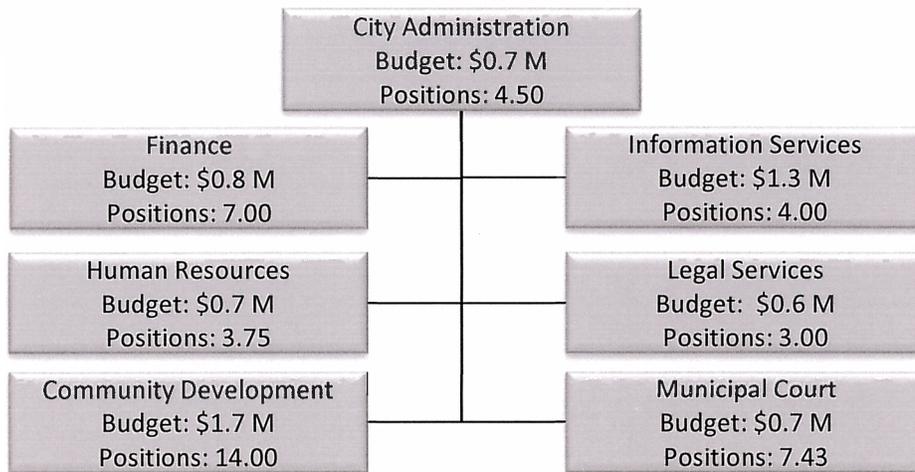
To promote development that sustains rather than depletes the community, that is fiscally sound, that contributes to a high quality of life, and that nourishes the community.

Governing Body Goals For 2020-2024

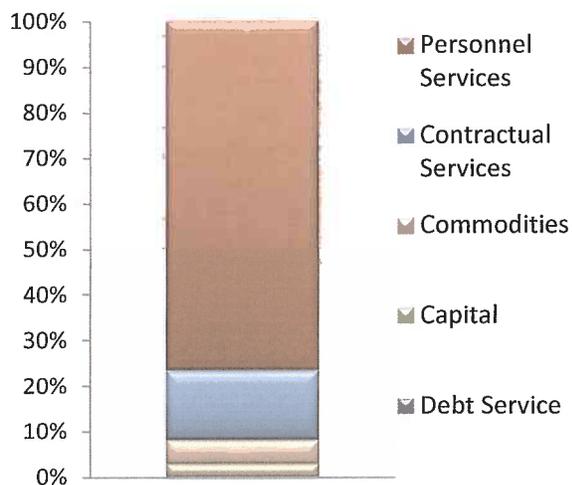
- Complete the 135th Street Community Plan including: updated development assumptions; best management practices regarding sustainable landscaping into LDO and City property; and cultural amenities.
- Continue evaluation of usage of City-owned property at 96th Street & Lee Boulevard.
- Update audio-visual equipment at City facilities.
- Improve usability of City web page.
- Request Economic Development Corporation (EDC) for semi-annual report.
- Review notice requirements for residential building activity via home owners associations.
- Evaluate new home building codes with other Johnson County cities.
- Review fence permit procedures with area cities.
- Evaluate temporary low-impact uses [e.g., community gardens, horseshoes, etc.] for undeveloped land at Ironwoods Park.
- Evaluate land-use options for remaining undeveloped portion of City-owned property at 117th St & Tomahawk Creek Parkway.
- Evaluate feasibility/scope of an Activity Center at Town Center Drive and Roe Avenue.

ADMINISTRATION

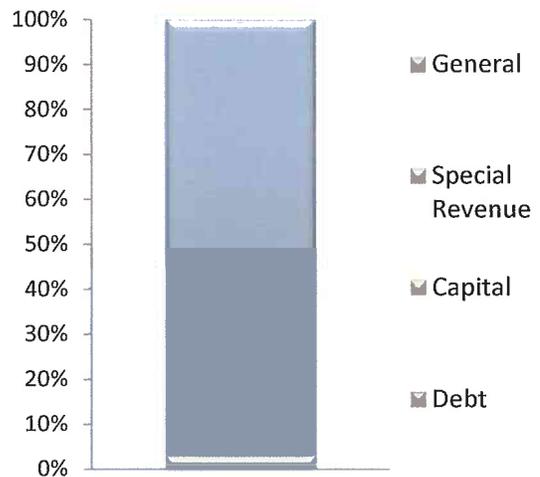
Budget: \$6.5M Positions: 43.68



By Character



By Fund Type



ADMINISTRATION

Budget: \$6.5M Positions: 43.68

	2017 Actual	2018 Budget	2018 Estimate	2019 Budget
Expenditures by Department				
City Administration	534,346	578,400	591,200	655,200
Finance	750,831	802,900	780,300	841,100
Information Services	1,082,496	1,748,100	2,002,600	1,339,400
Human Resources	557,670	590,800	610,800	670,000
Legal Services	477,372	513,000	516,400	565,100
Municipal Court	546,743	667,300	673,500	700,100
Community Development	1,345,290	1,683,800	1,590,300	1,688,700
Total	\$5,294,748	\$6,584,300	\$6,765,100	\$6,459,600

Expenditures by Character				
Personnel Services	4,253,401	4,580,200	4,458,100	4,952,200
Contractual Services	731,277	933,900	978,200	980,400
Commodities	180,161	305,200	305,000	332,000
Capital	129,909	765,000	1,023,800	195,000
Debt Service	-	-	-	-
Total	\$5,294,748	\$6,584,300	\$6,765,100	\$6,459,600

Expenditures by Fund Type				
General	5,164,839	5,819,300	5,741,300	6,264,600
Special Revenue	-	-	-	-
Capital	129,909	765,000	1,023,800	195,000
Debt	-	-	-	-
Total	\$5,294,748	\$6,584,300	\$6,765,100	\$6,459,600

Full-Time Equivalents	43.68	43.68	43.68	43.68
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Exhibit: Revenue by Program				
City Clerk (<i>Liquor Licenses</i>)	15,050	15,500	15,500	15,500
Finance (<i>Occupational & Animal</i>)	312,555	308,000	310,000	310,000
Municipal Court (<i>Fines</i>)	1,516,598	1,500,000	1,500,000	1,500,000
Planning (<i>Zoning</i>)	19,375	18,000	19,000	19,000
Codes (<i>Bldg Permits/Fees/Review</i>)	1,120,642	786,000	886,000	886,000
Total	\$2,984,220	\$2,627,500	\$2,730,500	\$2,730,500

Administration

Department: City Administration

Responsible for the overall operation of City programs, strategic planning and special projects with citywide impact. Manages the financial and operational aspects of the City and analyze existing procedures to improve effectiveness. Provides strong leadership to achieve adopted goals and objectives and encourage citizen participation. Ensures efficient access to City documents.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service to the citizens of Leawood:				
<i>Ratio of Admin. Employees to Direct Service employees</i>	17.4%	17.5%	17.5%	17.4%
✓ Information statistics on maintaining City documents:				
<i>No. of City Council minutes and agendas for Regular Meetings</i>	44	40	40	40
<i>for Work sessions/Exec Sessions</i>	30	40	40	40
<i>No. of public records requests</i>	8	10	10	10
<i>Liquor license revenue</i>	\$15,050	\$15,500	\$15,500	\$15,500
✓ Ensure quality service by maintaining adequate administration staffing levels:				
<i>Overtime as a % of regular salaries</i>	0.4%	0.9%	1.0%	0.9%
Full-Time Equivalent Positions	4.50	4.50	4.50	4.50
City Administrator	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00
Receptionist	1.00	1.00	1.00	1.00
Management Intern (<i>Seasonal/Casual</i>)	0.50	0.50	0.50	0.50

Major Program Accomplishments

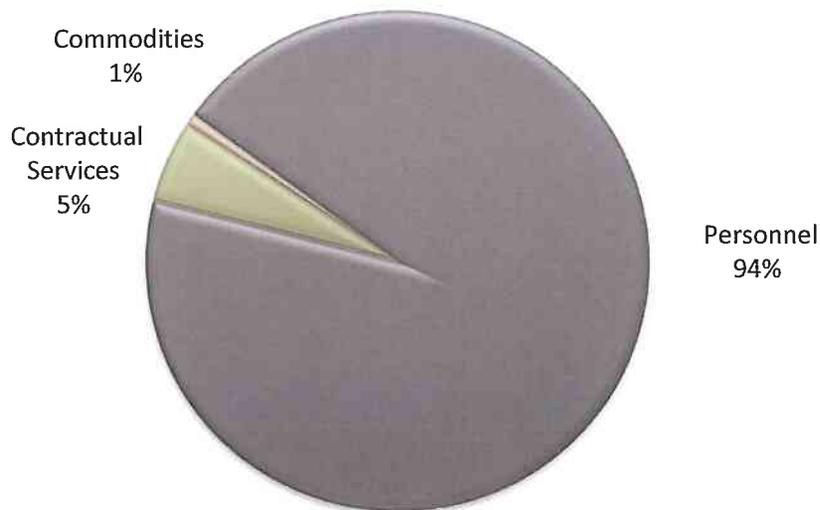
- Administered and implemented the policies set forth by the Governing Body.
- Presented the 2018 Operating Budget and the 2018-2022 Capital Improvements Program.
- Coordinated and managed City-wide government operations.
- Provided an accurate record of City Council and City Committee meetings.

Administration

Department: City Administration

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	521,284	539,300	552,100	615,600
Contractual Services	11,807	34,500	34,500	34,500
Commodities	1,255	4,600	4,600	5,100
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	534,346	578,400	591,200	655,200

Expenditures by Fund Type				
General	534,346	578,400	591,200	655,200
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	534,346	578,400	591,200	655,200



2019 Budget Summary

Planned expenses in this program are directly related to the City Administration and City Clerk functions of the City. The expenses in this program remain fairly consistent from year to year. A total of \$18,800 is included for staff training; \$4,700 for memberships and subscriptions; \$7,000 for outside professional services, if needed; \$2,500 for cellular and internet usage; and \$5,100 for office and computer supplies, small office equipment replacements and meeting expense.

Administration

Department: Finance

Administers all City financial services including financial planning, budgeting, cash management, accounting, payroll, the City audit, business licensing, capital asset management, investments, and debt management to the highest professional standards to provide departments, citizens and policymakers with timely and accurate financial information.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Produce financial documents in accordance with standards set by the Government Finance Officers Assn. <i>GFOA Certificate of Excellence in Financial Reporting</i>	Yes	Yes	Yes	Yes
<i>GFOA Distinguished Budget Award</i>	Yes	Yes	Yes	Yes
✓ Informational statistics:				
<i>No. of AP invoices processed</i>	13,327	14,000	14,000	14,000
<i>No. of payroll checks issued</i>	8,619	8,700	8,700	8,700
<i>License revenue</i>	\$312,555	\$308,000	\$310,000	\$310,000
Full-Time Equivalent Positions				
Finance Director	7.00	7.00	7.00	7.00
Budget Manager	1.00	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00
Accountant II	1.00	1.00	1.00	1.00
Accounting Specialist	3.00	3.00	3.00	3.00

Major Program Accomplishments

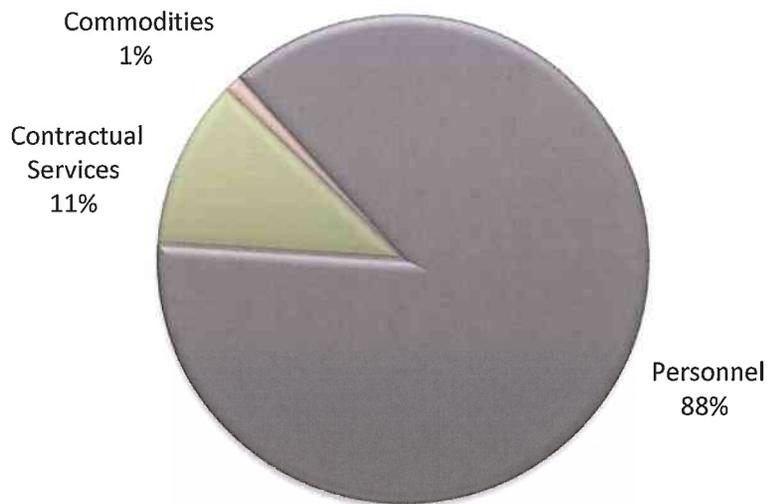
- GFOA CAFR Award – 2016.
- GFOA Budget Achievement Award – 2018.
- Implemented Tyler Cashiering in Finance, Public Works, Police and Planning.

Administration

Department: Finance

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	671,599	701,600	679,000	737,300
Contractual Services	74,174	92,100	92,100	94,400
Commodities	5,058	9,200	9,200	9,400
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	750,831	802,900	780,300	841,100

Expenditures by Fund Type				
General	750,831	802,900	780,300	841,100
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	750,831	802,900	780,300	841,100



2019 Budget Summary

Major expenses include the payment to an outside firm to audit the City and provide assistance with the preparation of the CAFR (\$36,800); banking/investment consulting (\$12,000); other banking fees/services (\$24,000); staff training/travel (\$11,400); monthly cell phone and other communication charges (\$1,400); finance membership association dues (\$2,600); and office/checks/computer supplies (\$7,200).

Administration

Department: Information Services

Provides stable, secure systems and technology that allow our workforce to be productive and fluid to the business of the day, and to allow our Citizens access to information and opportunities at their convenience. Manages the City's technology - installs, configures, programs, plans, secures, and maintains all City information systems, including: local area networks, wide area networks, telephone and data, hardware and software, internet services, radio systems and video and sound systems.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Minimize computer downtime due to software or hardware problems:				
<i>Network server and PBX uptime</i>	99.9%	99.9%	99.9%	99.9%
<i>Number of PC's (on-line)</i>	310	315	330	330
<i>Number of Physical Servers</i>	23	23	28	30
<i>Number of Phone Systems</i>	2	2	2	2
✓ Maintain the City's website to provide the most accurate information:				
<i>Average monthly website visits</i>	130,000	133,000	134,000	138,000
Full-Time Equivalent Positions				
Information Services Director	4.00	4.00	4.00	4.00
Information Services Specialist	1.00	1.00	1.00	1.00
Information Services Specialist	2.00	2.00	2.00	2.00
Network Administrator/Webmaster	1.00	1.00	1.00	1.00

Major Program Accomplishments

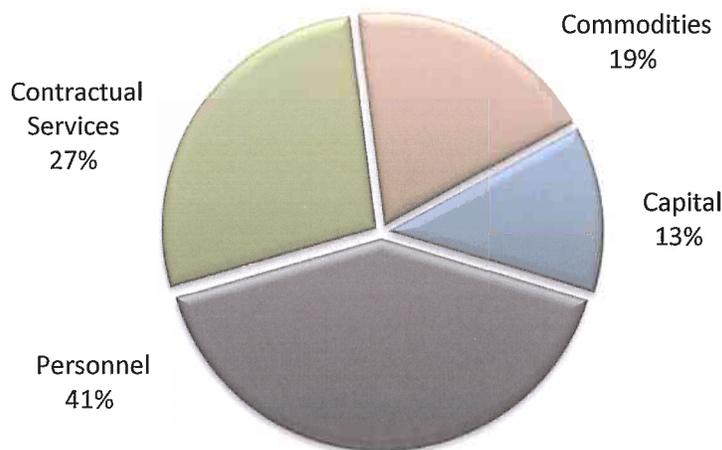
- *Discovery Recovery Site:* Through the use of Veeam replication software & the purchase of Dell services, the development of the disaster recovery site is underway. The site will be a one-to-one replication of the Justice Center site. For each service at the Justice Center, there will be an exact replica waiting for activation the moment there is a failure of any server or servers at the Justice Center.
- *Terminal Server Deployment:* To reduce the high cost of PC deployment and maintenance, to increase the life-space of desktop deployments from 3 years to 7, and to create a more secure desktop environment, a terminal server and desktop terminal environment deployment is underway. This has been successfully tested in the Public Works department. This system also creates a remote desktop environment allowing users to work effectively from any location in or out of the City.
- *Internal Firewalls for network:* The acquisition of additional firewalls to directly protect servers will help eliminate the potential of infection by Ransomware and other serious forms of malware. By isolating the City services from PC workstations and other networked devices, the firewalls will create a sanitized path for the transmission of all computer data.

Administration

Department: Information Services

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	514,781	507,700	464,400	546,700
Contractual Services	298,930	326,900	365,900	367,900
Commodities	138,876	223,500	223,500	254,800
Capital	129,909	690,000	948,800	170,000
Debt Service	-	-	-	-
Grand Total	1,082,496	1,748,100	2,002,600	1,339,400

Expenditures by Fund Type				
General	952,587	1,058,100	1,053,800	1,169,400
Special Revenue	-	-	-	-
Capital	129,909	690,000	948,800	170,000
Debt	-	-	-	-
Grand Total	1,082,496	1,748,100	2,002,600	1,339,400



2019 Budget Summary

Contractual Services includes \$367,900 for license renewals and annual maintenance agreements for computer and telecommunications equipment, staff telephones, training/travel and association memberships. Within Commodities is: \$222,300 for replacement expendable equipment such as computers, servers, printers and telephone equipment for all City departments; \$25,000 for printer toner and computer components/supplies; \$5,000 for equipment maintenance supplies; and \$2,000 for gasoline and vehicle parts for the vehicle assigned to this program. Planned capital expenses includes: \$694,900 in 2018 for the final phase of fiber connectivity in the south area of the City; and \$170,000 annually for City-wide software, hardware and phone upgrades.

Administration

Department: Human Resources

Attract, develop and retain a diverse, qualified workforce in support of the City's goals and challenges. Promote a positive work environment and provide efficient, cost-effective, customer-focused human resources. Recruit and hire quality work force. Administer the benefits and retirement programs, safety and workers' compensation programs, employee development, employee relations, compensation, regulatory compliance for HR programs and HRIS database management.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Informational statistics:				
<i>Employment applications processed and reviewed</i>	1,252	1,600	1,600	1,600
<i>Worker's Comp Cases Managed</i>	42	30	30	30
<i>Full-Time Jobs Posted</i>	21	25	25	25
<i>Seasonal Jobs Posted</i>	156	150	160	160
<i>No. of New Full-Time Hires</i>	22	25	25	25
<i>No. of Seasonal Hires</i>	148	225	175	175
<i>Personnel Actions Processed</i>	708	750	750	750
Full-Time Equivalent Positions				
	3.75	3.75	3.75	3.75
Human Resources Director	1.00	1.00	1.00	1.00
Human Resources Generalist	2.00	2.00	2.00	2.00
HR Assistant (<i>Regular PT</i>)	0.75	0.75	0.75	0.75

Major Program Accomplishments

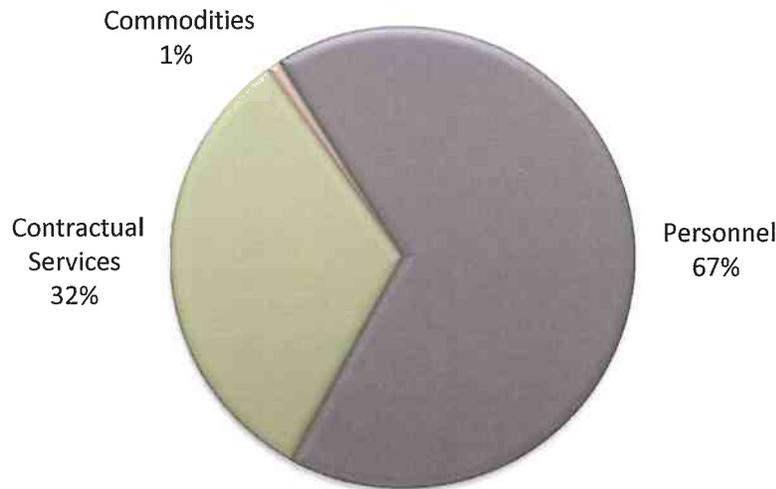
- Addition of Voya Financial as an option for employee 401a and 457b plans.
- Recipient of Breastfeeding Employees Support Award - Silver from the KS Breastfeeding Coalition.
- Offered multi-faceted financial wellness training to employees and family members.
- Completed 10 performance evaluation feedback workshops for City employees.
- Review and update of 34 position descriptions throughout the City.
- Internal safety inspection on all City facilities.
- Continued management of City Safety Committee and program related activities. Maintained workers compensation (WC) rating of less than 1.0 & received maximum KERIT discount towards WC premium.
- Successfully managed 50+ Family Medical Leave Act cases.
- Coordination & oversight of employee activities, including but not limited to: newsletter, Appreciation/Luncheon/Recognition Program, Citywide United Way campaign, & Employee Activity Committee.

Administration

Department: Human Resources

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	360,650	374,600	389,000	447,700
Contractual Services	192,196	210,600	216,200	216,200
Commodities	4,824	5,600	5,600	6,100
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	557,670	590,800	610,800	670,000

Expenditures by Fund Type				
General	557,670	590,800	610,800	670,000
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	557,670	590,800	610,800	670,000



2019 Budget Summary

The majority of this program's budget provides for Personnel expenses, followed by Contractual Services. Included in this category is: \$90,800 for hiring expenses such as advertising, pre-employment physicals/testing and background checks, annual Fire Dept physicals/testing and Police Dept testing/evaluations; \$31,300 for current employee programs/events; \$10,000 for temporary employment expense for all City departments, when needed; \$20,000 for employee tuition reimbursement; \$10,000 for special City-wide training programs; and \$19,000 for 125 plan administration, review of retirement plans, personnel matters and other professional services. Included in Commodities is \$2,500 for office supplies and meeting expenses; and \$2,400 for award supplies.

Administration

Department: Legal Services

Provides legal support to the Governing Body, the City Administrator, City departments and City boards and commissions. Staff attends all Governing Body meetings and meetings of various boards and commissions; issues legal and ethical opinions; provides litigation services; reviews and drafts resolutions, ordinances and contracts; and manages the City's insurance and risk management programs. The department also provides management and oversight of the Municipal Court

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Informational statistics:				
<i>No. of ordinances/resolutions prepared or reviewed</i>	200	230	230	230
<i>Clearance % Rate - Municipal Court Charges (no. of cases closed as a % of total no. of cases filed)</i>	100.0%	95.0%	95.0%	95.0%
Full-Time Equivalent Positions				
City Attorney	1.00	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00	1.00
City Prosecutor	1.00	1.00	1.00	1.00

Major Program Accomplishments

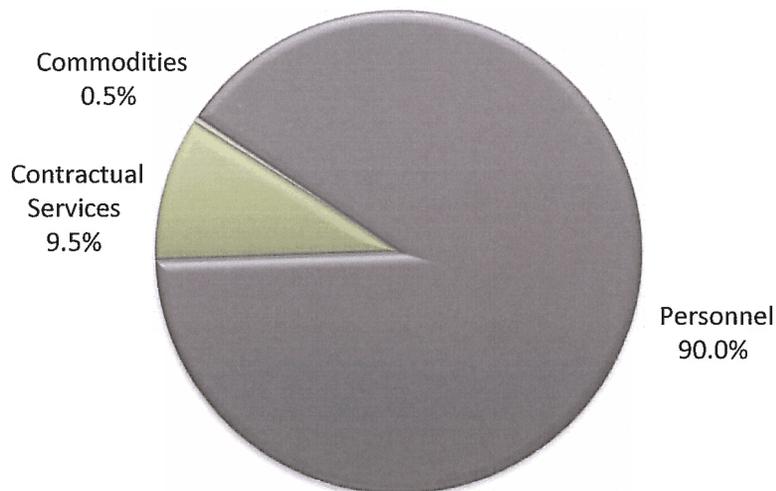
- Provided prompt legal opinion services to the Governing Body and City staff.
- Effectively prosecuted Municipal Court cases.

Administration

Department: Legal Services

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	434,287	456,500	459,900	508,600
Contractual Services	41,571	53,800	53,800	53,700
Commodities	1,514	2,700	2,700	2,800
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	477,372	513,000	516,400	565,100

Expenditures by Fund Type				
General	477,372	513,000	516,400	565,100
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	477,372	513,000	516,400	565,100



2019 Budget Summary

No major changes are planned for this area in 2019. Included in Contractual Services is \$9,400 for staff training and travel, \$8,500 for Westlaw access charges, \$7,000 for professional association memberships and subscriptions. Other expenses include \$1,700 for office supplies/materials, \$600 for meeting supplies, and \$500 for the replacement of small office equipment.

Administration

Department: Municipal Court

Provides accurate, timely and efficient handling of all court papers and receipts. Provides court information to the public in a prompt and courteous manner. Hears complaints alleging violations of municipal ordinances including: traffic violations, theft, possession of controlled substances, battery and property code violations.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service to the public:				
<i>Net receipts processed</i>	\$1,518,103	\$1,500,000	\$1,500,000	\$1,500,000
<i>Average Ticket Processed</i>	\$121	\$125	\$125	\$107
✓ Informational statistics:				
<i>Number of cases filed</i>	12,523	12,000	12,000	14,000
Full-Time Equivalent Positions				
	7.43	7.43	7.43	7.43
Judge (<i>Part Time</i>)	0.68	0.68	0.68	0.68
Court Administrator	1.00	1.00	1.00	1.00
Court Supervisor	1.00	1.00	1.00	1.00
Legal/Court Assistant (<i>Regular Part Time</i>)	0.75	0.75	0.75	0.75
Court Clerk (I, II, III)	4.00	4.00	4.00	4.00

Major Program Accomplishments

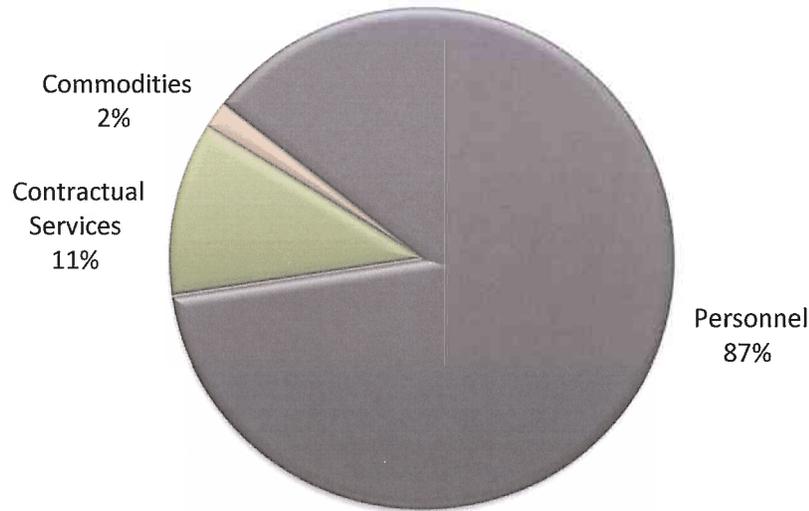
- Implemented DigiTicket, an electronic ticketing system, in coordination with the Police Department.
- Coordinated with A&D Solutions, bringing alcohol and drug probation services in-house, to effectively monitor defendants on diversion/probation.

Administration

Department: Municipal Court

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	503,017	547,700	553,900	609,600
Contractual Services	39,174	79,900	80,100	78,100
Commodities	4,552	14,700	14,500	12,400
Capital	-	25,000	25,000	-
Debt Service	-	-	-	-
Grand Total	546,743	667,300	673,500	700,100

Expenditures by Fund Type				
General	546,743	642,300	648,500	700,100
Special Revenue	-	-	-	-
Capital	-	25,000	25,000	-
Debt	-	-	-	-
Grand Total	546,743	667,300	673,500	700,100



2019 Budget Summary

The majority of spending in this program is for personnel expenses. Included in Contractual Services is \$29,400 to provide a public defender; \$16,800 for monthly REJIS system user charges and credit card fees; \$5,000 for the printing of forms; \$12,600 for staff training and travel; \$10,000 for court interpreters; and \$1,200 for telephone expense. A total of \$11,300 is planned for office supplies/materials, \$600 for meeting materials and replacement of small expendable equipment. Capital in 2018 will replace the Automated Fingerprint Imaging system used in Municipal Court.

Department: Community Development

Programs: Administration and Planning

Guides Leawood's growth and protects community assets by planning for sustainability through various phases of growth. Ensures building safety and development compliance. Evaluates all residential and commercial zoning, special use, site plan and plat applications. Other responsibilities include annual review of the comprehensive plan, monitoring compliance with adopted ordinances and writing of new ordinances.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Informational statistics:				
<i>Board of Zoning Appeals Cases</i>	40	35	35	35
<i>Planning Commission meetings</i>	25	20	20	20
<i>No. of development applications</i>	80	75	75	75
Full-Time Equivalent Positions				
<i>Community Development Director</i>	1.00	1.00	1.00	1.00
<i>Planning Official</i>	1.00	1.00	1.00	1.00
<i>Planner (I, II)</i>	2.00	2.00	2.00	2.00
<i>Administrative Assistant</i>	1.00	1.00	1.00	1.00

Major Program Accomplishments

- Negotiated a new hotel plan on 135th Street.
- Updated the Leawood Development Ordinance, as needed.
- Updated the City's Comprehensive Plan.
- Completed the 135th Street Implementation Plan.
- Hired a new Planner, a Neighborhood Codes Officer, and a Residential Building Inspector.
- Issued 95 sign permits.

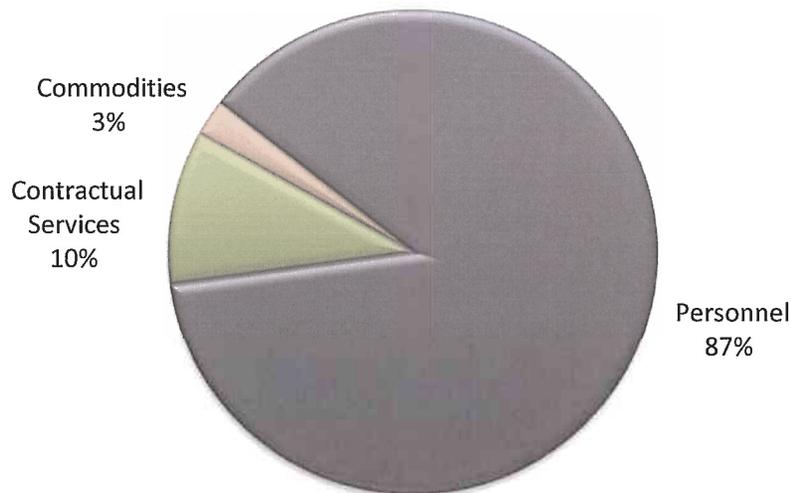
Department: Community Development

Programs: Administration and Planning

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	489,861	576,100	526,000	595,600
Contractual Services	35,816	70,300	69,800	69,800
Commodities	11,120	19,100	19,100	16,600
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	536,797	665,500	614,900	682,000

Expenditures by Fund Type

General	536,797	665,500	614,900	682,000
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	536,797	665,500	614,900	682,000



2019 Budget Summary

This presentation includes the programs of Community Development Administration and Planning. Planned expenditures in Contractual Services are \$22,000 for outside professional services to be used as needed; \$20,400 for staff and Planning Commission training/travel and professional memberships; \$14,000 for contractual services such as transcribing, outside scanning of documents and monthly fees associated with credit card payments for fees. Within Commodities is \$9,000 for Planning Commission and BZA meeting expenses; and \$7,600 for office supplies.

Department: Community Development

Programs: Codes and Neighborhood Services

Ensures building safety and development compliance. Protects residential and commercial infrastructure through inspections, enforcement of building codes, and enforcement of the property maintenance code.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Ensure building safety and development compliance:				
<i>Neighborhood inspections per employee</i>	1,748	2,000	2,000	2,000
<i>Code inspections performed</i>	8,520	8,500	8,500	8,500
<i>% inspections on time</i>	100%	100%	100%	100%
✓ Informational statistics:				
<i>No. of Certificates of Occupancy</i>	158	125	125	125
<i>Number of Massage Licenses</i>	84	60	60	70
<i>Licensed single-family rentals</i>	150	140	140	140
<i>Licensed apartment rentals (Units)</i>	890	1,200	1,200	1,200
<i>Court cases initiated</i>	67	100	100	80
<i>No. of One & Two Family Permits</i>	53	65	65	50
<i>No. of Other Permits</i>	113	200	200	150
<i>Construction Valuation Cost</i>	\$148,777,825	\$100,000,000	\$100,000,000	\$125,000,000
Full-Time Equivalent Positions	9.00	9.00	9.00	9.00
Code Enforcement Officer (I, II, III)	3.00	3.00	3.00	3.00
Building Official	1.00	1.00	1.00	1.00
Senior Building Inspector	3.00	3.00	3.00	3.00
Permit Technician II	1.00	1.00	1.00	1.00
Senior Plans Examiner	1.00	1.00	1.00	1.00

Major Program Accomplishments

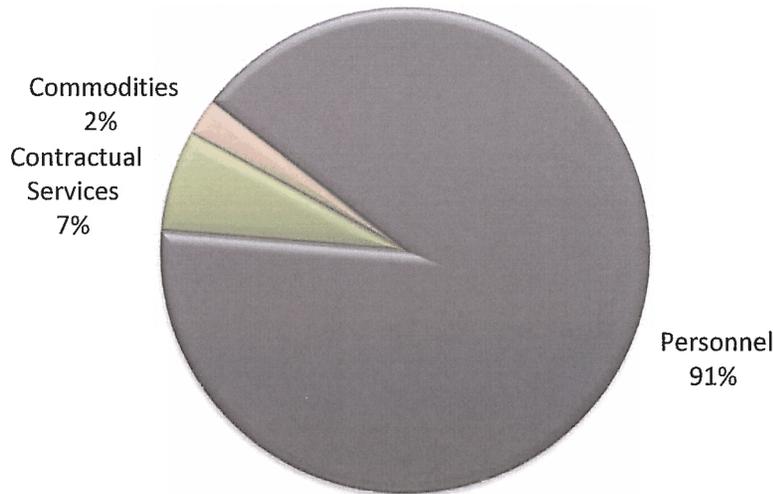
- Resolved property safety issue through the District Court.
- ICC Certification achieved in Commercial Plumbing, Fire Inspector I & Code Specialist.
- ICC Certification Maintenance in Disaster Assessment, Erosion Control.
- Johnson County Building Official Association, Past-President.
- Kansas City Metro Permit Technicians Association Treasurer.
- Kansas City Metro Chapter of the International Code Council Board of Directors.

Department: Community Development

Programs: Codes and Neighborhood Services

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	757,922	876,700	833,800	891,100
Contractual Services	37,609	65,800	65,800	65,800
Commodities	12,962	25,800	25,800	24,800
Capital	-	50,000	50,000	25,000
Debt Service	-	-	-	-
Grand Total	808,493	1,018,300	975,400	1,006,700

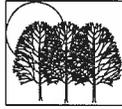
Expenditures by Fund Type				
General	808,493	968,300	925,400	981,700
Special Revenue	-	-	-	-
Capital	-	50,000	50,000	25,000
Debt	-	-	-	-
Grand Total	808,493	1,018,300	975,400	1,006,700



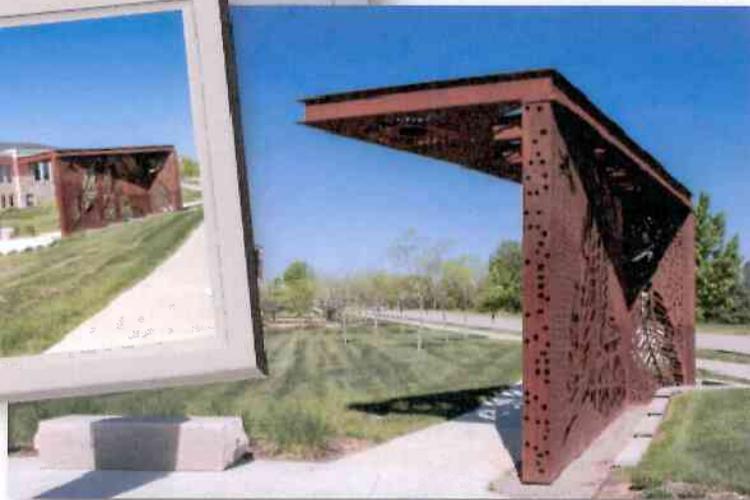
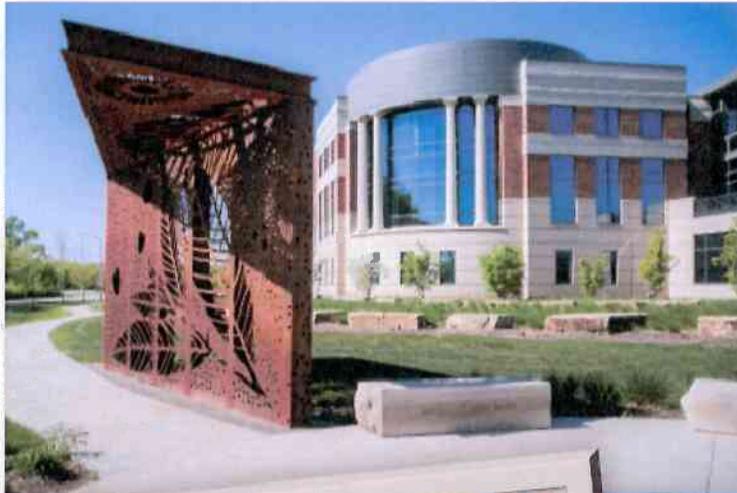
2019 Budget Summary

This presentation combines the Neighborhood Services and Code Enforcement programs. Included within Contractual Services is \$20,000 to contract the mowing of vacant/abandoned properties and nuisance removal expense; \$15,000 for scanning of permits/plans; \$10,900 for staff training/travel/professional memberships; \$8,000 for monthly credit card fees; and \$5,900 for communication expenses. Commodities reflects budget for gasoline and vehicle maintenance for City assigned vehicles of \$16,000; materials and supplies of \$5,000; and employee uniforms of \$2,300. Capital will replace two SUV's used by the inspectors in 2018 and one SUV in 2019.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



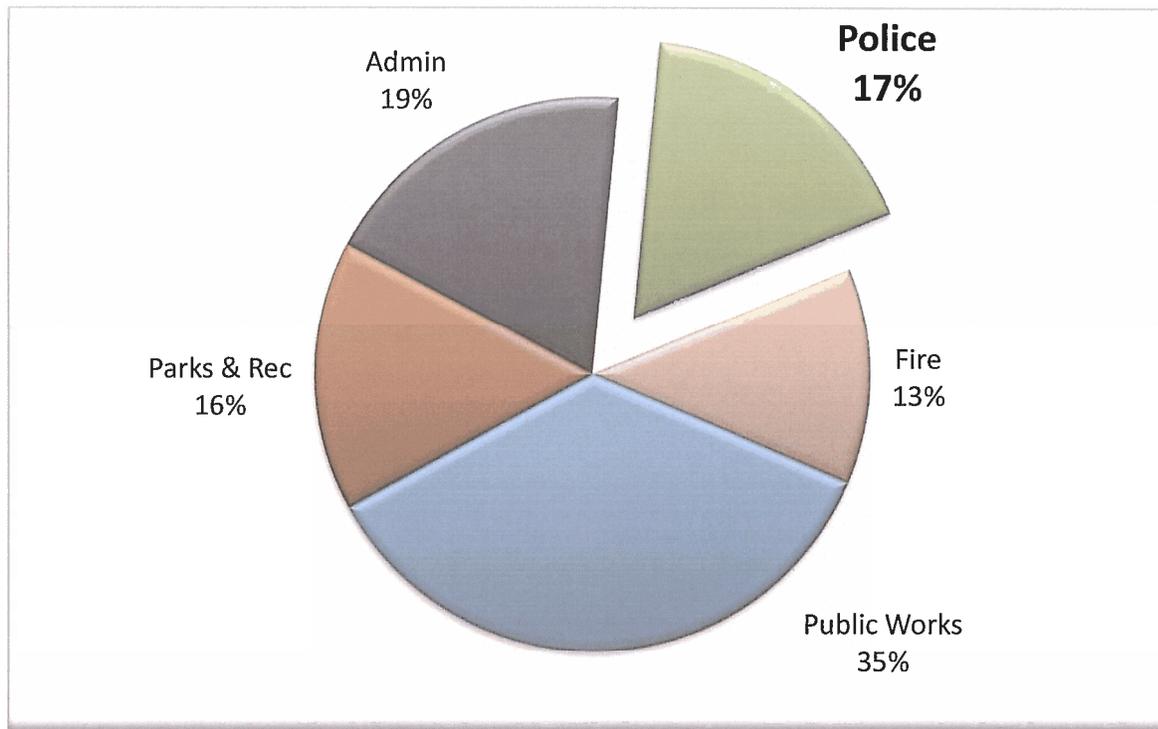
"Weight of Your Heart, Weight of A Feather"

Artist: David B. Dahlquist

Located at the Leawood Justice Center

POLICE

Budget: \$11.4M Positions: 84.23



Council Priorities

To protect Leawood residents, visitors and businesses by providing quality police and homeland security services.

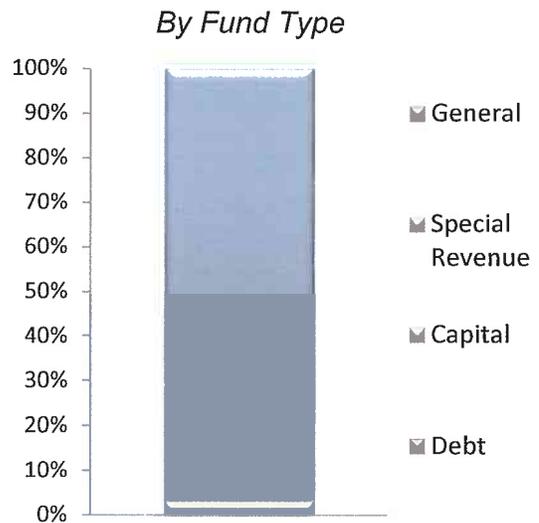
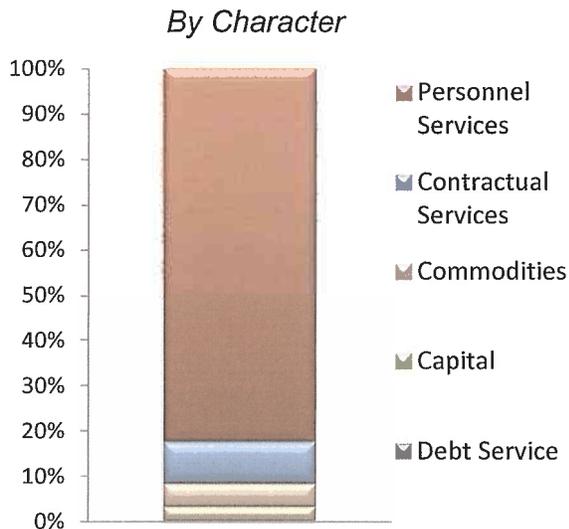
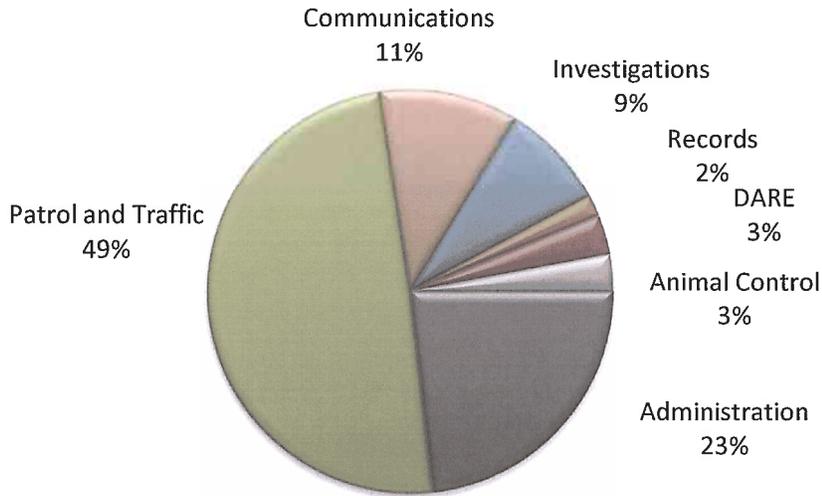
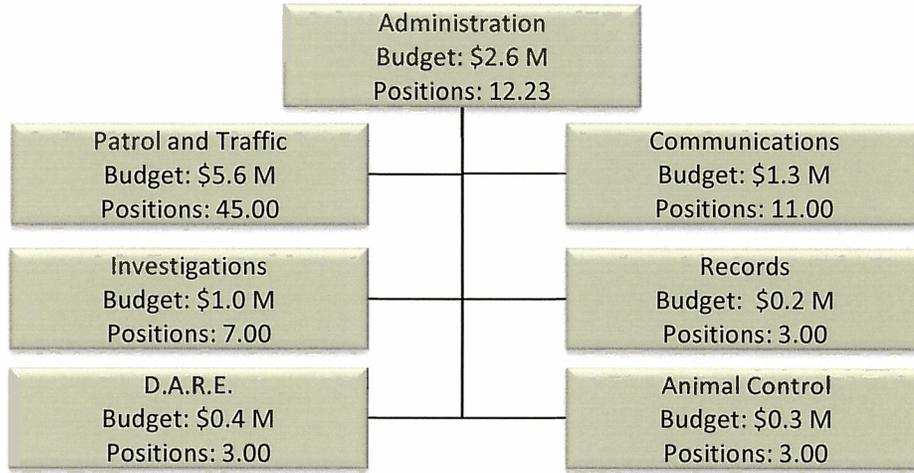
To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

Governing Body Goals For 2020-2024

- Evaluate pedestrian traffic management at Cure of Ars with Prairie Village and Cure of Ars.
- Complete a review of main routes to schools.
- Continue to protect Leawood residents, visitors and businesses by providing quality police and homeland security services.

POLICE

Budget: \$11.4M Positions: 84.23



POLICE

Budget: \$11.4M Positions: 84.23

	2017 Actual	2018 Budget	2018 Estimate	2019 Budget
Expenditures by Program				
Administration	2,056,012	2,538,300	2,763,500	2,636,400
Patrol and Traffic	4,457,604	5,248,000	5,013,400	5,612,700
Communications	1,084,071	1,154,200	1,269,400	1,270,200
Investigations	864,336	952,600	1,069,300	964,000
Records	133,344	187,800	178,900	194,900
DARE	394,369	286,000	349,200	358,600
Animal Control	231,831	278,300	281,900	332,800
Total	\$9,221,567	\$10,645,200	\$10,925,600	\$11,369,600

Expenditures by Character				
Personnel Services	7,650,053	8,659,600	8,752,900	9,377,300
Contractual Services	711,353	1,021,100	998,500	1,052,400
Commodities	330,742	554,200	585,200	577,400
Capital	529,419	410,300	589,000	362,500
Debt Service	-	-	-	-
Total	\$9,221,567	\$10,645,200	\$10,925,600	\$11,369,600

Expenditures by Fund Type				
General	8,672,203	10,210,800	10,316,600	11,000,200
Special Revenue	19,945	24,100	20,000	6,900
Capital	529,419	410,300	589,000	362,500
Debt	-	-	-	-
Total	\$9,221,567	\$10,645,200	\$10,925,600	\$11,369,600

Full-Time Equivalents	84.00	84.23	84.23	84.23
<i>Commissioned Officers</i>	<i>61.00</i>	<i>61.00</i>	<i>61.00</i>	<i>61.00</i>

Exhibit: Revenue by Program				
Alarm Fees	51,705	52,000	52,000	25,000
Animal Control/Shelter Fees	1,345	2,700	2,700	2,700
Dare/SRO Reimbursement	299,000	247,000	247,000	252,000
School Resource Fees	31,265	30,000	30,000	30,000
Total	\$383,315	\$331,700	\$331,700	\$309,700

Department: Police

Program: Administration

Develops and implements departmental policy, provides management controls over departmental functions, and is the focal point for interaction with other departments, schools, and community.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service to citizens:				
<i>Budgeted cost per citizen</i>	\$280	\$321	\$330	\$341
<i>Citizens per Commissioned Officer</i>	541	543	543	546
<i>Alarm fee revenue</i>	\$51,705	\$52,000	\$52,000	\$25,000
✓ Effectively manage the increasing calls for service impacting the organization:				
<i>Overtime as a % of regular salaries</i>	8%	10%	10%	9%
<i>Response time emergency calls</i>	3:16 min	3:45 min	3:45 min	3:45 min
✓ Establish a strong community presence and rapport with residents:				
<i>% respondents satisfied</i>	80.0%	80.0%	80.0%	80.0%
✓ Develop executive staff by promoting a team environment, collaboration, and open communication:				
<i>% employees receiving training or professional development</i>	100.0%	100.0%	100.0%	100.0%
<i>Employee turnover</i>	7	2	5	3
Full-Time Equivalent Positions	12.00	12.23	12.23	12.23
Commissioned Officers	7.00	7.00	7.00	7.00
<i>Chief of Police</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>
<i>Deputy Chief of Police (Major)</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>
<i>Police Captain</i>	<i>2.00</i>	<i>2.00</i>	<i>2.00</i>	<i>2.00</i>
<i>Professional Standards Officer (Sergeant)</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>
<i>Police Officer</i>	<i>2.00</i>	<i>2.00</i>	<i>2.00</i>	<i>2.00</i>
Police Services Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Public Service Officer	2.00	2.00	2.00	2.00
Alarm Coordinator	1.00	1.00	1.00	1.00
Police Interns <i>(Casual/Seasonal)</i>	0.00	0.23	0.23	0.23

Major Program Accomplishments

- Maintained Crime Rates well below national & state levels; & realized a decrease in traffic crashes.
- Received the AAA Platinum Safety Award for the 5th year in a row.
- Named one of Kansas' Safest Cities by the National Council for Home Safety and Security.
- Maintained an emergency response time of under 4 minutes.
- All citizen complaints are now investigated by a Professional Standards Sergeant within Admin.

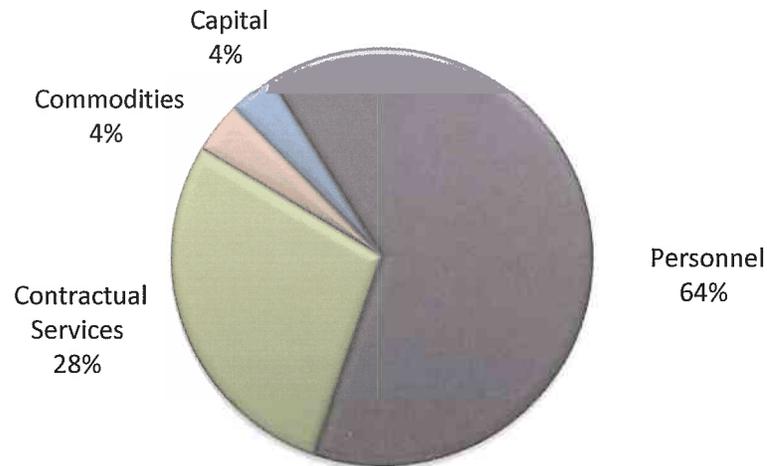
Department: Police

Program: Administration

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	1,284,521	1,501,000	1,536,500	1,689,900
Contractual Services	475,861	722,900	704,900	748,000
Commodities	88,964	139,900	168,900	105,500
Capital	206,666	174,500	353,200	93,000
Debt Service	-	-	-	-
Grand Total	2,056,012	2,538,300	2,763,500	2,636,400

Expenditures by Fund Type

General	1,849,346	2,363,800	2,410,300	2,543,400
Special Revenue	-	-	-	-
Capital	206,666	174,500	353,200	93,000
Debt	-	-	-	-
Grand Total	2,056,012	2,538,300	2,763,500	2,636,400



2019 Budget Summary

New in 2019 is the addition of \$22,400 for the purchase of a policy manual/product and software to update the current outdated manual. Operating expenses includes \$357,300 for projected utilities and building expenses for the Justice Center; \$65,000 for school crossing guards, an increase from \$59,000 in 2018; \$145,500 for contractual agreements and shared expenses; \$25,700 for staff training; \$50,000 for housing of prisoners at the county facility; \$36,700 for law enforcement liability insurance; office supplies of \$21,800; and gasoline/vehicle maintenance of \$22,000. Capital will replace 1 Administration vehicle, 1 canine unit, 1 Public Service Officer (PSO) truck, an in-car camera system, the Automated Fingerprint Imaging System (AFIS), and treadmills in 2018; a mobile license plate reader, total station data collection equipment, alarm monitoring software and funds annually to replace heat pumps at the Justice Center, as needed in 2019.

Department: Police

Program: Patrol and Traffic

Provide aggressive patrol and enforcement, employ proactive policing techniques and technologies, and work in partnership with the community to reduce the potential for harm. Prevents, detects, enforces, and investigates traffic law, criminal law and city ordinance violations. Other responsibilities include field training, school programming, firearms training and maintenance, and drug investigations.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Effectively manage the increasing calls for service impacting the organization:				
<i>Total calls for service</i>	12,053	13,200	13,000	13,200
<i>Response time emergency calls</i>	3:16 min	3:45 min	3:45 min	3:45 min
<i>Total traffic citations</i>	12,848	12,000	12,500	12,900
✓ Monitor and analyze the crime rate for changing threats to the community:				
<i>Crime rate (per 1,000 citizens)</i>	27.4	26.4	26.4	26.3
<i>Part I</i>	14.5	13.6	13.6	13.5
<i>Part II</i>	12.9	12.8	12.8	12.8
✓ Promote the public's sense of security:				
<i>% of residents who feel safe in their neighborhood during the day/night</i>	92.7%	95.0%	95.0%	95.0%
✓ Reduce traffic incidents:				
<i># of traffic crashes with injuries</i>	180	125	120	110
Full-Time Equivalent Positions				
<i>Commissioned Officers</i>	45.00	45.00	45.00	45.00
<i>Sergeant</i>	4.00	4.00	4.00	4.00
<i>Corporal</i>	3.00	3.00	3.00	3.00
<i>Police Officer (I, II, III, IV)</i>	38.00	38.00	38.00	38.00

Major Program Accomplishments

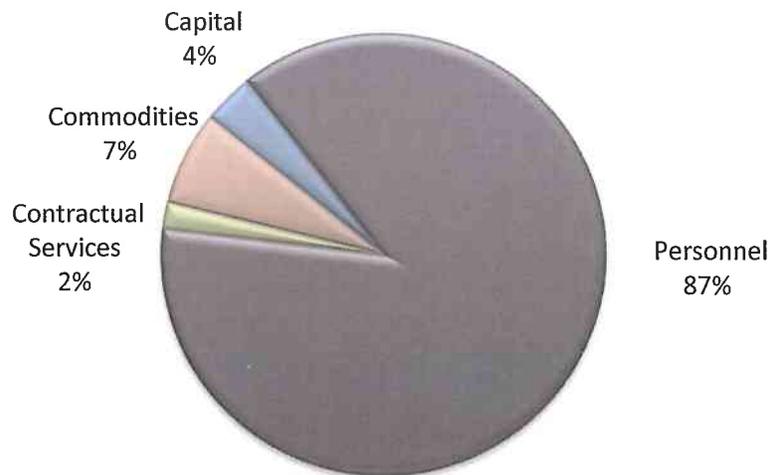
- Four lifesaving events occurred in which officers received Lifesaving Awards.
- An Officer was awarded the Kansas Association of Chiefs of Police Silver Award for Valor and the KC Metro Chiefs and Sheriffs Association Silver Award for Valor.
- Developed and introduced a law enforcement drone program for the department.
- Successfully implemented a digital ticketing system.
- Joined with other area agencies to fund a professional mental health co-responder.
- Added a second K9, Kimo, to replace K9 Cliff who retired in 2016.

Department: Police

Program: Patrol and Traffic

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	3,874,536	4,598,200	4,363,600	4,909,300
Contractual Services	88,202	107,300	107,300	107,600
Commodities	202,624	337,500	337,500	388,300
Capital	292,242	205,000	205,000	207,500
Debt Service	-	-	-	-
Grand Total	4,457,604	5,248,000	5,013,400	5,612,700

Expenditures by Fund Type				
General	4,165,362	5,043,000	4,808,400	5,405,200
Special Revenue	-	-	-	-
Capital	292,242	205,000	205,000	207,500
Debt	-	-	-	-
Grand Total	4,457,604	5,248,000	5,013,400	5,612,700



2019 Budget Summary

Included are both the Patrol and Traffic functions of the department. The three groups of officers in the Patrol division are on duty 24 hours a day, 7 days a week. In addition to patrol duties, members also have individual specialties. The Traffic Division consists of a select group of officers. The main goal is to insure that the streets of Leawood are safe for residents and non-residents alike. Operating expenses include \$140,000 for vehicle repairs, gasoline and supplies; \$40,600 for uniforms; \$42,600 for officer training; \$29,500 for mobile phones; \$25,000 for ammunition supplies; and \$145,000 for expendable equipment. Within Capital is \$207,500 for the replacement purchase of patrol vehicles, and a motorcycle.

Department: Police

Program: Communications

Handles telecommunications for department operations including: telephone, radio, computer communications, 911 emergency service and dispatch. Relay clear, concise, and accurate instructions and information to police officers and citizens as quickly as possible.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Monitor workload to ensure adequate staffing levels:				
<i>Total calls dispatched</i>	25,845	33,000	27,000	28,000
<i>911 calls dispatched</i>	3,862	3,500	4,000	4,000
✓ Dispatch information within target time of 30 seconds:				
<i>Response time from time of call to dispatch (emergency calls)</i>	28.00 seconds	30.00 seconds	30.00 seconds	30.00 seconds
✓ Promote departmental teamwork to ensure efficient communication				
<i>% rating dispatch services as good or better on in-department survey</i>	96.0%	90.0%	90.0%	90.0%
Full-Time Equivalent Positions				
<i>Commissioned Officers</i>	11.00	11.00	11.00	11.00
<i>Communications Officer (I, II, III)</i>	0.00	0.00	0.00	0.00
<i>Communications Officer (I, II, III)</i>	11.00	11.00	11.00	11.00

Major Program Accomplishments

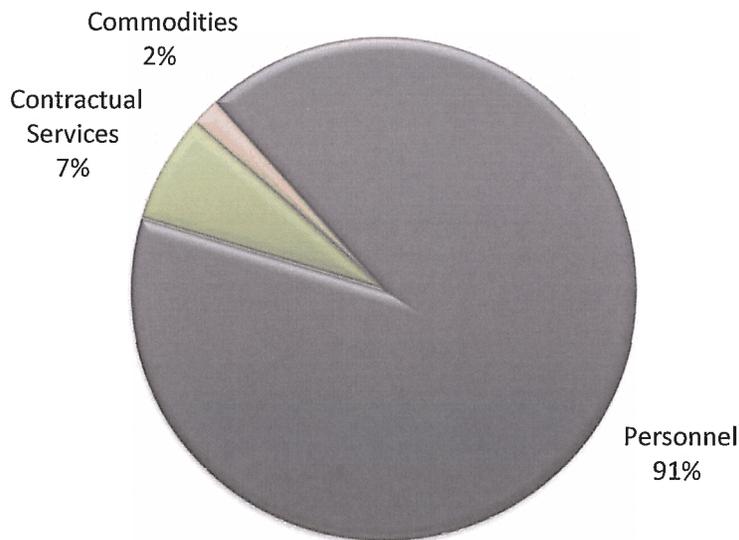
- Implemented a major upgrade to a computer aided dispatch system.
- Installed a new phone and radio recording system.
- The Communications program was fully staffed for the entire 2017 year.
- All dispatchers received on-going training.
- Implemented regular radio roll call training to assist with interoperability.

Department: Police

Program: Communications

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	994,408	1,042,800	1,156,500	1,159,000
Contractual Services	82,835	88,300	87,800	87,600
Commodities	6,828	23,100	25,100	23,600
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	1,084,071	1,154,200	1,269,400	1,270,200

Expenditures by Fund Type				
General	1,084,071	1,154,200	1,269,400	1,270,200
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	1,084,071	1,154,200	1,269,400	1,270,200



2019 Budget Summary

The largest proposed expenses are for personnel to perform the 9-1-1 function. Within Contractual Services is \$61,400 for the payment of interlocal and Intergraph agreements; \$2,000 for communication expense; and \$14,200 for staff training and professional memberships. Office materials and supplies of \$9,100, the purchase of staff uniforms of \$7,000, and equipment maintenance expenses of \$7,500 are shown in Commodities.

Department: Police

Program: Investigations

Investigates all reported crimes. Duties include: processing of crime scenes, collecting and preserving evidence, interviewing suspects and witnesses, conducting line-ups, securing and executing search and arrest warrants, and assisting with local, state and federal investigations. The primary goal is to maintain a high case clearance rate and to conduct impartial investigations that ensure the rights of all individuals.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Effectively manage caseloads to facilitate a high crime clearance rate:				
<i># of cases investigated</i>	905	970	900	900
<i>Part I</i>	480	450	450	450
<i>Part II</i>	425	520	450	450
<i># of cases per officer</i>	151	162	150	150
<i>Part I</i>	80	75	75	75
<i>Part II</i>	71	87	75	75
<i>Active cases cleared</i>	211	270	240	240
<i>Number of Cases put in Case Mgmt</i>	432	550	450	450
Full-Time Equivalent Positions	7.00	7.00	7.00	7.00
Commissioned Officers	6.00	6.00	6.00	6.00
<i>Investigations Sergeant</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>
<i>Police Officer (Detective)</i>	<i>5.00</i>	<i>5.00</i>	<i>5.00</i>	<i>5.00</i>
Administrative Assistant	1.00	1.00	1.00	1.00

Major Program Accomplishments

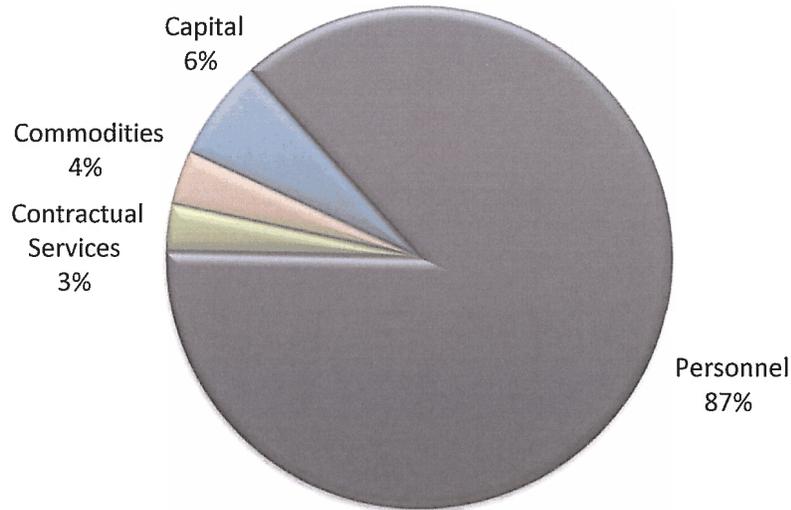
- Solved two local bank robbery cases; three suspects charged federally.
- Located two bank robbery suspects from other jurisdictions which led to their capture.
- Identified and apprehended Chilean suspects involved in a national theft group.
- Identified a suspect placing ATM skimmers metro-wide; suspect was ultimately deported.
- Identified several groups committing burglaries; awaiting formal charges.
- Assisted in 4 separate officer-involved shooting investigations in other Johnson County jurisdictions as part of the area OISIT Team.

Department: Police

Program: Investigations

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	773,452	847,400	968,200	839,000
Contractual Services	39,017	45,600	41,500	29,200
Commodities	21,356	28,800	28,800	33,800
Capital	30,511	30,800	30,800	62,000
Debt Service	-	-	-	-
Grand Total	864,336	952,600	1,069,300	964,000

Expenditures by Fund Type				
General	813,880	897,700	1,018,500	895,100
Special Revenue	19,945	24,100	20,000	6,900
Capital	30,511	30,800	30,800	62,000
Debt	-	-	-	-
Grand Total	864,336	952,600	1,069,300	964,000



2019 Budget Summary

Within Contractual Services is \$6,500 for communication devices; \$7,100 for staff training; and \$4,200 for outside professional services. Included in Commodities is \$6,500 for the purchase of uniforms, \$7,700 for office supplies/materials, \$2,000 for vehicle repairs and \$12,000 for gasoline. Capital reflects the replacement purchase of one vehicle in 2018 and two in 2019. Also shown in this program is an estimated \$26,900, combined in 2018 and 2019, within the Special Law Enforcement Trust fund. These represent the City's portion of controlled substance investigation forfeitures which must be used only for the law enforcement purposes.

Department: Police

Program: Records

Manages department records pertaining to criminal history information as provided for in State law. Provides accurate, timely, and properly submitted reports to local, state and federal offices.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Ensure timely submission of reports through appropriate workloads:				
<i>Case mgmt entries per employee</i>	4,064	6,667	3,333	3,333
<i>Accident reports entered</i>	687	800	750	750
<i>Arrest reports entered</i>	988	1,200	1,100	1,100
<i>Tickets processed*</i>	2,083	100	0	0

**Processed tickets are considerably lower due to E-ticketing which replaces manual entries.*

Full-Time Equivalent Positions	3.0	3.0	3.0	3.0
Commissioned Officers	0.0	0.0	0.0	0.0
Records Specialist	3.0	3.0	3.0	3.0

Major Program Accomplishments

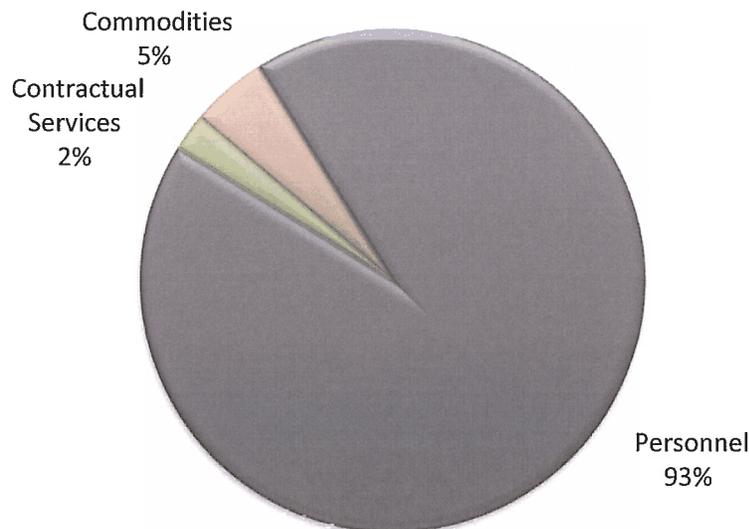
- Implemented a new training program for new hires.
- All members maintained certifications in Trustware, NCIC, REJIS and Security Awareness.
- Transitioned to Electronic Ticketing.
- Implemented a new cashiering system.
- Implemented an Electronic Report Sharing system with Municipal Court.

Department: Police

Program: Records

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	128,522	173,600	164,700	180,700
Contractual Services	664	4,600	4,600	4,600
Commodities	4,158	9,600	9,600	9,600
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	133,344	187,800	178,900	194,900

Expenditures by Fund Type				
General	133,344	187,800	178,900	194,900
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	133,344	187,800	178,900	194,900



2019 Budget Summary

There are no major changes to this program in 2019. Funds have been budgeted in Contractual Services to provide for leased equipment and owned equipment repairs of \$500, printing of forms of \$2,000, and \$1,700 for staff training/travel and professional memberships. Computer and office supplies of \$7,200, and uniform expense of \$2,400 are included in Commodities.

Department: Police

Program: D.A.R.E.

Presents the DARE program in City elementary and middle schools. Officers make a variety of safety presentations to community groups with emphasis on empowering citizens to reduce crime. Ensures a safe school environment through proactive efforts in education, outreach and enforcement. This program includes grants to local drug prevention and rehabilitation programs.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Promote safety through education and outreach efforts:				
# of children receiving DARE	2,064	2,000	2,100	2,100
# of children completing DARE	255	345	300	300
✓ Promote safety through enforcement efforts:				
Cases initiated during SRO service	29	25	30	30
Hours of SRO Service	2,700	2,600	2,700	2,700
✓ Use of City funds:				
Portion of the sub-program funded by the Alcohol Tax	76%	86%	71%	70%
✓ Provide efficient service:				
Program revenue	\$330,265	\$277,000	\$277,000	\$282,000
Full-Time Equivalent Positions				
Commissioned Officers	3.00	3.00	3.00	3.00
DARE Officer	1.00	1.00	1.00	1.00
School Resource Officer (SRO)	2.00	2.00	2.00	2.00

Major Program Accomplishments

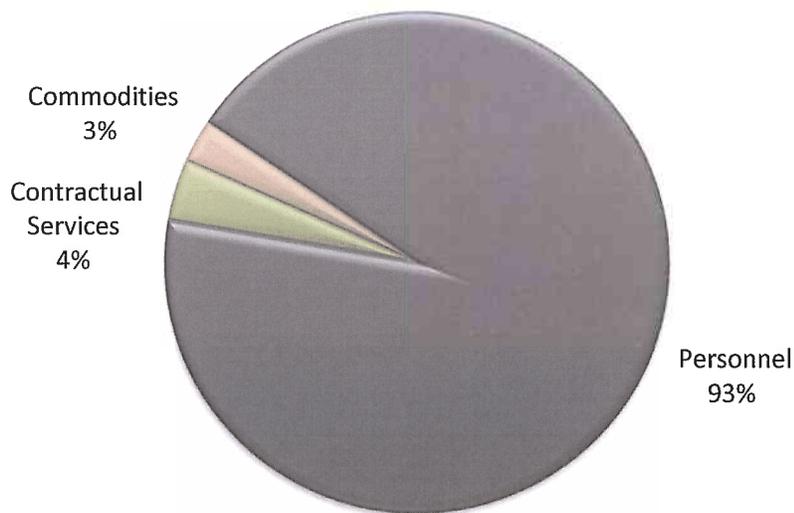
- Provided 17 public tours of the Justice Center.
- All Leawood public and parochial schools were served by Leawood PD DARE/SRO officers.
- An increase in community outreach events and programs were scheduled/presented, including: 6 Coffee with a Cop Events; 4 Bike Rodeos; 4 ALICE Presentations (*Active Shooter Response Programs*).

Department: Police

Program: D.A.R.E.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	384,517	261,800	325,000	334,400
Contractual Services	4,681	14,100	14,100	14,100
Commodities	5,171	10,100	10,100	10,100
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	394,369	286,000	349,200	358,600

Expenditures by Fund Type				
General	394,369	286,000	349,200	358,600
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	394,369	286,000	349,200	358,600



2019 Budget Summary

Operating expenses within this program remain fairly constant from year to year and primarily include the purchase of D.A.R.E. supplies and training for the officers. A portion of this program's expense is covered by a transfer from the Special Alcohol Fund. Additionally, a reimbursement is received from the Blue Valley School District for the SRO Officer working in that particular district. Operating expenses include printing of program materials of \$5,000, officer training/travel and professional memberships of \$6,000, DARE materials and supplies of \$8,600, communication of \$2,100 and \$1,500 for uniforms.

Department: Police

Program: Animal Control

Maintain a safe environment for citizens, domestic animals, and wildlife through cost-efficient methods. Enforces the City's animal codes, investigates reported cases of animal cruelty and neglect, relocates wild animals through humane trapping and returns pets to citizens.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate fees:				
<i>Cost recovery on boarding strays</i>	9%	18%	8%	8%
<i>Animal impound fees</i>	\$1,345	\$3,000	\$2,700	\$2,700
<i>Animal Impound fees, daily</i>	\$45	\$45	\$45	\$45
<i># of animal control calls</i>	1,175	1,300	1,200	1,200
<i># of Loose Animals Captured</i>	180	250	200	200
Full-Time Equivalent Positions				
Commissioned Officers	0.00	0.00	0.00	0.00
Animal Control Officer	3.00	3.00	3.00	3.00

Major Program Accomplishments

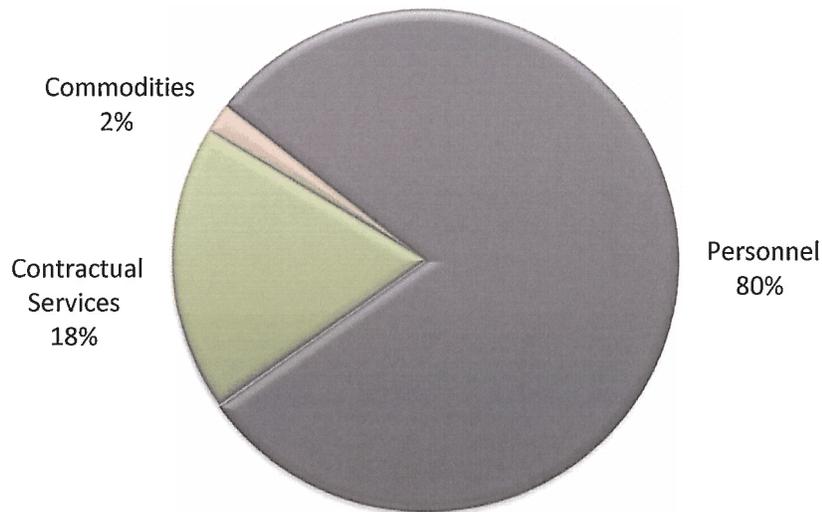
- Issued 15 new Special Animal Permits; and Renewed 41 Special Animal Permits.
- Assisted with massive inter-jurisdictional response in Lenexa for overturned cattle trailer.
- Hosted an Animal Decontamination class for outside agencies and volunteer groups.
- Participated in the Doggie Dunk and Coffee with a Cop events in the community.
- Worked with animal related businesses to develop emergency disaster plans.
- Offered bite prevention programs to elementary aged children.
- Instructed aggressive dog handling at a state-wide training conference.

Department: Police

Program: Animal Control

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	210,097	234,800	238,400	265,000
Contractual Services	20,093	38,300	38,300	61,300
Commodities	1,641	5,200	5,200	6,500
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	231,831	278,300	281,900	332,800

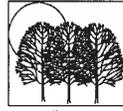
Expenditures by Fund Type				
General	231,831	278,300	281,900	332,800
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	231,831	278,300	281,900	332,800



2019 Budget Summary

A total of \$36,000 is included annually for the boarding of stray animals, a small portion of which is recoverable when animals are picked up. The 2019 Budget reflects an increase from the current monthly boarding fee of \$1,250 to \$3,000. Other operating expenses include: \$10,000 annually for wildlife control; \$2,300 for the "Barktober Fest" event; \$3,800 for disposal fees; \$1,000 for rabies testing; \$5,900 for officer training/travel and memberships; \$2,700 for office, medical and veterinary supplies; \$1,500 for uniforms; and \$1,000 for vehicle repairs/parts.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



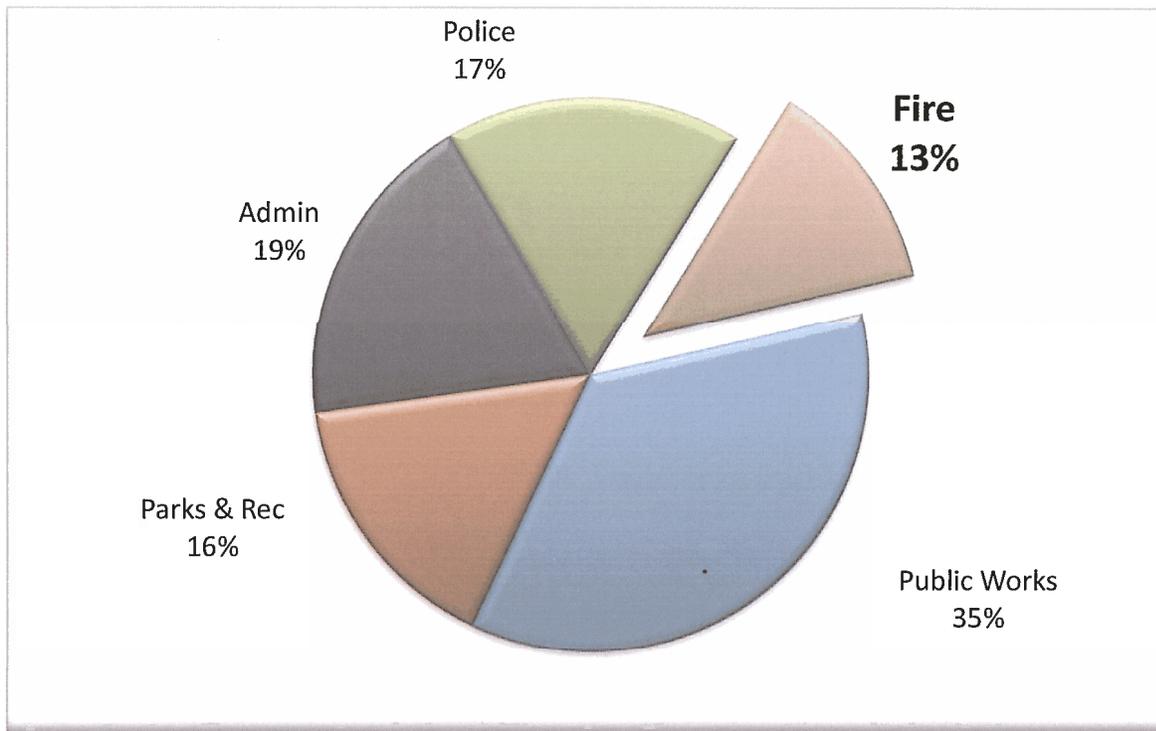
"Weight of Your Heart, Weight of A Feather"

Artist: David B. Dahlquist

Located at the Leawood Justice Center

FIRE

Budget: \$8.3M Positions: 54.49



Council Priorities

To protect and preserve life and property through excellence in training, community risk management, emergency preparedness and rapid emergency services response.

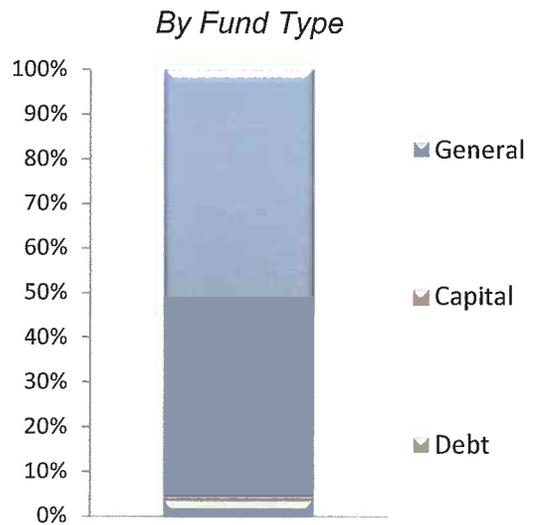
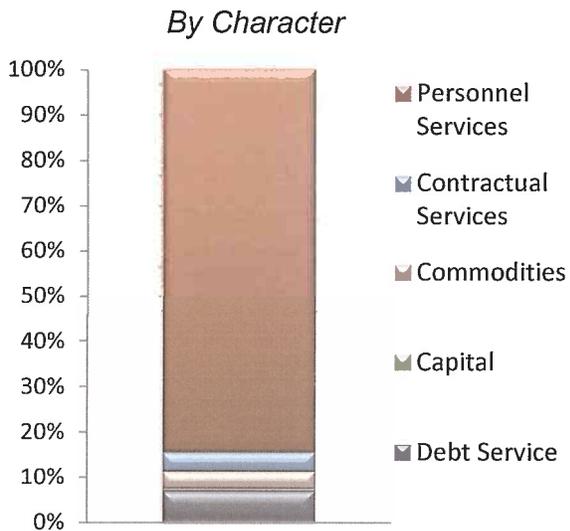
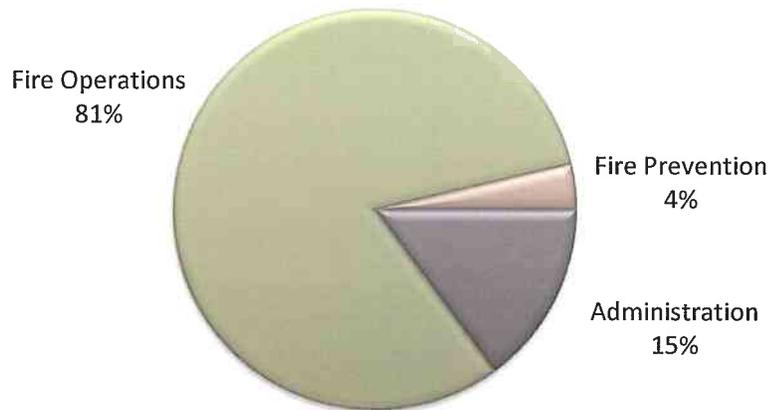
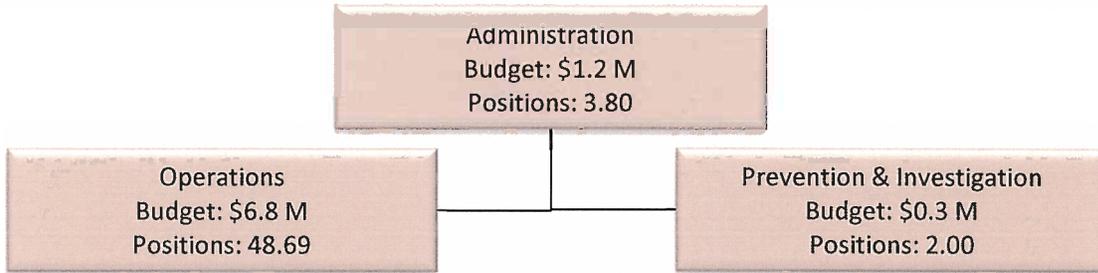
To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

Governing Body Goals For 2020-2024

- *Continue evaluation of usage of City-owned property at 96th Street and Lee Boulevard.*
- *To preserve life and property through excellence in training, community risk management, emergency preparedness and rapid emergency services response.*

FIRE

Budget: \$8.3M Positions: 54.49



FIRE

Budget: \$8.3M Positions: 54.49

	2017 Actual	2018 Budget	2018 Estimate	2019 Budget
Expenditures by Program				
Administration	1,155,726	1,152,333	1,490,733	1,235,107
Fire Operations	5,835,099	6,392,000	6,688,900	6,758,900
Fire Prevention	261,273	273,300	273,700	303,600
Total	\$7,252,098	\$7,817,633	\$8,453,333	\$8,297,607

Expenditures by Character				
Personnel Services	6,084,409	6,520,400	6,704,400	7,016,500
Contractual Services	265,247	309,700	309,800	353,000
Commodities	185,986	232,900	242,900	311,000
Capital	104,489	160,000	601,600	49,000
Debt Service	611,967	594,633	594,633	568,107
Total	\$7,252,098	\$7,817,633	\$8,453,333	\$8,297,607

Expenditures by Fund Type				
General	6,807,507	7,334,900	7,529,000	7,952,500
Special Revenue	-	-	-	-
Capital	104,489	160,000	601,600	49,000
Debt	340,102	322,733	322,733	296,107
Total	\$7,252,098	\$7,817,633	\$8,453,333	\$8,297,607

Full-Time Equivalents	53.49	53.49	53.49	54.49
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Department: Fire

Program: Administration

Oversee the Fire Operations and Fire Prevention programs. Administers training programs to ensure local, State, and Federal standards are met in fire and EMS services; Emergency Preparedness; and hazardous materials response. Maintenance of storm warning sirens; emergency operations plans; and coordination of the training and response necessary for the City of Leawood employees and elected officials to work effectively together and with outside agencies, in a major emergency or disaster.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient fire and EMS service to the citizens of Leawood:				
<i>Budgeted cost per citizen</i>	\$220	\$236	\$255	\$249
<i>Citizens per Firefighter</i>	616	620	620	611
✓ Ensure quality service by maintaining adequate staffing & training levels:				
<i>Training hours per month per Firefighter/EMT</i>	20	23	23	23
<i>Overtime as a % of regular salaries</i>	7%	9%	8%	8%
<i>Employee turnover</i>	1	0	0	0
✓ Maintain emergency preparedness:				
<i>Number of warning sirens</i>	11	11	11	11
<i>Number of siren tests performed</i>	12	12	12	12
<i>% of tested in working condition</i>	100%	100%	100%	100%
Full-Time Equivalent Positions	3.80	3.80	3.80	3.80
Fire Chief	1.00	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00	1.00
Training Chief	1.00	1.00	1.00	1.00
Administrative Assistant	0.80	0.80	0.80	0.80

Major Program Accomplishments

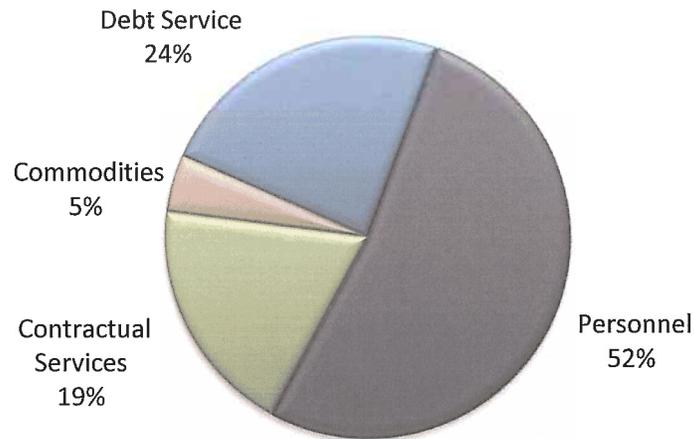
- Conducted Live Burn training at the Southern Platte Fire Protection District.
- Completed annual reporting for accreditation to the Commission on Fire Accreditation.
- Hosted a French intern student for the 7th time.
- Attended the HOA Sustainability Summit.
- Co-hosted the annual Police and Fire Open House.
- Conducted CPR or CPR/AED/First Aid classes for 420 students.
- Took delivery of a new 100' Aerial Platform apparatus in August.

Department: Fire

Program: Administration

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	586,594	586,000	601,600	645,400
Contractual Services	171,516	199,500	199,600	237,000
Commodities	40,264	44,100	44,100	56,600
Capital	17,250	-	322,700	-
Debt Service	340,102	322,733	322,733	296,107
Grand Total	1,155,726	1,152,333	1,490,733	1,235,107

Expenditures by Fund Type				
General	798,374	829,600	845,300	939,000
Special Revenue	-	-	-	-
Capital	17,250	-	322,700	-
Debt	340,102	322,733	322,733	296,107
Grand Total	1,155,726	1,152,333	1,490,733	1,235,107



2019 Budget Summary

New in 2019 is the addition of \$30,000 to replace the current keypad system on the entry doors at Fire Stations #2 and #3. Planned expenses within Contractual Services in 2019 includes: \$77,400 for utility expense for the fire station buildings; \$30,000 for building/ground repairs; \$38,100 for training and travel for staff and various fire association memberships; \$8,000 for telephone/communication; \$12,000 for the City's share of the countywide Medical Director; \$6,200 for an application fee for the Re-Accreditation process to begin in 2020, and \$8,000 for siren maintenance. Shown is \$30,500 to replace furniture, appliances, mattresses, and exercise equipment at the fire stations; \$3,000 for sponsored meeting expenses; and \$1,000 for building and ground supplies for the fire stations. Capital purchases planned in 2018 include the replacement of HVAC systems at Stations #2 and #3. Debt reflects the annual principal and interest payments due on Fire Stations #2 and #3; paid in full in 2024 and 2021, respectively.

Department: Fire

Program: Fire Service Operations

Provides incident response and mitigation including fire, medical, rescue and hazardous materials emergencies. Ensures readiness through training, planning, inspections, and maintenance. Public services including non-emergency calls for service, public education, child and infant car seat installation, and smoke detector support. Efficiency is now tracked using time response data at the 90th percentile allowing for the inclusion of almost all data except for extreme outliers that skew workable results. This method replaced averages that only look at roughly half the data. Effective Response Force includes all units necessary to mitigate the overall incident.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Respond to emergencies within				
<i>Turnout Times, All Calls (90th %)</i>	1:25	1:30	1:30	1:30
<i>Emergency Calls Lights & Sirens, 1st Unit</i>				
<i>Travel Time (90th %)</i>	5:35	5:30	5:35	5:40
<i>Total Response Time (90th %)</i>	6:25	7:05	7:05	7:10
<i>Effective Response Force Time (90th %)</i>	10:19	10:30	10:30	10:30
✓ Total Number of fire incidents	3,288	3,090	3,400	3,500
<i>Fire Incidents</i>	96	90	100	100
<i>EMS Incidents</i>	2,255	1,900	2,400	2,500
<i>Other Calls/Rescue/Haz-Mat</i>	937	1,100	900	900
Full-Time Equivalent Positions	47.69	47.69	47.69	48.69
Battalion Chief	3.00	3.00	3.00	3.00
Captain	9.00	9.00	9.00	9.00
Lieutenant	3.00	3.00	3.00	3.00
Master Firefighter	26.00	23.00	23.00	23.00
Firefighter (I, II, III)	6.00	9.00	9.00	10.00
Part-Time Firefighter (<i>Seasonal/Casual</i>)	0.69	0.69	0.69	0.69

Major Program Accomplishments

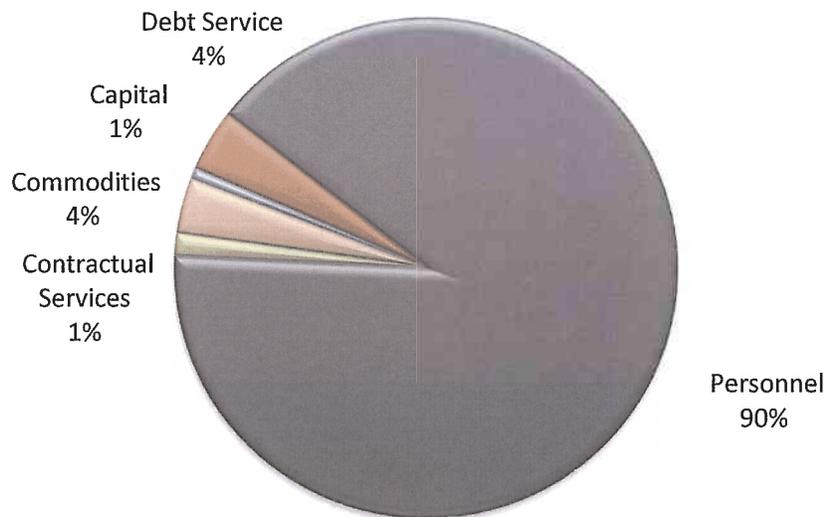
- Installed 129 infant or child car seats.
- Tested/certified fire hose, ladders and fire pumps to meet industry accepted standards.
- Conducted 348 public education/public relations events.
- Crews participated in Live Burn Training at Southern Fire Protection District.
- Three paramedics received certification and began service delivery in mid-summer.
- Placed a new 100' Aerial Platform apparatus into service in September.

Department: Fire

Program: Fire Service Operations

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	5,262,202	5,691,000	5,859,000	6,097,800
Contractual Services	80,478	92,600	92,600	98,100
Commodities	133,315	176,500	186,500	242,000
Capital	87,239	160,000	278,900	49,000
Debt Service	271,865	271,900	271,900	272,000
Grand Total	5,835,099	6,392,000	6,688,900	6,758,900

Expenditures by Fund Type				
General	5,747,860	6,232,000	6,410,000	6,709,900
Special Revenue	-	-	-	-
Capital	87,239	160,000	278,900	49,000
Debt	-	-	-	-
Grand Total	5,835,099	6,392,000	6,688,900	6,758,900



2019 Budget Summary

New in 2019 is the addition of a full-time Firefighter position to assist with the steady increase in demands for service. Operating expenses include: \$37,100 for firefighter training; \$20,000 for communication; \$43,000 for uniforms; \$100,000 for gasoline, vehicle & equipment maintenance supplies/service; \$131,500 for the replacement of expendable equipment items such as training manuals/books, AED equipment, fire hose, and extrication, rescue, SCBA, CERT and communication equipment. Capital reflects \$44,000 to replace a truck, \$39,000 for storm warning replacements, \$65,000 for mobile data terminals, and \$12,000 for exercise equipment in 2018; and \$39,000 for storm warning sirens and \$10,000 for an air bag lift system in 2019. Included in Debt Service is the lease payment for the two fire pumpers purchased in 2011 and the platform truck received in 2017.

Department: Fire

Program: Prevention and Investigation

Enforce fire prevention codes and fire safety standards by coordinating inspections; reviewing construction plans; hydrant location and fire/EMS apparatus access; conducting fire cause and arson investigations and providing public safety education. Minimize community risk by reducing fire incidents through cost-effective prevention methods.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Reduce fire incidents:				
<i>Total Fire incidents per 1,000 citizens</i>	100	93	103	105
✓ Maintain fire protection standards in city buildings:				
<i>Number of inspections</i>	1,124	1,000	1,100	1,000
<i>% of Apt/Comm Bldgs Inspected</i>	100%	100%	100%	100%
<i>Number of building plans reviewed</i>	107	125	110	110
Full-Time Equivalent Positions				
Fire Marshal	2.00	2.00	2.00	2.00
Fire Prevention Specialist	1.00	1.00	1.00	1.00

Major Program Accomplishments

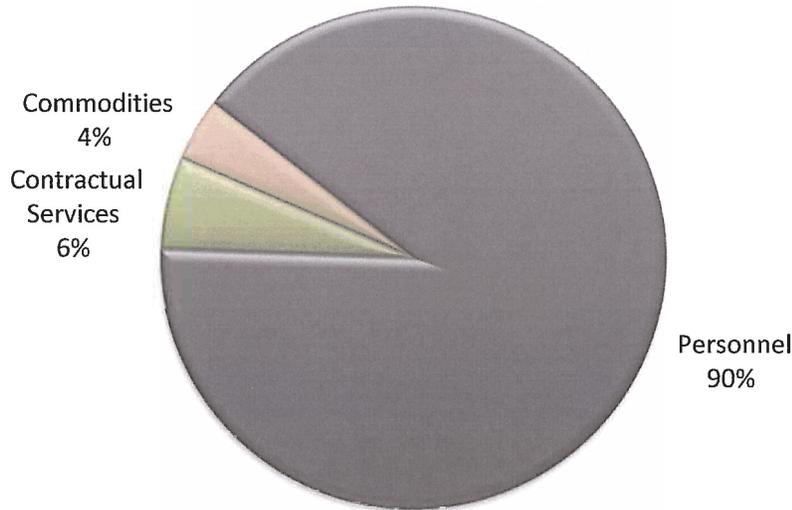
- Coordinated fire safety training for 2,092 students, kindergarten through 5th grade.
- Performed 1,124 building inspections.
- Reviewed 107 new construction plans.
- Issued 13 special permits.
- Assisted with 41 residential smoke alarms.
- Determined cause and origin on 3 large loss fires.
- Assisted with cause and origin with the Overland Park Fire Dept at the Royale at City Place fire.
- Coordinated public education/relations events.

Department: Fire

Program: Prevention and Investigation

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	235,613	243,400	243,800	273,300
Contractual Services	13,253	17,600	17,600	17,900
Commodities	12,407	12,300	12,300	12,400
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	261,273	273,300	273,700	303,600

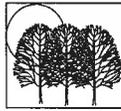
Expenditures by Fund Type				
General	261,273	273,300	273,700	303,600
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	261,273	273,300	273,700	303,600



2019 Budget Summary

No major changes are anticipated to this program in 2019. Contractual Services includes \$11,700 for staff training and travel, \$4,000 for communication devices, and \$2,000 for dues and memberships to association organizations. A total of \$6,000 is included for the purchase of prevention and arson related books & supplies, \$3,000 for uniforms, and \$2,100 for the replacement purchase of a camera and fire gear/equipment.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



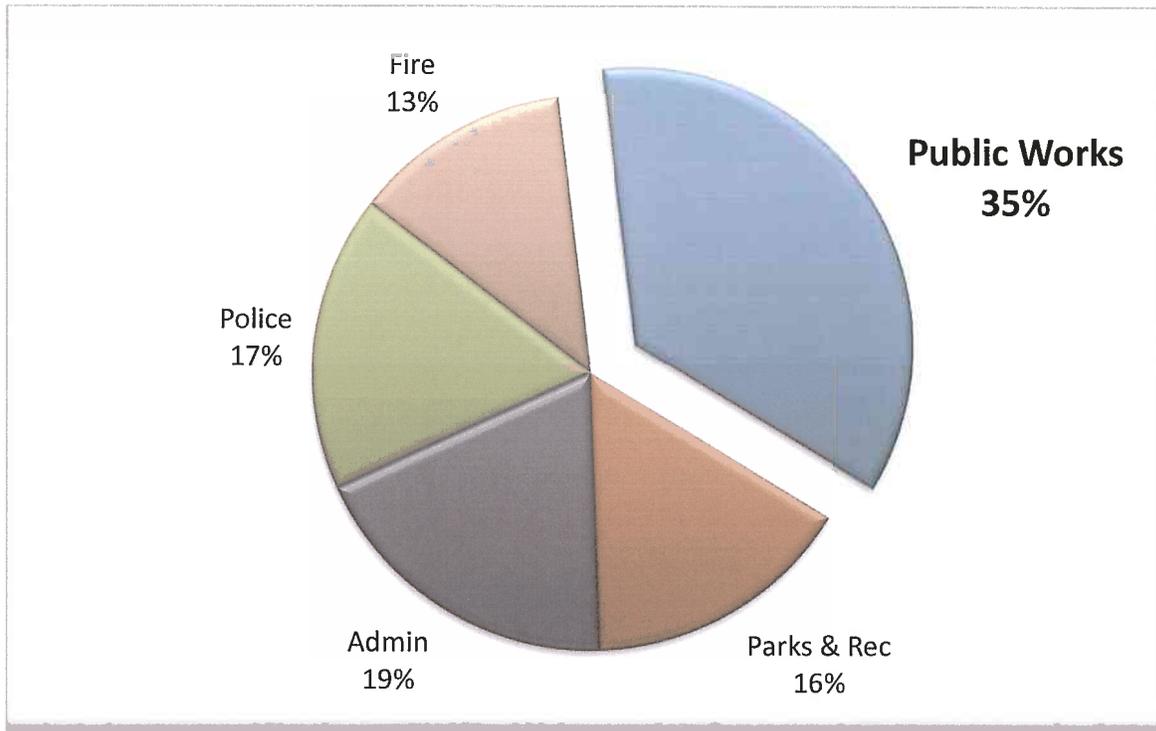
"Weight of Your Heart, Weight of A Feather"

Artist: David B. Dahlquist

Located at the Leawood Justice Center

PUBLIC WORKS

Budget: \$23.4M Positions: 49.71



Council Priorities

To maintain the current infrastructure and to provide the highest quality new improvements where economic benefits clearly justify new investment.

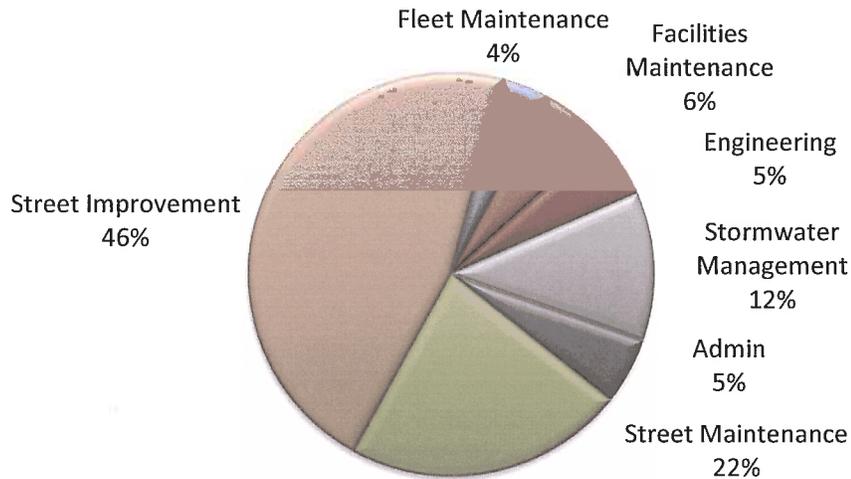
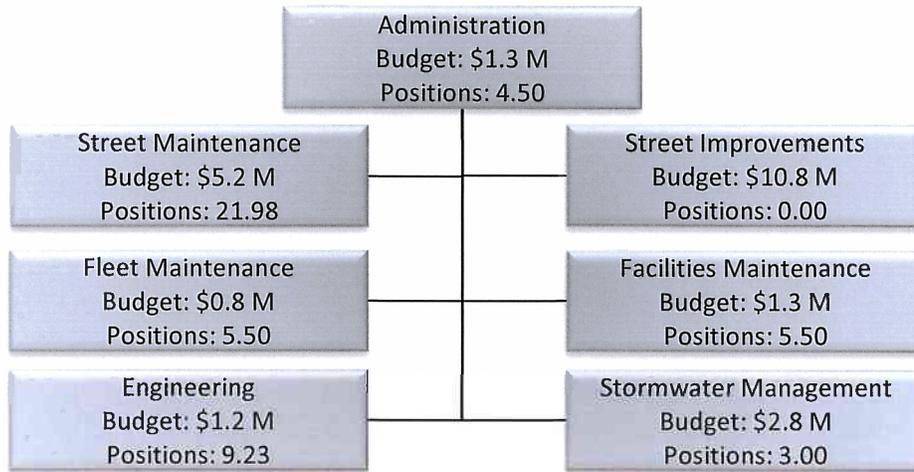
To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

Governing Body Goals For 2020-2024

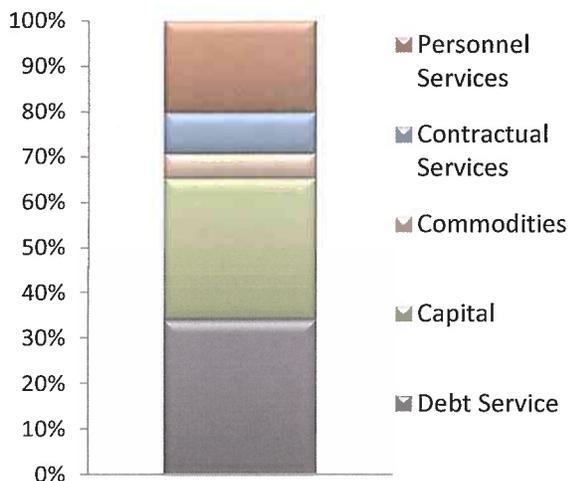
- *Improve City communication regarding water conservation efforts on the City web page.*
- *Add 35 mph signs on 143rd Street and/or reduced speed ahead eastbound.*
- *Develop a program for 90/10 stormwater projects to use 1/8 cent sales tax for small stormwater projects.*
- *Feasibility of installing signage at City entrances, including I-435 highway east and westbound on City property.*
- *Cure of Ars street and sidewalk improvement.*
- *Develop strategy for undergrounding of power lines.*

PUBLIC WORKS

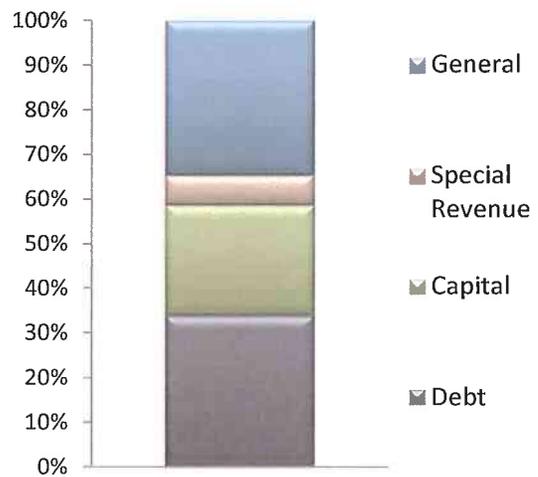
Budget: \$23.4M Positions: 49.71



By Character



By Fund Type



PUBLIC WORKS

Budget: \$23.4M Positions: 49.71

	2017 Actual	2018 Budget	2018 Estimate	2019 Budget
<i>Expenditures by Program</i>				
Administration	1,176,361	1,228,386	1,190,586	1,256,900
Street Maintenance	3,254,507	4,239,600	4,149,600	5,226,700
Street Improvement	9,625,238	11,037,512	12,035,512	10,816,628
Fleet Maintenance	521,885	741,000	802,400	856,900
Facilities Maintenance	1,028,949	2,130,200	2,086,400	1,273,100
Engineering	906,643	1,167,300	1,116,200	1,209,600
Stormwater Management	1,597,738	1,506,551	3,275,251	2,776,416
Total	\$18,111,321	\$22,050,549	\$24,655,949	\$23,416,244

<i>Expenditures by Character</i>				
Personnel Services	3,910,631	4,395,600	4,321,700	4,740,300
Contractual Services	1,346,284	2,125,800	2,110,000	2,144,800
Commodities	792,097	1,257,400	1,253,400	1,266,300
Capital	5,737,218	6,234,600	8,972,500	7,384,000
Debt Service	6,325,091	8,037,149	7,998,349	7,880,844
Total	\$18,111,321	\$22,050,549	\$24,655,949	\$23,416,244

<i>Expenditures by Fund Type</i>				
General	6,049,012	7,778,800	7,685,100	8,151,400
Special Revenue	1,581,638	1,584,600	1,584,600	1,573,000
Capital	4,155,580	4,650,000	7,387,900	5,811,000
Debt	6,325,091	8,037,149	7,998,349	7,880,844
Total	\$18,111,321	\$22,050,549	\$24,655,949	\$23,416,244

Full-Time Equivalents	49.71	49.71	49.71	49.71
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<i>Exhibit: Revenue by Program</i>				
County Participation				
<i>Streets</i>	1,674,583	1,129,000	1,391,500	887,500
<i>Stormwater</i>	23,217	168,700	1,442,625	1,425,000
Engineering (<i>Inspection Fees</i>)	153,768	90,000	110,000	110,000
Special Assessments	1,674,520	2,083,512	2,042,079	1,718,531
Total	3,526,088	3,471,212	4,986,204	4,141,031

Department: Public Works

Program: Administration

Administration provides management controls over departmental functions to meet the infrastructure needs of the community through effective coordination of City and local resources with efficient use of current equipment and technology. Responsibilities include setting policies, administering contracts and inter-local agreements, billing for all divisions and reimbursement from other city, county, and state agencies.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Efficiently respond to infrastructure demands of the City:				
<i>Budgeted cost per citizen</i>	\$549	\$665	\$744	\$703
<i>% of 1/8 sales tax funding:</i>				
<i>streets</i>	57%	53%	55%	54%
<i>stormwater</i>	43%	47%	45%	46%
✓ Effectively manage the increasing calls for service impacting the organization:				
<i>Overtime as a % of regular salaries</i>	1%	3%	3%	3%
<i>Professional service contracts</i>	82	88	88	85
✓ Develop staff by promoting a team environment, collaboration, and open communication:				
<i>% employees maintaining professional certifications</i>	63.0%	63.0%	63.0%	63.0%
<i>Employee turnover</i>	3	3	3	5
Full-Time Equivalent Positions				
Public Works Director	1.00	1.00	1.00	1.00
Manager-Admin Services	1.00	1.00	1.00	1.00
Contract Administrator	1.00	1.00	1.00	1.00
Administrative Assistant (<i>Regular PT</i>)	1.50	1.50	1.50	1.50

Major Program Accomplishments

- Issued a total of 465 Right-of-Way permits.
- Oversight of 82 contracts with a construction value over \$14.2 million.
- Involvement of the Stormwater Committee with the July and August 2017 floods.
- Staff providing support and oversight of the FEMA involvement of the 2017 floods.
- Completed update to the Stormwater Plan & Annual Report to the state for NPDES permit.
- Received C.A.R.S. funding from Johnson County for the City's Arterial overlay program.
- Coordination of the City's surplus property auction receiving \$52,000 from 5 auctions.
- Coordination of meetings for both the Public Works and Stormwater Committees.

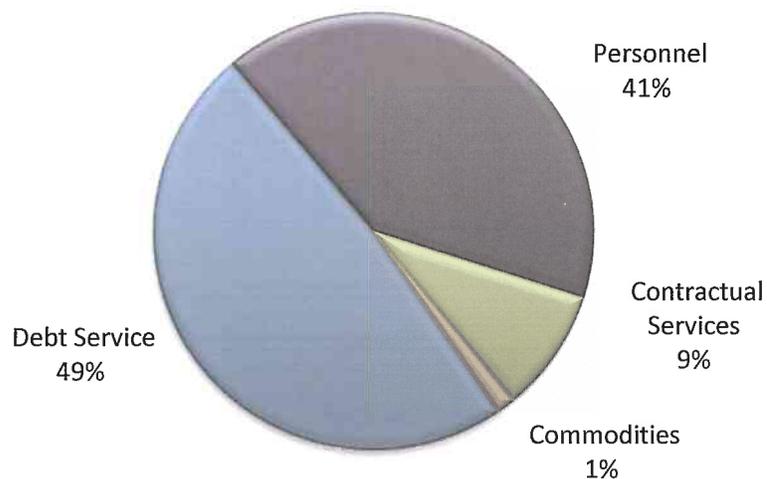
Department: Public Works

Program: Administration

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	523,525	519,400	481,600	515,600
Contractual Services	54,975	113,400	113,400	114,400
Commodities	7,735	17,200	17,200	17,000
Capital	-	-	-	-
Debt Service	590,126	578,386	578,386	609,900
Grand Total	1,176,361	1,228,386	1,190,586	1,256,900

Expenditures by Fund Type

General	586,235	650,000	612,200	647,000
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	590,126	578,386	578,386	609,900
Grand Total	1,176,361	1,228,386	1,190,586	1,256,900



2019 Budget Summary

Contractual Services includes \$29,000 for the bi-annual inspection of City bridges, \$14,000 for scanning services, \$14,500 for professional services to be used as needed, \$12,000 for operation green light, \$14,000 to update the traffic model and GASB streets/stormwater, \$16,600 for staffing training/travel/professional memberships, and \$5,800 for communication services. Planned Commodities expenses are \$9,400 for office and equipment supplies, \$4,400 for meeting expense, and \$2,400 to replace various office equipment. Debt Service represents the payment due on the Public Works facility building and land, which will be paid in 2023.

Department: Public Works

Program: Street Maintenance

Maintains and repairs all City infrastructure including: streets, curbs, sidewalks, storm drains, signs, pavement markings, and right of ways. Other responsibilities include street sweeping, snow removal, traffic counts, temporary no parking signs and response to action center requests.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide timely maintenance for streets and related infrastructure by applying cost effective treatments:				
<i>Maintenance exp's per lane mile</i>	\$7,184	\$9,359	\$9,160	\$11,538
<i>Cost per foot of sidewalk replacement</i>	\$40.08	\$44.00	\$44.00	\$44.00
<i>Cost per foot of curb replacement</i>	\$31.19	\$37.00	\$37.00	\$37.00
<i>Street sweeping exp's per capita</i>	\$1.13	\$1.80	\$1.80	\$1.80
✓ Maintain a safe and functional street system:				
<i>Avg. work days to repair a pothole</i>	1	1	1	1
<i>Cost per pothole repair</i>	\$10.65	\$11.00	\$11.00	\$11.00
<i>Snow & ice control budget per capita</i>	\$1.36	\$11.25	\$11.25	\$11.25
✓ Maintain attractive streets and reduce pollution:				
<i>Annual avg sweepings per lane mile</i>	7	8	8	8
<i>Cost per curb mile swept</i>	\$12.44	\$21.25	\$21.25	\$21.25
<i>Debris diverted from watershed (tons)</i>	637	1,600	1,600	1,600
Full-Time Equivalent Positions	21.98	21.98	21.98	21.98
Superintendent of Public Works	1.00	1.00	1.00	1.00
Supervisor-Street Maintenance	1.00	1.00	1.00	1.00
Asset Manager	1.00	1.00	1.00	1.00
Crew Leader (I, II)	3.00	3.00	3.00	3.00
Senior Traffic Control/Sign Technician	1.00	1.00	1.00	1.00
Traffic Control Sign Tech II	1.00	1.00	1.00	1.00
PW Specialists (1,2,3,4)	4.00	3.00	5.00	5.00
PW Maintenance Worker (I, II)	9.00	10.00	8.00	8.00
Administrative Assistant (Regular PT)	0.75	0.75	0.75	0.75
Summer Intern (<i>Seasonal/Casual</i>)	0.23	0.23	0.23	0.23

Major Program Accomplishments

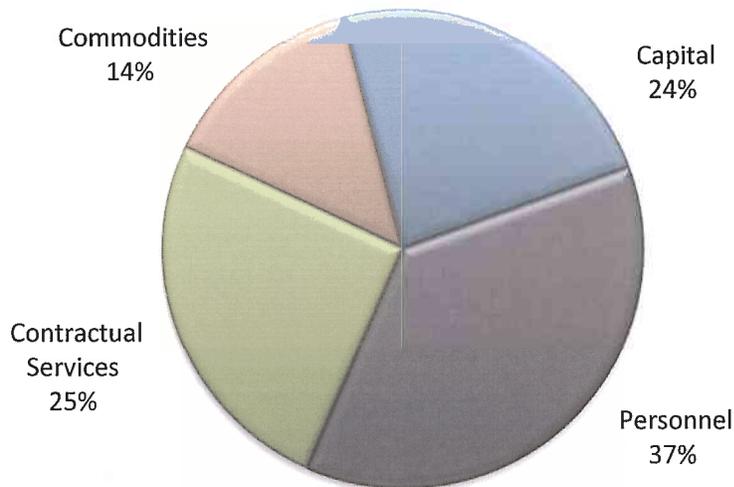
- Completed the 2017 thin lift overlay preparation program.
- Completed an average of 152 hours of training, per employee.
- Placed 1,916 tons of asphalt, 3,637 tons of concrete and 21,600 lbs of crack sealant in pavement repairs/maintenance.
- Swept 3,137 center line miles of pavement and removed 1,438 tons of debris.
- Removed snow and ice from all routes in a timely manner logging minimal complaints.

Department: Public Works

Program: Street Maintenance

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	1,567,518	1,779,800	1,785,600	1,939,800
Contractual Services	903,332	1,328,100	1,327,300	1,329,400
Commodities	472,298	737,700	737,700	731,500
Capital	311,359	394,000	299,000	1,226,000
Debt Service	-	-	-	-
Grand Total	3,254,507	4,239,600	4,149,600	5,226,700

Expenditures by Fund Type				
General	2,943,148	3,845,600	3,850,600	4,000,700
Special Revenue	-	-	-	-
Capital	311,359	394,000	299,000	1,226,000
Debt	-	-	-	-
Grand Total	3,254,507	4,239,600	4,149,600	5,226,700



2019 Budget Summary

Within Contractual Services, \$660,000 is included for streetlight electricity service, \$413,000 for streetlight maintenance, \$78,400 for construction debris removal and pavement striping, \$17,000 for telephone/communication and \$82,000 for utilities. Commodities reflects \$477,000 for street repair materials such as concrete, asphalt, sod, signs and paint, \$229,000 for snow removal supplies; and \$3,700 for planned replacement of expendable equipment. Capital purchases include: the replacement of two pickup trucks, one dump truck, one dump truck body, a jet/vac combo unit, a street sweeper, a breaker attachment, a diagnostic monitor and a lease/rental program for skid steer loaders.

Department: Public Works

Program: Street Improvements

Maintains and repairs arterial, collector, and residential streets. Includes the Accelerated Street Reconstruction Program and the Residential Street Program.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Manage a street system which is safe, well-maintained and visually pleasing:				
<i>Overall average PCI all lane miles</i>	79.9	78.0	78.0	78.0
<i>% maintained at minimum 70 PCI:</i>				
<i>residential (122.8 CL)</i>	81.4%	75.0%	75.0%	75.0%
<i>arterial (45.9 CL)</i>	69.0%	63.0%	63.0%	63.0%
<i>collector (32.9 CL)</i>	67.9%	70.0%	70.0%	70.0%
✓ Effectively manage replacement costs:				
<i>Cost per lane mile</i>	\$21,248	\$24,365	\$26,568	\$23,878
<i>County participation (grants)</i>	\$1,674,583	\$1,129,000	\$1,391,500	\$887,500
Full-Time Equivalent Positions	0.00	0.00	0.00	0.00
<i>There are no positions in this program</i>				

Major Program Accomplishments

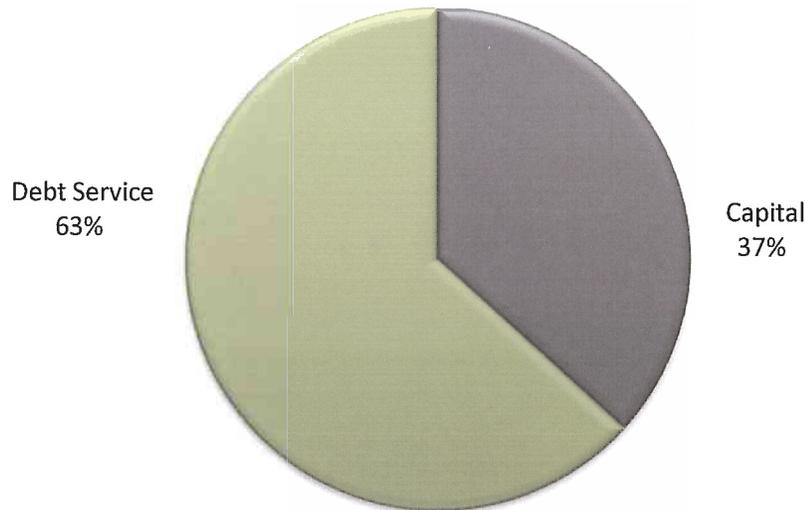
- Completed the concrete partial depth repair of 1/2 mile on 95th Street.
- Completed the mill & overlay of 4 miles of arterial streets.
- Installed 278,905 square yards of thin lift asphalt in residential areas.

Department: Public Works

Program: Street Improvements

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	-	-	-	-
Contractual Services	-	-	-	-
Commodities	-	-	-	-
Capital	4,301,164	4,020,600	5,057,400	3,973,000
Debt Service	5,324,074	7,016,912	6,978,112	6,843,628
Grand Total	9,625,238	11,037,512	12,035,512	10,816,628

Expenditures by Fund Type				
General	-	-	-	-
Special Revenue	1,581,638	1,584,600	1,584,600	1,573,000
Capital	2,719,526	2,436,000	3,472,800	2,400,000
Debt	5,324,074	7,016,912	6,978,112	6,843,628
Grand Total	9,625,238	11,037,512	12,035,512	10,816,628



2019 Budget Summary

Capital in 2019 includes \$1,573,000 for the Residential Mill and Overlay program; and \$2,400,000 for the Arterial/Collector program with an estimated reimbursement of \$887,500 from the Johnson County C.A.R.S. program. In 2018, \$1,534,600 will provide for the Residential Mill/Overlay program; \$50,000 for treatment of trails that run parallel to the street; and \$3,472,800 for the Arterial/Collector program of which \$1,622,250 will be reimbursed from the C.A.R.S. program or surrounding cities. Debt Service represents the principal and interest obligations for street projects.

Department: Public Works

Program: Fleet Maintenance

Maintains and repairs vehicles and equipment for all City departments. Other responsibilities include assistance with bid specifications, vendor selections as well as administration of the vehicle replacement strategy.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Maximize equipment availability and reliability at the lowest possible costs to users				
<i>Maintenance exp. per vehicle</i>	\$3,303	\$4,631	\$5,015	\$5,290
<i>Maint. exp. per vehicle work order</i>	\$173	\$200	\$200	\$150
<i>Heavy equip. exp. per work order</i>	\$475	\$500	\$500	\$500
<i>Repair expense/mile driven, police cars</i>	\$0.12	\$0.10	\$0.11	\$0.10
<i>% repair comebacks within 2 weeks</i>	6%	8%	8%	8%
<i>Avg. fleet operational readiness</i>	87%	90%	90%	90%
<i>% autos preventative maintenance</i>	100%	100%	100%	100%
✓ Effectively manage the increasing calls for service impacting our organization:				
<i>Maint. services performed per worker</i>	345	340	340	340
<i>Average age of vehicles</i>	6.0	6.0	6.0	5.2
<i>% customer satisfaction rating</i>	NA	80%	80%	80%
<i>No. of vehicles replaced per year</i>	40	23	25	17
Full-Time Equivalent Positions				
Manager-Fleet/Facilities	5.50	5.50	5.50	5.50
Fleet Maintenance Supervisor	0.50	0.50	0.50	0.50
Fleet Technician	1.00	1.00	1.00	1.00
Vehicle Electronics Technician	2.00	2.00	2.00	2.00

Major Program Accomplishments

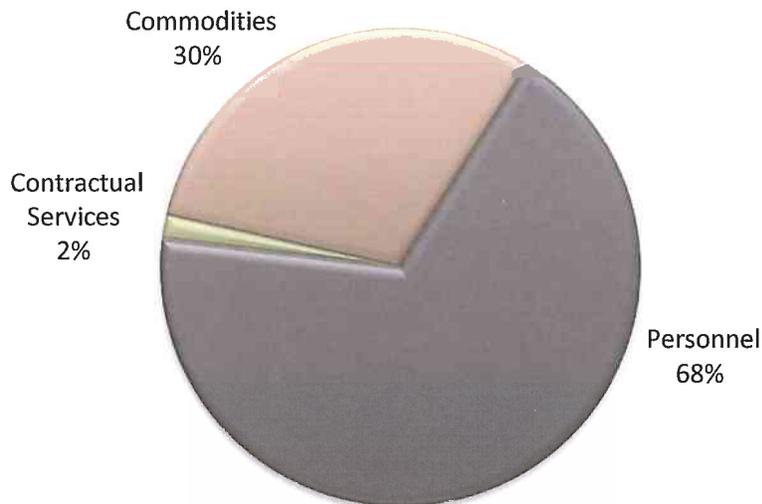
- Placed 27 replacement vehicles into service.
- Performed 525 vehicle service requests.
- Assisted the Parks Department with repairs and replacement of 21 vehicles damaged by the 2017 floods.

Department: Public Works

Program: Fleet Maintenance

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	358,464	452,400	519,800	582,800
Contractual Services	3,754	13,700	13,700	13,800
Commodities	159,667	274,900	268,900	260,300
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	521,885	741,000	802,400	856,900

Expenditures by Fund Type				
General	521,885	741,000	802,400	856,900
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	521,885	741,000	802,400	856,900



2019 Budget Summary

Planned expenses in this program involve costs to maintain the City's vehicles and equipment. Included in Contractual Services is \$4,700 for telephone usage, \$7,300 for staff training and certifications, and \$800 for trade memberships/subscriptions. The largest expense in Commodities is the purchase of unleaded and diesel gasoline for all City fleet. The purchase is made from this program and then allocated to other departments, based on usage. A total of \$125,000 is included for gasoline purchases, \$74,500 for oils, chemicals, & maintenance related materials, \$50,000 for vehicle/equipment repair parts, and \$6,000 for employee uniforms. Planned expendable equipment purchases of \$4,200 will replace a battery tester and a plasma cutter.

Department: Public Works

Program: Facilities Maintenance

Maintains and repairs all City facilities. Areas include construction, plumbing, electrical, structural, environmental and related systems. Responsibilities include general repairs, preventative maintenance, identification of deficiencies, consultation of construction projects and monitoring of outside contractors.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide facility maintenance and repair services in a timely manner at the lowest possible cost to users:				
<i>Custodial expenditures per sq.ft.</i>	\$0.04	\$0.04	\$0.04	\$0.04
<i>Utility cost* per square foot</i>	\$0.50	\$0.60	\$0.61	\$0.61
<i>Response time (in days)</i>	2.00	1.50	1.50	1.50
✓ Effectively manage the calls for service impacting our organization:				
<i>Bldg Sq. Ft. per Facility Worker</i>	57,800	57,800	57,800	57,800
<i>Request for Svc per Facility Worker</i>	357	455	455	455
<i>Average age of facilities</i>	21.00	22.00	22.00	19.00
<i>% customer satisfaction rating</i>	NA	90%	90%	90%
<i>% of buildings inspected annually</i>	100%	100%	100%	100%

* Utility costs includes: electricity, natural gas, communication, custodial, trash disposal, wastewater and water.

Full-Time Equivalent Positions	5.50	5.50	5.50	5.50
Manager - Fleet/Facilities	0.50	0.50	0.50	0.50
Building Maintenance Supervisor	1.00	1.00	1.00	1.00
Facility Technician (I, II)	4.00	4.00	4.00	4.00

Major Program Accomplishments

- Renovated the City Hall courtyard.
- Assisted with post-flood 2017 building stabilization and security at the Park Maintenance Facility.
- Bid the HVAC replacement of Fire Stations #2 & #3 with completion in 2018.
- Bid the caulking and maintenance repairs of the Justice Center Parking deck.
- Replacement of the garage doors at the Justice Center.
- Renovation of the bathrooms at the Ironhorse clubhouse.

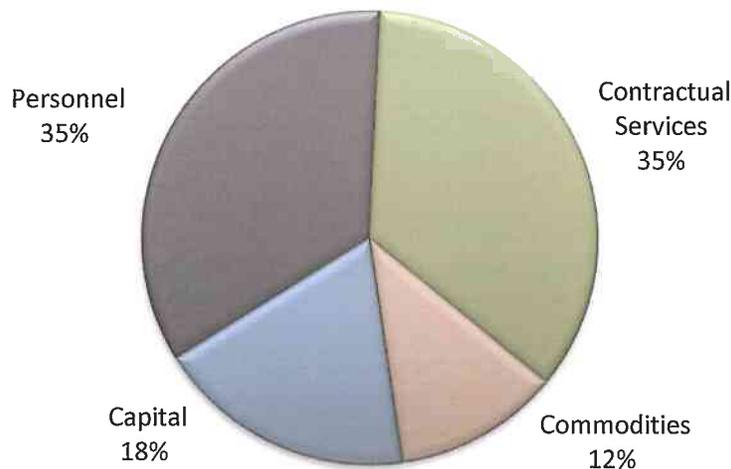
Department: Public Works

Program: Facilities Maintenance

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	393,521	455,200	398,400	440,900
Contractual Services	300,624	431,500	416,500	448,000
Commodities	78,339	118,500	118,500	149,200
Capital	256,465	1,125,000	1,153,000	235,000
Debt Service	-	-	-	-
Grand Total	1,028,949	2,130,200	2,086,400	1,273,100

Expenditures by Fund Type

General	772,484	1,005,200	933,400	1,038,100
Special Revenue	-	-	-	-
Capital	256,465	1,125,000	1,153,000	235,000
Debt	-	-	-	-
Grand Total	1,028,949	2,130,200	2,086,400	1,273,100



2019 Budget Summary

Contractual Services includes \$185,500 for the payment of utilities and custodial services for City Hall and the Public Works facility. Additionally, \$107,000 is included for building maintenance services, such as pest control, HVAC/generator repairs, etc. for the City Hall and the Justice Center buildings. Within Commodities are funds for materials and equipment maintenance supplies, uniform expense and the replacement of small expendable equipment. Capital in 2018 will provide funds for a bay expansion at the Public Works facility, radiant shop heaters and a car wash heater also at the facility, and replacement of the air conditioning system in the computer room at City Hall. In 2019 Capital of \$235,000 will repair interior renovations, replace/repairs and replace the heating boilers, all at City Hall.

Department: Public Works

Program: Engineering

Survey, design, inspect and schedule construction plans for streets and storm sewers. Review plats and site development plans for compliance with City criteria and industry quality standards. Provide GIS support, maintain traffic counts, coordinate street light and traffic signal updates.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Work closely with planners and contractors, utilizing best engineering practices for long-term infrastructure performance:				
% streets inspected every 2-3 years	0%	0%	0%	100%
% bridges inspected bi-annually	0%	100%	100%	0%
ROW permits issued/inspected	465	400	400	450
Public improvements by developers	\$52,000	\$900,000	\$2,200,000	\$1,500,000
✓ Provide cost effective in-house design & inspection:				
Roadway construction feet	151,400	123,600	123,600	125,000
Projects Surveyed and Designed	\$7,600,000	\$4,200,000	\$4,200,000	\$2,500,000
8% total construction/Design FTE	\$608,000	\$336,000	\$336,000	\$200,000
6% total construction/Inspect FTE	\$456,000	\$252,000	\$252,000	\$150,000
Inspection fee revenue	\$153,768	\$90,000	\$110,000	\$110,000
✓ Maintain traffic system elements for safe movement of vehicles and pedestrians:				
streetlight outages w/48 hr response	98.7%	98.0%	98.0%	98.0%
City-owned traffic signals	30	30	31	31
Full-Time Equivalent Positions	9.23	9.23	9.23	9.23
City Engineer	1.00	1.00	1.00	1.00
Engineer - Special Projects	2.00	2.00	2.00	2.00
Senior Construction Inspector	3.00	3.00	3.00	3.00
Right of Way Technician	1.00	1.00	1.00	1.00
Engineering Technician	2.00	2.00	2.00	2.00
Intern (Seasonal/Casual)	0.23	0.23	0.23	0.23

Major Program Accomplishments

- Changed \$400k Slurry Seal and \$1.0m 2" Mill/Overlay to a \$1.5m 1" Mill/Overlay.
- Completed Roe Ave, College to 119th Street, reconstruction.
- Completed Roe Ave, Tomahawk Creek to 135th Street, mill/overlay.
- Completed 133rd Street, Briar to State Line, mill/overlay with the addition of bike lanes.
- Completed \$3.5m residential reconstruction with storm and sanitary sewer improvements.
- Replaced over 300 high pressure sodium street lights with LED's in the mid-town area.
- Completed over \$200k in storm sewer repairs due to the July floods.
- Completed the tree debris pickup from the August windstorm.

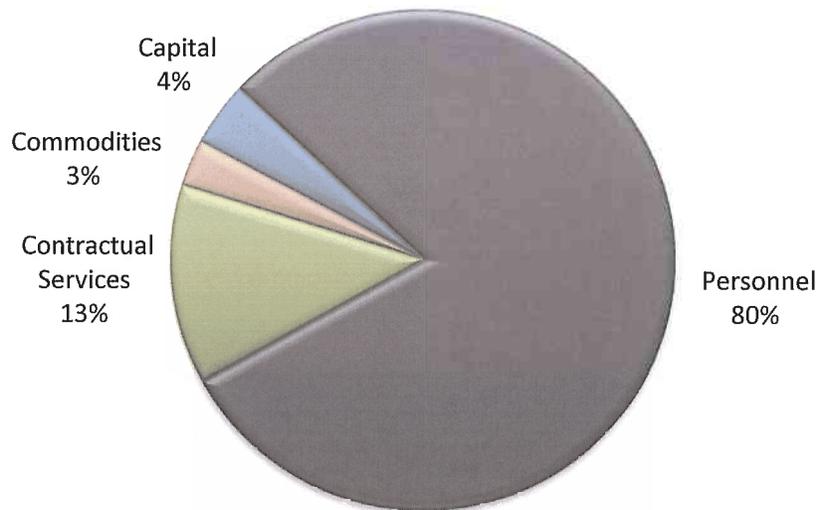
Department: Public Works

Program: Engineering

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	803,488	925,800	872,700	966,900
Contractual Services	74,987	156,100	156,100	156,000
Commodities	28,168	35,400	37,400	36,700
Capital	-	50,000	50,000	50,000
Debt Service	-	-	-	-
Grand Total	906,643	1,167,300	1,116,200	1,209,600

Expenditures by Fund Type

General	906,643	1,117,300	1,066,200	1,159,600
Special Revenue	-	-	-	-
Capital	-	50,000	50,000	50,000
Debt	-	-	-	-
Grand Total	906,643	1,167,300	1,116,200	1,209,600



2019 Budget Summary

Reflected in this presentation are both the Inspection Engineering and Design Engineering programs. Contractual Services includes \$50,000 for inspection services, as needed; \$40,000 for a land survey for the Accelerated Street program; \$25,000 for outside engineering services; \$21,100 for staff training, travel and professional memberships/subscriptions; and \$9,400 for telephone usage. Commodities provides engineering supplies, computer upgrades, meeting supplies and the replacement of survey and inspection equipment. Capital includes funds to be used, as needed, for outside engineering services on large capital projects.

Department: Public Works

Program: Stormwater Management

Maintains and repairs the existing stormwater system including: pipe systems, inlets, box culverts, and designated open channels. Performs snow removal and action center duties as required.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service with maximum leverage of non-operating monies:				
<i>Total operating exp's per lineal feet</i>	\$14.51	\$8.39	\$8.41	\$8.98
<i>Stormwater grant revenue</i>	\$23,217	\$168,700	\$1,442,625	\$1,425,000
✓ Inspect & repair for adequate conveyance, to minimize flooding and reduce pollutant levels in stormwater runoff:				
<i>Storm sewer televising (lineal feet)</i>	21,966	50,000	50,000	50,000
<i>Total storm sewer lineal feet</i>	714,071	710,592	714,071	714,071
<i>Inspections:</i>				
<i>Structures</i>	722	600	600	600
<i>Pipe Segments</i>	244	300	300	300
<i>Out Falls</i>	211	250	250	250
<i>Maintenance:</i>				
<i>Structures</i>	41	30	30	30
<i>Pipe Segments</i>	24	20	20	20
<i>Illicit Discharges Reported</i>	1	3	3	3
Full-Time Equivalent Positions	3.00	3.00	3.00	3.00
Crewleader	1.00	1.00	1.00	1.00
PW Specialists (1,2,3,4)	2.00	2.00	2.00	2.00

Major Program Accomplishments

- Completed over 1,186 locate requests.
- Responded to one illicit discharge report in the Parks department due to the flood; was referred to Haz-Mat for clean-up.
- Continuation of mapping of underdrains by the crew.
- Continued safety training of the crew by attendance of several regional safety programs.
- Continuation of the storm drain lid replacement program.
- Attended demonstrations on planned replacements (easement machine, pipe television, jet truck).

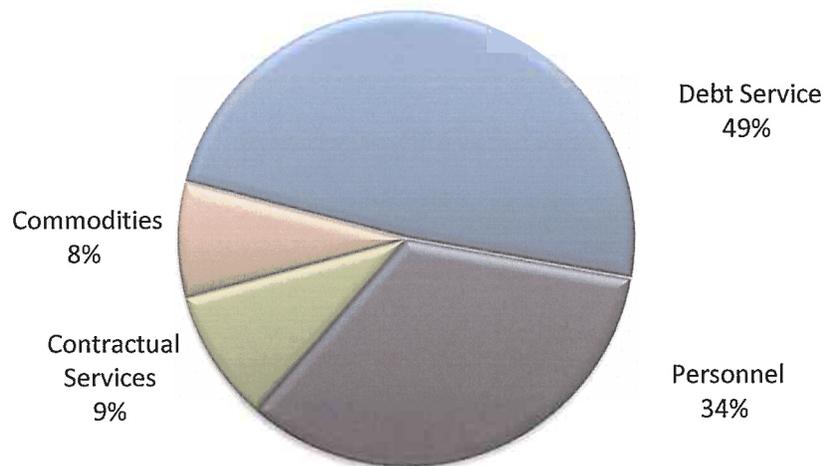
Department: Public Works

Program: Stormwater Management

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	264,115	263,000	263,600	294,300
Contractual Services	8,612	83,000	83,000	83,200
Commodities	45,890	73,700	73,700	71,600
Capital	868,230	645,000	2,413,100	1,900,000
Debt Service	410,891	441,851	441,851	427,316
Grand Total	1,597,738	1,506,551	3,275,251	2,776,416

Expenditures by Fund Type

General	318,617	419,700	420,300	449,100
Special Revenue	-	-	-	-
Capital	868,230	645,000	2,413,100	1,900,000
Debt	410,891	441,851	441,851	427,316
Grand Total	1,597,738	1,506,551	3,275,251	2,776,416



2019 Budget Summary

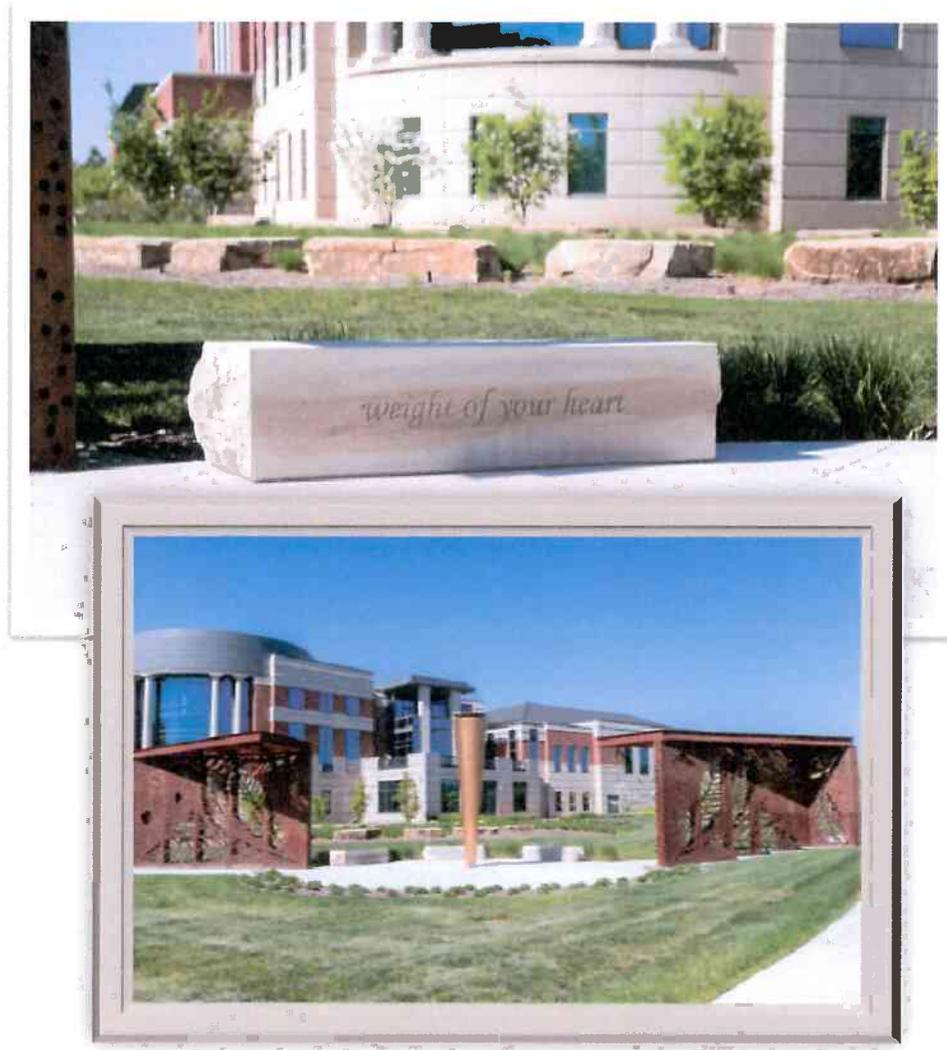
New in 2019 is the addition of \$65,000 to purchase an easement machine to clean stormwater structures inaccessible with current equipment. Contractual Services includes \$70,000 for culvert cleaning along with \$6,900 for staff training, travel and professional memberships, \$2,000 for water for the jet/vac truck and \$1,400 for staff telephones. Reflected in Commodities is \$61,000 to purchase building materials (concrete, pipe, rock, sand), camera parts/supplies, safety equipment, and \$2,700 for uniforms. PAYG Capital expense in 2019 will replace the stormsewer in the Waterford area, which will be reimbursed 75% with County SMAC funds. In 2018, five storm projects are planned including design of the Waterford stormsewer; the completion of the Patrician Woods stormwater project, also 75% reimbursed with SMAC funds; preliminary engineering of a future SMAC project north of I-435; 12600 Roe RCB improvements; and a joint stormwater project with Prairie Village, KS, with \$168,000 in reimbursements. Annual payments due on completed debt-financed stormwater projects is shown in Debt.

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CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



"Weight of Your Heart, Weight of A Feather"

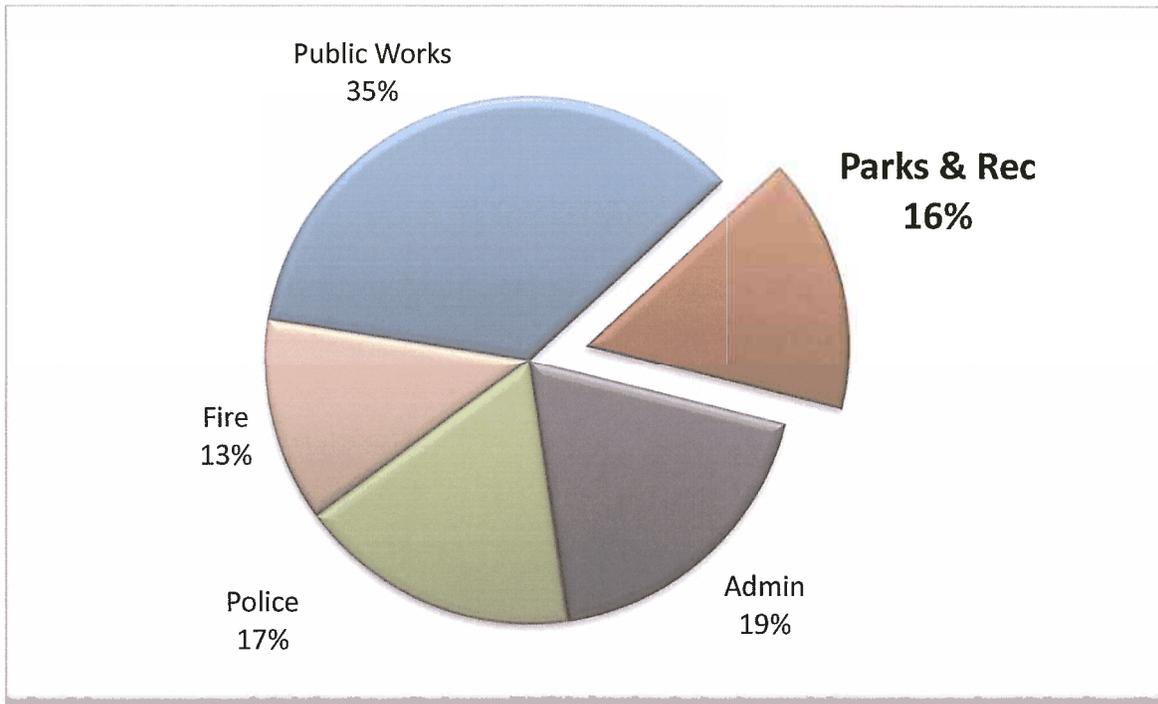
Artist: David B. Dahlquist

Located at the Leawood Justice Center

Parks and Recreation
Budget

PARKS AND RECREATION

Budget: \$10.4M Positions: 62.45



Council Priorities

To promote a community that provides family-oriented activities, as well as recreational and cultural opportunities, to encourage and enhance the quality of life for all citizens.

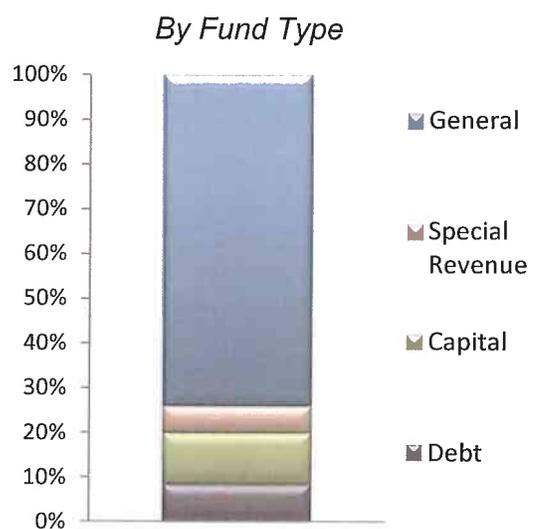
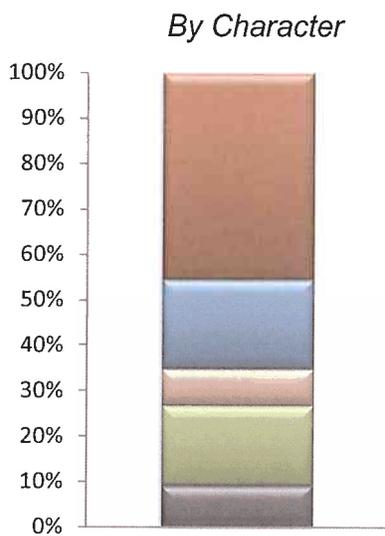
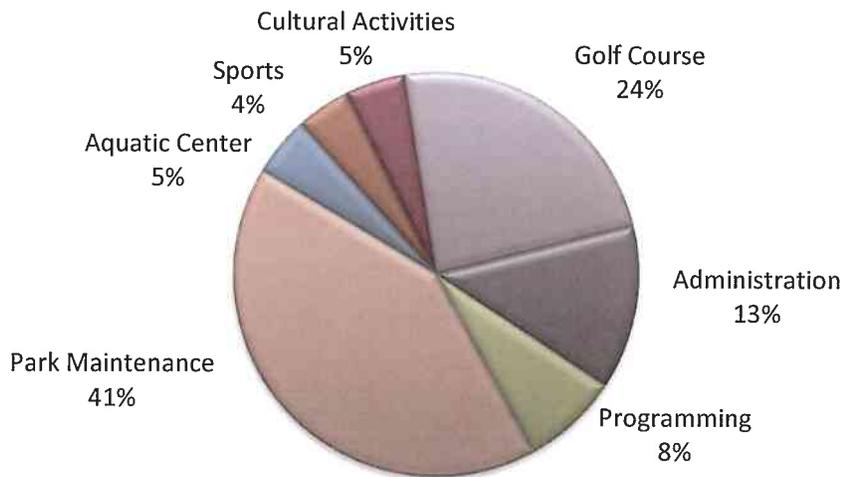
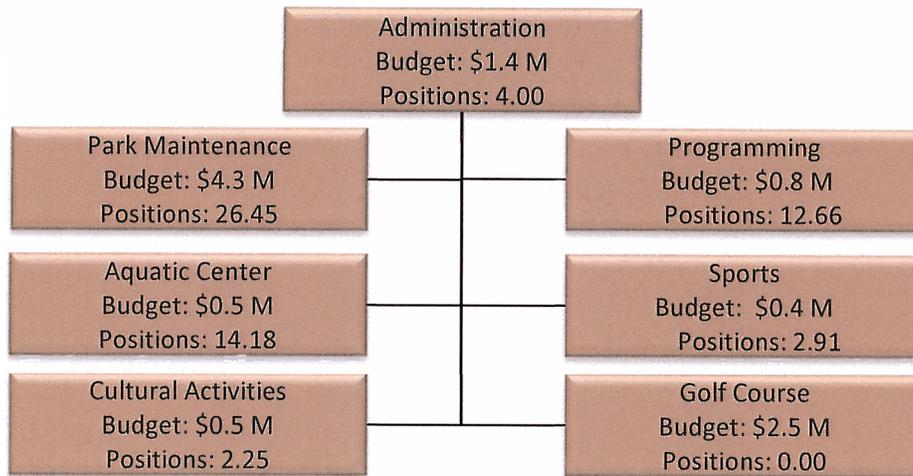
To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

Governing Body Goals For 2020-2024

- Leave select pond banks undisturbed from maintenance to ascertain any impact of reducing goose population, along Tomahawk Creek Pkwy and Ironhorse Golf Course.
- Assess and maintain City tree canopy on City-owned property.
- Review Arts in Public Places (APPI) Master Plan.
- Integrate upgrades and new improvements to City's Trail system from Roe Ave to Tomahawk Creek Pkwy and pedestrian crossing through median.
- Study feasibility of south bicycle loop signage.
- Evaluate feasibility/scope of Activity Center at Town Center Drive & Roe Ave.
- Evaluate temporary low-impact uses [e.g., community gardens, horseshoes, etc.] for undeveloped land at Ironwoods Park.
- Review feasibility of bike lanes along Tomahawk Creek Pkwy from 119th to College.

PARKS AND RECREATION

Budget: \$10.4M Positions: 62.45



PARKS AND RECREATION

Budget: \$10.4M Positions: 62.45

	2017 Actual	2018 Budget	2018 Estimate	2019 Budget
Expenditures by Program				
Administration	1,338,427	1,309,137	1,370,937	1,366,268
Programming	589,849	730,900	740,600	795,200
Park Maintenance	3,472,369	4,344,100	5,743,000	4,318,800
Aquatic Center	493,977	460,600	461,700	494,400
Sports	314,511	440,100	431,100	448,400
Cultural Activities	361,976	571,600	594,200	496,200
Golf Course	4,264,182	2,398,000	2,435,400	2,463,400
Total	\$10,835,291	\$10,254,437	\$11,776,937	\$10,382,668

Expenditures by Character				
Personnel Services	3,941,032	4,316,200	4,418,500	4,736,700
Contractual Services	1,842,653	1,968,900	1,998,700	2,054,200
Commodities	728,891	786,200	829,400	822,700
Capital	3,304,056	2,219,600	3,590,100	1,835,100
Debt Service	1,018,659	963,537	940,237	933,968
Total	\$10,835,291	\$10,254,437	\$11,776,937	\$10,382,668

Expenditures by Fund Type				
General	6,852,709	7,176,600	7,328,600	7,695,600
Special Revenue	392,876	650,600	750,000	624,100
Capital	2,676,254	1,569,000	2,840,100	1,211,000
Debt	913,452	858,237	858,237	851,968
Total	\$10,835,291	\$10,254,437	\$11,776,937	\$10,382,668

Full-Time Equivalents	63.21	62.87	62.45	62.45
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Exhibit: Revenue by Program				
Administration	8,985	6,000	6,000	6,000
Aquatic Center	330,604	321,600	325,400	325,400
Programming	399,823	439,000	418,500	408,500
Sports	316,937	302,100	305,800	305,800
Cultural Activities	19,676	24,600	17,000	17,000
Golf Course	1,626,874	1,643,000	1,669,800	1,705,500
Total	\$2,702,899	\$2,736,300	\$2,742,500	\$2,768,200

Department: Parks and Recreation

Program: Administration

Provides management control over departmental functions to promote a strong sense of community by providing a wide variety of recreational, cultural, and civic activities. Connects Leawood residents to their environment by planning and maintaining adequate green space and parkland and supporting green initiatives. Manages the financial and operational aspects of the department and analyzes existing procedures to improve department-wide efficiencies.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service to Leawood citizens:				
<i>Budgeted cost per citizen</i>	\$329	\$309	\$355	\$312
<i>Citizens per employee</i>	522	527	531	533
<i>Sponsorships</i>	\$6,000	\$6,000	\$6,000	\$6,000
<i>Number of volunteer hours</i>	31,325	19,250	31,000	31,000
<i>Value of volunteer time</i>	\$667,222	\$411,180	\$660,300	\$660,300
✓ Ensure quality service by maintaining adequate staffing levels:				
<i>Overtime as a % of regular salaries</i>	2%	2%	2%	2%
✓ Develop and retain staff by promoting a team environment, collaboration, and open communication:				
<i>% employees maintaining certification</i>	85.0%	85.0%	87.0%	87.0%
<i>Employee turnover</i>	0	1	0	0
Full-Time Equivalent Positions	4.00	4.00	4.00	4.00
Parks & Recreation Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Recreation Technician	1.00	1.00	1.00	1.00
Admin Graphics Technician	1.00	1.00	1.00	1.00

Major Program Accomplishments

- Completed construction of All Inclusive Playground in cooperation with the Leawood Foundation.
- Completed construction of the Ironhorse Clubhouse Expansion (Vista 154).
- Assisted with the implementation of the 9th SAB HOA Summit.
- Reorganized and implemented the fall trail clean-up in partnership with the Leawood Rotary.
- Assisted the Leawood Foundation, Leawood Stage Co. and Arts Council with the organization and implementation of the 7th annual Arti Gras Juried Art Show and Fundraiser.
- Created initiative to use more social media and online marketing tools for increased exposure and reduced cost for print marketing.
- Established tree planting initiative program with the Leawood Rotary at Ironwoods Park over a 3-yr period.
- Facilitated 3 Ironhorse Golf Committee Meetings; and 10 Parks & Recreation Advisory Board meetings.
- Reviewed 47 Special Event Use Applications; and Reserved 241 outdoor shelters in City parks.

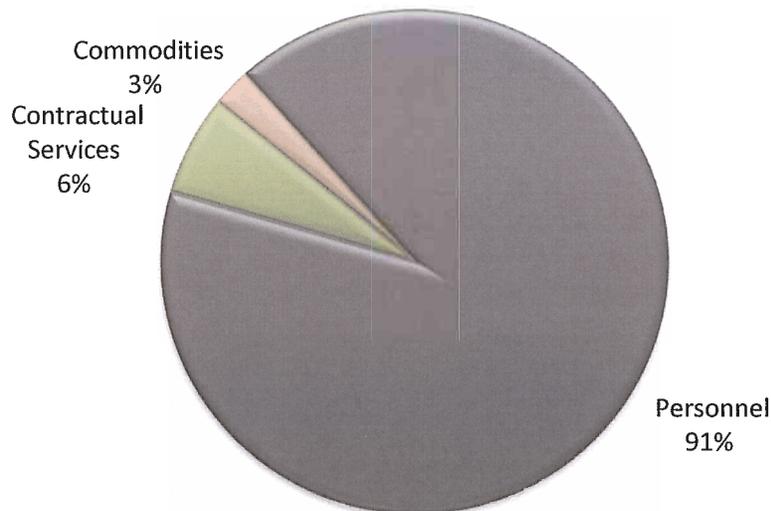
Department: Parks and Recreation

Program: Administration

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	378,701	402,100	456,700	468,600
Contractual Services	35,673	32,800	34,300	32,900
Commodities	10,601	16,000	21,700	12,800
Capital	-	-	-	-
Debt Service	913,452	858,237	858,237	851,968
Grand Total	1,338,427	1,309,137	1,370,937	1,366,268

Expenditures by Fund Type

General	424,975	450,900	512,700	514,300
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	913,452	858,237	858,237	851,968
Grand Total	1,338,427	1,309,137	1,370,937	1,366,268



2019 Budget Summary

Contractual Services includes \$9,500 for staff training/travel and professional memberships/subscriptions, \$9,000 for outside professional services, used on an as-needed basis, and \$3,100 in advertising expense. A total of \$6,800 is shown for office supplies and materials, and \$4,500 for meeting expenses including the Park & Recreation Advisory Board and the Golf Committee. Expendable equipment in 2018 is higher due to the repair/replacement of the furniture in the City Hall Community Center lobby area. Debt Service represents principal and interest due on various park improvements.

Department: Parks and Recreation

Program: Aquatic Center

To create a fun and safe aquatic experience by providing a quality facility, highly trained staff and a variety of activities for people of all ages, while operating in a cost-effective manner. Responsibilities include daily operations, concessions, procurement of equipment and supplies, chemicals, swim and dive teams, instructional swim program, special events and rentals.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate pool fees:				
<i>Costs recovered through pool fees</i>	67%	70%	70%	66%
✓ Ensure customer satisfaction:				
<i>Customer satisfaction rating</i>	98%	98%	98%	98%
<i>% days closed-inclement weather/events</i>	4%	5%	5%	5%
✓ Maintain a safe pool environment:				
<i>% lifeguard audits above 85%/5star</i>	100.0%	100.0%	100.0%	100.0%
<i>Swim lesson participants</i>	627	650	650	650
<i>No. of in-service staff trainings</i>	20	20	20	20
Full-Time Equivalent Positions	14.18	14.18	14.18	14.18
Seasonal/Casual Employees	14.18	14.18	14.18	14.18

Major Program Accomplishments

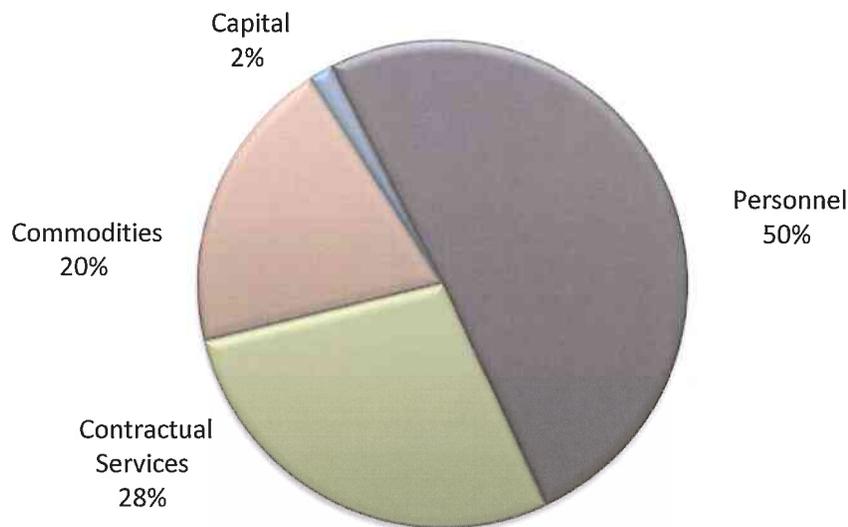
- Hosted the 13th annual Doggie Dunk.
- Successful implementation of the RecTrac 3.1 software at the Aquatic Center.
- Daily admission revenue increased by 11% from 2016 (\$75,670).
- Purchased a Kaivak system to help improve the cleanliness of the facility.
- In spite of the July flooding throughout City Park, the Pump Room and damaging the pool pumps, the Aquatic Center was open for business within 2 days.
- Due to popularity of expanded menu options, a second greaseless fryer was added.
- A total of 627 children received swim lessons.
- The Swim & Dive team added 42 new participants.

Department: Parks and Recreation

Program: Aquatic Center

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	232,841	249,900	249,900	249,900
Contractual Services	102,112	113,100	113,700	139,100
Commodities	93,474	97,600	98,100	97,400
Capital	65,550	-	-	8,000
Debt Service	-	-	-	-
Grand Total	493,977	460,600	461,700	494,400

Expenditures by Fund Type				
General	428,427	460,600	461,700	486,400
Special Revenue	-	-	-	-
Capital	65,550	-	-	8,000
Debt	-	-	-	-
Grand Total	493,977	460,600	461,700	494,400



2019 Budget Summary

Contractual Services in 2019 includes: utilities of \$53,500; pool repair parts/service of \$25,000; replacement of the deck awnings at the center of \$25,000, if needed; swim and dive sanctioning and league fees; professional memberships of \$2,300; staff training of \$8,500; and a share of the printing of the program guide of \$4,100. Within Commodities is \$46,500 for materials and supplies to operate the facility, \$28,500 to purchase food and beverage items for resale in concessions and \$10,700 for replacement of expendable equipment. Capital in 2019 will replace the exterior doors at the Aquatic Center, if needed.

Department: Parks and Recreation

Program: Recreation and Outdoor Programming

Develops and implements recreation and nature programs, and instructional classes. Operates the Community Center in City Hall and the Lodge and other facilities in Ironwoods Park. Offers a variety of recreational classes, activities and facilities that meet the needs and interests of the community, managed in a cost-effective manner.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate class fees:				
<i>Costs recovered through fees*</i>	68%	60%	57%	51%
<i>Facility utilization:</i>				
<i>Community Center</i>	65%	60%	60%	60%
<i>The Lodge at Ironwoods</i>	28%	40%	35%	35%
<i>Cabins at Ironwoods</i>	21%	40%	35%	35%
<i>Shelters</i>	82%	85%	84%	84%
✓ Ensure customer satisfaction with:				
Recreation classes:				
<i>Number of participants</i>	1,488	1,500	1,500	1,500
<i>Customer satisfaction rating</i>	98%	98%	98%	98%
<i>Meets participation requirement</i>	85%	85%	85%	85%
✓ Nature Center classes:				
<i>Number of participants</i>	1,445	2,600	1,500	1,500
<i>Customer satisfaction rating</i>	98%	95%	98%	98%
<i>Meets participation requirement</i>	80%	80%	80%	80%
Full-Time Equivalent Positions	12.66	12.66	12.66	12.66
Superintendent of Recreation Services	1.00	1.00	1.00	1.00
Program/Facilities Supervisor	1.00	1.00	1.00	1.00
Outdoor Recreation Supervisor	1.00	1.00	1.00	1.00
Outdoor Recreation Specialist	1.00	1.00	1.00	1.00
Seasonal/Casual Employees	8.66	8.66	8.66	8.66

Major Program Accomplishments

- Hosted 3 Girl Scout camps and 1 American Heritage Girl camp at Ironwoods Park.
- Hosted 62 people at the Eclipse Viewing Event at Ironwoods Park.
- The Lodge at Ironwoods hosted 20,000 guests.
- Expanded fitness class options with the addition of Midlife Fitness with Mary.
- Offered LEGO® and Mad Science Camps during Holiday and Spring Break.
- Replaced the old tables in the lodge with polished aluminum tables.

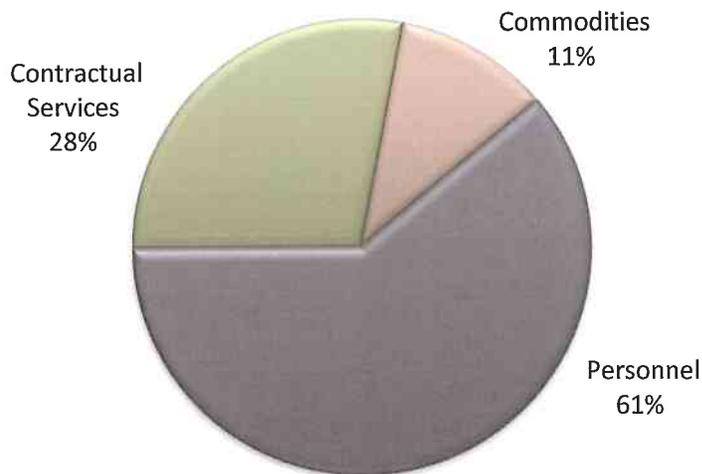
* Represents ALL costs for these programs, not just the costs associated with the revenue-producing functions.

Department: Parks and Recreation

Program: Recreation and Outdoor Programming

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	391,169	449,700	459,800	485,400
Contractual Services	136,875	214,700	214,200	222,800
Commodities	61,805	66,500	66,600	87,000
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	589,849	730,900	740,600	795,200

Expenditures by Fund Type				
General	589,849	730,900	740,600	795,200
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	589,849	730,900	740,600	795,200



2019 Budget Summary

Included in this presentation are both Recreation Programming, which primarily handles recreation classes, the Lodge and Community Center rentals; and Outdoor Programming, which focuses on the Nature Center, the Challenge Course, the Cabins and other Ironwoods Park activities. New in 2019 is the addition of \$30,000 to replace the lighting at the Ironwoods Lodge with LED's. Included in Contractual Services is \$77,600 for instructor fees, monthly credit card fees and registration management software maintenance, \$70,000 for utilities and custodial services at the buildings, \$8,500 for a pro-rata share of the program guide printing, and \$9,700 for staff training/travel and field trip transportation and admission fees. Commodities will provide for office, camp, animal supplies of \$28,200; and \$53,100 for replacement expendable equipment items such as various table carts, chairs, animal caging, aquarium/outdoor equipment, and challenge course ropes, etc. No Capital purchases are planned for 2019.

Department: Parks and Recreation

Program: Sports

Develops and implements all sport leagues, tournaments, clinics, sportsmanship programs, and partnerships to offer safe, fun and affordable recreation or athletic activities for youths and adults.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate league fees:				
<i>Costs recovered through fees</i>	101%	69%	71%	68%
✓ Ensure customer satisfaction:				
<i>No. of participants</i>	4,435	4,100	4,500	4,500
<i>Program attendance rates</i>	95%	95%	95%	95%
<i>Customer Satisfaction</i>	95%	95%	95%	95%
Full-Time Equivalent Positions				
	2.91	2.91	2.91	2.91
Sports Supervisor	1.00	1.00	1.00	1.00
Recreation Supervisor	1.00	1.00	1.00	1.00
Seasonal/Casual Employees	0.91	0.91	0.91	0.91

Major Program Accomplishments

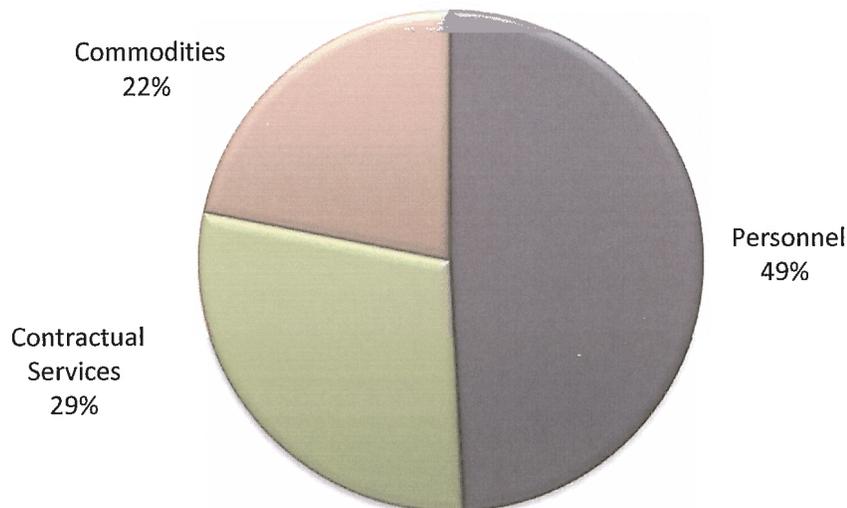
- Partnered with Challenger Soccer to offer a MiniKickers soccer class for children aged 2-5 years.
- The T-Ball/Coach Pitch league had 589 participants.
- Over 225 children participated in the First Tee Golf class hosted at the Ironhorse Golf Course.
- Over 3,300 children participated in the Recreation Soccer League.
- A total of 62 kids participated in the Tennis program.

Department: Parks and Recreation

Program: Sports

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	172,903	210,500	203,500	220,500
Contractual Services	81,283	132,200	130,200	129,800
Commodities	60,325	97,400	97,400	98,100
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	314,511	440,100	431,100	448,400

Expenditures by Fund Type				
General	314,511	440,100	431,100	448,400
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	314,511	440,100	431,100	448,400



2019 Budget Summary

Contractual Services include \$75,100 for the payment of officials, instructors, sports camps, and monthly credit card fees; \$28,300 for the purchase of supplies to maintain the fields and courts; \$13,000 for electricity and telephone usage; \$6,800 for staff training, travel and professional memberships; and \$2,600 for a share of the printing cost of the program guide. Within Commodities is \$51,600 to purchase league uniforms, \$27,500 for awards, \$12,200 for sport supplies and \$6,600 for the replacement of expendable equipment.

Department: Parks and Recreation

Program: Cultural Activities/Special City-Wide Events

Offers cultural activities and amenities including public art commissions, theater productions through the Leawood Stage Company, educational programs at the Oxford School, and citywide special events, including the July 4th celebration. To promote community spirit and inspire citizens through live theater, public art and family-oriented public events. Connect citizens to their heritage through educational programs, and activities at the Oxford School.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Offer a variety of theater, arts and special events:				
<i>Audience Event count</i>	20,000	25,000	30,000	30,000
<i>No. of Main Stage productions</i>	4	3	4	3
<i>No. of Arts events</i>	40	40	42	40
<i>No. of Public Art Commissions</i>	0	3	3	1
<i>No. of Special Events</i>	8	8	7	7
✓ Ensure customer satisfaction with:				
<i>Special Events</i>	98%	98%	98%	98%
<i>Oxford School House programs</i>	98%	98%	98%	98%
Full-Time Equivalent Positions				
Special Project & Events Supervisor	2.25	2.25	2.25	2.25
Coordinator Cultural Arts	1.00	1.00	1.00	1.00
Oxford School House Staff <i>(Seasonal/Casual)</i>	0.25	0.25	0.25	0.25

Major Program Accomplishments

- LSC produced 3 shows of "From Broadway with Love"; & 4 shows of the KC premier of "Bonnie & Clyde".
- LSC produced 7 nights of "Annie" in Ironwoods Park Amphitheater in July.
- LSC hosted Annual Tea w/Shakespeare with 3 groups; & "Ladies of Shady Pines" by Senior Barn Players.
- LSC presented 4 nights of "The Mousetrap" in the Oak Room.
- LSC performed for Leawood Woman's Club and Holiday Lighting.
- LAC, LSC & Leawood Foundation hosted 6th Annual Arti Gras Art show and opening night reception.
- LAC hosted exhibit by JoCo Developmental Supports Artist; & 2nd Pooch Paint at City Park.
- LAC held Art Show & Reception in partnership with Leawood Fine Arts Gallery.
- LAC presented Dino O'Dell concert at Annual Duck Derby; and 4 Sunday evening concerts.
- LAC held Natural Reflections Plein Air Art event; & reception at Better Homes/Gardens in Mission Farms.
- LAC presented entertainers at Into the Night Fall Festival.
- Oxford School held 8 Old Time Stories & Fun events; & 11 other events.
- Oxford School participated in KC Passport to Adventure & Kickoff at Bass Pro in Olathe with ISC.
- Implemented the 3rd Annual Truckin' it in the Park with 3,000+ attendees; and 310 for Breakfast w/Santa.

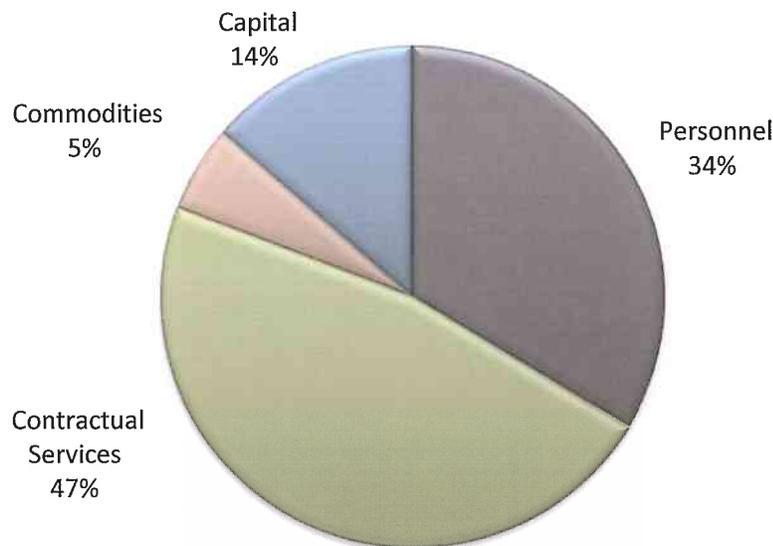
Department: Parks and Recreation

Program: Cultural Activities/Special City-Wide Events

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	147,519	155,000	149,800	167,000
Contractual Services	190,620	232,600	232,200	234,000
Commodities	17,806	31,500	31,700	27,700
Capital	6,031	152,500	180,500	67,500
Debt Service	-	-	-	-
Grand Total	361,976	571,600	594,200	496,200

Expenditures by Fund Type

General	355,945	419,100	413,700	428,700
Special Revenue	-	-	-	-
Capital	6,031	152,500	180,500	67,500
Debt	-	-	-	-
Grand Total	361,976	571,600	594,200	496,200



2019 Budget Summary

Included in this presentation are the annual costs for Special Events, Community Theater, Cultural Arts and Historic Programs. Reflected in Contractual Services and Commodities are funds to provide City-sponsored events such as the Eggstravanza, the 4th of July celebration, the Fall Festival, the Father/Daughter dance, the Stride 'N Ride, the Holiday Lighting ceremony, the annual musical/theater production, concerts, art shows, and educational outreach programs at the Oxford School. Included in Capital, are funds for potential art purchases, to be determined by two selection panels, from the City Capital Art fund and the Public Art Impact Fee fund.

Department: Parks and Recreation

Program: Park Maintenance

Maintains all public parks, trails, green space, roadsides, and grounds of City-owned buildings/property. Other duties include snow removal, athletic field preparation, public art installations and maintenance of equipment at the Aquatic Center. Maintains the City's park system as attractive and safe places for recreational activities and public enjoyment, as well as landscapes at all other public facilities. Encourages responsible public stewardship of natural resources.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service to citizens:				
<i>Percent of total acres by type of maintenance</i>				
<i>Modes 1-2 Acres Maintained</i>	56%	56%	56%	56%
<i>Modes 3-4 Acres Maintained</i>	31%	31%	31%	31%
<i>Modes 5-6 Acres Maintained</i>	13%	13%	13%	13%
<i>Developed park acre per employee</i>	18.1	18.3	18.6	18.6
✓ Maintain attractive green spaces:				
<i>No. of days between park mowings</i>	7-14	7-14	7-14	7-14
<i>No. median mowings each season</i>	33	30	30	30
✓ Informational statistics:				
<i>No. of acres maintained</i>	493	493	493	493
<i>No. of trees pruned</i>	522	300	300	300
<i>No. of trees removed</i>	296	400	400	400
<i>No. of trees planted</i>	299	250	250	250
<i>Miles of trail</i>	8.00	8.25	8.25	8.30
Full-Time Equivalent Positions	27.21	26.87	26.45	26.45
Park Superintendent	1.00	1.00	1.00	1.00
Park Supervisors	3.00	3.00	3.00	3.00
Irrigation Specialist	1.00	1.00	1.00	1.00
Park Maintenance Worker (I,II,III)	14.00	15.00	16.00	16.00
Building Custodian	1.00	1.00	1.00	1.00
Park Attendant (<i>Regular PT</i>)	1.50	1.50	1.50	1.50
Park Maintenance Worker (<i>Regular PT</i>)	2.25	2.25	1.50	1.50
Seasonal/Casual Employees	3.46	2.12	1.45	1.45

Major Program Accomplishments

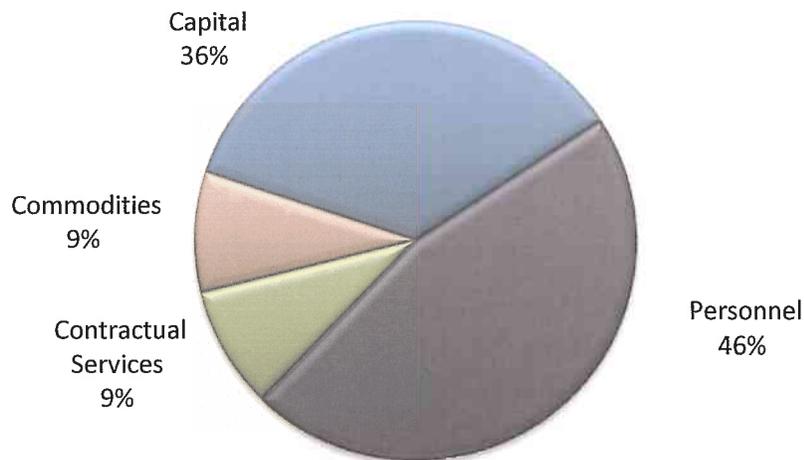
- Participated in the FEMA cost recovery effort following severe flooding in 2017.
- Replaced the entire vehicle and equipment fleet due to the 2017 Flood event.
- Oversight of the renovation of the tennis facility at City Park.
- Oversight of the North Loop Recreational Bike Route.
- Assisted the Rotary Club with Rotary Grove Tree Planting Project.
- Received Tree City USA for the 22nd year.
- Staff support provided to the Sustainability, Park and Bike/Walk Advisory Boards.

Department: Parks and Recreation

Program: Park Maintenance

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	1,532,875	1,773,400	1,790,300	2,003,100
Contractual Services	411,300	375,900	385,800	385,500
Commodities	372,663	374,200	400,300	385,100
Capital	1,155,531	1,820,600	3,166,600	1,545,100
Debt Service	-	-	-	-
Grand Total	3,472,369	4,344,100	5,743,000	4,318,800

Expenditures by Fund Type				
General	2,316,838	2,523,500	2,576,400	2,773,700
Special Revenue	392,876	650,600	750,000	624,100
Capital	762,655	1,170,000	2,416,600	921,000
Debt	-	-	-	-
Grand Total	3,472,369	4,344,100	5,743,000	4,318,800



2019 Budget Summary

New in 2019 is the addition of \$55,000 to purchase/install signage for the south recreational bicycle loop. Contractual Services includes \$201,900 for utilities at the various parks in the City and the Park Maintenance buildings; \$71,000 for contractual mowing services (medians/ROW); \$46,000 for building/grounds maintenance and repairs; and \$15,000 for portable toilet rentals. Reflected in Commodities is \$84,300 for materials and supplies to maintain the City parks, structures and amenities; \$90,600 for chemicals to control weeds, pesticides, fertilizer at all of the City parks/greenways, and management of the emerald ash borer program; \$47,000 for unleaded and diesel gasoline; and \$75,000 for miscellaneous trail repairs, an increase of \$25,000 from previous years. Capital in 2019 includes: \$83,000 for park maintenance equipment; \$1,250,000 for City-wide park improvements; and \$285,000 to replace the HVAC system at the Ironwoods Lodge. Capital is higher in 2018 for the replacement of flooded equipment and vehicles that were not entirely complete by year-end 2017.

Department: Parks and Recreation

Sub-Program: Golf Course

Maintains the Ironhorse Golf Course. Operates at full potential for effective cost recovery through an agreement with an outside management company-Troon Golf.

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate fees:				
<i>Costs recovered through golf revenue</i>				
<i>Total costs (includes debt)</i>	74%	69%	69%	69%
<i>Operating costs</i>	78%	72%	71%	72%
<i>Total revenue</i>	\$1,626,874	\$1,643,000	\$1,669,800	\$1,705,500
<i>Total revenue per paid round</i>	\$64.35	\$64.31	\$66.79	\$66.23
✓ Ensure customer satisfaction:				
<i>Customer satisfaction rating</i>	98%	98%	98%	98%
<i>Utilization ratio</i>	44.5%	44.9%	44.0%	45.3%
✓ Informational statistics:				
<i>Number of paid rounds</i>	25,283	25,549	25,000	25,750
<i>Tournament Event rounds</i>	2,993	2,500	2,800	2,995

Full-Time Equivalent Positions	0.00	0.00	0.00	0.00
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No City Employees - Course is operated by a Golf Management Company with 31 employees

Major Program Accomplishments

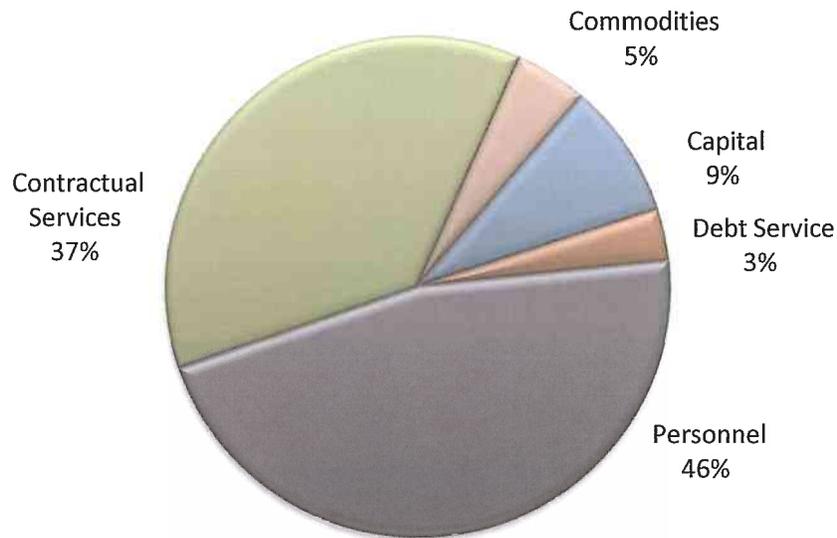
- Reached 25K+ rounds for the first time in at least 10 years.
- Increased Driving Range sales by over \$16K (21% increase over 2016).
- Successfully navigated two major floods during the summer; closed for only 1 ½ days.
- Opened the new Vista 154 banquet facility; booked & conducted 90 events including golf outings.
- Green Fees & Cart Fees increased 20% vs. 2016.
- Exceeded Gross Revenue budget by 21% over 2016.
- Triple Crown (pass holder) revenue exceeded prior year.
- Recorded only 2 work accidents with minimal lost time in 2017.
- Upgraded the security camera system for the entire clubhouse in 2017.

Department: Parks and Recreation

Sub-Program: Golf Course

	2017 Actual	2018 Budget	2018 Estimated	2019 Budget
Expenditures by Character				
Personnel	1,085,024	1,075,600	1,108,500	1,142,200
Contractual Services	884,790	867,600	888,300	910,100
Commodities	112,217	103,000	113,600	114,600
Capital	2,076,944	246,500	243,000	214,500
Debt Service	105,207	105,300	82,000	82,000
Grand Total	4,264,182	2,398,000	2,435,400	2,463,400

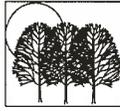
Expenditures by Fund Type				
General	2,422,164	2,151,500	2,192,400	2,248,900
Special Revenue	-	-	-	-
Capital	1,842,018	246,500	243,000	214,500
Debt	-	-	-	-
Grand Total	4,264,182	2,398,000	2,435,400	2,463,400



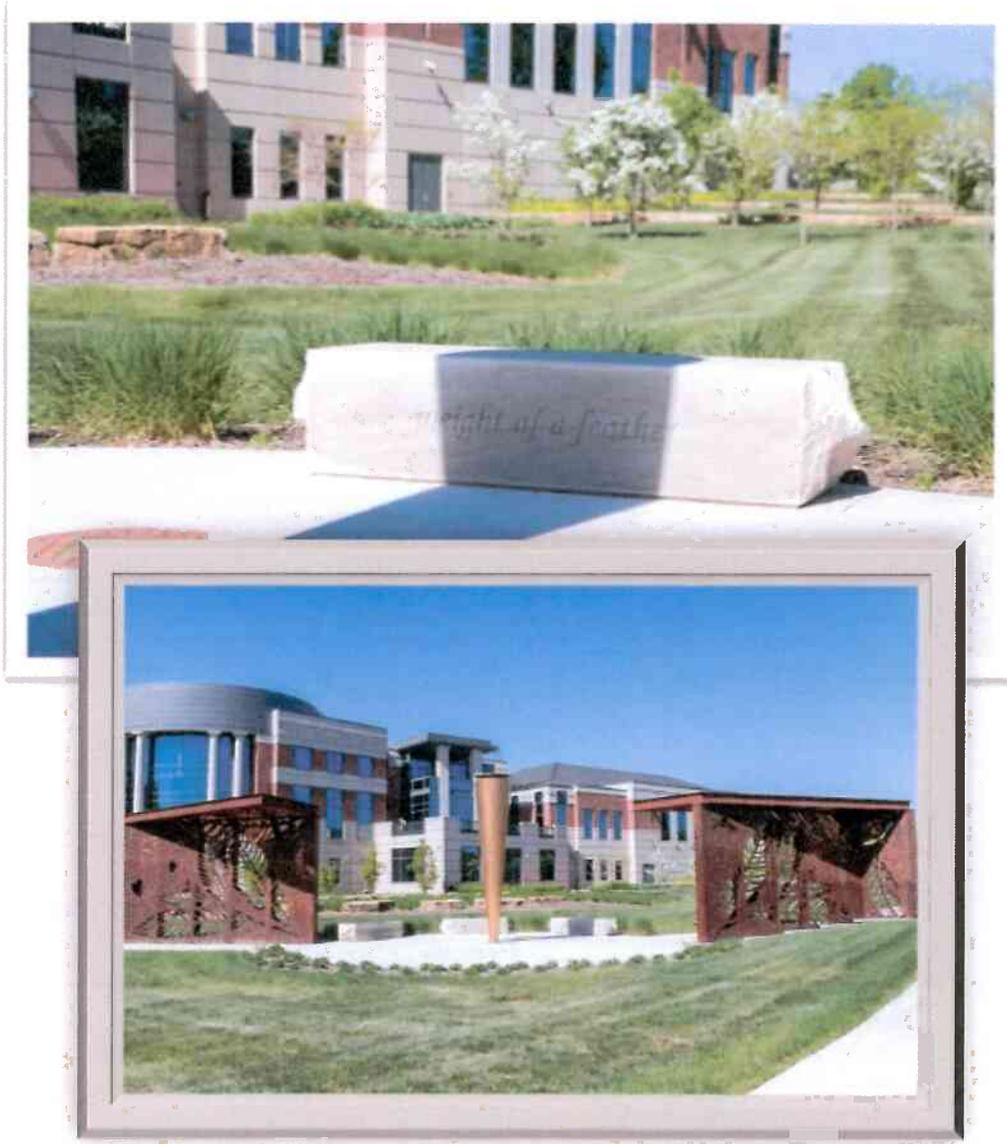
2019 Budget Summary

Contractual Services provide for advertising, management company fees, utilities, building/ground maintenance, cost of goods sold and insurance. The purchase of materials/supplies and expendable equipment are included in Commodities. Capital improvements in 2019 include \$214,500 for the replacement purchase of several pieces of mowing and landscape care equipment. Debt Service reflects the 2nd annual payment for a three-year golf cart lease which began in 2018.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



"Weight of Your Heart, Weight of A Feather"

Artist: David B. Dahlquist

Located at the Leawood Justice Center



Capital Improvement Program (C.I.P.) 2019 – 2023

What is a Capital Improvement Program (C.I.P.)?

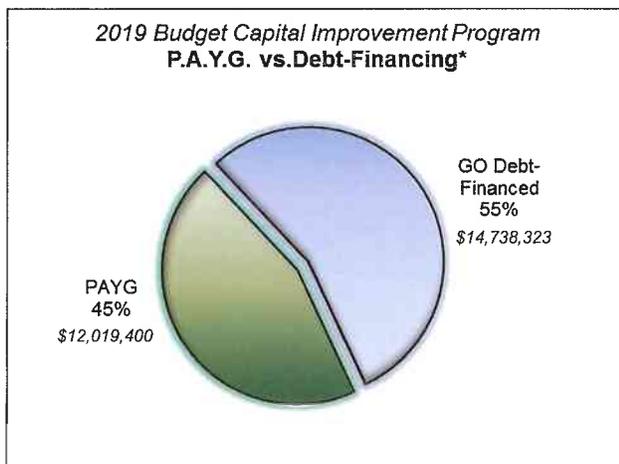
This is a plan, which is the result of a systematic evaluation of Leawood's capital needs. It serves as a roadmap for the acquisition and/or improvement of City infrastructure and public facilities over a five-year period. Formulation of the plan includes the prioritization of public improvements and cost projections, which allows the City to take full advantage of federal, state and county funds. The intent of a Capital Improvement program is to schedule major physical improvements, which are formulated by City departments.

Who Develops and Reviews the C.I.P.?

Each fall, staff begins work on the C.I.P. by asking for capital requests, which are anticipated over a five-year period. Once a complete list has been created and included in the C.I.P. document, it is submitted to the Governing Body. They are responsible for recommending and prioritizing projects from a budgetary and affordability perspective as well as examining the need and priority of the projects themselves. Also receiving the capital plan is the Planning Commission who is responsible for reviewing and recommending project priority from a professional planning perspective.

How is the C.I.P. Financed? Because most capital improvements involve the outlay of substantial funds, local governments can seldom pay for these facilities through appropriations in the annual operating budget. Therefore, numerous techniques have evolved to enable local governments to pay for capital improvements over time rather than in a single year. Most techniques involve the issuance of bonds, debt-financing, in which a government borrows money from investors and pays the principal and interest over a number of years. Long-term debt is issued by the City of Leawood in accordance with Resolution No. 1518.

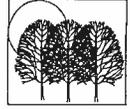
The CIP includes both Pay-As-You-Go (PAYG) and Debt-Financed projects. PAYG represents capital projects and equipment purchases that will be funded with cash, not debt-financed. The 2019 Budget includes \$12,019,400 for PAYG expenses. Planned expenses are \$3,973,000 for arterial & residential street improvements; \$1,895,500 for the replacement of vehicles/equipment; \$1,900,000 for stormwater projects; \$1,989,600 in City building and park repairs/maintenance; and \$67,500 for public art.



The graph shows the funding components of capital expenses planned for 2019. The PAYG expenses will be cash-funded using several City budgeted funds. The debt-financed projects will be initially supported with temporary note financing to provide for the construction. General Obligation bonds are issued when the projects are complete.

What is a capital expenditure? It is an expense, which results in the acquisition of or the addition to a capital asset. Capital spending, for equipment and/or capital improvement projects, could potentially impact the operating budget with future revenue generation as well as increased expenditures.

The scheduling of projects over a five-year period is based on an evaluation of Leawood's development policies, plans for future growth and the ability of the City to acquire and afford the debt. The capital improvement programming process is repeated each year to allow re-evaluation of previous requests and to consider new requests based on changing community needs and conditions.



Capital Planning Objectives

The objectives of the CIP include the following:

1. To forecast the public facilities and improvements that will be needed in the near future.
2. To forecast the public financing needs in order to maximize available federal, state and county funds.
3. To promote sound financial planning in order to enhance and protect the bond rating of the City of Leawood, in accordance with the Debt Policy.
4. To avoid, through sound financial planning, dramatic fluctuations of the tax rate.
5. To focus attention on, and assist in, the implementation of established community goals as outlined in the long term goals of the City Council.
6. To serve as a guide for local officials in making budgetary decisions.
7. To balance the needs of developing south Leawood with the needs of the already developed northern and middle portion of Leawood.
8. To promote and enhance the economic development of the City of Leawood in a timely manner.
9. To arrive at a balance between needed public improvements and the present financial capability of the City to provide for these improvements.
10. To provide an opportunity for citizens and interest groups to voice their requests for community improvement projects.
11. To provide for improvements in a timely and systematic manner.
12. To encourage responsible land use development within the City as well as adherence to the Leawood Master Development Plan.
13. To enable the Governing Body to consider long-term responsibilities and to respond appropriately.



Impact of Capital Spending on the Operating Budget

Capital purchases may or may not affect the operating costs of the City. The development of new roadway, storm sewers, facilities, and other infrastructure could result in increased maintenance, insurance, utility or personnel costs. Capital projects are linked to operating costs in order to maintain long term financial balance and key service levels. Generally, the projects included in the C.I.P. will impact the operating budget through increased staff time to review, design, administer contracts, and provide for right of way acquisitions; however, these expenses are generally included in the total project cost. Conversely, improvements made to an infrastructure are possibly only assumed to provide for an economic improvement to the City. For example, street and storm sewer improvements financed by the City could result in additional sales tax, property tax or other revenue if they are primarily being undertaken for a revenue-producing improvement, such as a shopping center or a development area. Or a major repair and improvement could decrease future operating costs, i.e. an energy efficient roof replacement could result in lower utility costs.

The City's capital spending includes a combination of pay-as-you-go financed projects and debt financing for larger, more costly improvements and additions. The below tables show the planned capital spending for 2019 and the estimated impact on the City's operating budget, 2020 and forward.

PAY-AS-YOU-GO Financed Improvements:

PROJECT	C.I.P. #	Budget Page #	2019 City Cost	Recurring/ Non-Recurring	Operating Budget Impact
Arterial Street Improvements Kenneth Rd, 135 th to 143 rd Streets Lee Blvd, 95 th to Somerset (engineering) Lee Blvd, 103 rd to 95 th Streets	72034 72054 72066	P. 141	\$400,000 \$225,000 \$887,500	NR NR NR	No impact. These projects represent repairs to prolong the roadway life.
2019 Residential Street Program Residential Mill & Overlay	70026	P. 143	\$1,573,000	R	No impact. The completion of these projects will alleviate future repairs.
1/8 Cent Sales Tax Projects Waterford Stormwater	77017	P. 144	\$475,000	NR	No impact. The Waterford stormwater project total cost is \$1,900,000, of which Leawood will be responsible for \$475,000.
Other Projects City Hall, Restroom Repairs City Hall, Heating Boilers Ironwoods Lodge, HVAC	74013 74076 74098	P. 145	\$10,000 \$200,000 \$285,000	NR NR NR	It is anticipated that the majority of these repairs, replacements and/or enhancements will reduce future maintenance costs.
Park Improvement Projects 2019 Park Improvements, Year 4	71028	P. 146	\$1,250,000	NR	The Pool House at Leawood City Park will be completely renovated. This improvement should reduce increasing maintenance costs and also improve efficiency, thus potentially reduce utility costs.
Art Projects "Pointe Defiance"	79022	P. 147	\$12,500	NR	This represents the balance to own this art piece & relocation expenses.

Debt-Financed Improvements:

PROJECT	C.I.P. #	Budget Page #	2019 City Cost	Recurring/ Non-Recurring	Operating Budget Impact
2019 Residential Streets, PH III-Yr 1 (General Obligation Bonded Project)	80219	P.152	\$3,000,000	R	No impact. The areas identified in 2019 involve over 7,452 feet of reconstruction repairs to existing residential streets.
143 rd Street, Windsor to Kenneth Rd (General Obligation Bonded Project)	80129	P.152	\$11,738,323	NR	No impact. Will improve 143 rd from a 2-lane roadway to a 4-lane undivided concrete road.



City of Leawood

Pay-As-You-Go Capital Improvement Program Summary

Listed below are the resources and expenditures for all pay-as-you-go capital expenditures for the City of Leawood. Included are the General, Special Revenue and Capital funds. This presentation *does not* include transfers between capital funds.

	2017 Actual	2018 Budget	2018 Estimate	2019 Budget
Beginning Capital Reserves	\$21,201,749	\$19,401,700	\$22,491,393	\$16,724,000
Revenues				
Sales Tax	878,052	937,300	903,900	930,600
Gasoline Tax	921,765	916,150	916,150	934,473
Alcohol Tax	535,566	543,703	543,703	540,000
Grants	1,697,800	1,297,700	2,834,125	2,312,500
All Other	1,683,830	976,347	1,167,129	987,927
General Fund	7,703,317	8,575,100	12,275,800	5,689,200
Total	\$13,420,330	\$13,246,300	\$18,640,807	\$11,394,700
Expenditures				
<i>by Department</i>				
Administration	1,955,504	2,913,500	10,155,000	2,388,800
Police	529,419	410,300	589,000	362,500
Fire	104,489	160,000	601,600	49,000
Public Works	5,737,218	6,234,600	8,972,500	7,384,000
Parks & Recreation	3,304,056	2,219,600	3,590,100	1,835,100
Total	\$11,630,686	\$11,938,000	\$23,908,200	\$12,019,400
<i>by Project</i>				
Arterial Streets	2,719,526	2,436,000	3,472,800	2,400,000
Residential Streets	1,581,638	1,584,600	1,584,600	1,573,000
Stormwater	868,230	645,000	2,413,100	1,900,000
Park Maintenance	2,217,038	1,656,600	1,761,200	1,462,100
Buildings and Facilities	464,412	1,175,000	1,554,400	313,000
Public Safety/Eco Devo	1,825,595	2,148,500	9,131,200	2,193,800
Equipment	1,208,644	1,498,000	1,905,200	705,500
Vehicles	739,572	641,800	1,905,200	1,404,500
Public Art	6,031	152,500	180,500	67,500
Total	\$11,630,686	\$11,938,000	\$23,908,200	\$12,019,400
Revenues Over (Under)				
Expenditures	1,789,644	1,308,300	(5,267,393)	(624,700)
<i>Transfers</i>	(500,000)	(500,000)	(500,000)	(500,000)
Ending Capital Reserves	\$22,491,393	\$20,210,000	\$16,724,000	\$15,599,300



**Pay-As-You-Go Capital Program
2019 – 2023
Capital Improvement Summary by Fund**

Special Highway Fund

	2019	2020	2021	2022	2023
Projected Expenditures	\$1,573,000	\$1,612,400	\$1,652,800	\$1,694,200	\$1,736,600

The purpose of this special revenue fund is to provide for Pay-As-You-Go residential street improvement repairs, totaling \$1,573,000 in 2019. A 2.5% inflation factor has been included in the forecast for each year to cover the rising cost of materials. The main revenue source for this fund is the Gasoline Tax along with \$500,000 to \$525,000 annually from the 1/8-Cent Sales Tax fund and \$150,000 to \$175,000 from the General Fund.

Special Parks and Recreation Fund

	2019	2020	2021	2022	2023
Projected Expenditures	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000

The Special Parks and Recreation fund collects one-third of the Alcohol Tax funds received by the State. State law requires that all monies received by this fund be expended for the purchase, establishment, maintenance or expansion of services, programs and facilities. Several park improvements/repairs were identified in the comprehensive park plan study that was performed in 2013. The first year monies were included for repairs was 2016. In 2019, year 4 of the Park Master Plan, the Pool House at the City Park Aquatic Center will be completely renovated. The intention of the Park Master Plan program is to allocate \$1.0m annually with funding provided by the Special Parks & Recreation fund, the Capital Improvements fund and from the Park Impact Fee fund, if available.

Street Improvements Fund

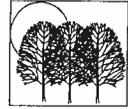
	2019	2020	2021	2022	2023
Projected Expenditures	\$2,400,000	\$2,620,000	\$2,570,000	\$3,244,500	\$2,650,000

This fund provides for pay-as-you-go street improvements for the Arterial program and other street/signal repairs. In 2019, this fund will provide for \$1,512,500 of the \$2,400,000 total improvements after the projects are complete. All of the planned projects for 2019 will be administered by the City. The City assumes 100% of the funding requirements until the projects are complete. After completion, the cooperating entities (surrounding city or county funds) are billed and reimbursement funds received. In 2019, \$887,500 for the planned projects will be paid with C.A.R.S. (County Assistance Road System) reimbursements.

1/8-cent Sales Tax Fund

	2019	2020	2021	2022	2023
Projected Expenditures	\$2,400,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000

The collection of this revenue began in July 2000 with a purpose of completing residential street repairs and stormwater repairs. Only one project is included in the 2019 Budget: \$1,900,000 for stormwater improvements in the Waterford Area neighborhood, 75% of which will be reimbursed by Johnson County. As mentioned previously, \$500,000 will be transferred to the Special Highway fund for residential street projects each year, through 2022, increasing to \$525,000 in 2023.



**Pay-As-You-Go Capital Program
2019 – 2023
Capital Improvement Summary by Fund**

City Equipment Fund

	2019	2020	2021	2022	2023
Projected Expenditures	\$2,070,000	\$1,891,500	\$1,478,000	\$1,676,100	\$1,859,300

A total of \$2,110,000 is planned for purchase from the City Equipment Fund. The details of these vehicles and equipment can be found on the following pages.

Capital Improvements Fund

	2019	2020	2021	2022	2023
Projected Expenditures	\$1,143,000	\$961,000	\$1,447,000	\$1,077,000	\$1,023,500

The purpose of this fund is to provide for repairs and rehabilitation of existing City facilities. Each year \$50,000 is included for engineering/design expenses, to be used if needed. Pay-as-you-go expenses for 2019 total \$1,093,000:

City Hall Interior Renovations – <i>Citywide</i>	\$25,000
City Hall Restroom Repairs - <i>Citywide</i>	10,000
City Hall Heating Boilers – <i>Citywide</i>	200,000
Heat Pump Replacement – <i>Justice Center</i>	20,000
Citywide Park Improvements – <i>Parks/Recreation</i>	490,000
Signage on South Recreational Bicycle Loop – <i>Parks/Recreation</i>	55,000
Aquatic Center Door Replacement – <i>Parks/Recreation</i>	8,000
HVAC Replacement – <i>Ironwoods Lodge</i>	285,000

City Capital Art

	2019	2020	2021	2022	2023
Projected Expenditures	\$67,500	\$50,000	\$105,000	\$100,000	\$130,000

Annually, the City allocates funding for cultural arts and the acquisition of art pieces. The 2019 art allocation is \$166,600 and is distributed as follows: Cultural Arts in the amount of \$47,200; Community Theater in the amount of \$74,000; and the remainder of \$45,400 for capital art purchases. If the Capital Art budget is not used in the current year, it may be carried over to the next budget year. Art purchases are carefully selected and often times due to the price of a selection, a year or two may pass before a specific piece of art may be acquired. In 2019, a total of \$12,500 will provide for the balance due to own the “Pointe Defiance” piece of art and relocation expenses. This fund also includes a reserve for annual art maintenance repairs, of \$50,000, in 2019.

Public Art Impact Fee

	2019	2020	2021	2022	2023
Projected Expenditures	\$0	\$70,000	\$0	\$0	\$0

This fund collects fees from developers to be used for the purchase of public art. No purchases are planned for 2019. In 2018, a total of \$237,000 is planned to acquire the “Dancers” piece of art. When impact fee revenue is collected, the funds are placed in this fund for art purchases. Similar to the City Capital Art fund, money in this fund may also be carried over to the next budget year if not spent.



**Pay-As-You-Go Capital Program
2019 - 2023**

The next few pages detail the planned capital equipment and vehicle purchases for 2019 through 2023. The City follows a vehicle and equipment replacement policy which uses the following criteria:

<u>Type of Vehicle/Equipment</u>	<u>Suggested Replacement</u>
Automobiles (Full-Size & Mini Vans)	7 - 10 years / 100,000 miles
Police Patrol Units	3 years / 85,000 miles
Police/Fire Special Service Vehicles	4 - 7 years / 65,000 miles
Police Motorcycles	2 years (special lease agreement with the vendor)
Sport Utility Vehicles	7 - 10 years / 100,000 miles
Light and Medium Duty Pickups/Flat Beds	6 - 9 years / 80,000 miles
Heavy Duty Truck Chassis, Specialty Units	8 - 15 years / 200,000 miles
Fire Trucks	10 - 15 years
Fire, Heavy Duty Specialty Units	10 years
Street Sweepers	4 - 5 years / 4,000 hours
Construction Equipment	7 - 10 years / 7,000 hours

Capital Leases

The City attempts to use cash to purchase a majority of the routine capital replacements, but in order to maintain cash flow, and to purchase costly items, lease/purchase agreements are sometimes utilized. Current leases are:

	<u>2019 Payment</u>	<u>Lease Expires</u>
GENERAL FUND - Capital Lease/Purchase Payments:		
<u>Golf Course (11110.44610.871100/872100)</u>		
Golf Carts	\$81,900	2020
<u>Fire (11110.22530.871100/872100)</u>		
Fire Pumpers (2)	\$146,700	2021
Fire Platform Truck (reflects estimated payment)	\$125,200	2026
Total Capital Lease/Purchase Payments:	\$353,800	

Capital Equipment/Vehicles

Impact of Capital Equipment Purchases on the Operating Budget

While difficult to quantify, the City has identified the impact on the operating budget using the following scale:

- 1 = Annual Operating Impact of less than \$500 per year.**
- 2 = Annual Operating Impact between \$500 and \$1,000 per year.**
- 3 = Annual Operating Impact greater than \$1,000 per year.**

Contingency funds are available in all of the capital funds to address emergency or non-routine expenses that may arise during the budget year and therefore not impact service levels.

CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Operating</u>
MUNICIPAL COURT						
(13010.11310.810000) Equipment						
Automated Fingerprint Imaging System	\$0	\$0	\$0	\$0	\$25,000	2
Postage Machine	\$0	\$0	\$0	\$0	\$10,000	1
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$35,000</u>	
INFORMATION SERVICES						<u>Impact</u>
(13010.11610.814000) Computerization						
Software Upgrades	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	1
Hardware & General Technologies	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	1
Phone System Upgrades	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	1
Microsoft Select 6.0 Licensing	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	1
Upgrade Financial System	\$0	\$25,000	\$25,000	\$0	\$0	3
	<u>\$170,000</u>	<u>\$195,000</u>	<u>\$195,000</u>	<u>\$170,000</u>	<u>\$170,000</u>	



Pay-As-You-Go Capital Program
2019 - 2023
CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Operating Impact</u>
COMMUNITY DEVELOPMENT						
(13010.11830.812000) Vehicles						
1 Service Utility Vehicle (#502)	\$25,000	\$0	\$0	\$0	\$0	2
1 Large Service Utility Vehicle (#505)	\$0	\$0	\$0	\$0	\$35,000	2
	\$25,000	\$0	\$0	\$0	\$35,000	
POLICE DEPARTMENT						
(13010.22110.811000) Equipment						
Automated Fingerprint Imaging System	\$0	\$0	\$0	\$0	\$53,000	2
Exercise Equipment	\$0	\$0	\$7,000	\$0	\$7,000	0
Mobile License Plate Reader	\$25,000	\$0	\$0	\$0	\$0	1
Firearms Simulator	\$0	\$0	\$0	\$0	\$35,000	1
Total Station Data Collection Equip	\$13,000	\$0	\$0	\$0	\$0	2
Pan/Tilt Cameras-Justice Center	\$0	\$0	\$17,000	\$0	\$0	0
Electronic Ticketing	\$0	\$0	\$0	\$0	\$105,000	2
X-Ray Machine/Metal Detector	\$0	\$0	\$0	\$27,000	\$0	1
	\$38,000	\$0	\$24,000	\$27,000	\$200,000	
(13010.221xx.812000) Vehicles						
2 Admin Vehicles (#100,101)	\$0	\$58,000	\$0	\$0	\$0	3
1 Admin Vehicle (#102)	\$0	\$0	\$32,000	\$0	\$0	2
Admin Van (#104)	\$0	\$28,000	\$0	\$0	\$0	3
1 Admin Vehicle (#110)	\$0	\$0	\$0	\$0	\$29,000	2
Patrol Vehicles	\$192,500	\$234,000	\$118,500	\$200,000	\$243,000	3
Harley Motorcycle Trade-Ins	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	1
1 DARE/SRO Vehicle (#150)	\$0	\$39,000	\$0	\$0	\$40,500	2
1 DARE/SRO Vehicle (#151)	\$0	\$0	\$39,500	\$0	\$0	2
2 Investigation Vehicles (#160,162)	\$62,000	\$0	\$0	\$0	\$0	2
1 Investigation Vehicle (#161)	\$0	\$0	\$0	\$32,000	\$0	2
2 Investigation Vehicles (#163,165)	\$0	\$0	\$63,000	\$0	\$0	2
1 Investigation Vehicle (#164)	\$0	\$0	\$0	\$0	\$32,500	2
2 Canine Units (#173,174)	\$0	\$78,000	\$0	\$0	\$0	3
	\$269,500	\$452,000	\$268,000	\$247,000	\$360,000	
(13010.22110.814000) Computerization						
Cry Wolf Software	\$35,000	\$0	\$0	\$0	\$0	1
	\$35,000	\$0	\$0	\$0	\$0	
FIRE DEPARTMENT						
(13010.22530.811000) Equipment						
ATV Emerg Response/Rescue Unit	\$0	\$21,000	\$0	\$0	\$0	1
Storm Warning Siren Replacements	\$39,000	\$40,000	\$40,000	\$40,000	\$40,000	0
Mobile Data Terminals	\$0	\$0	\$0	\$70,000	\$0	1
Exercise Equipment	\$0	\$0	\$12,000	\$0	\$12,000	0
Thermal Imaging Cameras	\$0	\$0	\$0	\$50,000	\$0	2
Rescue Boat/Trailer	\$0	\$0	\$0	\$0	\$10,000	1
Hydraulic Rescue Trailer	\$40,000	\$0	\$0	\$0	\$0	0
Commercial Washer/Extractor	\$0	\$0	\$0	\$0	\$10,000	1
Air Bag Lift System	\$10,000	\$0	\$0	\$0	\$0	1
	\$89,000	\$61,000	\$52,000	\$160,000	\$72,000	

KEY: 1 = Annual Operating Impact of less than \$500 per year.
2 = Annual Operating Impact between \$500 and \$1,000 per year.
3 = Annual Operating Impact greater than \$1,000 per year.



Pay-As-You-Go Capital Program
2019 - 2023
CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Operating Impact</u>
FIRE DEPARTMENT - continued:						
(13010.22530.812000) Vehicles						
F250Truck (#312)	\$0	\$0	\$45,000	\$0	\$0	2
Large SUV (#1284)	\$0	\$0	\$0	\$0	\$46,000	2
	\$0	\$0	\$45,000	\$0	\$46,000	
PUBLIC WORKS DEPARTMENT						
(13010.33200.811000) Equipment						
National Signal Arrowboard	\$0	\$0	\$15,000	\$0	\$0	1
Changeable Message Boards	\$0	\$0	\$0	\$30,000	\$0	1
Paver (#467)	\$0	\$0	\$0	\$55,000	\$0	1
Case Wheel Loader (#472)	\$0	\$200,000	\$0	\$0	\$0	1
Skid Steer Loader (Lease Program)	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	0
Breaker Attachment (#480)	\$15,000	\$0	\$0	\$0	\$0	1
Paint Striper (#497)	\$0	\$30,000	\$0	\$0	\$0	1
Asphalt Planer Attachment (#481)	\$0	\$0	\$0	\$18,000	\$0	1
EZ Melter (#488)	\$0	\$0	\$43,000	\$0	\$0	1
Compressors (#486,487)	\$0	\$0	\$0	\$15,500	\$0	1
Brush Leaf Vac (#494)	\$0	\$0	\$50,000	\$0	\$0	1
Utility Trailer (#499)	\$0	\$7,000	\$0	\$0	\$0	1
Easement Machine (New)	\$65,000	\$0	\$0	\$0	\$0	2
Mobile Column Lifts	\$0	\$80,000	\$0	\$0	\$0	1
Tire Changer	\$0	\$0	\$0	\$8,000	\$0	1
Redi-Haul Lift Trailers	\$0	\$0	\$0	\$15,000	\$0	0
Tenant 5400 Floor Scrubber	\$0	\$0	\$0	\$10,000	\$0	1
Cutter Plotter/Scanner (Color & B/W)	\$0	\$0	\$20,000	\$0	\$0	1
Surveying System	\$0	\$0	\$0	\$0	\$25,000	1
Diagnostic Monitor	\$9,000	\$0	\$0	\$0	\$0	1
Two-Way Radios	\$0	\$0	\$95,000	\$0	\$0	1
	\$109,000	\$337,000	\$243,000	\$171,500	\$45,000	
(13010.33200.812000) Vehicles						
1 Service Utility Vehicle (#404)	\$0	\$0	\$0	\$33,000	\$0	2
1 Service Utility Vehicle (#406)	\$0	\$38,000	\$0	\$0	\$0	2
1 Service Utility Vehicle (#407)	\$0	\$0	\$0	\$0	\$32,000	2
1 Pickup Truck (#408)	\$0	\$0	\$0	\$0	\$38,000	2
1 Van (#412)	\$0	\$0	\$0	\$33,000	\$0	2
1 Service Utility Vehicle (#413)	\$0	\$0	\$0	\$0	\$39,000	2
1 Pickup Truck (#419)	\$0	\$0	\$0	\$35,000	\$0	2
2 Pick-up Trucks (#424,425)	\$0	\$0	\$0	\$0	\$58,000	3
1 Pickup Truck (#436)	\$0	\$0	\$0	\$0	\$65,000	2
2 Pickup Trucks (#438, 439)	\$0	\$0	\$110,000	\$0	\$0	2
2 Pick-up Trucks (#440,441)	\$110,000	\$0	\$0	\$0	\$0	3
Pick-up Truck/TV Inspect Equip (#442)	\$0	\$0	\$130,000	\$0	\$0	3
Dump Bodys (#450,448,455,456,459)	\$37,000	\$37,000	\$0	\$0	\$160,000	1
Dump Body (Unit #450)	\$0	\$40,000	\$0	\$0	\$0	1
Dump Truck (Unit #451,457)	\$190,000	\$0	\$0	\$250,000	\$0	3
1 Jet/Vac Combo Unit (#460)	\$500,000	\$0	\$0	\$0	\$0	3
Street Sweeper (#470)	\$200,000	\$0	\$0	\$0	\$0	3
	\$1,037,000	\$115,000	\$240,000	\$351,000	\$392,000	

KEY: 1 = Annual Operating Impact of less than \$500 per year.
2 = Annual Operating Impact between \$500 and \$1,000 per year.
3 = Annual Operating Impact greater than \$1,000 per year.



Pay-As-You-Go Capital Program
2019 - 2023
CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Operating</u>
PARKS & RECREATION DEPARTMENT						
(13010.44500.811000) Equipment						
Mowers (various)	\$0	\$0	\$7,500	\$8,500	\$8,500	1
Gator Turf (Units #640, 677,678,679)	\$0	\$0	\$0	\$8,000	\$24,000	1
Bunker/Field Rake (Unit #641)	\$0	\$0	\$15,000	\$0	\$0	1
Tractor (Unit #643)	\$0	\$0	\$0	\$0	\$25,000	1
Pro Gater (Unit #650)	\$0	\$0	\$0	\$15,000	\$0	1
Club Car Turf II (Various)	\$0	\$0	\$0	\$8,800	\$30,800	1
Compact Excavator (Unit #665)	\$69,000	\$0	\$0	\$0	\$0	2
Trailers (various)	\$0	\$5,000	\$6,000	\$0	\$13,000	0
John Deere 1600 Wam (Unit #669)	\$0	\$45,000	\$0	\$0	\$0	1
Bark Blower (Unit #680)	\$0	\$0	\$62,000	\$0	\$0	1
Vermeer Chipper (Unit #681)	\$0	\$0	\$40,000	\$0	\$0	1
Material Spreader	\$0	\$0	\$10,000	\$0	\$0	1
Rotary Cutter	\$6,500	\$0	\$0	\$0	\$0	1
Debris Blower	\$7,500	\$0	\$0	\$0	\$0	1
Blade Grinder	\$0	\$0	\$12,000	\$0	\$0	1
Portable Bars-Ironwoods Lodge	\$0	\$0	\$0	\$0	\$7,000	0
Chlorine System	\$0	\$0	\$0	\$0	\$18,000	1
Aquatic Center Pumps	\$0	\$0	\$24,000	\$0	\$0	1
Tree Resistigraph	\$0	\$0	\$9,000	\$0	\$0	0
Chemtroller	\$0	\$0	\$0	\$12,000	\$0	1
Tire Changer	\$0	\$0	\$0	\$5,500	\$0	0
Pool Portable Lift & Cover	\$0	\$0	\$0	\$6,500	\$0	0
Two Way Radios	\$0	\$0	\$20,000	\$0	\$0	0
Tree Management Software	\$0	\$0	\$0	\$0	\$7,000	0
	\$83,000	\$50,000	\$205,500	\$64,300	\$133,300	
(13010.44500.812000) Vehicles						
Service Utility Vehicle (Unit #609)	\$0	\$0	\$0	\$0	\$63,000	2
Swaploader Truck (Unit #615)	\$0	\$300,000	\$0	\$0	\$0	3
Service Utility Vehicle (Unit #631)	\$0	\$0	\$0	\$25,000	\$0	2
Extended Cab PickupTruck (Unit #632)	\$0	\$0	\$40,000	\$0	\$0	2
Service Utility Vehicle (Unit #636)	\$0	\$35,000	\$0	\$0	\$0	2
	\$0	\$335,000	\$40,000	\$25,000	\$63,000	
Golf Course (13010.44610.811000) Equipment						
Aerway Greens Express	\$0	\$6,000	\$0	\$0	\$0	1
Irrigation Pumps	\$0	\$0	\$0	\$28,000	\$0	1
Core Aerifier	\$0	\$44,000	\$0	\$0	\$0	1
Jacobson Tri-King	\$26,000	\$0	\$0	\$26,500	\$0	1
Truckster	\$0	\$0	\$0	\$0	\$45,000	1
Fairway Aerator	\$0	\$28,000	\$0	\$0	\$0	1
Tractor	\$0	\$0	\$32,000	\$0	\$0	1
Garden Fairway Verticut	\$0	\$15,000	\$0	\$0	\$0	1
Dakota Material Handler	\$0	\$0	\$0	\$32,000	\$0	1
Overseeder	\$0	\$15,500	\$0	\$0	\$0	1
Greensmaster Tri-plex	\$0	\$0	\$0	\$0	\$33,000	1
Subsurface Blower	\$0	\$0	\$10,500	\$0	\$0	1
John Deere Tractor	\$0	\$0	\$0	\$32,000	\$0	1

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3 = Annual Operating Impact greater than \$1,000 per year.



Pay-As-You-Go Capital Program
2019 - 2023
CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Operating Impact</u>
Golf Course (13010.44610.811000) Equipment - continued:						
Reelmaster	\$48,000	\$0	\$0	\$0	\$0	1
Core Processor (2)	\$0	\$0	\$36,000	\$36,000	\$0	1
Various Mowers	\$69,500	\$0	\$0	\$7,800	\$0	1
Sand Pro	\$0	\$22,000	\$0	\$0	\$0	1
Slope Mower	\$0	\$32,000	\$0	\$0	\$0	1
JD Gator	\$36,000	\$0	\$0	\$0	\$0	1
Ventrac 4500	\$0	\$25,000	\$0	\$0	\$0	1
Triflex Hybrid	\$0	\$64,000	\$0	\$0	\$0	1
Toro MultiPro 1750	\$35,000	\$0	\$0	\$0	\$0	1
Toro Workman HDX	\$0	\$0	\$0	\$50,000	\$0	1
Club Car	\$0	\$0	\$0	\$0	\$30,000	1
Toro Greensmaster	\$0	\$0	\$0	\$28,000	\$0	1
Workman Gas Mower	\$0	\$0	\$0	\$21,000	\$0	1
Workman Kubota w/sprayer	\$0	\$0	\$0	\$44,000	\$0	1
Toro Reelmaster	\$0	\$0	\$0	\$45,000	\$0	1
Rough Mower	\$0	\$0	\$0	\$63,000	\$0	1
Sand Pro Tooth Rake	\$0	\$0	\$0	\$11,000	\$0	1
Versa-Vac	\$0	\$0	\$0	\$0	\$21,000	1
Turf Sprayer	\$0	\$0	\$0	\$0	\$15,000	1
Range Ball Dispenser	\$0	\$0	\$10,000	\$0	\$0	1
Irrigation Controllers	\$0	\$0	\$9,000	\$9,000	\$9,000	0
Driving Range Netting	\$0	\$0	\$0	\$20,000	\$0	0
Security Cameras - Clubhouse	\$0	\$0	\$22,000	\$0	\$0	0
Irrigation Control System	\$0	\$80,000	\$0	\$0	\$0	1
Course Fans	\$0	\$15,000	\$0	\$0	\$0	0
Cooktop/Oven	\$0	\$0	\$0	\$7,000	\$0	0
Fountains/Aerifiers	\$0	\$0	\$23,000	\$0	\$0	1
	\$216,519	\$348,520	\$144,521	\$462,322	\$155,023	
(13010.44610.812000) Vehicles						
Service Utility Vehicle (Unit #901)	\$0	\$0	\$23,000	\$0	\$0	2
	\$0	\$0	\$23,000	\$0	\$0	

TOTAL - CITY EQUIPMENT FUND: \$2,072,019 \$1,893,520 \$1,480,021 \$1,678,122 \$1,706,323

Estimated Annual Operating Impact: \$23,250 \$21,100 \$20,750 \$19,000 \$25,250

(Resulting from City Equipment Fund Purchases) These Increases will occur In Contractual Services & Commodities; not In Personnel

KEY: 1 = Annual Operating Impact of less than \$500 per year.
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**Pay-As-You-Go Capital Program
2019 - 2023**

SPECIAL PARKS & RECREATION FUND - Planned Capital Expenditures:

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Operating Impact</u>
PARKS/RECREATION DEPARTMENT						
Capital Projects						
#71028, 2019 Park Improvements	\$600,000	\$0	\$0	\$0	\$0	3
#71029, 2020 Park Improvements	\$0	\$600,000	\$0	\$0	\$0	3
#71030, 2021 Park Improvements	\$0	\$0	\$600,000	\$0	\$0	3
#71031, 2022 Park Improvements	\$0	\$0	\$0	\$600,000	\$0	3
#71032, 2023 Park Improvements	\$0	\$0	\$0	\$0	\$600,000	3
	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	
TOTAL - SPECIAL PKS/REC FUND:	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	
<i>Estimated Annual Operating Impact:</i>	<i>\$2,000</i>	<i>\$2,000</i>	<i>\$2,000</i>	<i>\$2,000</i>	<i>\$2,000</i>	
<i>(Resulting from Special Parks/Rec Fund Purchases)</i>	<i>These increases will occur in Contractual Services & Commodities; not in Personnel</i>					

PUBLIC SAFETY FUND - Planned Capital Expenditures:

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Operating Impact</u>
POLICE DEPARTMENT						
(13220.22110.811000) Equipment						
POLICE Radio Consoles	\$0	\$0	\$0	\$250,000	\$0	3
POLICE Radio Replacement	\$42,000	\$42,000	\$13,000	\$0	\$350,000	0
POLICE CAD System Upgrade	\$0	\$68,000	\$0	\$0	\$71,000	1
POLICE In-Car Camera System	\$0	\$0	\$0	\$0	\$200,000	1
POLICE Records Mgmt System	\$225,000	\$0	\$0	\$228,000	\$0	2
	\$267,000	\$110,000	\$13,000	\$478,000	\$621,000	
(13220.22110.812000) Vehicles						
Mobile Command Vehicle	\$0	\$400,000	\$400,000	\$0	\$0	3
	\$0	\$400,000	\$400,000	\$0	\$0	
FIRE DEPARTMENT						
(13220.22530.811000) Equipment						
FIRE EMS Upgrade	\$100,000	\$0	\$0	\$100,000	\$20,000	1
FIRE Emergency Radios	\$40,000	\$0	\$0	\$0	\$280,000	0
	\$140,000	\$0	\$0	\$100,000	\$300,000	
TOTAL - PUBLIC SAFETY FUND:	\$407,000	\$510,000	\$413,000	\$578,000	\$921,000	
<i>Estimated Annual Operating Impact:</i>	<i>\$750</i>	<i>\$250</i>	<i>\$0</i>	<i>\$4,750</i>	<i>\$1,000</i>	
<i>(Resulting from Public Safety Fund Purchases)</i>	<i>These increases will occur in Contractual Services & Commodities; not in Personnel</i>					

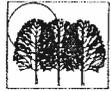
FIRE DEPARTMENT

(Annual Debt Service Payments)

FIRE Station #1 Replacement	\$0	\$0	\$560,000	\$549,500	\$539,000
	\$0	\$0	\$560,000	\$549,500	\$539,000

The \$7.0m construction of the Fire Station #1 replacement facility is planned for completion in 2020, with the first debt service payment due in 2021.

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ARTERIAL STREET PROGRAM

This program is funded from the Street Improvements Fund (#13020) and includes funds for the Arterial Street Program and Other Street/Signal Repairs. The program is reviewed annually and changes are made to reflect both current needs and funding availability. The type of repairs is identified in the "Project Description" column.

2018 Program	Project #	Project Description	Estimated Cost	Funding from Partner City	Proposed CARS Funds	Program Cost
114th Street, 115th to Tomahawk Crk	* 72029	Mill/Overlay	\$130,000			\$130,000
Lee Blvd, 103rd to I-435 Bridge	* 72030	Mill/Overlay	\$250,000			\$250,000
137th St, Nall to Roe/Briar	* 72031	Mill/Overlay	\$210,000			\$210,000
Lee Blvd, 103rd to 95th Streets (Engineering)	* 72066	Mill/Ovrly/Storm	\$225,000			\$225,000
151st Street, Nall to E City Limits	* 72068	Mill/Overlay	\$541,500	\$288,500	LS Impact	\$253,000
Mission Rd, 95th to N City Limit	72074	Mill/Overlay	\$650,000	\$108,000	PV,KS	\$325,000
Lee Blvd/Mission Rd Traffic Signals	* 72081	Traffic Signals	\$142,000	\$85,000	JCW	\$57,000
2018 Annual Total			\$2,148,500	\$481,500		\$325,000

2019 Program	Project #	Project Description	Estimated Cost	Funding from Partner City	Proposed CARS Funds	Program Cost
Lee Blvd, 95th to Somerset (Engineering)	* 72054	Mill/Overlay	\$225,000			\$225,000
Mission Rd, 119th to 127th Streets	* 72065	Ovly, Crb/Storm	\$3,000,000	\$1,000,000	CMP Prg	\$800,000
Lee Blvd, 103rd to 95th Streets	* 72066	Mill/Ovrly/Storm	\$1,775,000			\$887,500
2019 Annual Total			\$5,000,000	\$1,000,000		\$1,687,500

2020 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
Kenneth Rd, 135th to 143rd Streets	* 72034	Mill/Overlay	\$400,000			\$400,000
Lee Blvd, 95th to Somerset	* 72054	Mill/Overlay	\$2,070,000		\$1,035,000	\$1,035,000
137th Street, Pawnee to Chadwick	* 72067	Mill/Overlay	\$150,000			\$150,000
State Line Road, Phase I	* 72084	Mill/Overlay	\$400,000			\$400,000
2020 Annual Total			\$3,020,000	\$0	\$1,035,000	\$1,985,000

2021 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
83rd St, State Line to W. City Limits	* 72070	Rehab	\$1,840,000		\$920,000	\$920,000
89th St, Mission Rd to High Dr	* 72071	Mill/Overlay	\$330,000			\$330,000
State Line Road, Phase II	* 72085	Mill/Overlay	\$400,000			\$400,000
2021 Annual Total			\$2,570,000	\$0	\$920,000	\$1,650,000

2022 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
Mission Rd - 95th to 103rd Streets	72078	Mill/Overlay	\$800,000	\$600,000	OP,KS	\$200,000
Mission Rd, 85th to 95th Streets	72082	Mill/Overlay	\$628,000	\$82,000	PV,KS	\$164,000
Somerset - UBAS	72083		\$500,000	\$187,500	PV,KS	\$250,000
State Line Road, Phase III	* 72086	Mill/Overlay	\$400,000			\$400,000
2022 Annual Total			\$2,328,000	\$869,500		\$414,000

2023 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
Mission Rd - 127th to 135th Streets	* 72076	Mill/Overlay/Strm	\$1,500,000	\$800,000	CMP Prg	\$350,000
Tomahawk Creek Parkway	* 72077	Mill/Overlay	\$1,950,000			\$975,000
2023 Annual Total			\$3,450,000	\$800,000		\$1,325,000

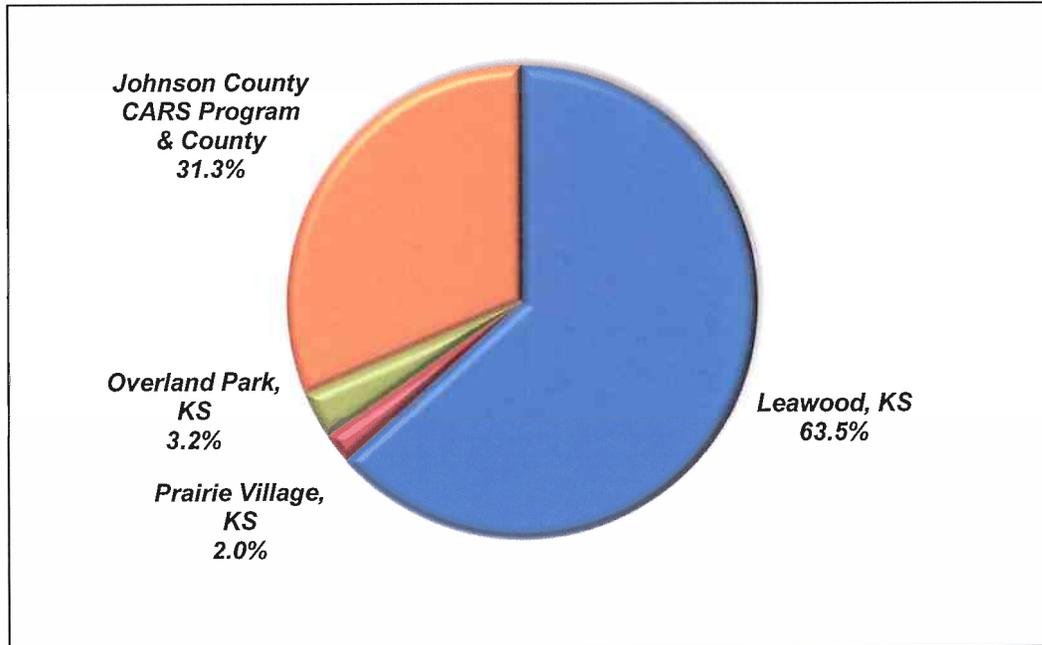
* Project administered by the City of Leawood



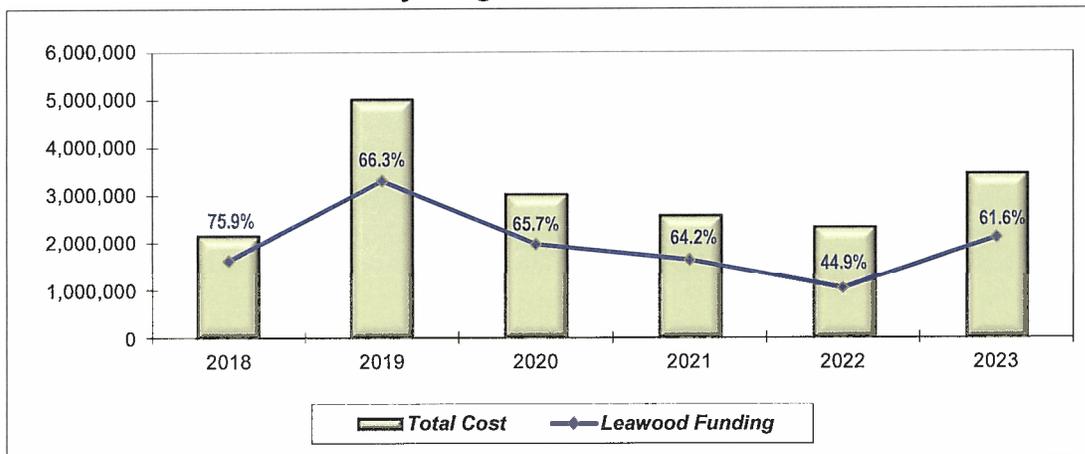
ARTERIAL STREET PROGRAM

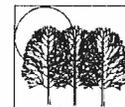
By Funding Source:

Leawood, KS	\$	11,747,500
Prairie Village, KS	\$	377,500
Overland Park, KS	\$	600,000
Johnson County CARS Program & County	\$	5,791,500
	\$	18,516,500



By Program Years:





RESIDENTIAL STREET PROGRAM

This program is primarily funded with Gasoline Tax revenue from the Special Highway Fund and/or from the General Fund. These funds provide for the Mill & Overlay program. It is reviewed annually and changes are made, if necessary, to reflect both current needs and funding availability. A 2.5% inflation factor has been included in each year.

The Mill and Overlay program consists of milling the surface of the existing pavements and laying down a new asphalt surface. Typically this will replace the top 2 to 4 inches of asphalt pavement. Spot curb repairs and base repairs are sometimes included depending on the condition of the road. The process usually takes two weeks to complete.

Previously, the City applied a slurry seal application, however beginning in 2017, this application changed to a Ultra-Thin Asphalt Mill & Overlay process. This 1" thick asphalt surface has a 10-year life, as opposed to only a few years for the slurry seal surface. The dollars previously allocated for these applications have been combined with the Residential Mill & Overlay projects to allow for cost savings when bidding the repairs and efficiency with oversight.

2018 Program	Project #	Program Cost
Residential Mill & Overlay	70024	1,534,600
<i>Treatment of Trails, parallel to the street</i>	70024	50,000
	2018 Annual Total	\$1,584,600

2019 Program	Project #	Program Cost
Residential Mill & Overlay	70026	1,573,000
	2019 Annual Total	\$1,573,000

2020 Program	Project #	Program Cost
Residential Mill & Overlay	70028	1,612,400
	2020 Annual Total	\$1,612,400

2021 Program	Project #	Program Cost
Residential Mill & Overlay	70030	1,652,800
	2021 Annual Total	\$1,652,800

2022 Program	Project #	Program Cost
Residential Mill & Overlay	70032	1,694,200
	2022 Annual Total	\$1,694,200

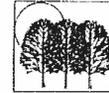
2023 Program	Project #	Program Cost
Residential Mill & Overlay	70034	1,736,600
	2023 Annual Total	\$1,736,600



1/8-CENT SALES TAX - STORMWATER PROJECTS

In April of 2000, the citizens of Leawood approved a 1/8-cent sales tax for improvement of City owned storm water projects as well as acceleration of the annual street improvement program. This five-year tax became effective July 1, 2000. In August 2004 voters approved, with 71% of the vote, to extend this tax for another five years until June 30, 2010. Then in August 2008, the tax was extended for an additional five years until 2015. Voters most recently, November 2014, approved the extension of this tax until June 30, 2021. Approximately half of the tax goes towards increasing the number of streets for rehabilitation.

Year	Project #	Project Name	Subdivision	Project Description	Project Cost
2018	73004	SMAC IC-04-040	North of I-435, Mission Farms to Lee Blvd	Preliminary engineering study for stormwater improvements <i>(cost reflects the City's portion; this expense is 75% reimbursable by the County)</i> .	\$14,600
2018	77015	12504 Cedar Street	Cedar & Linden	Storm sewer improvements - funds to complete the project which began in 2017.	\$20,000
2018	77017	Waterford Stormsewer	Leawood South (Cherokee Ln & Wenonga Ln)	Design for SMAC project <i>(cost reflects the City's portion; this project is 75% reimbursable by the County)</i> .	\$56,250
2018	77018	Patrician Woods Stormwater	W 126th	Construction for SMAC project TM-04-006 <i>(cost reflects the City's portion; this project is 75% reimbursable by the</i>	\$410,025
2018	77021	Prairie Village Stormwater Project	Cloisters (Rinehart Ln & Wenonga Rd)	Increase the size of the existing stormsewer to reduce flooding of property and homes.	\$390,000
TOTAL 2018					\$890,875
2019	77017	Waterford Stormsewer	Leawood South (Cherokee Ln & Wenonga Ln)	Replace the existing stormsewer to control flooding of property and streets. <i>(cost reflects the City's portion; this project is 75% reimbursable by the County)</i> .	\$475,000
TOTAL 2019					\$475,000
2020	73004	SMAC IC-04-040	North of I-435, Mission Farms to Lee Blvd	Stormwater improvements <i>(cost reflects the City's portion; this expense is partially reimbursable by the County)</i> .	\$500,000
TOTAL 2020					\$500,000
2021	77121	2021 Accelerated Stormwater Reconstruction <i>(specific projects TBD)</i>	Various	Repair failing curb inlets, junction boxes and point repairs. Some pipe will be replaced, but these will not be significant.	\$500,000
TOTAL 2021					\$500,000
2022	77122	2022 Accelerated Stormwater Reconstruction <i>(specific projects TBD)</i>	Various	Repair failing curb inlets, junction boxes and point repairs. Some pipe will be replaced, but these will not be significant.	\$500,000
TOTAL 2022					\$500,000
2023	77123	2023 Accelerated Stormwater Reconstruction <i>(specific projects TBD)</i>	Various	Repair failing curb inlets, junction boxes and point repairs. Some pipe will be replaced, but these will not be significant.	\$525,000
TOTAL 2023					\$525,000
TOTAL FOR ALL YEARS, 2018 - 2023					\$3,390,875

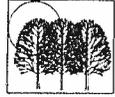


OTHER PROJECTS

IMPROVEMENTS TO PARKS, BUILDINGS, LAND, TECHNOLOGY

The following represent projects which have been included in the CIP for other repairs/replacements to city-owned properties or other repairs to city facilities that meet the criteria to be included in the CIP. These pay-as-you-go projects are funded from the City Capital Improvements Fund, unless otherwise noted.

Year	Project #	Project Name	Project Description	City Project Cost
2018	49128	Ironhorse Golf Clubhouse, HVAC Replacement	Replace existing system at the Ironhorse Golf Clubhouse (<i>life exp=15 yrs</i>).	\$44,300
2018	49136	Ironhorse Golf Course, Driving Range Mats	Replacement of the driving range mats (<i>life exp=7 yrs</i>)	\$36,700
2018	71026	Bicycle Route Sign System	Signage on trails/bike routes as identified in the Park Master Plan.	\$50,000
2018	74018	FS #3, HVAC Replacement	Replacement of the existing system at Fire Station #3 located at 14801 Mission Rd (<i>life exp=15 yrs</i>).	\$162,600
2018	74046	FS #2, HVAC Replacement	Replace the existing system and the Radiant Shop Heaters at Fire Station #2 located at 12701 Mission Rd (<i>life exp=15 yrs</i>).	\$150,100
2018	74056	Ironwoods Nature Center, HVAC Replacement	Replacement of the existing system at the Ironwoods Nature Center located at 147th & Mission Rd (<i>life exp=15 yrs</i>).	\$40,000
2018	74070	PW Facility, Radiant Shop Heaters	Replace the shop heaters at the Public Works Building located at 14303 Overbrook Rd (<i>life exp=15 yrs</i>).	\$75,000
2018	74089/ 74090	Ironwoods Lodge & City Hall Oak Room	Replacement of the Audio Visual system in both facilities.	\$200,000
2018	76048	Fiber Technology Installation, Phase 3	Final Phase: Area south to 154th S will be addressed; connect redundantly to Overland Park and the County at 143rd/Nall.	\$694,900
2018	76050	PW Facility Expansion	Addition of two bay areas to the Public Works Maintenance Facility located at 14303 Overbrook Rd.	\$1,000,000
TOTAL 2018				\$2,453,600
2019	71026	Bicycle Route Sign System	Signage on trails/bike routes as identified in the Park Master Plan.	\$55,000
2019	74013	Restroom Repairs, City Hall	First of a 3-yr project to renovate restrooms in City Hall.	\$10,000
2019	74076	City Hall, Heating Boilers	Replacement of the heating boilers in the City Hall building.	\$200,000
2019	74098	Ironwoods Lodge, HVAC & Controls Replacement	Replacement of the existing system at the Ironwoods Lodge located at 147th & Mission Rd (<i>life exp=15 yrs</i>).	\$285,000
TOTAL 2019				\$550,000
2020	74013	Restroom Repairs, City Hall	Second of a 3-yr project to renovate restrooms in City Hall.	\$10,000
2020	49136	Ironhorse Golf Clubhouse, Kitchen Appliances	Replace original kitchen appliances in the clubhouse kitchen (<i>life exp=15+ yrs</i>).	\$200,000
2020	74057	Oxford School House, HVAC Replacement	Replacement of the existing system at the Oxford School House located at 147th & Mission Rd (<i>life exp=15 yrs</i>).	\$14,000
2020	74067	PW Facility, Overhead Garage Doors	Replace the overhead garage doors at the Public Works Facility located at 14303 Overbrook Rd (<i>life exp=10+ yrs</i>).	\$40,000
2020	74087/ 74088	City Hall & Public Works Maintenance Facility	Parking lot asphalt overlay.	\$200,000
TOTAL 2020				\$464,000
2021	74013	Restroom Repairs, City Hall	Last year of a 3-yr project to renovate restrooms in City Hall.	\$10,000
2021	74082	Aquatic Center Pool	Repaint the pool at the City Park Aquatic Center (<i>life exp=4 yrs</i>).	\$70,000
2021	74093	Public Works Facility, HVAC	Replace the existing HVAC #6 Unit (<i>life exp=15 yrs</i>).	\$20,000
2021	74086	Ironwoods Lodge, Kitchen Appliances	Replace the original (2004) kitchen appliances at the Ironwoods Lodge (<i>life exp=15+ yrs</i>).	\$150,000
2021	74044	Public Works Facility, Salt Storage Doors	Replace the Salt Storage facility doors (<i>life exp=10+ yrs</i>).	\$40,000
2021	49129	Ironhorse Golf Course, Sub-Air Fans	Replace several fans at the golf course, over 3 years; staggered due to the original dates of implementation (<i>life exp=7 yrs</i>).	\$17,000
TOTAL 2021				\$307,000
2022	49129	Ironhorse Golf Course, Sub-Air Fans	Replace several fans at the golf course, over 3 years; staggered due to the original dates of implementation (<i>life exp=7 yrs</i>).	\$17,000
2022	74059/ 74062	Standby Generators, FS #2 & FS #3	Replace the existing generators at these two Fire Stations (<i>life exp=15 yrs</i>).	\$100,000
TOTAL 2022				\$117,000
2023	74064	Ironwoods Maintenance Bldg, HVAC Replacement	Replace the existing HVAC unit at the facility (<i>life exp=15 yrs</i>).	\$40,000



PARKS MASTER PLAN PROJECT LIST

In 2013 a Comprehensive Park Plan Study was completed with the findings discussed at a work session on October 6, 2014 with the Governing Body. Several improvements, to be in compliance with the Americans with Disabilities Act (ADA), were identified as priority; all of these were addressed and completed in 2015. All other items were placed into two other categories: Repair/Replacements or New. These improvements, as shown below, were then prioritized by the Governing Body and the Park Board. The below improvements are reviewed, and re-prioritized if necessary, annually.

Year	Project #/Location	Project Description	City Project Cost
2017	71024: Citywide Park Improvements, Year 2 (not finished in 2017)		
		TOTAL 2017, carry-forward to 2018	\$150,000
2018	71025: Citywide Park Improvements, Year 3		
	Ironwoods Park	Retaining wall, drainage and garden repairs (engineering only)	\$25,000
	Ironwoods Park	Overlay roads/parking lots	\$460,000
	Ironwoods Park	Repair access road between Lodge & Nature Center	\$100,000
	Ironhorse Golf	Perimeter irrigation (7 greens)	\$31,000
	Ironhorse Golf	Course Improvements	\$9,000
	Ironhorse Golf	Add irrigation to traffic areas	\$25,000
	96th & Lee	Future Park Site Plan	\$15,000
	City Park	Pool House Renovation - Design Fees	\$90,000
	City Park	Resurface tennis courts; repair short fence	\$325,000
		<i>Total Budget = \$1,150,000 (including rollover of 2017 funds)</i>	TOTAL 2018
			\$1,080,000
2019	71028: Citywide Park Improvements, Year 4		
	City Park	Pool House Renovation (estimate)	\$1,250,000
		<i>Total Budget = \$1,230,000 (including rollover of 2018 funds; and \$160,000 in Park Impact Fee funds)</i>	TOTAL 2019
			\$1,250,000
2020	71029: Citywide Park Improvements, Year 5		
	Ironwoods Park	Repair hillside drainage and rebuild the garden area	\$375,000
	City Park	Replace the sprayground	\$300,000
	96th & Lee	Future Park Construction	\$325,000
		TOTAL 2020	\$1,000,000
2021	71030: Citywide Park Improvements, Year 6		
	Greenway	Restrooms - North Lake or Fields 20/21	\$275,000
	City Park	Replace Shelters A & B with one shelter; Add Restroom	\$725,000
		TOTAL 2021	\$1,000,000
2022	71031: Citywide Park Improvements, Year 7		
	City Park	Indian Creek Stabilization (NE location)	\$500,000
	City Park	Replace Lions Shelter & Restroom	\$450,000
	TBD	Improvements TBD	\$50,000
		TOTAL 2022	\$1,000,000
2023	71032: Citywide Park Improvements, Year 8		
	Ironwoods	Enhance Pond Outfall Structure	\$400,000
	TBD	Improvements TBD	\$600,000
		TOTAL 2023	\$1,000,000
TOTAL FOR ALL YEARS, 2018 - 2023			\$6,330,000

UNFUNDED PROJECTS:

City Park, Restrooms at West End - Fields 11 & 12	\$200,000
Trails, City Hall Connection to Greenway Trail & Roe Tunnel Repair	\$653,000
CP/Tom/In/lwds, Add Wayfinding Signage-Constitution Court, Trails	\$35,000
Gezer, Access Route from West end to Playground	\$15,000
I-Lan, Add Irrigation	\$70,000
Ironhorse Golf, 10-12 Tees Leveled; 7-9 Tees Realigned/Expanded	\$237,000
Ironhorse Golf, Replace all TORO 7730 Sprinkler heads	\$250,000
Improvements to Ironwoods (new land)	\$1,800,000



ART PROJECTS

The following represent planned art projects which have been identified by the Leawood Arts Council/APPI. This committee is responsible for Leawood's Art in Public Places Initiative (APPI) which is intended to integrate many aspects of art into the Leawood community in order to create a legacy of works to be enjoyed by current and future generations. The art purchases are made from the following two city funds: the City Capital Art Fund and the Public Art Impact Fee Fund. Beginning in 2007 funds were included annually in the City Capital Art Fund for art maintenance, as needed. The acquisition of one art piece typically occurs over a 2-year period, as reflected below. A down payment is made in the first year and the final payment and site preparation expense (assumed at 15%) occurs in the second year.

Year	Project #	Project Name	Projected Fund Source	Cost
2018	#79015	"Walking Woman" (Tcplwy)	<i>This includes the art piece and site preparation costs.</i>	\$115,000
2018	#79021	"Dancers" (Roe)	<i>This includes the art piece and site preparation costs.</i>	\$237,000
2018	#79022	"Pointe Defiance"	<i>Balance due to own this art piece & relocation expenses.</i>	\$15,000
2018	#79026	Ironhorse Golf Art (Interior)	<i>This includes the art piece and site preparation costs.</i>	\$13,000
2018	#79005	Temporary Art	<i>Third/Final payment for "Pointe Defiance" temporary art.</i>	\$2,500
TOTAL Proposed 2018 Projects				\$382,500
2019	#79005	Temporary Art	<i>Acquire a temporary art piece.</i>	\$5,000
TOTAL Proposed 2019 Projects				\$418,000
2020	#79017	Selection Panel (20-1A)	<i>This includes the down-payment for an art piece.</i>	\$50,000
2020	#79020	Art - Old City Hall Site	<i>Acquisition and site preparation costs.</i>	\$70,000
TOTAL Proposed 2020 Projects				\$120,000
2021	#79017	Selection Panel (20-1B)	<i>This includes the final payment and site preparation costs.</i>	\$100,000
2021	#79005	Temporary Art	<i>Acquire a temporary art piece.</i>	\$5,000
TOTAL Proposed 2021 Projects				\$105,000
2022	#79023	Selection Panel (22-1A)	<i>This includes the down-payment for an art piece.</i>	\$50,000
2022	#79024	Selection Panel (22-2A)	<i>This includes the down-payment for an art piece.</i>	\$50,000
TOTAL Proposed 2022 Projects				\$100,000
2022	#79023	Selection Panel (21-1B)	<i>This includes the final payment and site preparation costs.</i>	\$75,000
2023	#79024	Selection Panel (22-2B)	<i>This includes the final payment and site preparation costs.</i>	\$50,000
2023	#79005	Temporary Art	<i>Acquire a temporary art piece.</i>	\$5,000
TOTAL Proposed 2023 Projects				\$130,000
TOTAL FOR ALL YEARS, 2018 - 2023				\$1,255,500

- Locations for Public Art installations are greatly limited to land that is owned by the City, is not within the right-of-way and is outside of, or not manageable, within a flood zone. Several future art installation sites are identified however, some of those will not be available due to pending projects (City or private development), i.e., 96th & Lee, the 135th Street Corridor, Mission & Lee Blvd (JoCo WW expansion).
- The combined Ending Balance for the Capital ART fund and the Public ART IMPACT FEE fund is \$792,442, as of December 31, 2017. Assuming that the planned expenses occur as shown above for the years 2018 through 2023 and the \$5/per person allocation occurs each year; and an annual expense of \$10,000 for art maintenance repairs

The budget shown for these projects are only estimates at this time. The available funding is contingent on: the available funds or revenue collections in each art fund; the actual cost of art pieces purchased in previous years; the final cost of the proposed art pieces; and the amount expended annually for Art Maintenance repairs.



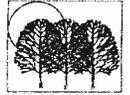
Pay-As-You-Go Capital Program

2019 - 2023

Capital Routine Repair and Replacement Expenditures to Facilities

Items placed on this schedule have a replacement cost over \$5,000 and include repairs typically not capitalized but instead expensed in the year of completion. The schedule is reviewed annually during the budget process at which time, new items are added and existing items are evaluated to ensure proper placement on the schedule.

Building/Item	2018	2019	2020	2021	2022	2023	Total
<u>City Hall (11110.33800.623400):</u>							
City Hall, Exterior Hand Rails Paint	\$5,000				\$5,000		\$10,000
City Hall, Balcony Deck Waterproof		\$10,000					\$10,000
City Hall, Air Balance Control			\$15,000				\$15,000
City Hall, Breakroom Appliances Replace		\$8,000					\$8,000
City Hall, Interior Paint		\$15,000					\$15,000
City Hall, Roof Repairs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$12,000
<u>Police Department (11110.22110.623400):</u>							
Justice Center, Roof Repairs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$12,000
Justice Center, Interior Paint		\$30,000					\$30,000
<u>Fire Department (11110.22510.623400):</u>							
FS #2, Exterior Paint			\$20,000				\$20,000
FS #3, Exterior Paint			\$15,000				\$15,000
FS #2/#3, Upgrade Station Door Locks		\$30,000					\$30,000
All Fire Stations, Roof Repairs	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$18,000
<u>Public Works (11110.33800.623400):</u>							
PW Facility, Car Wash Heater	\$5,000						\$5,000
PW Facility, Chloride Containment	\$20,000						\$20,000
PW Facility, Guard Rails/Fence Painting					\$20,000		\$20,000
PW Facility, Interior Car Wash Seal/Paint	\$8,000					\$8,000	\$16,000
PW Facility, Paint Vehicle Storage Building			\$70,000				\$70,000
PW Facility, Ext Bollards/Frames/Curbs	\$8,500					\$20,000	\$28,500
PW Facility, Interior Paint		\$20,000					\$20,000
PW Facility, Kitchen Remodel		\$30,000					\$30,000
PW Facility, Door/Frame Painting	\$5,000						\$5,000
PW Buildings, Roof Repairs	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$18,000
<u>Aquatic Center (11110.44200.623400):</u>							
Aquatic Center, Exterior Paint			\$10,000				\$10,000
Aquatic Center, Exterior Doors			\$8,000				\$8,000
Aquatic Center, Building Awnings					\$10,000		\$10,000
Aquatic Center, Deck Awnings		\$25,000					\$25,000
Aquatic Center, Waterslide Restoration			\$12,000				\$12,000
<u>Rec Programming (11110.44310.623400):</u>							
Lodge, Exterior Stain/Paint	\$28,000					\$32,000	\$60,000
Lodge, Interior Paint			\$22,000				\$22,000
Lodge, Entry Doors/Hardware		\$7,000					\$7,000
<u>Outdoor Programming (11110.44320.623400):</u>							
Cabins, Interior Paint				\$25,000			\$25,000
Ironwoods Bath House, Int/Ext Paint						\$10,000	\$10,000
Nature Center, Int/Ext Paint						\$20,000	\$20,000
Ironwoods Palyground Restroom, Paint						\$5,000	\$5,000
Oxford School House, Int/Ext Paint						\$8,000	\$8,000
<u>Maintenance (11110.44500.623400):</u>							
City Park, Repair Gate Operator			\$12,000				\$12,000
Gezer Park, Int/Ext Paint	\$5,000						\$5,000
I-Lan Park, Int/Ext Paint	\$5,000						\$5,000
Lions Shelter, Replace Doors		\$5,000					\$5,000
Ironwoods Pk Maint Bldg, Paint						\$10,000	\$10,000
All Facilities, Roof Repairs	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$18,000
<u>Golf Course (46400.600.623400.623410):</u>							
Clubhouse, Exterior Painting					\$15,000		\$15,000
Clubhouse, Carpet			\$25,000				\$25,000
Clubhouse, Interior Paint/Wallcoverings			\$15,000				\$15,000
Course, Fence Repairs	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$30,000
Course, Plant Large Trees	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$30,000
Golf Facilities, Roof Repairs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$12,000
\$ 114,500	\$ 205,000	\$ 249,000	\$ 50,000	\$ 75,000	\$ 138,000	\$ 831,500	



Pay-As-You-Go Capital Program
2019 - 2023
Projected Major Capital Expenditures to Facilities

Items on this schedule indicate major asset improvements, have a total cost over \$5,000 and meet the following criteria:

1. The life of the asset is extended by more than 25%, OR
2. The cost results in an increase in the asset capacity, OR
3. The efficiency of the asset is increased by 10% or more, OR
4. Significantly changes the character of the assets, OR
5. In the case of streets, parking lots and roads, if the work done impacts the "base" structure.

Building/Item		2018	2019	2020	2021	2022	2023	Total
City Hall:								
City Hall, Int Wall Renovations	74001.120.832000	\$33,000	\$25,000		\$25,000		\$25,000	\$108,000
City Hall, Restroom Repairs	74013.120.832000		\$10,000	\$10,000	\$10,000			\$30,000
City Hall, Computer Room A/C	74099.120.832000						\$45,000	\$45,000
City Hall, Heating Boilers	74076.120.832000		\$200,000					\$200,000
City Hall, Overlay Asphalt Parking Lot	74087.120.832000			\$100,000				\$100,000
Justice Center:								
Justice Center, Waterproof Parking Deck	74084.120.832000						\$60,000	\$60,000
Justice Center, Heat Pump Replace	74094.120.832000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000
Justice Center, Exterior Repairs	74100.120.832000					\$25,000		\$25,000
Fire Department:								
FS #2, Standby Generator	74059.120.832000					\$50,000		\$50,000
FS #3, Standby Generator	74062.120.832000					\$50,000		\$50,000
Public Works:								
PW Facility, Salt Storage Doors	74044.120.832000				\$40,000			\$40,000
PW Facility, Shop Overhead Garage Doors	74067.120.832000			\$40,000				\$40,000
PW Facility, Radiant Shop Heaters	74070.120.832000	\$75,000						\$75,000
PW Facility, Salt Dome Repairs	74068.120.832000						\$75,000	\$75,000
PW Facility, HVAC #6 Unit	74093.120.832000				\$20,000			\$20,000
PW Facility, Overlay Asphalt Parking Lot	74088.120.832000			\$100,000				\$100,000
Aquatic Center:								
Aquatic Center, Repaint Pool	74082.120.832000				\$70,000			\$70,000
Aquatic Center, Sun Deck Replacement	74096.120.832000					\$35,000		\$35,000
Recreation Programming:								
Oak Room, Audio/Visual System	74090.120.832000	\$100,000						\$100,000
Ironwoods Lodge, Audio/Visual System	74089.120.832000	\$100,000						\$100,000
Ironwoods Lodge, Security System	74097.120.832000			\$15,000				\$15,000
Ironwoods Lodge, HVAC/Controls	74098.120.832000		\$285,000					\$285,000
Ironwoods Lodge, Kitchen Appliances	74086.120.832000				\$150,000			\$150,000
Outdoor Programming:								
Nature Center, HVAC Replace/Repair	74056.120.832000		\$40,000					\$40,000
Oxford School, HVAC Rplc/Rpr	74057.120.832000			\$14,000				\$14,000
Park Maintenance:								
Ironwoods Pk Maint Bldg, HVAC	74064.120.832000						\$40,000	\$40,000
Golf Course:								
Clubhouse, HVAC Replacement	49137.800.832000	\$44,300						\$44,300
Clubhouse, Kitchen Appliances	49136.800.832000			\$200,000				\$200,000
Course, Driving Range Mats	49135.800.840140	\$36,700						\$36,700
Course, Sub-Air/Fans	49129.800.840140				\$17,000	\$17,000	\$8,500	\$42,500
		\$409,000	\$580,000	\$499,000	\$352,000	\$197,000	\$273,500	\$2,310,500

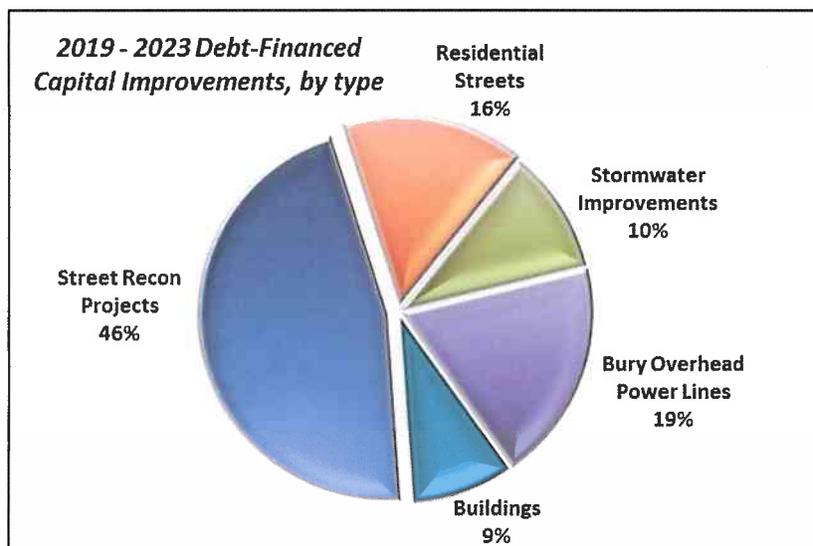


Debt-Financed Capital Improvements 2019 - 2023

The debt-financed projects included in the 2019 - 2023 C.I.P. are shown on the following pages. Detailed information on the design, construction and bonding timelines for each project are provided. All outside funding sources are reflected on the next page. The plan, including years 2019 through 2023, totals \$62,346,800 of which the City will fund 95%.

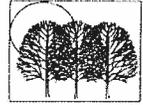
The largest estimated construction cost, \$14,059,900 for the 143rd Street (Windsor to Kenneth Rd) street repairs, is planned for 2019. Included for residential street repairs is \$3,000,000 in 2019, 2021 and 2023. The Stormwater Improvement program will continue in 2020 and 2022 at \$3,000,000 in each year. New in the plan are several projects to bury overhead power lines. These debt-financed improvements will be completed in conjunction with planned PAYG Arterial Street projects.

The chart below shows the types of projects, which are targeted for debt-financing. The majority, or 46%, of the funds will provide for street improvements, followed by 19% for the burying of overhead power lines, 16% for residential street projects, 10% for stormwater improvements, and 9% for public building projects.



In an effort to improve residential streets at a greater pace, the Accelerated Street Reconstruction program was created in 2003. The program allowed for an increased number of streets to be addressed and, further to reconstruct groups of streets in entire neighborhoods at the same time. Phase I began in 2004; followed by Phase II in 2009. A total of \$3,000,000 will be spent in 2019, which will be the first year of Phase III. A total of \$3,000,000 is planned for every other year. This program is debt-financed with general obligation debt.

The debt-financed Stormwater Improvements program began in 2018 with \$3.0 million and continues every other year at the same amount. The replacement program will address over 105,000 linear feet of pipe.

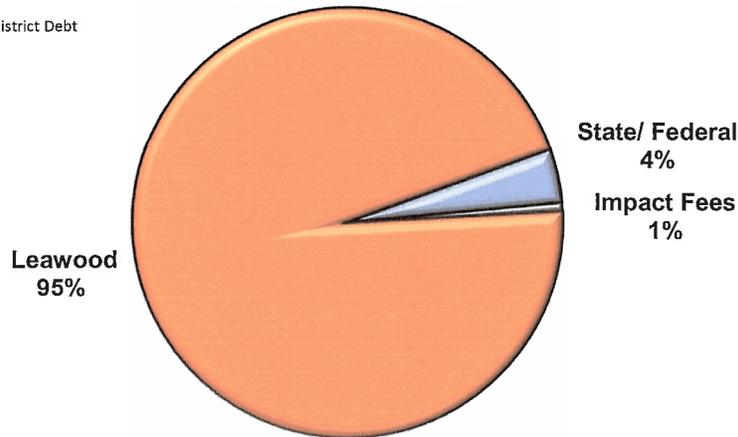


Debt Financed Capital Improvements
Summary of All Current Year & Future
2019 - 2023

Total Cost All Projects
Cost Distribution by Contributors

Year	Leawood	SBD *	TDD *	State/ Federal	County/ Cities	Impact Fees	Total
2019	\$21,738,323	\$0	\$0	\$2,520,000	\$0	\$378,677	\$24,637,000
2020	\$4,076,100	\$0	\$0	\$0	\$0	\$0	\$4,076,100
2021	\$6,891,300	\$0	\$0	\$0	\$0	\$0	\$6,891,300
2022	\$21,360,700	\$0	\$0	\$0	\$0	\$0	\$21,360,700
2023	\$5,381,700	\$0	\$0	\$0	\$0	\$0	\$5,381,700
	\$59,448,123	\$0	\$0	\$2,520,000	\$0	\$378,677	\$62,346,800

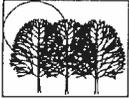
*SBD = Special Benefit District Debt
*TDD = Transportation Development District Debt



The 2019 - 2023 C.I.P. is funded by the following revenue sources:

City of Leawood General Obligation Debt: The funding responsibility for the majority of the capital program will be assumed by the City. During the engineering and construction phases of each project, temporary notes will be used to finance the expenses. After completion of the project, general obligation debt will be issued typically with a 15-year repayment schedule.

State/Federal and Other: The 143rd Street improvement program is expected to receive \$2.5 million in other governmental funds. Additionally, since this project occurs within the identified boundaries of the South Leawood Transportation Impact Fee, a portion of the total cost will be covered by impact fees. These funds can be used for the purpose of assuring that transportation improvements are available and provides an adequate transportation system capacity to support new development. Approximately \$378,677 in such fees received in this particular area will be used to help with the cost of this project.

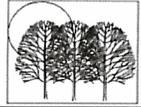


Debt Financed Capital Improvements
Summary of All Current Year & Future
2019 - 2023

Total Project Cost - All Projects, by Construction Year

Project # and Description	2019	2020	2021	2022	2023
# 80129 143rd Street, Windsor to Kenneth Rd	\$14,637,000				
# 80158 Fire Station #1 Replacement*	\$7,000,000				
# 80175 Mission Road, 135th to 143rd Streets				\$14,806,000	
# 80219 2019 Residential Streets, Phase III-Yr 1	\$3,000,000				
# 80221 2021 Residential Streets, Phase III-Yr 2			\$3,000,000		
# 80223 2023 Residential Streets, Phase III-Yr 3					\$3,000,000
# 80256 2020 Stormwater Improvements, Yr 2		\$3,000,000			
# 80257 2022 Stormwater Improvements, Yr 3				\$3,000,000	
# 82078 Bury Overhead Lines - Mission Rd, 97th Pl to 103rd		\$1,076,100			
# 82070 Bury Overhead Lines - 83rd St, State Line to W City Limits			\$2,351,100		
# 82071 Bury Overhead Lines - 89th St, Mission Rd-High Dr			\$1,540,200		
# 82076 Bury Overhead Lines - Mission Rd, 127th to 133rd				\$2,101,200	
# 82079 Bury Overhead Lines -95th St, State Line to Belinder				\$1,453,500	
# 82080 Bury Overhead Lines -123rd St, Mission to State Line					\$2,381,700
	\$24,637,000	\$4,076,100	\$6,891,300	\$21,360,700	\$5,381,700

*Annual debt service payments will be paid from the Public Safety Fund.



Debt Financed Capital Improvements
Summary of All Current Year & Future
2019 - 2023

General Obligation Bonding Projections and Total City Cost All Projects
(Reflects City of Leawood Costs only)

Project # and Description	2019	2020	2021	2022	2023
# 80129 143rd Street, Windsor to Kenneth Rd	\$11,738,323	\$11,738,323			
# 80158 Fire Station #1 Replacement *	\$7,000,000	\$7,000,000			
# 80175 Mission Road, 135th to 143rd Streets	\$14,806,000			\$14,806,000	\$14,806,000
# 80219 2019 Residential Streets, Phase III-Yr 1	\$3,000,000	\$3,000,000			
# 80221 2021 Residential Streets, Phase III-Yr 2		\$3,000,000	\$3,000,000	\$3,000,000	
# 80223 2023 Residential Streets, Phase III-Yr 3				\$3,000,000	\$3,000,000
# 80255 2018 Stormwater Improvements, Yr 1		\$3,000,000			
# 80256 2020 Stormwater Improvements, Yr 2	\$3,000,000	\$3,000,000		\$3,000,000	
# 80257 2022 Stormwater Improvements, Yr 3			\$3,000,000	\$3,000,000	\$3,000,000
# 82065 Bury Overhead Lines - Mission Rd, 119th to 127th		\$1,632,000			
# 82074 Bury Overhead Lines - Mission Rd, 92 S to N RanchMart Prop Line		\$969,000			
# 82078 Bury Overhead Lines - Mission Rd, 97th Pl to 103rd		\$1,076,100		\$1,076,100	
# 82070 Bury Overhead Lines - 83rd St, State Line to W City Limits			\$2,351,100	\$2,351,100	
# 82071 Bury Overhead Lines - 89th St, Mission Rd-High Dr			\$1,540,200	\$1,540,200	
# 82076 Bury Overhead Lines - Mission Rd, 127th to 133rd				\$2,101,200	\$2,101,200
# 82079 Bury Overhead Lines -95th St, State Line to Belinder				\$1,453,500	\$1,453,500
# 82080 Bury Overhead Lines -123rd St, Mission to State Line					\$2,381,700
	\$39,544,323	\$34,415,423	\$9,891,300	\$35,328,100	\$26,742,400
Total Project Cost/Design Year	\$17,806,000	\$3,000,000	\$3,000,000	\$3,000,000	\$0
Total City Cost/Construct Year	\$21,738,323	\$4,076,100	\$6,891,300	\$21,360,700	\$5,381,700
Total Project Cost/Bond Year	\$0	\$27,339,323	\$0	\$10,967,400	\$21,360,700

*Annual debt service payments will be paid from the Public Safety Fund.



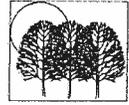
**Debt-Financed Capital Improvements
2019 – 2023
Residential Street Program**

In June 2002, the Governing Body approved an accelerated street rehabilitation program with the intent of eliminating some of the City's backlog of street repairs. Phase I of this debt-financed initiative included a total of \$10,500,000 over the five-year period of 2004 through 2008; alternating funding of \$1,500,000 and \$2,500,000 each year. Phase II began in 2009 with a total of \$1,500,000, with \$2,500,000 in 2010, \$1,275,000 in 2011 and will end with \$3,000,000 in 2017. Phase III begins in 2019 with the same funding level, and continues every other year. These funds will allow the City to complete rehabilitation/repairs on entire neighborhoods where some of the streets have been improved in the past and others have not. The funding levels in the current Capital Improvement Plan (CIP) are as follows:

2018	\$	0
2019	\$	3,000,000
2020	\$	0
2021	\$	3,000,000
2022	\$	0
2023	\$	3,000,000

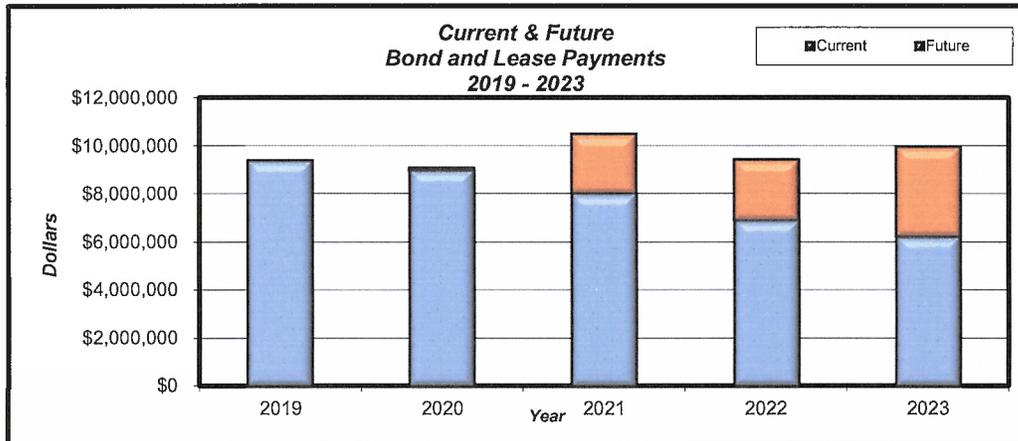
The following streets are planned for reconstruction in the current C.I.P. The groups are selected for funding based on the PCI rating. The 2017 overall average PCI rating of all lane miles was 79.9, compared to the Governing Body goal of a street rating minimum of 70.0. Currently, 67.9% of all collector streets are maintained above the 70 PCI; 69.0% of arterial streets are maintained above the 70 PCI; and 81.4% of residential streets are maintained above the 70 PCI. The Public Works Department annually reviews the streets and their ratings to determine if the particular street or group of streets should be shifted forward or backward within the five-year plan.

	<i>Length (ft)</i>	<i>PCI</i>	<i>Type of Work</i>
<u>2019 Program</u>			
Mohawk Rd (89 th St to Pawnee Ln)	1,702	NA	Reconstruction
Pawnee Ln (89 th to 91 st Streets)	965	NA	Reconstruction
Wenonga (93 rd to 95 th Streets)	1,494	NA	Reconstruction
Cherokee (89 th to 91 st Streets)	1,102	NA	Reconstruction
Manor Rd (92 nd to 93 rd Streets)	1,142	NA	Reconstruction
92 nd Street (91 st to Belinder)	1,047	NA	Reconstruction
<u>2021 Program</u>			
100 th Street (Mission Rd to Howe Dr)	759	NA	Reconstruction
101 st Street (Mission Rd to Howe Dr)	776	NA	Reconstruction
Howe Dr (100 th to Mohawk Ln)	1,031	NA	Reconstruction
101 st /Pawnee/Wenonga	2,994	NA	Reconstruction
Mohawk Lane (101 st to 103 rd Streets)	1,175	NA	Reconstruction
<u>2023 Program</u>			
Ensley Lane (91 st to 93 rd Streets)	1,200	NA	Reconstruction
Ensley Lane, south of 98 th & 99 th	2,493	NA	Reconstruction
97 th Place (Mission Rd to Ensley Ln)	2,470	NA	Reconstruction



Current and Future Bond and Lease Payments

	2019	2020	2021	2022	2023
Current Bond and Leases					
General Obligation - includes Property Tax Supported & Special Assessments (Bond & Interest Fund)					
Principal	\$6,985,000	\$6,855,000	\$6,260,000	\$5,530,000	\$5,080,000
Interest	\$2,038,210	\$1,764,153	\$1,471,498	\$1,248,180	\$1,019,200
Leases/Revenue Bonds					
Principal	\$312,453	\$322,060	\$250,145	\$111,601	\$114,190
Interest	\$41,246	\$31,641	\$21,720	\$13,561	\$10,971
Subtotal-Principal	<u>\$7,297,453</u>	<u>\$7,177,060</u>	<u>\$6,510,145</u>	<u>\$5,641,601</u>	<u>\$5,194,190</u>
Subtotal-Interest	<u>\$2,079,456</u>	<u>\$1,795,793</u>	<u>\$1,493,217</u>	<u>\$1,261,741</u>	<u>\$1,030,171</u>
Future Bond and Leases					
General Obligation - includes Property Tax Supported & Special Assessments (Bond & Interest Fund)					
Principal	\$0	\$0	\$1,355,955	\$1,355,955	\$2,087,115
Interest	\$0	\$0	\$813,573	\$759,335	\$1,143,793
Leases/Revenue Bonds					
Principal	\$0	\$78,357	\$220,042	\$324,743	\$403,269
Interest	\$0	\$25,928	\$69,640	\$68,052	\$82,225
Subtotal-Principal	<u>\$0</u>	<u>\$78,357</u>	<u>\$1,575,997</u>	<u>\$1,680,698</u>	<u>\$2,490,384</u>
Subtotal-Interest	<u>\$0</u>	<u>\$25,928</u>	<u>\$883,213</u>	<u>\$827,387</u>	<u>\$1,226,018</u>
TOTAL Current & Future	\$9,376,909	\$9,077,139	\$10,462,572	\$9,411,427	\$9,940,763



The City currently has three no-commitment special assessment Transportation Development District (TDD) bond issues. The City is no way liable for the repayment of these, but acts as the agent for the property owners to collect the assessments, forward them to the trustee and assist with foreclosure proceedings, if necessary.

	2019	2020	2021	2022	2023
CURRENT Agency Debt - Transportation Development District Debt					
Principal	\$120,000	\$125,000	\$130,000	\$85,000	\$0
Interest & Fees	\$37,500	\$28,250	\$18,425	\$7,875	\$0
Subtotal	<u>\$157,500</u>	<u>\$153,250</u>	<u>\$148,425</u>	<u>\$92,875</u>	<u>\$0</u>
FUTURE Agency Debt - includes Transportation District Debt					
Principal	\$0	\$0	\$0	\$0	\$0
Interest & Fees	\$0	\$0	\$0	\$0	\$0
Subtotal	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL Current & Future	\$157,500	\$153,250	\$148,425	\$92,875	\$0



Future Bonded Debt and Lease Obligations

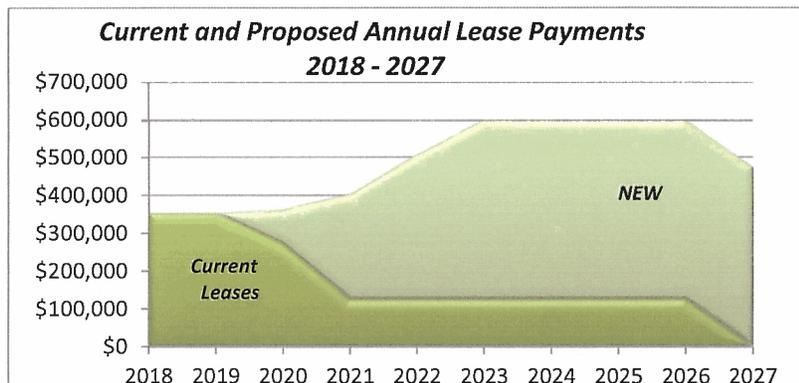
Proposed FUTURE – General Obligation Debt, Capital Projects

Number	Project	Project Cost	Finish Date	GO Bond Issue Amt	Developer/TDD/SBD Amt	Bond Date	Bond Life
# 80217	2017 Residential Streets, Phase II-Yr 5	\$3,000,000	2017	\$3,000,000	\$0	2018	15
# 80602	College Blvd Wall, Brookwood-Ind Crk	\$950,000	2017	\$950,000	\$0	2018	15
2018 BONDED PROJECTS		\$3,950,000		\$3,950,000	\$0		
2019 BONDED PROJECTS - No Projects Currently Planned to be Bonded							
# 80129	143rd Street, Windsor to Kenneth Rd	\$14,637,000	2019	\$11,738,323	\$0	2020	15
# 80158	Fire Station #1 Replacement*	\$7,000,000	2019	\$7,000,000	\$0	2020	20
# 80219	2019 Residential Streets, Phase III-Yr 1	\$3,000,000	2019	\$3,000,000	\$0	2020	15
# 80255	2018 Stormwater Improvements, Yr 1	\$3,000,000	2018	\$3,000,000	\$0	2020	15
# 82065	Bury Overhead Lines-Mission Rd, 119th to 127th	\$1,632,000	2018	\$1,632,000	\$0	2020	15
# 82074	Bury Overhead Lines-Mission Rd, 92 S to N RanchMart	\$969,000	2018	\$969,000	\$0	2020	15
2020 BONDED PROJECTS		\$30,238,000		\$27,339,323	\$0		
2021 BONDED PROJECTS - No Projects Currently Planned to be Bonded							
# 80221	2021 Residential Streets, Phase III-Yr 2	\$3,000,000	2021	\$3,000,000	\$0	2022	15
# 80256	2020 Stormwater Improvements, Yr 2	\$3,000,000	2020	\$3,000,000	\$0	2022	15
# 82078	Bury Overhead Lines-Mission Rd, 97th Pl to 103rd	\$1,076,100	2020	\$1,076,100	\$0	2022	15
# 82070	Bury Overhead Lines-83rd St, State Line to W City	\$2,351,100	2021	\$2,351,100	\$0	2022	15
# 82071	Bury Overhead Lines-89th St, Mission Rd-High Dr	\$1,540,200	2021	\$1,540,200	\$0	2022	15
2022 BONDED PROJECTS		\$10,967,400		\$10,967,400	\$0		
# 80175	Mission Road, 133rd to 143rd Streets	\$14,806,000	2022	\$14,806,000	\$0	2023	15
# 80257	2022 Stormwater Improvements, Yr 3	\$3,000,000	2022	\$3,000,000	\$0	2023	15
# 82076	Bury Overhead Lines-Mission Rd, 127th to 133rd	\$2,101,200	2022	\$2,101,200	\$0	2023	15
# 82079	Bury Overhead Lines-95th St, State Line to Belinder	\$1,453,500	2022	\$1,453,500	\$0	2023	15
2023 BONDED PROJECTS		\$21,360,700		\$21,360,700	\$0		
TOTAL		\$66,516,100		\$63,617,423	\$0		

*Annual debt service payments will be paid from the Public Safety Fund.

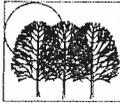
Proposed FUTURE – Capital Equipment/Vehicle Lease Purchases

Year	Description	Proposed Item Cost	Funding	Replacement/New	Year of First Payment	Lease Term	Year Paid
2019	Fire Quint Unit (Unit #Q33)	\$900,000	Tax Levy	Replacement	2020	10	2029
2020	Fire Pumper Unit (Unit# E31)	\$800,000	Tax Levy	Replacement	2021	10	2030
2020	Fire Pumper Unit (Unit# E32)	\$800,000	Tax Levy	Replacement	2021	10	2030
2021	Golf Carts	\$300,000	Tax Levy	Replacement	2021	3	2024
2022	Fire Pumper	\$800,000	Tax Levy	Replacement	2023	10	2032
TOTAL		\$3,600,000					



As shown in the graph, the City's annual lease/purchase payments increase in 2018 due to the cost of the Fire platform truck replacement. Future leases will continue to increase each year thereafter for the Fire apparatus listed above. All current lease payment obligations will be paid in full by year-end 2026.

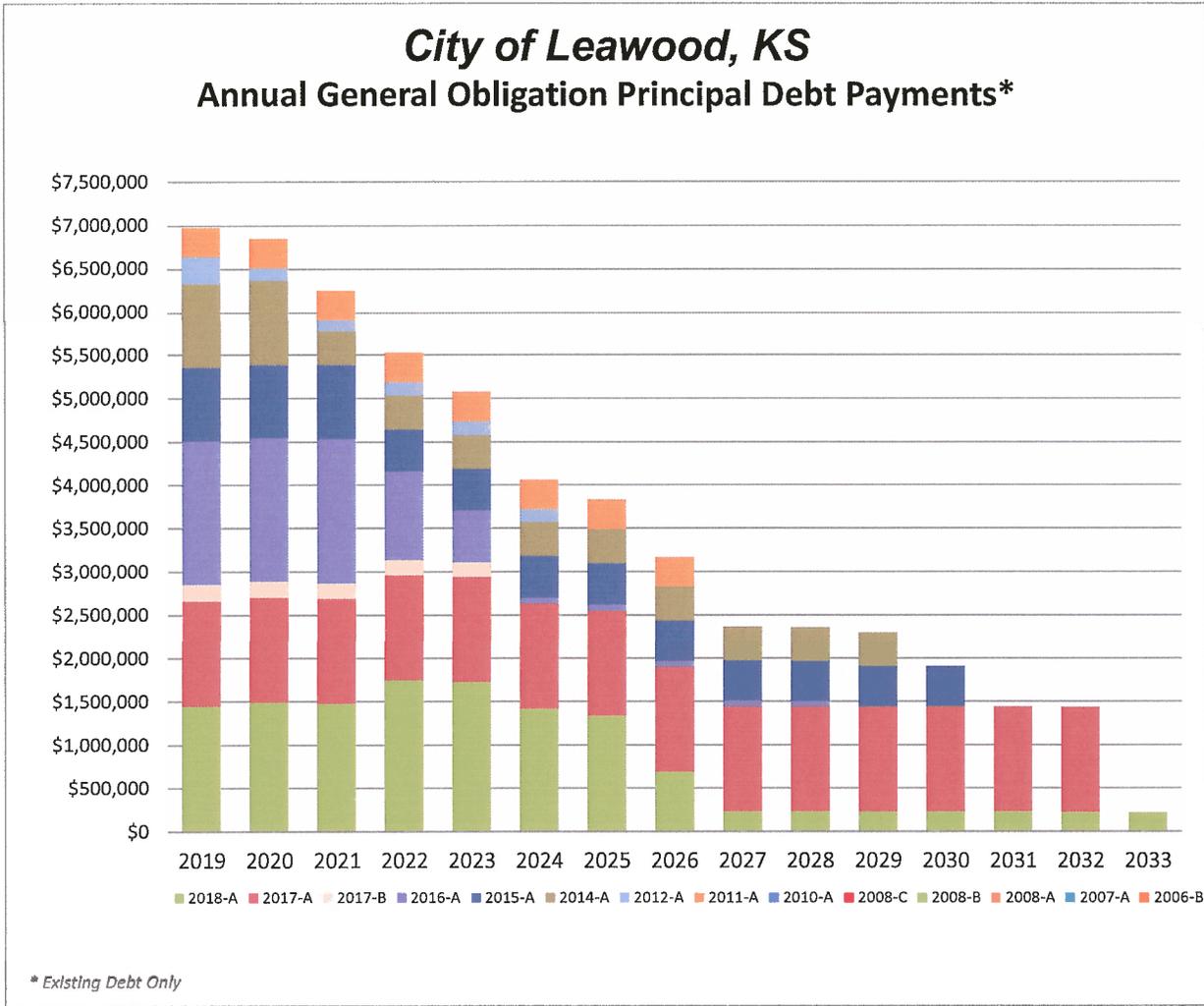
The City's plans to replace golf carts every three years.

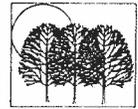


Current Principal Debt Payments

The City's C.I.P. includes capital improvement projects, planned to be debt-financed, over a five-year period. However, the resulting debt payments continue over a substantially longer period. General Obligation Bonds, the primary method of borrowing funds by state and local government, finance projects which have a longer useful life, i.e., streets, stormwater. This financing tool allows for the costs, to be paid for over a longer period of time as compared to pay-as-you-go, or cash-financing. The City borrows from the bond holders and pledges to pay the funds back with interest over a pre-determined number of years, usually 15 to 20 years, depending on the type of improvement. The bonds are backed by the full faith and credit of the government.

The below chart shows the payments for the City's current bond issues, in Year/Series order.

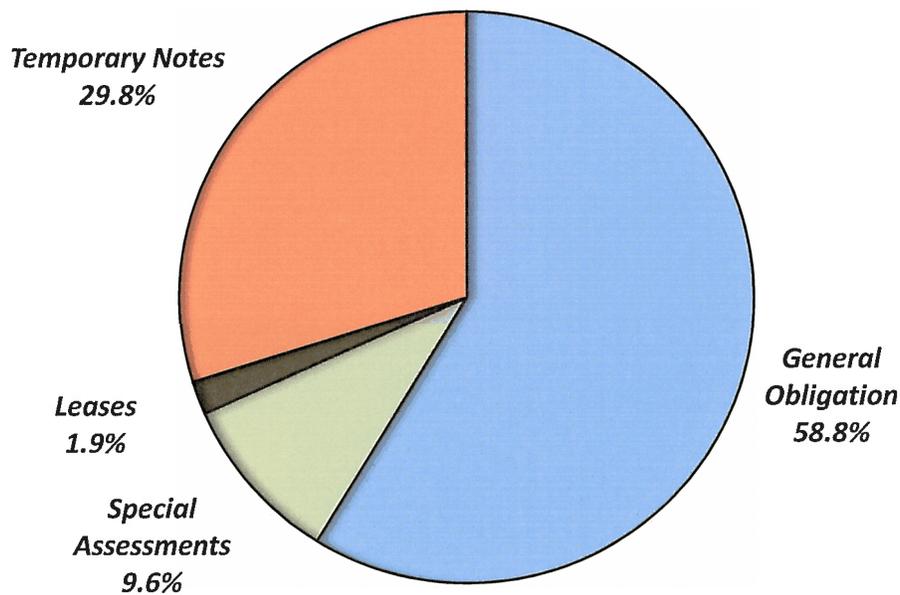




BONDS, NOTES, AND LEASES OUTSTANDING

	Outstanding 12/31/2018	Percent of Total
General Obligation	46,280,361	58.8%
Special Assessments	7,534,639	9.6%
Leases	1,469,164	1.9%
Temporary Notes	23,470,000	29.8%
TOTAL	\$78,754,164	100.0%

Transportation Development District \$460,000





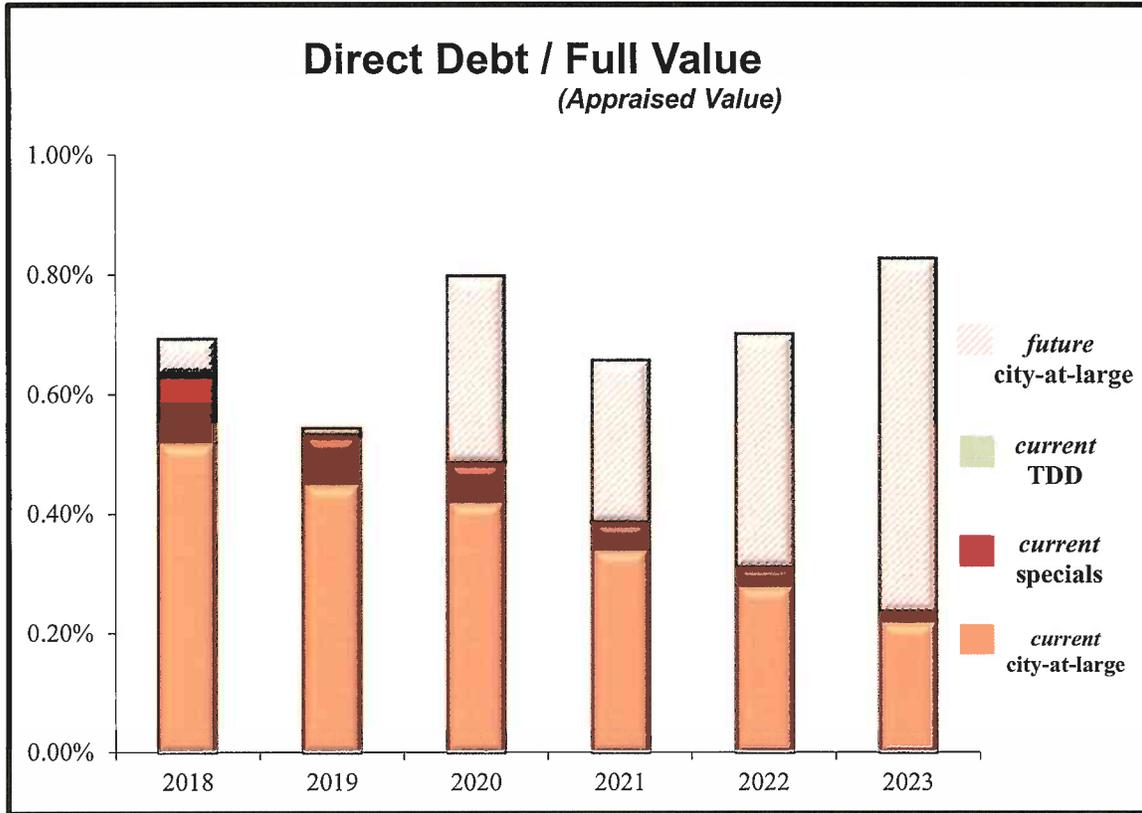
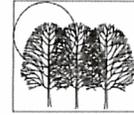
KEY DEBT MANAGEMENT INFORMATION

	← Forecast →						Standard
	2018	2019	2020	2021	2022	2023	
Economy/Tax Base Factors							
Full Value per Capita (Appraised Value)	\$208,724	\$216,366	\$221,964	\$234,332	\$240,394	\$253,789	>\$150,000
Projected % Change in Assessed Value	5.16%	4.18%	3.10%	6.10%	3.10%	6.10%	>0.0%
Debt Factors							
Net Direct Debt/Full Value (1)	0.79%	0.88%	0.87%	0.76%	0.92%	0.98%	<0.75%
Net Direct Debt/Operating Revenues (2)	54.23%	37.59%	45.31%	56.79%	36.18%	20.69%	<0.33%
Direct Debt/Full Value (3)	0.69%	0.54%	0.79%	0.66%	0.70%	0.82%	NA
Direct & Overlapping Debt/Full Value (4)	3.57%	3.53%	3.36%	3.07%	3.14%	3.07%	NA
Total debt service as a percent of total expenditures (5)							
	15.9%	15.8%	15.2%	16.6%	14.6%	14.6%	< 20%
Debt Service Levy (per \$1,000 of assessed value)							
	9.461	7.700	6.000	6.450	6.550	7.250	NA
Total G.O. Debt at Year-End 12/31							
	\$55.2	\$46.8	\$60.3	\$52.7	\$56.8	\$71.6	NA
Prin/Int Paid as a % of Total Debt	16.7%	19.3%	14.3%	18.8%	15.7%	13.0%	NA
% of New Debt/Total G.O. Debt	7.1%	0.0%	33.7%	0.0%	19.3%	30.7%	NA

1. The sum total of current & future General Obligation debt, temporary notes, and capital leases supported by general tax levy revenues / by Appraised Value.
2. The sum total of current & future General Obligation debt, temporary notes, and capital leases, less the estimated Debt Service and General fund balances / Operating Revenues. This metric expresses the potential budgetary impact of future debt service. A high debt burden relative to operating revenues implies a possibility that debt will consume a greater portion of the local government's budget in future years.
3. General Obligation debt and capital leases, excluding Transportation Development District debt (TDD).
4. All debt described in #3 plus Leawood's share of debt from Blue Valley & Shawnee Mission school districts, Johnson County, County Parks & Rec and Leawood's TDD debt.
5. The Target is less than 20%, not to exceed 25% in any given year.

DEFINITIONS:			
Net Direct Debt	<i>This is debt supported by a government's general tax levy revenues; and includes General Obligation Debt, Temporary Notes, and Capital Leases.</i>	Full Value	<i>The full value represents the Appraised Value for the City of Leawood.</i>
Direct Debt	<i>Includes all of the above debt, and Special Assessment Debt, which is to be paid by the assessed property owners.</i>	Per Capita	<i>Leawood's population is projected to increase 0.5% annually. The 2018 estimate is 35,101.</i>
Overlapping Debt	<i>This includes debt issued by the City of Leawood, along with any other debt issued by overlapping jurisdictions, such as Johnson County and the School Districts.</i>	Operating Revenues	<i>Includes all revenue for the City, excluding Special Revenue fund sources, as those are restricted for specific purposes.</i>

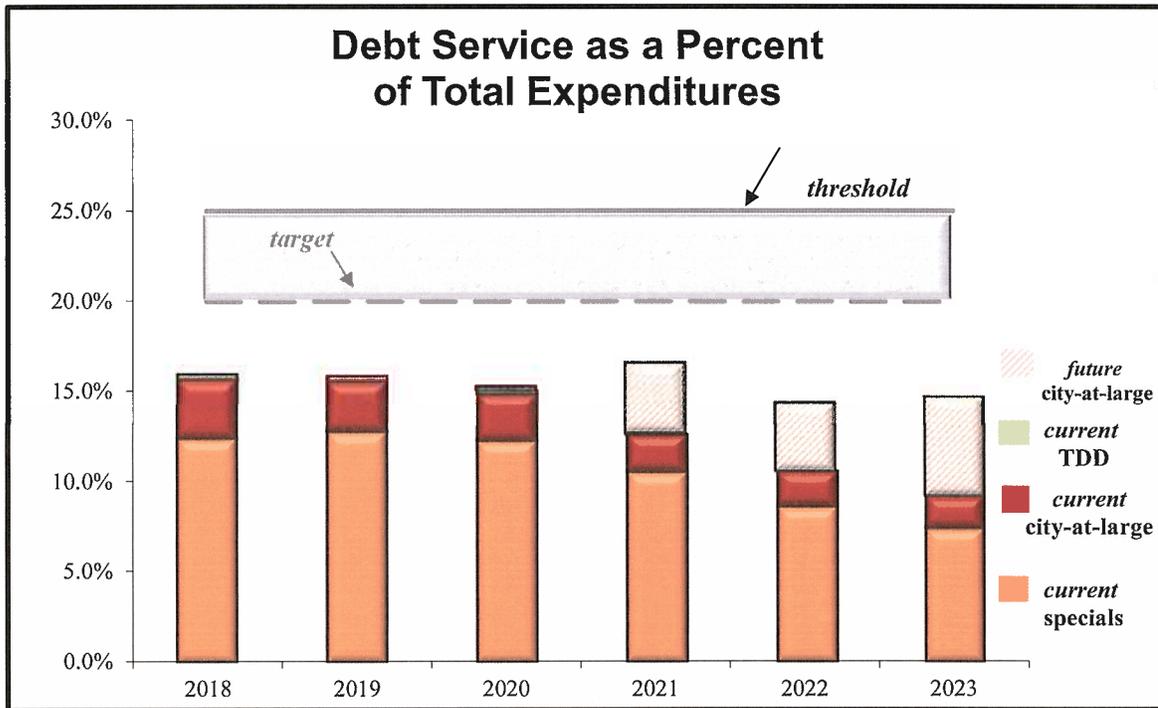
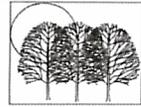
These projections are based on the current assumptions in the City's comprehensive Financial Planning Model.



	2018	2019	2020	2021	2022	2023
Direct Debt as a Percent of Full Value (Appraised Value)						
<i>Current Tax-Supported:</i>						
City-at-Large	0.52%	0.45%	0.42%	0.34%	0.28%	0.22%
Special Assessments	0.11%	0.08%	0.06%	0.05%	0.03%	0.02%
<i>Current Agency-Supported:</i>						
Transportation District Debt	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%
<i>Future Tax-Supported:</i>						
City-at-Large	0.06%	0.01%	0.31%	0.27%	0.39%	0.59%
Special Assessments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<i>Future Agency-Supported:</i>						
Transportation District Debt	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	<u>0.69%</u>	<u>0.54%</u>	<u>0.79%</u>	<u>0.66%</u>	<u>0.70%</u>	<u>0.82%</u>

Net Direct Debt includes only General Obligation debt and Capital leases which are supported by general tax levy revenues. Direct Debt includes all other debt such special assessment, which is self-supported, but excludes TDD debt.

The rating agencies evaluate net direct debt to full value. This metric gauges how onerous future debt service payments could be to the tax base. Full value (appraised value) is a proxy for the capacity of a local government to generate additional revenues to pay debt service.

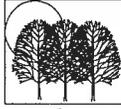


	2018	2019	2020	2021	2022	2023
Debt Service as a Percent of Total Expenditures						
<i>Current Tax-Supported:</i>						
City-at-Large	12.3%	12.7%	12.2%	10.5%	8.6%	7.4%
Special Assessments	3.3%	2.8%	2.6%	2.0%	1.9%	1.8%
<i>Current Agency-Supported:</i>						
Transportation District Debt	0.3%	0.3%	0.2%	0.1%	0.0%	0.0%
<i>Future Tax-Supported:</i>						
City-at-Large	0.0%	0.0%	0.2%	3.9%	3.8%	5.5%
Special Assessments	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>Future Agency-Supported:</i>						
Transportation District Debt	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	<u>15.9%</u>	<u>15.8%</u>	<u>15.2%</u>	<u>16.6%</u>	<u>14.6%</u>	<u>14.6%</u>
Threshold	25%	25%	25%	25%	25%	25%
Target	20%	20%	20%	20%	20%	20%

This measurement is a key operating ratio. The graph shows the current projects and the proposed future projects by category, city-at-large, special assessment and TDD. This ratio is projected to remain well below the 20% target throughout the planning period.

According to the City's financial advisors, TDD debt is not included as direct debt but is included as overlapping debt by the rating agencies, thus this threshold is maintained throughout the five-year planning period.

CITY OF LEAWOOD, KANSAS



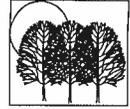
"Growing with Distinction"



"Weight of Your Heart, Weight of A Feather"

Artist: David B. Dahlquist

Located at the Leawood Justice Center



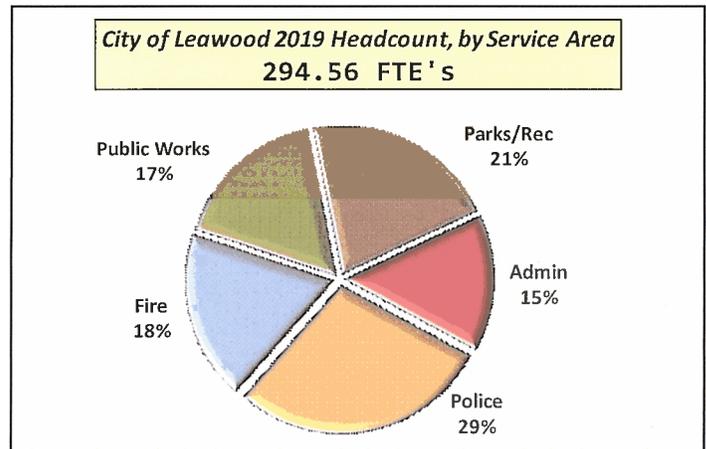
SUMMARY OF PERSONNEL
Full-Time Equivalent

Full Time Equivalent (FTE) represents the conversion of a position into one year of work. A full-time position (one FTE) equals 2,080 hours of work (a 40-hour work week times 52 weeks). By using the FTE method, a combination of part-time slots equals a full-time position.

	2017 Estimate	2018 Budget	2018 Estimate	2019 Budget
ADMINISTRATION				
Administration	4.50	4.50	4.50	4.50
Finance	7.00	7.00	7.00	7.00
Information Services	4.00	4.00	4.00	4.00
Human Resources	3.75	3.75	3.75	3.75
Legal Services	3.00	3.00	3.00	3.00
Municipal Court	7.43	7.43	7.43	7.43
Community Development				
Community Dev. Admin.	1.00	1.00	1.00	1.00
Planning Services	4.00	4.00	4.00	4.00
Neighborhood Services	3.00	3.00	3.00	3.00
Codes Services	6.00	6.00	6.00	6.00
	43.68	43.68	43.68	43.68
PUBLIC SAFETY				
Police	84.00	84.23	84.23	84.23
Fire	53.49	53.49	53.49	54.49
	137.44	137.72	137.72	138.72
PUBLIC WORKS				
	49.71	49.71	49.71	49.71
PARKS & RECREATION				
	63.21	62.87	62.45	62.45
TOTAL Full-Time Equivalent				
	294.09	293.98	293.56	294.56
FULL-TIME CIVILIAN POSITIONS				
	143.00	144.00	145.00	145.00
COMMISSIONED POLICE OFFICERS				
	61.00	61.00	61.00	61.00
SWORN FIRE PERSONNEL				
	52.00	52.00	52.00	53.00
TOTAL REGULAR PART-TIME (FTE)				
	8.98	8.98	8.98	8.98
TOTAL SEASONAL/CASUAL (FTE)				
	29.11	28.00	28.00	28.00

From the 2018 Original Budget to the 2018 Estimate, one of the three regular part-time Park Maintenance Worker positions was converted to a full-time Park Maintenance Worker. This change resulted in a decrease of 0.42 in the total FTE count, but an increase of 1.00 in full-time positions.

In 2019, a new Full-Time Firefighter position has been added to the Fire Department to help alleviate the steadily increasing demands for service over recent years. These demands include other activities, in addition to fire fighting, such as public relations events, code and permit inspections, public education and in-house training. Also, incident responses increased by 20% to 3,300 in 2017 from 2,740 in 2014.





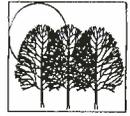
Department/Position	2017 Estimate	2018 Budget	2018 Estimate	2019 Budget
<u>ADMINISTRATION</u>				
City Administration (11230)				
City Administrator	1	1	1	1
City Clerk	1	1	1	1
Assistant City Clerk	1	1	1	1
Receptionist	1	1	1	1
Management Intern (Seasonal/Casual)	0.50	0.50	0.50	0.50
	4.50	4.50	4.50	4.50
Finance (11240)				
Finance Director	1	1	1	1
Budget Manager (I, II, Sr)	1	1	1	1
Senior Accountant	1	1	1	1
Accountant (I, II)	4	4	4	4
	7.00	7.00	7.00	7.00
Human Resources (11250)				
Human Resource Director	1	1	1	1
HR Generalist (I, II, Sr)	2	2	2	2
HR Assistant (Regular PT)	0.75	0.75	0.75	0.75
	3.75	3.75	3.75	3.75
Municipal Court (11310)				
Court Administrator	1	1	1	1
Court Supervisor	1	1	1	1
Court Clerk (I, II, III)	4	4	4	4
Court Clerk II (Regular PT)	0.75	0.75	0.75	0.75
Municipal Judge (Regular Part Time)	0.68	0.68	0.68	0.68
	7.43	7.43	7.43	7.43
Legal Services (11410)				
City Attorney	1	1	1	1
Assistant City Attorney	1	1	1	1
Assistant City Attorney/Prosecutor	1	1	1	1
	3.00	3.00	3.00	3.00
Information Services (11610)				
Information Services Director	1	1	1	1
Information Services Specialist (I, II, III)	2	2	2	2
Network & Comm Systems Administrator	1	1	1	1
	4.00	4.00	4.00	4.00
Community Development Admin (11810)				
Community Development Director	1	1	1	1
	1.00	1.00	1.00	1.00
Planning Services (11820)				
Planning Official	1	1	1	1
Planner (I, II)	2	2	2	2
Administrative Assistant	1	1	1	1
	4.00	4.00	4.00	4.00
Neighborhood Services (11830)				
Code Enforcement Officer (I, II, III)	3	3	3	3
	3.00	3.00	3.00	3.00



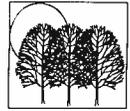
Department/Position	2017 Estimate	2018 Budget	2018 Estimate	2019 Budget
Codes Services (11840)				
Building Official	1	1	1	1
Senior Building Inspector	2	2	2	2
Building Inspector (I, II)	1	1	1	1
Permit Technician (I, II)	1	1	1	1
Senior Plans Examiner	1	1	1	1
	6.00	6.00	6.00	6.00
<i>TOTAL FULL-TIME</i>	41.00	41.00	41.00	41.00
<i>TOTAL REGULAR PART-TIME</i>	2.18	2.18	2.18	2.18
<i>TOTAL SEASONAL/CASUAL</i>	0.50	0.50	0.50	0.50
TOTAL ADMINISTRATION - FTE	43.68	43.68	43.68	43.68



Department/Position	2017 Estimate	2018 Budget	2018 Estimate	2019 Budget
Police Administration Services (22110)				
Chief of Police	1	1	1	1
Deputy Chief of Police (Major)	1	1	1	1
Police Captain	2	2	2	2
Professional Standards Officer (Sergeant)	1	1	1	1
Police Officer (I, II, III, IV)	2	2	2	2
Police Admin Services Coordinator	1	1	1	1
Administrative Assistant	1	1	1	1
Public Service Officer	2	2	2	2
Alarm Coordinator	1	1	1	1
Police Interns	0.00	0.23	0.23	0.23
	12.00	12.23	12.23	12.23
Police Investigations (22120)				
Investigations Sergeant	1	1	1	1
Police Officer III, IV - Detective	5	5	5	5
Administrative Assistant	1	1	1	1
	7.00	7.00	7.00	7.00
Police Patrol/Traffic (22130)				
Sergeant	4	4	4	4
Corporal	4	4	4	4
Master Police Officer	5	5	5	5
Police Officer (I, II, III, IV)	32	32	32	32
	45.00	45.00	45.00	45.00
Police Records (22140)				
Records Specialist	3	3	3	3
	3.00	3.00	3.00	3.00
Police D.A.R.E./SRO (22160)				
DARE Officer	1	1	1	1
School Resource Officer (SRO)	2	2	2	2
	3.00	3.00	3.00	3.00
Police Communications (22170)				
Communications Officer (I, II, III)	11	11	11	11
	11.00	11.00	11.00	11.00
Police Animal Control (22180)				
Animal Control Officer	3	3	3	3
	3.00	3.00	3.00	3.00
<i>TOTAL COMMISSIONED</i>	<i>61.00</i>	<i>61.00</i>	<i>61.00</i>	<i>61.00</i>
<i>TOTAL FULL-TIME</i>	<i>23.00</i>	<i>23.00</i>	<i>23.00</i>	<i>23.00</i>
<i>TOTAL SEASONAL/CASUAL</i>	<i>0.00</i>	<i>0.23</i>	<i>0.23</i>	<i>0.23</i>
TOTAL POLICE DEPARTMENT	84.00	84.23	84.23	84.23



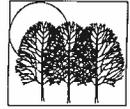
Department/Position	2017 Estimate	2018 Budget	2018 Estimate	2019 Budget
<u>FIRE</u>				
Fire Administrative Services (22510)				
Fire Chief	1	1	1	1
Deputy Fire Chief	1	1	1	1
Deputy Fire Chief - Training	1	1	1	1
Fire Administrative Assistant (Regular PT)	0.80	0.80	0.80	0.80
	3.80	3.80	3.80	3.80
Fire Service Operations (22530)				
Battalion Chief	3	3	3	3
Captain	9	9	9	9
Lieutenant	3	3	3	3
Master Firefighter	28	28	28	28
Firefighter (I, II, III)	4	4	4	5
Part-time On Call Firefighter-5 (Seasonal/Casual)	0.69	0.69	0.69	0.69
	47.69	47.69	47.69	48.69
Fire Prevention Services (22540)				
Fire Marshal	1	1	1	1
Fire Prevention Specialist	1	1	1	1
	2.00	2.00	2.00	2.00
<i>TOTAL SWORN</i>	<i>52.00</i>	<i>52.00</i>	<i>52.00</i>	<i>53.00</i>
<i>TOTAL REGULAR PART-TIME</i>	<i>0.80</i>	<i>0.80</i>	<i>0.80</i>	<i>0.80</i>
<i>TOTAL SEASONAL/CASUAL</i>	<i>0.69</i>	<i>0.69</i>	<i>0.69</i>	<i>0.69</i>
TOTAL FIRE DEPARTMENT	53.49	53.49	53.49	54.49



Department/Position	2017 Estimate	2018 Budget	2018 Estimate	2019 Budget
<i>PUBLIC WORKS</i>				
Public Works Administrative Services (33110)				
Public Works Director	1	1	1	1
Manager - Admin Svcs	1	1	1	1
Contract Administrator	1	1	1	1
Administrative Assistant (Regular PT)	1.50	1.50	1.50	1.50
	4.50	4.50	4.50	4.50
Street Maintenance (33200)				
Superintendant of Public Works	1	1	1	1
Supervisor - Street Maint	1	1	1	1
Asset Mgmt Manager - PW	1	1	1	1
Crew Leader (I, II)	3	3	3	3
Traffic Control Sign Tech (I, II, III)	2	2	2	2
PW Specialists (1,2,3,4)	4	4	4	4
PW Maintenance Worker (I, II, III, Sr)	9	9	9	9
Administrative Assistant (Regular PT)	0.75	0.75	0.75	0.75
Intern-1 (Seasonal/Casual)	0.23	0.23	0.23	0.23
	21.98	21.98	21.98	21.98
PW Engineering/Inspections (33400)				
City Engineer	1	1	1	1
Engineer - Special Projects	1	1	1	1
Construction Inspector (I, II, III)	2	2	2	2
Right of Way Technician (I, II, III)	1	1	1	1
	5.00	5.00	5.00	5.00
PW Engineering/Design (33500)				
Engineer - Special Projects	1	1	1	1
Engineering Technician	2	2	2	2
Construction Inspector (I, II, III)	1	1	1	1
Intern-1 (Seasonal/Casual)	0.23	0.23	0.23	0.23
	4.23	4.23	4.23	4.23
PW Stormwater Management (33600)				
Crewleader	1	1	1	1
PW Specialists (1,2,3,4)	2	2	2	2
	3.00	3.00	3.00	3.00
PW Fleet Maintenance/Operations (33700)				
Manager - Fleet/Facilities	0.5	0.5	0.5	0.5
Fleet Maintenance Supervisor	1	1	1	1
Fleet Technician (I, II, III, Sr)	2	2	2	2
Vehicle Electronics Technician (I, II, III)	2	2	2	2
	5.50	5.50	5.50	5.50
PW Facility Maintenance (33800)				
Manager - Fleet/Facilities	0.50	0.50	0.50	0.50
Building Maintenance Supervisor	1	1	1	1
Facility Technician (I, II)	4	4	4	4
	5.50	5.50	5.50	5.50
TOTAL FULL-TIME	47.00	47.00	47.00	47.00
TOTAL REGULAR PART-TIME	2.25	2.25	2.25	2.25
TOTAL SEASONAL/CASUAL	0.46	0.46	0.46	0.46
TOTAL PUBLIC WORKS	49.71	49.71	49.71	49.71



Department/Position	2017 Estimate	2018 Budget	2018 Estimate	2019 Budget
<u>PARKS AND RECREATION</u>				
Parks/Recreation Admin Services (44110)				
Parks and Recreation Director	1	1	1	1
Administrative Assistant	1	1	1	1
Recreation Technician	1	1	1	1
Admin Graphics Technician	1	1	1	1
	4.00	4.00	4.00	4.00
PR Aquatic Center (44200)				
Seasonal/Casual Employees	14.18	14.18	14.18	14.18
	14.18	14.18	14.18	14.18
PR Programming (44310)				
Superintendent of Recreation Services	1	1	1	1
Program/Facilities Supervisor	1	1	1	1
Seasonal/Casual Employees	4.62	4.62	4.62	4.62
	6.62	6.62	6.62	6.62
PR Outdoor Programming (44320)				
Outdoor Recreation Supervisor	1	1	1	1
Outdoor Recreation Specialist	1	1	1	1
Seasonal/Casual Employees	4.04	4.04	4.04	4.04
	6.04	6.04	6.04	6.04
PR Sports (44330)				
Sports Supervisor	1	1	1	1
Recreation Supervisor	1	1	1	1
Seasonal/Casual Employees	0.91	0.91	0.91	0.91
	2.91	2.91	2.91	2.91
PR Special Events (44410)				
Aquatic & Spec Events Supervisor	1	1	1	1
	1.00	1.00	1.00	1.00
PR Historic Programs (44430)				
Seasonal/Casual Employees	0.25	0.25	0.25	0.25
	0.25	0.25	0.25	0.25
PR Cultural Arts (44440)				
Cultural Arts Coordinator	1	1	1	1
	1	1	1	1
PR Park Maintenance (44500)				
Superintendent of Parks	1	1	1	1
Supervisor - Horticulture & Forestry	1	1	1	1
Supervisor - Parks Facilities	1	1	1	1
Supervisor - Turf Maintenance	1	1	1	1
Irrigation Specialist	1	1	1	1
Park Maintenance Worker (I, II, III, Sr)	14	15	16	16
Building Custodian	1	1	1	1
Parks Attendant (Regular PT) - 2	1.50	1.50	1.50	1.50
Park Maintenance Worker (Regular PT) - 2	2.25	2.25	1.50	1.50
Seasonal/Casual Employees	3.46	2.12	1.45	1.45
	27.21	26.87	26.45	26.45



Department/Position	2017 Estimate	2018 Budget	2018 Estimate	2019 Budget
TOTAL FULL-TIME	32.00	33.00	34.00	34.00
TOTAL REGULAR PART-TIME	3.75	3.75	3.00	3.00
TOTAL SEASONAL/CASUAL	27.46	26.12	25.45	25.45
TOTAL PARKS AND RECREATION	63.21	62.87	62.45	62.45

CITY OF LEAWOOD - TOTALS

TOTAL FULL TIME EQUIVALENT POSITIONS	294.09	293.98	293.56	294.56
FULL TIME POSITIONS	256	257	258	259

TOTAL FULL-TIME CIVILIAN POSITIONS	143.00	144.00	145.00	145.00
COMMISSIONED POLICE OFFICERS	61.00	61.00	61.00	61.00
SWORN FIRE PERSONNEL	52.00	52.00	52.00	53.00
TOTAL REGULAR PART-TIME (FTE)	8.98	8.98	8.23	8.23
TOTAL SEASONAL/CASUAL (FTE)	29.11	28.00	27.33	27.33



Budget and Financial Policies

It is the policy of the City Council to annually develop a budget that accurately reflects the revenue and expenditure goals and objectives of the City Council and to incorporate those goals, objectives, programs and projects that best serve the public good. The budget of the City of Leawood will be constructed and managed in accordance with the policies set forth below. During the course of each fiscal year, the budget will be used to provide direction in the administration of City services.

BUDGET POLICIES

I. OPERATING BUDGET

1. The City will maintain a financial and budgetary control system to ensure adherence to the budget and awareness of the financial environment. Services provided by the City are categorized in order to set priorities for allocating available funds and are defined as follows:

- A. *Basic or Core Services*: Includes (1) legally mandated commitments or services, (2) those most closely linked to the health and safety of the citizens of Leawood, and (3) those providing a net revenue contribution or reducing identifiable costs in the same fiscal year.

Basic or Core Services

Debt Services
Police & Fire

- B. *Maintenance of Effort Services*: Services that (1) maintain control of City resources (2) reduce identifiable costs in future years, and (3) are necessary to keep the public adequately informed of legislative matters.

Maintenance of Effort Services

Council
Administration
Human Resources
Finance
Municipal Court
Legal Services
Information Services
Planning
Neighborhood Services
Public Works

- C. *Quality of Life Services*: Activities which are provided for more specialized groups or services that are more aesthetic or promotional in nature.

Quality of Life Services

Parks
Recreation
Aquatic Center
Golf Course
Arts Council
Sister City Program
Historic Commission

2. Increases in staff will be permitted only in cases where the service demands have been expanded.
3. In the General Fund, expenditures for normal operating and personnel services, excluding capital expenditures, will not be permitted to exceed anticipated revenues and carryover.



Budget Basis The basis of budgeting refers to the conversions for recognition of costs and revenue in budget development and in establishing and reporting appropriations that are the legal authority to spend or collect revenues. The City of Leawood budgets all funds on a modified accrual basis. This is the same basis of accounting used in the City's audited financial statements.

Balanced Budget The City of Leawood considers a balanced budget to consist of adequate revenues from both the current year as well as a portion of the carryover from the previous year to meet current year expenditures. Combined reserves from all operating funds must first be held aside from the carryover before the remainder is added to the current year's revenues. The total of the reserve funds must fall within the reserve policy standards.

Fund Balance The City defines fund balance as the excess of a fund's assets over the liabilities, also known as surplus funds.

Non-Budgeted Funds The City's non-budgeted funds consist of funds not required by Kansas statute to be legally adopted because they are exempted by a specific statute. Control over spending in funds that are not subject to legal budget is maintained by the use of internal spending limits established by granting agencies, City policy, or by the City Administrator. Funds not included in the annual budget are:

American Revolution Tri-Centennial Fund – established to account for monies donated by the Leawood American Revolution Bi-Centennial Committee. These monies are to be continually reinvested by the City until the year 2076. It is intended that this fund will then be used for the overall benefit for the citizens of the City on a special American Revolution Tri-Centennial event/project, needed community facilities, equipment or programs.

Leawood Transportation Impact Fee Fund – established to account for fees imposed on new development in South Leawood for the purpose of assuring that transportation improvements are available and provides adequate transportation system capacity to support new development while maintaining levels of transportation service deemed adequate by the City. The Impact Fee shall be imposed on all new development in South Leawood, except as may be otherwise provided, and all fees collected shall be utilized solely and exclusively for transportation improvements in South Leawood serving such new development.

Insurance Proceeds Fund - established to account for insurance proceeds received by the City whenever any privately owned building or other structure is damaged as a result of fire, explosion or windstorm. When the insured party meets requirements to repair the property to the satisfaction of the City, the funds are returned to the insured.

Leawood Public Safety Improvement Fund – established to account for resources used to construct public safety improvements including a Justice Center and other necessary related improvements.

Leawood Economic Development – established to provide payment for economic development promotion within the City.

TDD/CID Agency Funds – established to account for collections and remittance of Transportation Development and Community Improvement Districts.

Employee Giving Fund – established to account for elected employee payroll contributions for the payment of employee charitable donations.

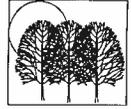


II. BUDGET PROCESS

The annual budget is a fiscal plan that presents the services that will be provided to the community and the funds needed to perform the services. The budget shall be presented as a legislative document that, when combined with the related appropriating ordinance, will represent City Council policy concerning the sources and uses of funds for the budget year.

Development of the City's Budget is an ongoing process that generally begins more than a year before the fiscal year begins on January 1. Opportunities for public input are provided at various stages of development.

<i>November - December, 2017</i>	Planning for the 2019 Budget began with the review of revenue and spending forecasts; review of user fees; and coordination with departments of capital spending needs to prepare the Capital Improvement Program (CIP) document.
<i>January-February, 2018</i>	The Governing Body met to discuss short, near and long-term goals on January 22, 2018; and staff prepared the pay-as-you-go capital replacement schedules and expendable equipment schedules.
<i>February-March, 2018</i>	Preliminary assessed valuation information was received from the Johnson County Appraiser to establish the mill levy for the 2019 Budget. Departments developed their revenue and operating expenditure budget requests; the City Administrator met with departments to review expenditure needs to ensure compatibility with the Governing Body goals.
<i>March-April, 2018</i>	The 2019-2023 CIP was distributed to both the Governing Body and the Planning Commission on March 23, 2018. The Governing Body met to discuss the CIP document in a work session on April 16, 2018; and the Planning Commission reviewed the document and held a public hearing on April 2, 2018.
<i>April – May, 2018</i>	A public hearing for citizen input on the 2019 Budget was held on April 2, 2018. The Governing Body met to review the 2019-2023 budget model assumptions as included in the financial planning model on April 16, 2018; revenue and expenditure projections were reviewed and the financial planning model was updated. The City Council held a public hearing and formally adopted the 2019-2023 CIP for budget planning purposes on May 7, 2018.
<i>June – July, 2018</i>	The proposed 2019 Budget was distributed to the Governing Body and the Budget & Finance Committee on June 1, 2018. The 2019 Budget document was discussed in an open work session on June 11 th with the Governing Body and the Budget & Finance Committee. Estimated assessed valuation information was received from the Johnson County Clerk on June 15, 2018. After agreement by the Governing Body on any changes to the mill levy, the 2019 Budget was published along with the publication notice for a public hearing, as required by state law.
<i>August, 2018</i>	A public hearing on the 2019 Budget was held to obtain citizen input on August 6, 2018; and the Governing Body adopted the 2019 Budget the same evening. Under state law, the budget is required to be approved by the Governing Body and filed with the County Clerk no later than August 25 th .
<i>January 1, 2019</i>	The 2019 Budget goes into effect.



III. BUDGET AMENDMENT

Departments are given the latitude to exceed specific line items; however, total expenditures must not exceed total budgeted expenditures, excluding monies from the Personnel service categories. The City does budget a citywide contingency fund and has statutory authority to budget this account up to 10% of the overall budgeted expenditures.

The state statutes allow for the Governing Body to increase the originally adopted budget for previously unbudgeted increases in revenue other than ad valorem property taxes. A notice of public hearing to amend the budget must be published in the local newspaper. Ten days following publication, the hearing may be held and the budget amended.

IV. CASH BASIS LAW

Kansas Statutes prohibit cities from creating indebtedness unless there is money on hand in the proper fund and unencumbered by previous commitments with which to pay the indebtedness. The execution of a contract or the issuing of a purchase order automatically encumbers money in the fund for payment of the amount represented by the commitment. It makes no difference that the amount may not have to be paid until more monies are in the fund or until the following year. An exception to this cash basis law is the issuance of debt, in the form of bonds, notes or warrants; pursuant to statutory authority, referendum or by the State Board of Tax Appeals. In the event debt is issued, funds need not be on hand for future payments.

V. REPORTING POLICY

Amounts presented in the budget document shall be compared with actual revenues and expenditures for month-end and year-to-date throughout the budget year. Quarterly reports are prepared and printed in the Legal Record.

FINANCIAL POLICIES

I. OPERATING RESERVES

1. The Governing Body has set a goal of 11% minimum for operating fund reserves. The City of Leawood strives to follow financially sound fiscal policies. One such policy that enhances a city to maintain a well-balanced financial structure is a fund balance policy, or commonly called an operating reserves policy. In government, the standard can be anywhere from one month of expenditures (8.33%) to 15% of expenditures.
2. Establishing a formal policy assures the citizenry that funds will be available for the following reasons:
 - a) Provide sufficient working capital to meet daily cash needs.
 - b) Provides reserves to absorb emergency expenditures caused by natural disaster such as fire, flood or earthquake.
 - c) Cover any unanticipated deficit resulting from a shortfall in actual revenues in a given budget year.

II. FINANCIAL FORECASTING - MODEL PARAMETERS

1. The City staff will provide the City Council with a 10-year financial budget model.
2. In any given year, a proposed mill levy increase will not exceed 1.00 mill.
3. There will not be any consecutive years with a mill increase.
4. The model's financial projections will not go below the General Fund one month cash requirement.
5. For any mill levy imposition consideration, the City Council will consider only 7 years of the 10-year financial model.
6. A 1% to 2% variance for both revenues and expenditures will be anticipated in a given fiscal year.



III. DEBT SERVICE RESERVES

Debt reserves shall be established to protect bondholders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of the underlying bonds. The City can maintain up to one year of payment reserves by state law. In this year's budget, the City of Leawood will strive to maintain a total reserved fund balance equal to 35% of budgeted Debt Service expenditures. Consideration has been given to annual collection rates and to any unforeseen cash shortages associated with any debt that is backed by the full faith and credit of the City.

IV. REVENUE POLICY

1. The City will attempt to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
2. The City will attempt to obtain additional major revenue sources as a way of ensuring a balanced budget.
3. The City will rely on user charges, where appropriate, but will refrain from "nuisance" charges. User charges, as opposed to licensing or regulator charges, shall wherever possible recover the full cost (operating, direct, indirect, and capital) of providing the service.
4. All charges and fees will be reviewed annually. Comparisons with other public and/or private organizations will be used when appropriate in determining the level of fees and charges as well as service costs.
5. The City will consider market rates and charges levied by other public and private organizations for similar services in establishing tax rates, fees, and charges.
6. The City will refinance outstanding debt whenever economically feasible.
7. The City will follow an aggressive policy of collecting revenues, including past due bills of any type.
8. The City shall dispose of surplus property in the most cost-effective manner.

V. DEBT POLICY

On April 3, 2000, the Governing Body adopted the Debt Policy by Resolution #1518. This policy has been revised several times: by Resolution #2221 on May 3, 2004; by Resolution #2789 on May 5, 2007; by Resolution #3334 on February 1, 2010; by Resolution #3553 on March 7, 2011; by Resolution #3931 on November 19, 2012; by and most recently by Resolution #4173 on February 17, 2014.

Objective

To maintain the City's ability to incur debt and issue other long-term obligations at favorable interest rates in amounts needed for capital improvements, economic development, and facilities or equipment to provide essential city services.

Scope

This Policy provides a general guideline to all debt issued by the City regardless of purpose, source, or type.

Responsibility

The primary responsibility for developing financing recommendations rests with the City Administrator. In developing the recommendations, the Finance Director, City Attorney or designee, Public Works Director, and other Department Heads assist the City Administrator. Responsibilities include annual review of debt capacity, quarterly assessment of progress on the Capital Improvement Program, preparation for debt issues and the ongoing responsibility of oversight and evaluation of services provided by the Financial Advisor and Bond Counsel.



I. Debt Planning Policies

- Section 1: Capital Planning. To enhance creditworthiness and prudent financial management, the City is committed to systematic capital planning, intergovernmental cooperation and coordination, and long-term financial planning. Evidence of this commitment is demonstrated through adoption of an annual Capital Improvement Plan (CIP), and annual assessment of financial condition.
- Section 2: Debt Capacity. Each year the City will review whether it is willing and able to assume new debt beyond what will be retired. The Finance Director or designee shall, prior to the issuance of new debt, or at least annually, calculate the City's statutory debt limit in accordance with K.S.A. 10-308. Debt capacity will be assessed by reviewing debt per capita, general levels of per capita income, debt as a percent of appraised value, debt service payments as a percent of general government expenditures, debt payout over the ensuing ten years, and the level of overlapping net debt of all other local taxing jurisdictions.
- Section 3: Debt vs. Pay-As-You-Go. The City will evaluate annually the relationship between issuing debt and pay-as-you-go financing. The City will consider pay-as-you-go financing for all personal property less than \$100,000.
- Section 4: Appropriate Uses. The City will generally consider long-term financing for the acquisition, maintenance, replacement, or expansion of physical assets having a useful life of at least (5) years. The scheduled maturities of long-term obligations should generally not exceed the expected useful life of the capital project or asset(s) financed. Proceeds should only be used for construction project costs, acquisition of fixed assets, issue costs, debt service reserve requirements, or refunding of outstanding issues. Proceeds from long-term debt may not be used to fund current operating costs.
- Section 5: Timing of Issues. In determining when to issue bonds, notes and other obligations the following factors should be considered:
- The timing of other proposed issues, including those by other jurisdictions;
 - The timing of the preparation, completion and certification of the City's annual budget including special assessment procedures;
 - The availability of the City's audited financial statements for the previous fiscal year;
 - The potential impact on the City's bond ratings.
- Section 6: Types of obligations. In determining the type of obligation to issue, the following factors should be considered:
- The direct and indirect beneficiaries of the project (i.e. a significantly large proportion of citizens should benefit from projects financed by at-large taxes and other revenues);
 - The time pattern of the stream of benefits generated by the project;
 - The sources and timing of revenues available for the repayment of the debt;
 - The cost-effectiveness of user charges or other revenue sources to the extent available;
 - The effect of the proposed issue on the City's ability to finance future projects of equal or higher priority;
 - The interest cost of each type of obligation;
 - The impact on the City's financial condition and credit ratings.
- Section 7: At-Large General Obligation Bonds. At-large general obligation, property tax-supported financing should be used for those capital improvements and long term assets which have been determined to be essential to the maintenance or development of the City and as permitted by law. Consideration should be given to alternative funding sources, such as project revenues, Federal and State grants, and special assessments.



Section 8: Benefit District Bonds. The issuance of benefit district general obligation bonds shall be governed by the most recently approved Resolution.

Section 9: Assessment Methodology. Upon request by a developer, the City may consider approving an assessment methodology for Special Benefit District [SBD] financing that is based upon the improvement and/or land value for each tract of land or tax parcel within the District, provided that the development project is greater than 20 acres in size; has an approved overall floor-area-ratio [F.A.R.] of .5 or greater; and has received a Certificate(s) of Occupancy for 35% of the total approved square footage. As part of the consideration of this methodology for assessment, the City Council may consider requiring a Letter of Credit.

Section 10: Revenue Supported Obligation. Revenue supported obligations should be used to limit potential dependence on property taxes for those projects with available revenue sources, whether self-generated or dedicated from other sources. Adequate financial feasibility studies will be performed for each project to establish assurances as to the self-liquidating nature of the project or adequacy of dedicated revenue sources.

Section 11: Transportation Development District Obligations. The formation of a Transportation Development District [TDD] will be considered by the Governing Body on a case by case basis. The Governing Body will only consider pay-as-you-go [PAYGO] financing funded through a sales tax and/or special property tax assessment. However, bonded indebtedness may be considered by the Governing Body in the case of burying or relocating utility lines. A TDD Project will be initiated by petition pursuant to the TDD Act. The Developer shall comply with all of the statutory requirements of a TDD project. The Developer shall also be responsible for providing a description of the improvements to be financed, a timetable for such improvements to be completed and an itemized listing and estimated total cost of said improvements with the TDD petition. The Governing Body reserves the right to approve any or part of any petition submitted including which costs may be reimbursed, provided, however that in no event shall interest costs be subject to reimbursement from TDD revenues on a pay-as-you-go project. All costs subject to reimbursement from TDD proceeds shall be certified by the City and/or an outside consultant retained by the City prior to any reimbursement payment being made.

Section 12: Lease and Lease-Purchase Agreements. The City may enter into leases and lease-purchase obligations to finance the acquisition of real and personal property as permitted by law. The Finance Director shall review all proposed leases prior to submittal to the Governing Body. Lease financing is appropriate:

- a) Whenever the introduction of leased equipment and/or a capital improvement results in verifiable operating savings, or interest costs that minimizes the loss on resale value, properly discounted, outweigh the lease financing costs;
- b) Existing or incremental new revenues are available to provide for the lease payments;
- c) The capital asset is deemed important enough (for safety, legal, efficiency, or other reasons) to lead to a reallocation of existing revenues; or
- d) Existing state statutes do not provide adequate or expedient methods of financing.

This Policy shall not preclude the use of operating leases in appropriate circumstances such as for office equipment.

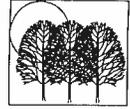
Section 13: Other Borrowing Methods. Financial feasibility studies should be performed for other financing methods such as state loan programs and pool participation.



- Section 14: Short Term Borrowing. Use of short-term borrowing, such as temporary notes will be undertaken if the available cash is insufficient to meet project requirements or their use is judged to be prudent and advantageous to the City. Temporary notes may also be used to affect the interim financing of capital projects including benefit district projects so that permanent financing can occur on a more orderly basis. The City will conduct a cash flow analysis for a forecast period of no less than 12 months prior to issuing short-term notes.
- Section 15: Conduit Financing. The City may sponsor conduit financing such as industrial revenue bonds and tax increment financings that are consistent with the City's overall service, development and Policy objectives. The issuance of industrial revenue bonds and tax increment financings should be governed by Resolutions 598 and 1317 respectively.

II. Debt Issuance Policies

- Section 16: Method of Sale. As required by law, City debt will be issued through a competitive bidding process. Bids on long-term bonds will be awarded on a true interest cost basis, providing other bidding requirements are satisfied. Negotiated sales of debt will be considered when the complexity of the issue requires specialized expertise, or when the negotiated sale would result in substantial savings in time or money. The objective in all situations will be to accomplish the project at the lowest overall cost to the City.
- Section 17: Length of Debt. Debt will be structured for the shortest period consistent with a fair allocation of costs to current and future beneficiaries or users (Guidelines: - 15 years for General Obligations Debt; 20 years for land, parks and buildings; and 15 to 20 years for Revenue Bonds). Benefit District Debt has a 10 year length; however, upon special approval by the Governing Body, benefit district debt may be extended up to a 15 year term. Transportation Development District [TDD] has a 10-year length however, upon special approval by the Governing Body; this debt may be extended up to a maximum of 22 years, in accordance with Kansas State Statute. The term will commence with the imposition of the tax.
- Section 18: Debt Structure. Debt will be structured to achieve the lowest possible net cost to the City given market conditions, the urgency of the capital project, and the nature and type of security provided. Moreover, to the extent possible, the City will design the repayment of its overall debt so as to recapture rapidly its borrowing capacity for future use. The structure should approximate level principal on street projects debt, and level payment for public buildings, land and parks. Level debt service should also be used for revenue bonds. There shall be no debt structures which include increasing debt service levels in subsequent years, except when such structuring will allow debt service to more closely match project revenues during the early years of the project's operation or such structuring is needed to mitigate property tax impacts. There shall be no "balloon" bond repayment schedules that consist of low annual payments and one large payment of the balance due at the end of the term. Normally, there shall be no capitalized interest included in the debt structure unless there are insufficient revenues available from the source of repayment of the debt during the project construction or startup phase.
- Section 19: Bond Rating. The City should continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved. Good communication with bond rating agencies should be maintained and all necessary financial and economic data concerning the City and its borrowing needs shall be provided to the bond rating agencies as needed or requested. The City shall attempt to structure its debt issuance, prepare its operating budgets, and implement policies that will maintain or improve its existing bond rating. Any departure from prior structuring or budgeting processes that may jeopardize the City's bond rating will be discussed in advance with the rating agencies.



Section 20: Credit Enhancements. Decisions regarding credit enhancements such as Letters of Credit or Bond Insurance will be based upon the City's goal of accomplishing its financings at the lowest borrowing cost.

III. Debt Administration Policies

Section 21: Coordination of Local Jurisdictions. The City will participate in communications with overlapping and adjoining jurisdictions concerning plans for future debt issues.

Section 22: Monitoring. The Finance Department should continually monitor the City's outstanding debt issues to verify compliance with debt covenants and record keeping.

Section 23: Reporting. Official statements accompanying debt issues, Comprehensive Annual Financial Reports, and continuing disclosure statements will meet (at a minimum) the standards articulated by, the Government Accounting Standards Board (GASB), the Government Finance Officers Association (GFOA), any clarifying guidance from the Securities and Exchange Commission (SEC), and Generally Accepted Accounting Principles (GAAP). The Department of Finance shall be responsible for ongoing disclosure to established national and state information repositories and for maintaining compliance with disclosure standards of state and national regulatory bodies.

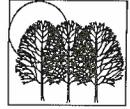
Section 24: Investment of Bond Proceeds. All proceeds of bonds, notes and other obligations shall be segregated into separate funds and invested in a manner consistent with those authorized by existing state laws and by the City's investment practices, consistent with safety, liquidating and return. All interest earned on proceeds shall be used to pay costs associated with the projects being financed or used to pay the principal of or interest on such debt.

Section 25: Arbitrage Rebate. The Finance Director shall ensure that record keeping and reporting meets the arbitrage rebate compliance requirements of the federal tax code. This effort shall include tracking investment earnings on bond proceeds, calculating rebate payments in compliance with tax law, and remitting any rebatable earnings to the federal government in a timely manner in order to preserve the tax-exempt status of the City's outstanding debt issues. The City should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with federal arbitrage guidelines.

Section 26: Refunding. Periodic reviews of all outstanding debt will be undertaken to determine refunding opportunities. As a general matter, advance refundings may be undertaken for economic savings when net present value savings of not less than two percent of the refunded debt can be achieved. The City also may choose to refund outstanding indebtedness when existing bond covenants or other financial structures can be modified to improve financial operations. Savings requirements for current or advance refundings undertaken to restructure debt may be waived upon finding that such a restructuring is in the City's overall best financial interests.

VI. BASIS OF ACCOUNTING & BUDGETING

The budgets/accounts of the general government type funds (i.e. general fund, special revenue funds, capital improvement funds, and the debt service fund) are prepared on a modified accrual basis. This means that revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.



The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). Usually, this conforms to the way the City prepares its budget. Two exceptions are the treatment of depreciation expense, which are not a budgeted line item although the full purchase price of equipment and capital improvements is, while just the opposite is true in the preparation of the CAFR. The second exception is compensated absences that are treated differently in the budget than in the CAFR. The City uses the following fund types and account groups:

A. Governmental Fund Types

Governmental Funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position. The following are the City's governmental fund types:

The General Fund is the principal fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

Special Revenue Funds are used to account for revenues derived from specific taxes, governmental grants, or other revenue sources that are designated to finance particular functions or activities of the City.

Capital Project Funds account for and report financial resources that are restricted and required for the acquisition of capital assets.

Debt Service Funds are used to account for the accumulation of resources and for the payment of principal, interest and other related costs of the City's general obligation bonds other than bonds payable from the operations of the proprietary fund.

B. Proprietary Fund Types

Enterprise Funds account for operations that provide a service to citizens. The fund is financed primarily by a user charge for the provision of that service and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Leawood does *not currently* have any enterprise funds, but has had such funds in the past.

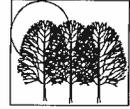
VII. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting and reporting policies of the City conform to generally accepted accounting principles applicable to local governments. The following represents the more significant accounting and reporting policies and practices of the City:

Reporting Entity. In determining the agencies/entities that comprise the City for financial reporting purposes, the criteria of oversight responsibility over such agencies/entities, special financing relationships, and scope of public service provided by the agencies/entities are used. Oversight responsibility is determined by the extent of financial interdependency, control over the selection of the governing authority and management, ability to significantly influence operations, and accountability for fiscal matters. Based upon these criteria, there are no other agencies or entities that should be included in the financial statements of the City.

VIII. ACCOUNTING POLICIES

Independent Audit. An independent audit shall be made of all accounts, including special funds, of the City at least annually. This audit shall be made as soon after the close of the fiscal year as possible. The audit will be conducted by certified public accountants that are selected by the City Council. The City Administrator shall make available copies of such audit for public inspection at the Office of the City Clerk.



GLOSSARY OF BUDGET TERMS & ACRONYMS

Accrual Accounting: A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Ad Valorem: A tax levied on the assessed value of both real and personal property in proportion to the value of the property (also known as “property taxes”).

Appraised Valuation: The value set upon real estate or other property by the Johnson County Appraiser.

Appropriation: An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

Arbitrage: Arbitrage refers to the interest income (or profit) issuers of tax-exempt bonds may be able to earn by investing bond proceeds obtained from the sale of tax-exempt bonds in higher yielding taxable securities. Federal rules prohibit excessive and premature issuance of tax-exempt bonds so governments will not benefit from the investment of bond proceeds in income producing securities.

Assessed Valuation: A value that is established for real and personal property for use as a basis for levying property taxes. The assessed valuation for residential property in Johnson County is 11.5% of fair market value, commercial property is 25% and agricultural property is 30%.

Audit: A comprehensive investigation of the manner in which the City's resources were actually utilized. A financial audit is a review of the accounting system and financial information to determine how City funds were spent and whether expenditures are in compliance with legislative appropriations.

Balanced Budget: A budget in which revenues (fund balance plus current revenues) equal current expenditures. In accordance with Kansas Law, the City must adopt a balanced budget. In addition, Kansas law restricts unallocated fund balances at year-end.

Bond: A written promise, generally under seal, to pay a specific sum of money (called the face value) at a fixed time in the future (called the date of maturity) and carrying interest at a fixed rate, usually payable periodically.

Bond Rating: A rating that is received from Standard & Poor's Corporation and Moody's Investors Service, Inc., which shows the financial and economic strengths of the City.

Bonded Indebtedness: The portion of a government's debt represented by outstanding bonds.

Budget: A financial plan, for a specified period of time, of the governmental operation, that matches all planned revenues and expenditures with the services provided to the residents of the City.

Budget Amendment: Adjustments made to the budget during the fiscal year by the City Administrator or City Council to properly account for unanticipated changes that occur in revenues and/or expenditures as well as for programs initially approved during the fiscal year.

Budgetary Control: The control or management of the City in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Calendar Year: Twelve-month cycle upon which the budget is based and constructed. The calendar year for the City begins January 1 and ends December 31.



Capital Assets: Assets of significant value and having a useful life of several years, also called fixed assets. Capital assets includes land, improvements to land, right-of-way, buildings, building improvements, vehicles, machinery, equipment, art and infrastructure.

Capital Expenditure: An expenditure which results in the acquisition of, or addition to, fixed assets.

Capital Improvements: Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's infrastructure.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project and identifying the expected beginning and ending date for each project, the amount to be expended in each year and the method of financing those expenditures.

Capital Project: A capital project is a project that constructs, expands or acquires a City asset, including infrastructure, facilities or large equipment.

Cash Basis Law: A state statute which requires that cash be on hand before incurring an obligation.

Casual/Seasonal Employees: Those who have established an employment relationship with the City of Leawood but who are assigned to work on an intermittent and/or unpredictable basis. While they receive all legally mandated benefits, they are ineligible for all other City benefit programs.

Commodities: Expendable items which are consumable or have a short life span. Examples include office supplies, gasoline, and minor equipment.

Community Improvement District (C.I.D.): Established to encourage and promote economic development, tourism and community investment within a defined area. A CID project should provide public benefit such as strengthening economic development and employment opportunities; reducing blight, enhancing tourism; upgrading older real estate through redevelopment or rehabilitation; or promoting sustainability. Public financing is achieved by levying and collecting special assessments and/or a CID sales tax upon property in the district.

Contingency: A budgetary resource set aside for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted.

Contractual Services: Service rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

County Assisted Road System (CARS): In 1983, Johnson County recognized a need for a program that focuses on countywide transportation corridors that, in general, are not tied to local jurisdictional boundaries. In response to this need, Johnson County Resolution No. 089-83, created this program.

Debt Service: The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department: A major administrative organizational unit of the City which indicates overall management responsibility for one or more activities.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Drug Abuse Resistance Education (DARE): A police officer-led series of classroom lessons that teaches children how to resist peer pressure and live productive drug and violence-free lives.



EDEN: The integrated Human Resources/Financial Management system that the City implemented in 2003 with Purchasing, Accounts Payable, General Ledger, HR/Payroll, Budgeting, Project Accounting, Fixed Assets, Cash Receipts, Code Enforcement, and Planning & Permits.

Encumbrance: The commitment of appropriated funds to purchase goods or services. To encumber funds means to set aside or commit funds for a specified future expenditure, to a specific vendor.

Enterprise Fund: An enterprise fund is used to account for the acquisition, operation, and maintenance of governmental facilities and services which are predominately self-supporting through user charges. The City currently has no enterprise funds.

Expendable Equipment: These are items which have a unit value of \$5,000 or less and typically have a short useful life. Expendable equipment is not included in the City's capital asset inventory.

Expenditure: The outflow of funds paid or to be paid for assets, goods or services obtained regardless of when the expense is actually paid.

Fiscal Year: The time period designated by the City signifying the beginning and the ending period of recording financial transactions. The City of Leawood has specified the calendar year as its fiscal year.

Franchise Tax: A tax levied by the City on the utility companies, such as electricity, telephone, tele cable and natural gas.

Full Time Equivalent (FTE): Used to compare part-time employees to full-time employees. A full time employee works 2,080 hours per year.

Fund: An accounting entity with a self-balancing set of accounts that record financial transactions for a specific government activity or function.

Fund Balance: The difference between an entity's assets and its liabilities.

General Fund: This is the general operating fund of a city. The revenues and expenditures associated with all services traditionally associated with local governments are accounted for in this fund, except for those services that are required to be accounted for in some other fund.

General Obligation Debt: (G.O. Bonds) Bonds that finance a variety of public projects which pledge the full faith and credit of the City. The debt may be supported by revenue provided from real property that is assessed through the taxation power of the local governmental unit.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Government Finance Officers Association (GFOA): GFOA is the professional association of state/provincial and local finance officers in the United States and Canada, which has served the public finance profession since 1906. The association's nearly 15,000 members are dedicated to the sound management of government financial resources.

Goal: A statement of broad direction, purpose or intent based on the needs of the community.

Governmental Funds: Funds used to account for tax-supported activities. Budgeted governmental funds include the General Fund, Special Revenue Funds and the Debt Service Fund.

Grant: A contribution by a government or other organization to support a specific function.



Impact Fee: An impact fee is a charge on new development, authorized by City Ordinance, to pay for the construction or expansion of improvements within a specific area or designated for other capital acquisitions in a defined specific area.

Infrastructure: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to the government unit.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenues: Revenue from other governments (primarily Federal and State grants) but also payments from other local governments.

Kansas Eastern Regional Insurance Trust (KERIT): This trust is comprised of 13 cities/counties. The Trust was established in 1986 for the purposes of providing and maintaining Worker Compensation and Employer Liability benefits on a group basis substantially at cost. Third party administration, actuarial services and loss control/safety consulting are provided to member entities.

Kansas Police and Fire Retirement (KP&F): This plan is similar to the KPERS system but covers only sworn police and fire personnel.

Kansas Public Employees Retirement System (KPERS): This system was established in 1961 by the Kansas Legislature to provide an orderly means of financing the pension benefits of retiring public employees and to extend life insurance coverage, long-term disability, and service-connected death and disability benefits to members and their beneficiaries.

Lease-Purchase Agreements: Contractual agreements that are termed "leases", but in substance amount to purchase contracts for equipment, machinery, and some types of improvements.

Levy: To impose taxes for the support of government activities.

Liability: Debt or other legal obligations arising out of transactions in the past which must be liquidated renewed or refunded at some future date.

Line Item: An individual expenditure category listing in the budget. (Example: salaries, professional services, gasoline, materials & supplies).

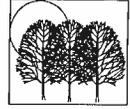
Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Mid-America Regional Council (MARC): An association that serves city and county governments and the metropolitan planning organization for the bi-state Kansas City region.

Mill: The property tax rate that is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual Accounting: A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

National Pollutant Discharge Elimination System (NPDES): A national program under Section 402 of the Clean Water Act for regulation of discharges of pollutants from point sources to waters of the United States. Discharges are illegal unless authorized by an NPDES permit.



Objective: A statement of specific direction, purpose or intent based on the needs of the community and the goals established for a specific program.

Operating Budget: The portion of the budget that pertains to daily operations that provides basic governmental services within a set period of time. The operating budget contains appropriations for such expenditures as personnel, commodities and contractual services.

Operation Greenlight (OGL): A project to improve the coordination of traffic signals on major routes throughout the Kansas City area, especially those that cross city limits. This project will help reduce unnecessary “stop delay”, improve traffic flow and reduce emissions that contribute to ozone pollution.

Part-Time Employees (PT): Employees who are not in a seasonal or casual status and who are budgeted to work at least 24 hours per week but less than 27 hours per week. PT employees are not eligible to participate in the City’s insurance benefit programs. PT employees are eligible for certain other specified benefit programs on a pro rata basis subject to the conditions and limitations of each benefit program.

Pavement Condition Index (PCI): This is a numerical index, developed by the United States Army Corps of Engineers, between 0 and 100 which is used to indicate the general condition of a pavement.

Pay-As-You-Go (PAYG): Represents the capital projects and equipment purchases/repairs that will be funded with cash and not debt-financed.

Personal Property: Property, other than real estate, identified for purposes of taxation, including personally owned items, as well as corporate and business equipment and property. Examples include automobiles, boats, airplanes, business furnishings, and manufacturing equipment.

Property Tax: Ad valorem taxes levied on both real and personal property according to the assessed valuation and tax rate.

Regular Full-Time Employees (RFT): Employees who are not in a seasonal or casual status and who are budgeted to work a full-time schedule. RFT employees are eligible to participate in all the City’s benefit programs subject to the conditions and limitations of each benefit program.

Regular Part-Time Employees (RPT): Employees who are not in a seasonal or casual status and who are budgeted to work at least 27 hours per week but less than a full-time schedule. RPT employees are eligible to participate in the City’s insurance benefit programs. RPT employees are eligible for certain other specified benefit programs on a pro rata basis subject to the conditions, and limitations of each benefit program.

Reserves: An account used to indicate that a portion of fund resources are restricted for a specific purpose or is not available for appropriation and subsequent spending.

Revenue: All money that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Slurry Seal: Slurry seal is a cold mixed asphalt which consists of graded aggregate, a binder fines and additives. It is the most versatile and cost effective way to preserve and protect pavement over time.

Special Assessments: A compulsory levy made against certain properties to defray a part of the cost of a specific improvement, such as street paving, curb and gutter replacement, sanitary sewers, etc., which are deemed to primarily benefit those properties.



Special Revenue Funds: These funds are used to account for revenues derived from specific taxes, governmental grants or other revenue sources which are designated to finance particular functions or activities of the City.

Stormwater Management Advisory Council (SMAC): These represent County funds that are provided to make needed repairs and upgrades to stormwater systems in Johnson County. The City's share is normally 25% and the County will match with 75%.

Tax Levy: The total amount to be raised by general property taxes for the purposes specified in the approved City budget.

Tax Rate Limit: The maximum legal rate at which a government may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes.

Tax Rate: The amount of tax levied for each \$1,000 of assessed valuation.

Temporary Notes: These are used as a funding mechanism for capital projects, which will be paid off, by the use of general obligation bonds or other funding sources. General obligation temporary notes are full faith and credit notes, pledging the general taxing power of the jurisdiction to back the notes.

Transfers In/Out: Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Transient Guest Tax: The City imposes an 8% tax on transient guests occupying a room in a hotel or motel located within the City. Revenue from this tax is receipted into the Transient Guest Tax Fund.

Transportation Development District (TDD): This type of debt is a transportation project development tool, governed by state statute. This debt tool is designed to facilitate specific public transportation improvements through the collection of taxes and the borrowing of funds. The revenue of a TDD (most frequently sales tax) can only be used for public transportation and transportation-related improvements or they can be backed by assessments.

Use Tax: Compensating Use Tax is a tax on goods from outside Kansas purchased by individual and businesses in Kansas which are used, stored or consumed in Kansas.

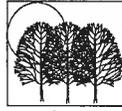
User Charges: The payment of fees for direct receipt of a public service by the party benefiting from the service.



ACRONYMS

ADSAP	Alcohol and Drug Abuse Program	KDOT	Kansas Department of Transportation
ADA	Americans with Disabilities Act	KERIT	Kansas Eastern Regional Insurance Trust
AED	Automated External Defibrillators	KPERS	Kansas Public Employees Retirement System
AFIS	Automated Fingerprint Identification System	KP&F	Kansas Police and Fire Retirement
ALICE	Alert, Lockdown, Inform, Counter, Evacuate	KRPA	Kansas Recreation & Park Association
AP	Accounts Payable	KSA	Kansas Statutes Annotated
APPI	Art in Public Places Initiative	LAC	Leawood Arts Council
APWA	American Public Works Association	LDO	Leawood Development Ordinance
AV	Assessed Valuation	LERA	Labor and Employment Relations Association
CAD	Computer Aided Design	LPR	License Plate Recognition
CAFR	Comprehensive Annual Financial Report	LSC	Leawood Stage Company
CARS	County Assisted Road System	MARC	Mid-American Regional Council
CIP	Capital Improvement Program	NCIC	National Crime Information Center
CID	Community Improvement District	NPDES	National Pollutant Discharge Elimination System
DARE	Drug Abuse Resistance Education	OGL	Operation Greenlight
EMS	Emergency Medical System	PAYG	Pay-As-You-Go
EMT	Emergency Medical Technician	PCI	Pavement Condition Index
EPA	Environmental Protection Agency	PT	Part-Time Employees
FEMA	Federal Emergency Management Agency	REJIS	Regional Justice Information Service
FTE	Full Time Equivalent	RFT	Regular Full-Time Employees
GAAP	Generally Accepted Accounting Principles	ROW	Right of Way
GO	General Obligation Bonded Debt	RPT	Regular Part-Time Employees
GASB	Governmental Accounting Standards Board	SBD	Special Benefit District
GFOA	Government Finance Officers Association	SMAC	Stormwater Management Advisory Council
ICMA	International City/County Mgmt. Assn	SRO	School Resource Officer
JCPRD	Johnson County Park & Rec District	SUV	Service Utility Vehicle
		TDD	Transportation Development District

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



"Weight of Your Heart, Weight of A Feather"

Artist: David B. Dahlquist

Located at the Leawood Justice Center

General Fund - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
411100	REAL PROPERTY - CURRENT	\$16,382,917	\$13,891,958	\$13,891,958	\$17,235,700
411300	REAL PROPERTY - DELINQUENT	\$138,017	\$50,000	\$50,000	\$50,000
411500	RECREATION VEHICLE TAX	\$3,613	\$2,546	\$2,546	\$2,177
411600	HEAVY TRUCK TAX	\$180	\$202	\$202	\$359
411700	COMMERCIAL VEHICLE TAX	\$4,922	\$6,144	\$6,144	\$3,882
412100	CITY SALES TAX	\$7,293,234	\$7,517,500	\$7,507,800	\$7,729,800
412200	CITY USE TAX	\$2,344,737	\$2,234,200	\$2,413,900	\$2,485,000
413100	GAS FRANCHISE TAX	\$682,415	\$700,000	\$700,000	\$700,000
413200	ELECTRIC FRANCHISE TAX	\$2,220,543	\$2,100,000	\$2,100,000	\$2,100,000
413300	TELEPHONE FRANCHISE TAX	\$78,467	\$95,000	\$85,000	\$85,000
413400	CABLE FRANCISE TAX	\$444,194	\$420,000	\$430,000	\$430,000
413410	VIDEO FRANCHISE TAX	\$223,856	\$175,000	\$200,000	\$200,000
414200	RENTAL EXCISE TAX	\$548	\$433	\$433	\$490
	TOTAL TAXES	\$29,817,643	\$27,192,983	\$27,387,983	\$31,022,408
421100	OCCUPATIONAL LICENSES	\$294,910	\$290,000	\$292,000	\$292,000
421200	LIQUOR LICENSES	\$15,050	\$15,500	\$15,500	\$15,500
421300	PUBLIC LAND USE FEES	\$19,200	\$20,000	\$18,000	\$18,000
421400	CONCESIONAIRE FEES	\$50,000	\$50,000	\$50,000	\$50,000
422100	ANIMAL LICENSES	\$17,645	\$18,000	\$18,000	\$18,000
425100	BUILDING PERMITS	\$910,264	\$600,000	\$700,000	\$700,000
425200	LAND DISTURBANCE PERMIT	\$20,938	\$10,000	\$10,000	\$10,000
425300	REINSPECTION FEES	\$1,990	\$1,000	\$1,000	\$1,000
425500	REVIEW OF PLANS	\$187,450	\$175,000	\$175,000	\$175,000
426100	PUBLIC WORKS INSPEC/ROW	\$127,018	\$60,000	\$80,000	\$80,000
426200	INSPECTION FEES/RENTALS	\$26,750	\$30,000	\$30,000	\$30,000
427100	PLANNING APPLICATION FEES	\$13,825	\$15,000	\$15,000	\$15,000
427200	APPEALS BOARD FEES	\$5,550	\$3,000	\$4,000	\$4,000
429100	SIGN PERMIT FEES	\$12,036	\$12,000	\$12,000	\$12,000
429200	SPECIAL USE/OTHER PERMITS	\$3,600	\$5,000	\$3,000	\$3,000
	TOTAL LICENSES AND PERMITS	\$1,706,226	\$1,304,500	\$1,423,500	\$1,423,500
431100	OPERATING GRANTS	\$8,997	\$0	\$0	\$0
434100	COUNTY RETAIL SALES TAX	\$5,780,718	\$5,427,100	\$6,156,200	\$6,337,600
434200	COUNTY USE TAX	\$1,220,131	\$1,112,300	\$1,302,700	\$1,341,100
434400	MOTOR VEHICLE TAX	\$1,452,802	\$1,566,303	\$1,566,303	\$1,310,151
434600	ALCOHOL TAX	\$535,566	\$543,703	\$543,703	\$544,125
	TOTAL OTHER GOVERNMENTAL	\$8,998,214	\$8,649,406	\$9,568,906	\$9,532,976
440010	TAXABLE SALES INCOME	\$11,078	\$11,500	\$11,500	\$11,500
440011	PRO SHOP REVENUE	\$150,976	\$175,000	\$164,800	\$168,000
441010	ALARM FEES	\$51,705	\$52,000	\$52,000	\$25,000
441020	ANIMAL CONTROL/SHELTER FEES	\$1,345	\$2,700	\$2,700	\$2,700
441030	SCHOOL RESOURCE FEES	\$31,265	\$30,000	\$30,000	\$30,000
441040	SPECIAL POLICE SERVICES	\$26,845	\$21,000	\$21,000	\$21,000
442010	MOWING	\$1,442	\$1,100	\$1,300	\$1,300
442020	FISHING LICENSES	\$2,060	\$0	\$0	\$0
442030	ADMIN PROGRAMS AND EVENTS	\$925	\$0	\$0	\$0

General Fund - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
443010	MEMBERSHIPS, POOL	\$142,707	\$140,000	\$145,000	\$145,000
443015	MEMBERSHIPS, IRONHORSE	\$128,046	\$136,000	\$130,000	\$132,000
443020	POOL CARDS	\$8,404	\$11,000	\$8,500	\$8,500
443025	POOL SUPERPASS	\$8,918	\$8,500	\$8,500	\$8,500
443030	POOL DAILY	\$75,670	\$70,000	\$70,000	\$70,000
443040	SWIM TEAM	\$23,560	\$22,000	\$23,000	\$23,000
443050	SWIM LESSONS	\$26,385	\$27,000	\$26,000	\$26,000
443060	DIVE TEAM	\$3,530	\$3,000	\$3,000	\$3,000
443070	POOL SPECIAL EVENTS	\$2,378	\$2,100	\$3,400	\$3,400
443080	FOOD & BEVERAGE, PARKS-REC	\$39,052	\$38,000	\$38,000	\$38,000
443085	FOOD & BEVERAGE, IRONHORSE	\$142,074	\$255,000	\$145,000	\$148,000
444100	SHELTER RENTAL	\$17,144	\$18,000	\$17,500	\$17,500
444110	COMMUNITY CENTER RENTAL	\$21,924	\$25,000	\$22,000	\$22,000
444120	LODGE RENTALS	\$170,539	\$200,000	\$190,000	\$190,000
444130	CABIN RENTALS	\$23,980	\$21,000	\$21,000	\$21,000
444140	NATURE CENTER RENTALS	\$13,804	\$8,000	\$8,000	\$8,000
444150	FIELD RENTAL	\$12,516	\$8,000	\$8,000	\$8,000
444160	IRONHORSE RENTALS	\$75,422	\$0	\$100,000	\$120,000
444200	CLASSES-COMMUNITY CENTER	\$76,631	\$80,000	\$80,000	\$70,000
444210	CLASSES-NATURE CENTER	\$8,228	\$12,000	\$10,000	\$10,000
444300	DAYCAMP	\$30,507	\$32,000	\$31,000	\$31,000
444320	HOLIDAY CAMP	\$0	\$1,500	\$1,500	\$1,500
444340	SPRING BREAK CAMP	\$2,660	\$1,500	\$2,000	\$2,000
444350	SPORTS CAMP	\$4,771	\$3,500	\$5,000	\$5,000
444410	CORPORATE EVENTS	\$33,033	\$40,000	\$35,000	\$35,000
444420	NATURE CENTER EVENTS	\$273	\$0	\$500	\$500
444430	SPORTS SPECIAL EVENTS	\$9,530	\$0	\$0	\$0
444510	TENNIS LEAGUE	\$1,120	\$600	\$800	\$800
444530	SOCCER LEAGUE	\$229,100	\$225,000	\$230,000	\$230,000
444540	T-BALL LEAGUE	\$36,978	\$40,000	\$38,000	\$38,000
444610	TENNIS LESSONS	\$8,187	\$10,000	\$9,000	\$9,000
444620	JR GOLF ACADEMY	\$14,735	\$15,000	\$15,000	\$15,000
445010	EGGSTRAVAGANZA	\$0	\$2,800	\$2,800	\$2,800
445020	DADDY DAUGHTER DATE	\$1,762	\$2,000	\$2,300	\$2,300
445030	JULY 4TH	\$3,341	\$5,000	\$5,000	\$5,000
445040	CONCERT SERIES - DUCK DERBY	\$1,036	\$1,000	\$0	\$0
445060	LABOR DAY RUN	\$6,921	\$7,000	\$0	\$0
445070	HALLOWEEN HAPPENINGS	\$520	\$400	\$500	\$500
445090	BREAKFAST WITH SANTA	\$3,599	\$4,000	\$4,000	\$4,000
445100	SENIOR EVENTS	\$488	\$400	\$400	\$400
445110	INTO THE NIGHT	\$1,100	\$0	\$0	\$0
445210	OXFORD SCHOOL TOURS	\$2,009	\$1,500	\$1,700	\$1,700
445220	OXFORD SCHOOL SPECIAL EVENTS	\$0	\$500	\$300	\$300
446010	GREEN FEES	\$694,994	\$875,000	\$925,000	\$930,000
446020	DRIVING RANGE/PRACTICE TEE	\$94,484	\$85,000	\$95,000	\$96,000
446030	CART RENTAL	\$230,543	\$0	\$0	\$0
446040	IRONHORSE GOLF LESSONS	\$24,694	\$28,000	\$24,000	\$25,000

General Fund - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
446050	IRONHORSE GOLF SCHOOLS	\$35,641	\$39,000	\$36,000	\$36,500
	TOTAL CHARGES FOR SERVICES	\$2,770,579	\$2,798,600	\$2,805,000	\$2,803,700
451000	FINES & FORFEITURES	\$1,516,598	\$1,500,000	\$1,500,000	\$1,500,000
	TOTAL FINES AND FORFEITURES	\$1,516,598	\$1,500,000	\$1,500,000	\$1,500,000
471000	INTEREST REVENUE	\$156,144	\$120,011	\$180,086	\$200,216
	TOTAL INTEREST INCOME	\$156,144	\$120,011	\$180,086	\$200,216
481000	MISCELLANEOUS	\$191,706	\$25,000	\$25,000	\$25,000
482000	REFUNDS & REIMBURSEMENTS	\$60,113	\$25,000	\$25,000	\$25,000
483000	DONATIONS/CONTRIBUTIONS	\$1,850	\$25,000	\$25,000	\$25,000
483100	SPONSORSHIPS	\$6,000	\$6,000	\$6,000	\$6,000
487000	UNENC BAL FWD	\$0	\$12,329,900	\$17,996,825	\$7,478,700
	TOTAL CONTRIBUTIONS AND OTHER	\$259,669	\$12,410,900	\$18,077,825	\$7,559,700
491020	TRANS FROM SPECIAL ALCOHOL	\$299,000	\$247,000	\$247,000	\$252,000
499150	LEASES ISSUED	\$234,926	\$0	\$0	\$0
	TOTAL OTHER FINANCING SOURCES	\$533,926	\$247,000	\$247,000	\$252,000
	GRAND TOTAL	\$45,758,999	\$54,223,400	\$61,190,300	\$54,294,500

GENERAL FUND - LINE ITEM EXPENDITURES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$17,755,824	\$18,759,905	\$18,798,235	\$19,848,049
512000	PART TIME WAGES	\$327,232	\$440,743	\$580,767	\$608,550
512100	CASUAL/SEASONAL WAGES	\$364,421	\$502,460	\$505,660	\$505,660
513000	OTHER WAGES	\$0	\$100,000	\$100,000	\$100,000
513500	PARAMEDIC PREMIUM WAGES	\$22,102	\$25,000	\$29,000	\$29,000
514000	OVERTIME WAGES	\$809,163	\$1,088,900	\$1,095,050	\$1,096,000
521000	SOCIAL SECURITY	\$1,380,536	\$1,590,272	\$1,606,878	\$1,690,006
522000	UNEMPLOYMENT TAXES	\$28,819	\$27,913	\$32,078	\$34,393
523100	KPERS RETIREMENT	\$836,168	\$966,977	\$972,604	\$1,099,580
523200	KP&F RETIREMENT	\$1,603,116	\$1,858,783	\$1,888,952	\$2,098,639
523300	SUPPLEMENTAL RETIREMENT	\$134,465	\$148,025	\$141,000	\$156,000
524100	HEALTH INSURANCE	\$2,643,939	\$3,134,830	\$3,141,283	\$3,782,988
524200	DENTAL INSURANCE	\$86,083	\$108,249	\$92,291	\$113,432
524300	GROUP LIFE INSURANCE	\$36,081	\$38,788	\$45,582	\$47,903
524400	LONG TERM DISABILITY	\$54,896	\$66,305	\$65,370	\$70,350
525000	WORKERS COMPENSATION	\$286,500	\$336,050	\$261,150	\$286,850
526100	EMPLOYEE ASSISTANCE PROGRAM	\$4,149	\$4,600	\$4,400	\$4,600
	TOTAL PERSONNEL SERVICES	\$26,373,494	\$29,197,800	\$29,360,300	\$31,572,000
611000	ADMIN CONTRACTUAL EXPENSE	\$480,377	\$753,100	\$752,050	\$805,500
611100	MISCELLANEOUS SERVICES	\$343,361	\$516,700	\$557,610	\$559,900
612000	PROFESSIONAL SERVICES	\$530,887	\$723,600	\$725,040	\$698,600
612100	LEGAL SERVICES	\$105,602	\$254,400	\$254,400	\$254,400
618100	GRANTS	\$138,908	\$161,000	\$161,000	\$162,000
618200	DONATIONS	\$2,893	\$10,100	\$10,100	\$11,600
618300	SPECIAL EVENTS	\$14,251	\$16,100	\$16,000	\$18,400
618400	RECEPTIONS/COUNCIL EVENTS	\$23,587	\$26,200	\$26,200	\$28,000
618510	SISTER CITY - ILAN	\$55,783	\$15,000	\$15,000	\$15,000
618520	SISTER CITY - GEZER	\$0	\$15,000	\$15,000	\$15,000
618530	SISTER CITY - MISCELLANEOUS	\$0	\$5,000	\$5,000	\$5,000
621100	WATER SERVICE	\$93,631	\$168,000	\$154,100	\$160,700
621200	NATURAL GAS	\$51,405	\$88,600	\$91,000	\$91,000
621300	ELECTRICITY	\$522,131	\$594,000	\$578,000	\$581,000
621301	ELECTRICITY-STREETLIGHTS/TRAF SIGNALS	\$480,751	\$660,000	\$660,000	\$660,000
621400	WASTEWATER	\$34,260	\$65,850	\$60,300	\$60,900
621500	CABLE	\$5,257	\$7,300	\$6,100	\$6,600
621600	COMMUNICATION	\$274,461	\$354,300	\$351,300	\$351,300
622100	CUSTODIAL	\$107,605	\$143,000	\$137,000	\$143,000
622200	TRASH DISPOSAL	\$40,417	\$47,900	\$49,900	\$50,600
623100	EQUIPMENT MAINTENANCE/SERVICE	\$279,961	\$276,200	\$285,000	\$287,600
623200	BLDG/GRND MAINTENANCE/SERVICE	\$397,772	\$421,700	\$422,900	\$457,300
623300	VEHICLE MAINTENANCE/SERVICE	\$25,331	\$41,000	\$41,100	\$43,600
623400	CITY FACILITY MAINTENANCE/SERVICE	\$91,533	\$111,500	\$114,500	\$175,000
625100	UTILITY MAINTENANCE	\$0	\$9,500	\$9,500	\$9,500
625200	STREET LIGHT/TRAF SIG/MAINT	\$310,746	\$413,000	\$413,000	\$413,000
625400	STREET MAINT CONTRACTUAL	\$70,955	\$71,000	\$71,000	\$71,000
625410	SIDEWALK MAINT CONTRACTUAL	\$0	\$25,000	\$25,000	\$25,000
627100	RENTAL-LAND/BUILDINGS	\$6,060	\$5,800	\$5,800	\$6,000
627200	RENTAL-VEHICLES/EQUIPMENT	\$207,641	\$230,100	\$200,000	\$161,900

GENERAL FUND - LINE ITEM EXPENDITURES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
627300	PRISONER CARE	\$26,819	\$50,000	\$50,000	\$50,000
630510	AUTO LIABILITY INSURANCE	\$53,578	\$57,900	\$57,900	\$63,700
630515	CRIME INSURANCE	\$2,783	\$4,000	\$4,000	\$4,400
630520	EMPLOYMENT PRACTICES INS	\$14,102	\$17,400	\$17,400	\$19,100
630525	GENERAL LIABILITY INSURANCE	\$84,322	\$99,500	\$99,700	\$118,800
630530	LAW ENFORCEMENT LIABILITY INS	\$29,025	\$33,400	\$33,400	\$36,700
630535	PROPERTY/BOILER&MACH/INLAD	\$114,463	\$130,700	\$130,700	\$143,800
630540	PUBLIC OFFICIALS LIABILITY	\$7,323	\$7,200	\$7,200	\$7,900
630545	UMBRELLA INSURANCE	\$38,408	\$46,300	\$46,300	\$50,900
630550	UNDERGROUND STORAGE INSURANCE	\$0	\$800	\$800	\$900
630555	CLAIMS & DEDUCTIBLES	\$6,153	\$74,500	\$74,500	\$74,500
630560	NOTARY & TREASURER BONDS	\$225	\$1,300	\$1,300	\$1,300
631000	LEGAL PUBLICATIONS/ADVERTISING	\$29,527	\$40,600	\$40,650	\$41,900
632000	PRINTING AND BINDING	\$38,856	\$96,550	\$95,450	\$93,600
633100	HIRING EXPENSE	\$79,520	\$90,800	\$90,800	\$90,800
633200	MISC EMPLOYEE ACTIVITIES	\$43,789	\$35,600	\$34,100	\$34,300
633300	TRANSPORTATION	\$100,248	\$130,800	\$132,900	\$132,800
633400	TRAINING	\$194,681	\$346,300	\$342,000	\$361,900
633410	EDUCATIONAL REIMBURSEMENT	\$16,008	\$15,000	\$20,000	\$20,000
633500	UNIFORM CLEANING	\$11,806	\$22,300	\$22,000	\$22,200
634000	MEMBERSHIP/SUBSCRIPTIONS	\$106,223	\$138,900	\$142,500	\$141,600
635000	TAX & ASSESSMENTS	\$6,803	\$9,400	\$9,700	\$10,200
681000	INTERDEPARTMENT CHARGES	\$0	\$6,000	\$0	\$0
691000	COGS - MERCHANDISE	\$113,074	\$161,800	\$119,800	\$118,500
692000	COGS - FOOD & BEVERAGE	\$91,892	\$30,000	\$85,000	\$88,000
TOTAL CONTRACTS AND SERVICES		\$5,905,194	\$7,877,000	\$7,871,000	\$8,056,200
710500	MATERIALS & SUPPLIES	\$443,628	\$477,850	\$489,000	\$493,400
710510	AWARD SUPPLIES	\$383,526	\$504,700	\$504,700	\$504,400
710520	AMMUNITION SUPPLIES	\$15,640	\$23,400	\$23,400	\$25,000
711000	POSTAGE	\$33,567	\$64,200	\$54,100	\$54,200
711500	FOOD & BEVERAGE EXPENSE	\$28,474	\$30,400	\$31,400	\$33,600
712000	UNIFORM/CLOTHING	\$133,476	\$211,400	\$211,400	\$210,700
712500	MEETING EXPENSE	\$48,235	\$89,500	\$89,500	\$91,100
713000	EXPENDABLE EQUIPMENT	\$410,366	\$607,800	\$638,900	\$695,000
713500	SNOW REMOVAL SUPPLIES	\$9,328	\$38,900	\$40,900	\$53,400
721000	VEHICLE OPERATIONS/MAINT	\$203,245	\$334,500	\$334,500	\$334,500
721100	GASOLINE - UNLEADED	\$152,603	\$216,000	\$216,000	\$216,000
721200	GASOLINE - DIESEL	\$46,874	\$86,000	\$86,000	\$86,000
722000	BUILDING/GROUND SUPPLIES	\$158,791	\$174,000	\$203,000	\$203,000
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$37,584	\$60,500	\$60,500	\$62,000
724000	STREET MAINTENANCE	\$50,249	\$96,000	\$96,000	\$96,000
725000	TRAIL MAINTENANCE	\$122,850	\$247,000	\$269,800	\$273,000
782000	REFUNDS	\$0	\$6,800	\$800	\$800
790000	MISCELLANEOUS COMMODITIES	\$68	\$250	\$100	\$100
791000	CASH OVER/SHORT	\$0	\$100	\$600	\$600
TOTAL COMMODITIES AND SUPPLIES		\$2,278,504	\$3,269,300	\$3,350,600	\$3,432,800

GENERAL FUND - LINE ITEM EXPENDITURES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
812000	VEHICLES	\$234,926	\$0	\$0	\$0
871100	LEASE PRINCIPAL	\$329,715	\$330,400	\$304,700	\$312,600
872100	LEASE INTEREST	\$47,357	\$46,800	\$49,200	\$41,400
TOTAL CAPITAL OUTLAY		\$611,998	\$377,200	\$353,900	\$354,000
912500	TRANS TO CITY EQUIPMENT	\$1,700,000	\$2,150,000	\$1,000,000	\$1,000,000
913000	TRANS TO STREET IMPROVEMENTS	\$1,100,000	\$1,100,000	\$1,100,000	\$1,450,000
913500	TRANS TO CAPITAL FUND	\$2,782,700	\$3,132,000	\$1,000,000	\$1,000,000
913600	TRANSFER TO PUBLIC SAFETY FUND	\$1,035,053	\$1,089,800	\$1,065,600	\$1,096,900
913800	TRANS TO ECON DEV FUND	\$790,542	\$1,058,700	\$8,065,600	\$1,096,900
914000	TRANS TO CAPITAL ART	\$60,096	\$44,600	\$44,600	\$45,400
932000	NON-APPROPRIATED EXPENSE	\$0	\$2,027,000	\$0	\$2,045,900
934000	MISCELLANEOUS	\$0	\$2,900,000	\$500,000	\$3,144,400
TOTAL OTHER FINANCING USES		\$7,468,391	\$13,502,100	\$12,775,800	\$10,879,500
GRAND TOTAL		\$42,637,581	\$54,223,400	\$53,711,600	\$54,294,500

GENERAL OPERATIONS Expenditures - 11110.11210

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
512000	PART TIME WAGES	\$61,389	\$77,335	\$130,000	\$130,000
513000	OTHER WAGES	\$0	\$100,000	\$100,000	\$100,000
521000	SOCIAL SECURITY	\$6,782	\$5,848	\$9,963	\$9,923
523100	KPERS RETIREMENT	\$3,715	\$7,262	\$12,207	\$12,207
523300	SUPPLEMENTAL RETIREMENT	\$127,422	\$140,000	\$133,330	\$147,570
524400	LONG TERM DISABILITY	\$54,429	\$65,755	\$64,800	\$69,700
525000	WORKERS COMPENSATION	\$276,082	\$325,000	\$250,000	\$275,000
526100	EMPLOYEE ASSISTANCE PROGRAM	\$4,149	\$4,600	\$4,400	\$4,600
	TOTAL PERSONNEL SERVICES	\$533,968	\$725,800	\$704,700	\$749,000
611000	ADMIN CONTRACTUAL EXPENSE	\$11,240	\$100,900	\$100,900	\$100,900
611100	MISCELLANEOUS SERVICES	\$1,381	\$36,000	\$36,000	\$36,000
612000	PROFESSIONAL SERVICES	\$30,578	\$95,300	\$95,300	\$55,300
612100	LEGAL SERVICES	\$63,551	\$200,000	\$200,000	\$200,000
618100	GRANTS	\$138,908	\$161,000	\$161,000	\$162,000
618200	DONATIONS	\$2,893	\$10,100	\$10,100	\$11,600
618400	RECEPTIONS/COUNCIL EVENTS	\$23,587	\$26,200	\$26,200	\$28,000
618510	SISTER CITY - ILAN	\$55,783	\$15,000	\$15,000	\$15,000
618520	SISTER CITY - GEZER	\$0	\$15,000	\$15,000	\$15,000
618530	SISTER CITY - MISCELLANEOUS	\$0	\$5,000	\$5,000	\$5,000
621400	WASTEWATER	\$4,687	\$10,000	\$6,000	\$6,000
621600	COMMUNICATION	\$129,249	\$140,500	\$140,000	\$140,000
622200	TRASH DISPOSAL	\$3,774	\$4,500	\$4,500	\$4,500
623100	EQUIPMENT MAINTENANCE/SERVICE	\$1,816	\$6,100	\$6,100	\$6,100
627200	RENTAL-VEHICLES/EQUIPMENT	\$157,619	\$170,100	\$138,500	\$100,000
630510	AUTO LIABILITY INSURANCE	\$53,578	\$57,900	\$57,900	\$63,700
630515	CRIME INSURANCE	\$2,783	\$4,000	\$4,000	\$4,400
630520	EMPLOYMENT PRACTICES INS	\$14,102	\$17,400	\$17,400	\$19,100
630525	GENERAL LIABILITY INSURANCE	\$73,515	\$87,900	\$87,900	\$106,900
630535	PROPERTY/BOILER&MACH/INLAD	\$114,463	\$130,700	\$130,700	\$143,800
630540	PUBLIC OFFICIALS LIABILITY	\$7,323	\$7,200	\$7,200	\$7,900
630545	UMBRELLA INSURANCE	\$38,408	\$46,300	\$46,300	\$50,900
630550	UNDERGROUND STORAGE INSURANCE	\$0	\$800	\$800	\$900
630555	CLAIMS & DEDUCTIBLES	\$6,153	\$74,500	\$74,500	\$74,500
630560	NOTARY & TREASURER BONDS	\$0	\$300	\$300	\$300
631000	LEGAL PUBLICATIONS/ADVERTISING	\$11,518	\$16,000	\$16,000	\$16,000
632000	PRINTING AND BINDING	\$6,204	\$12,500	\$12,500	\$12,500
633300	TRANSPORTATION	\$27,388	\$30,300	\$30,300	\$30,300
633400	TRAINING	\$0	\$6,000	\$6,000	\$6,000
634000	MEMBERSHIP/SUBSCRIPTIONS	\$47,636	\$53,200	\$54,700	\$54,700
635000	TAX & ASSESSMENTS	\$188	\$1,000	\$1,000	\$1,000
	TOTAL CONTRACTS AND SERVICES	\$1,028,325	\$1,541,700	\$1,507,100	\$1,478,300
710500	MATERIALS & SUPPLIES	\$22,596	\$51,400	\$51,400	\$51,400
710510	AWARD SUPPLIES	\$1,282	\$3,000	\$3,000	\$3,000
711000	POSTAGE	\$29,834	\$60,000	\$50,000	\$50,000
712500	MEETING EXPENSE	\$6,172	\$15,000	\$15,000	\$15,000
713000	EXPENDABLE EQUIPMENT	\$743	\$4,000	\$4,000	\$4,000
	TOTAL COMMODITIES AND SUPPLIES	\$60,627	\$133,400	\$123,400	\$123,400

GENERAL OPERATIONS Expenditures - 11110.11210

<i>Line Item No</i>	<i>Line Item Description</i>	<i>2017 Actual</i>	<i>2018 Budget</i>	<i>2018 Estimate</i>	<i>2019 Budget</i>
911000	TRANS TO GENERAL FUND				
912500	TRANS TO CITY EQUIPMENT	\$1,700,000	\$2,150,000	\$1,000,000	\$1,000,000
913000	TRANS TO STREET IMPROVEMENTS	\$1,100,000	\$1,100,000	\$1,100,000	\$1,450,000
913500	TRANS TO CAPITAL FUND	\$2,782,700	\$3,132,000	\$1,000,000	\$1,000,000
913600	TRANSFER TO PUBLIC SAFETY FUND	\$1,035,053	\$1,089,800	\$1,065,600	\$1,096,900
913800	TRANS TO ECON DEV FUND	\$790,542	\$1,058,700	\$8,065,600	\$1,096,900
914000	TRANS TO CAPITAL ART	\$60,096	\$44,600	\$44,600	\$45,400
932000	NON-APPROPRIATED EXPENSE	\$0	\$2,027,000	\$0	\$2,045,900
934000	MISCELLANEOUS	\$0	\$2,900,000	\$500,000	\$3,144,400
	TOTAL OTHER FINANCING USES	\$7,468,391	\$13,502,100	\$12,775,800	\$10,879,500
	GRAND TOTAL	\$9,091,311	\$15,903,000	\$15,111,000	\$13,230,200

CITY ADMIN SERVICES Expenditures - 11110.11230

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$415,341	\$410,025	\$417,776	\$465,888
512100	CASUAL/SEASONAL WAGES	\$0	\$10,000	\$10,000	\$10,000
514000	OVERTIME WAGES	\$2,055	\$1,500	\$1,500	\$1,500
521000	SOCIAL SECURITY	\$24,505	\$32,311	\$32,915	\$36,512
522000	UNEMPLOYMENT TAXES	\$468	\$464	\$473	\$525
523100	KPERS RETIREMENT	\$36,579	\$38,628	\$39,356	\$46,203
524100	HEALTH INSURANCE	\$40,296	\$44,325	\$47,936	\$52,729
524200	DENTAL INSURANCE	\$1,411	\$1,482	\$1,482	\$1,556
524300	GROUP LIFE INSURANCE	\$629	\$565	\$662	\$687
	TOTAL PERSONNEL SERVICES	\$521,284	\$539,300	\$552,100	\$615,600
611000	ADMIN CONTRACTUAL EXPENSE	\$0	\$3,000	\$3,000	\$3,000
612000	PROFESSIONAL SERVICES	\$0	\$4,000	\$4,000	\$4,000
621600	COMMUNICATION	\$1,596	\$2,500	\$2,500	\$2,500
632000	PRINTING AND BINDING	\$0	\$1,500	\$1,500	\$1,500
633300	TRANSPORTATION	\$9,600	\$10,000	\$10,000	\$10,000
633400	TRAINING	\$0	\$8,800	\$8,800	\$8,800
634000	MEMBERSHIP/SUBSCRIPTIONS	\$611	\$4,700	\$4,700	\$4,700
	TOTAL CONTRACTS AND SERVICES	\$11,807	\$34,500	\$34,500	\$34,500
710500	MATERIALS & SUPPLIES	\$0	\$2,100	\$2,100	\$2,100
712000	UNIFORM/CLOTHING	\$0	\$1,500	\$1,500	\$1,500
712500	MEETING EXPENSE	\$177	\$1,000	\$1,000	\$1,000
713000	EXPENDABLE EQUIPMENT	\$1,078	\$0	\$0	\$500
	TOTAL COMMODITIES AND SUPPLIES	\$1,255	\$4,600	\$4,600	\$5,100
	GRAND TOTAL	\$534,346	\$578,400	\$591,200	\$655,200

FINANCE Expenditures - 11110.11240

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$520,869	\$528,878	\$522,497	\$557,655
514000	OVERTIME WAGES	\$800	\$3,500	\$3,500	\$3,500
521000	SOCIAL SECURITY	\$38,589	\$40,802	\$40,322	\$42,953
522000	UNEMPLOYMENT TAXES	\$573	\$586	\$579	\$617
523100	KPERS RETIREMENT	\$43,631	\$49,958	\$49,359	\$55,448
524100	HEALTH INSURANCE	\$64,015	\$74,459	\$59,537	\$73,342
524200	DENTAL INSURANCE	\$2,217	\$2,446	\$2,090	\$2,637
524300	GROUP LIFE INSURANCE	\$905	\$971	\$1,116	\$1,148
	TOTAL PERSONNEL SERVICES	\$671,599	\$701,600	\$679,000	\$737,300
611000	ADMIN CONTRACTUAL EXPENSE	\$63,559	\$75,700	\$75,700	\$78,000
621600	COMMUNICATION	\$1,139	\$1,400	\$1,400	\$1,400
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$500	\$500	\$500
631000	LEGAL PUBLICATIONS/ADVERTISING	\$151	\$200	\$200	\$200
632000	PRINTING AND BINDING	\$273	\$300	\$300	\$300
633300	TRANSPORTATION	\$3,048	\$3,400	\$3,400	\$3,400
633400	TRAINING	\$4,557	\$8,000	\$8,000	\$8,000
634000	MEMBERSHIP/SUBSCRIPTIONS	\$1,447	\$2,600	\$2,600	\$2,600
	TOTAL CONTRACTS AND SERVICES	\$74,174	\$92,100	\$92,100	\$94,400
710500	MATERIALS & SUPPLIES	\$4,104	\$7,200	\$7,200	\$7,200
712500	MEETING EXPENSE	\$324	\$700	\$700	\$700
713000	EXPENDABLE EQUIPMENT	\$630	\$1,000	\$1,000	\$1,200
782000	REFUNDS	\$0	\$300	\$300	\$300
	TOTAL COMMODITIES AND SUPPLIES	\$5,058	\$9,200	\$9,200	\$9,400
	GRAND TOTAL	\$750,831	\$802,900	\$780,300	\$841,100

HUMAN SERVICES Expenditures - 11110.11250

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$243,193	\$244,547	\$253,728	\$278,292
512000	PART TIME WAGES	\$40,092	\$41,825	\$32,985	\$47,502
514000	OVERTIME WAGES	\$0	\$1,500	\$1,500	\$1,500
521000	SOCIAL SECURITY	\$21,073	\$22,047	\$22,127	\$25,032
522000	UNEMPLOYMENT TAXES	\$314	\$317	\$318	\$360
523100	KPERS RETIREMENT	\$24,792	\$27,017	\$27,050	\$32,348
524100	HEALTH INSURANCE	\$29,316	\$35,392	\$49,347	\$60,452
524200	DENTAL INSURANCE	\$1,371	\$1,416	\$1,311	\$1,523
524300	GROUP LIFE INSURANCE	\$499	\$539	\$634	\$691
	TOTAL PERSONNEL SERVICES	\$360,650	\$374,600	\$389,000	\$447,700
611000	ADMIN CONTRACTUAL EXPENSE	\$16,440	\$31,000	\$31,000	\$31,000
612000	PROFESSIONAL SERVICES	\$27,354	\$12,400	\$12,400	\$12,400
621600	COMMUNICATION	\$1,117	\$1,700	\$1,700	\$1,700
632000	PRINTING AND BINDING	\$1,155	\$1,000	\$1,000	\$1,000
633100	HIRING EXPENSE	\$79,520	\$90,800	\$90,800	\$90,800
633200	MISC EMPLOYEE ACTIVITIES	\$41,005	\$31,300	\$31,300	\$31,300
633300	TRANSPORTATION	\$2,468	\$4,000	\$4,000	\$4,000
633400	TRAINING	\$4,027	\$20,000	\$20,000	\$20,000
633410	EDUCATIONAL REIMBURSEMENT	\$16,008	\$15,000	\$20,000	\$20,000
634000	MEMBERSHIP/SUBSCRIPTIONS	\$3,102	\$3,400	\$4,000	\$4,000
	TOTAL CONTRACTS AND SERVICES	\$192,196	\$210,600	\$216,200	\$216,200
710500	MATERIALS & SUPPLIES	\$600	\$2,500	\$2,500	\$2,500
710510	AWARD SUPPLIES	\$272	\$2,400	\$2,400	\$2,400
712500	MEETING EXPENSE	\$110	\$500	\$500	\$500
713000	EXPENDABLE EQUIPMENT	\$3,842	\$200	\$200	\$700
	TOTAL COMMODITIES AND SUPPLIES	\$4,824	\$5,600	\$5,600	\$6,100
	GRAND TOTAL	\$557,670	\$590,800	\$610,800	\$670,000

MUNICIPAL COURT Expenditures - 11110.11310

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$339,364	\$317,904	\$322,027	\$355,331
512000	PART TIME WAGES	\$46,577	\$77,554	\$92,021	\$83,794
514000	OVERTIME WAGES	\$450	\$8,000	\$8,000	\$8,000
521000	SOCIAL SECURITY	\$28,132	\$30,896	\$32,325	\$34,197
522000	UNEMPLOYMENT TAXES	\$424	\$444	\$465	\$492
523100	KPERS RETIREMENT	\$33,801	\$37,810	\$39,556	\$44,106
524100	HEALTH INSURANCE	\$51,933	\$70,862	\$56,884	\$79,582
524200	DENTAL INSURANCE	\$1,639	\$3,487	\$1,735	\$3,149
524300	GROUP LIFE INSURANCE	\$697	\$743	\$887	\$949
	TOTAL PERSONNEL SERVICES	\$503,017	\$547,700	\$553,900	\$609,600
611000	ADMIN CONTRACTUAL EXPENSE	\$10,816	\$16,800	\$16,800	\$16,800
611100	MISCELLANEOUS SERVICES	\$18	\$200	\$200	\$200
612000	PROFESSIONAL SERVICES	\$4,044	\$10,000	\$10,000	\$10,000
612100	LEGAL SERVICES	\$19,509	\$29,400	\$29,400	\$29,400
621600	COMMUNICATION	\$577	\$1,000	\$1,200	\$1,200
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$1,000
632000	PRINTING AND BINDING	\$1,356	\$7,000	\$7,000	\$5,000
633300	TRANSPORTATION	\$185	\$300	\$300	\$300
633400	TRAINING	\$1,904	\$12,300	\$12,300	\$12,300
634000	MEMBERSHIP/SUBSCRIPTIONS	\$765	\$1,900	\$1,900	\$1,900
	TOTAL CONTRACTS AND SERVICES	\$39,174	\$79,900	\$80,100	\$78,100
710500	MATERIALS & SUPPLIES	\$4,464	\$11,500	\$11,300	\$11,300
712500	MEETING EXPENSE	\$88	\$500	\$500	\$500
713000	EXPENDABLE EQUIPMENT	\$0	\$2,200	\$2,200	\$100
782000	REFUNDS	\$0	\$500	\$500	\$500
	TOTAL COMMODITIES AND SUPPLIES	\$4,552	\$14,700	\$14,500	\$12,400
	GRAND TOTAL	\$546,743	\$642,300	\$648,500	\$700,100

LEGAL SERVICES Expenditures - 11110.11410

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$351,600	\$363,699	\$364,537	\$401,667
521000	SOCIAL SECURITY	\$23,390	\$27,866	\$27,915	\$30,761
522000	UNEMPLOYMENT TAXES	\$389	\$400	\$400	\$442
523100	KPERS RETIREMENT	\$31,115	\$34,151	\$34,230	\$39,725
524100	HEALTH INSURANCE	\$26,161	\$28,777	\$31,105	\$34,215
524200	DENTAL INSURANCE	\$1,010	\$1,060	\$1,060	\$1,113
524300	GROUP LIFE INSURANCE	\$622	\$547	\$653	\$677
	TOTAL PERSONNEL SERVICES	\$434,287	\$456,500	\$459,900	\$508,600
611100	MISCELLANEOUS SERVICES	\$0	\$1,000	\$1,000	\$1,000
612100	LEGAL SERVICES	\$22,542	\$25,000	\$25,000	\$25,000
621600	COMMUNICATION	\$2,184	\$2,500	\$2,500	\$2,500
633300	TRANSPORTATION	\$3,521	\$3,500	\$3,500	\$3,700
633400	TRAINING	\$2,671	\$5,000	\$5,000	\$5,700
634000	MEMBERSHIP/SUBSCRIPTIONS	\$10,653	\$16,800	\$16,800	\$15,800
	TOTAL CONTRACTS AND SERVICES	\$41,571	\$53,800	\$53,800	\$53,700
710500	MATERIALS & SUPPLIES	\$1,467	\$1,600	\$1,600	\$1,700
712500	MEETING EXPENSE	\$47	\$600	\$600	\$600
713000	EXPENDABLE EQUIPMENT	\$0	\$500	\$500	\$500
	TOTAL COMMODITIES AND SUPPLIES	\$1,514	\$2,700	\$2,700	\$2,800
	GRAND TOTAL	\$477,372	\$513,000	\$516,400	\$565,100

INFORMATION SERVICES Expenditures - 11110.11610

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$395,682	\$369,323	\$337,809	\$395,603
514000	OVERTIME WAGES	\$7,305	\$8,000	\$8,000	\$8,000
521000	SOCIAL SECURITY	\$29,449	\$28,891	\$26,441	\$30,833
522000	UNEMPLOYMENT TAXES	\$454	\$415	\$380	\$444
523100	KPERS RETIREMENT	\$34,040	\$35,356	\$32,397	\$39,802
524100	HEALTH INSURANCE	\$46,087	\$62,190	\$57,598	\$69,529
524200	DENTAL INSURANCE	\$1,148	\$2,847	\$1,021	\$1,662
524300	GROUP LIFE INSURANCE	\$616	\$678	\$754	\$827
	TOTAL PERSONNEL SERVICES	\$514,781	\$507,700	\$464,400	\$546,700
611100	MISCELLANEOUS SERVICES	\$140,033	\$161,500	\$196,700	\$198,700
621600	COMMUNICATION	\$8,729	\$7,000	\$7,000	\$7,000
623100	EQUIPMENT MAINTENANCE/SERVICE	\$143,218	\$149,800	\$153,600	\$153,600
633300	TRANSPORTATION	\$2,875	\$3,400	\$3,400	\$3,400
633400	TRAINING	\$4,060	\$5,000	\$5,000	\$5,000
634000	MEMBERSHIP/SUBSCRIPTIONS	\$15	\$200	\$200	\$200
	TOTAL CONTRACTS AND SERVICES	\$298,930	\$326,900	\$365,900	\$367,900
710500	MATERIALS & SUPPLIES	\$15,425	\$25,000	\$25,000	\$25,000
713000	EXPENDABLE EQUIPMENT	\$122,884	\$191,000	\$191,000	\$222,300
721000	VEHICLE OPERATIONS/MAINT	\$0	\$500	\$500	\$500
721100	GASOLINE - UNLEADED	\$527	\$2,000	\$2,000	\$2,000
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$40	\$5,000	\$5,000	\$5,000
	TOTAL COMMODITIES AND SUPPLIES	\$138,876	\$223,500	\$223,500	\$254,800
	GRAND TOTAL	\$952,587	\$1,058,100	\$1,053,800	\$1,169,400

COMMUNITY DEVELOPMENT ADMIN Expenditures - 11110.11810

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$145,662	\$157,709	\$163,043	\$181,793
521000	SOCIAL SECURITY	\$10,055	\$12,056	\$12,549	\$13,881
522000	UNEMPLOYMENT TAXES	\$164	\$173	\$180	\$200
523100	KPERS RETIREMENT	\$13,015	\$14,809	\$15,310	\$17,979
524100	HEALTH INSURANCE	\$6,013	\$6,615	\$7,137	\$7,850
524200	DENTAL INSURANCE	\$304	\$320	\$320	\$336
524300	GROUP LIFE INSURANCE	\$272	\$218	\$261	\$261
	TOTAL PERSONNEL SERVICES	\$175,485	\$191,900	\$198,800	\$222,300
612000	PROFESSIONAL SERVICES	\$0	\$8,000	\$8,000	\$8,000
621600	COMMUNICATION	\$1,107	\$1,500	\$1,500	\$1,500
633300	TRANSPORTATION	\$3,000	\$3,500	\$3,500	\$3,500
633400	TRAINING	\$0	\$3,000	\$3,000	\$3,000
634000	MEMBERSHIP/SUBSCRIPTIONS	\$0	\$1,600	\$1,600	\$1,600
	TOTAL CONTRACTS AND SERVICES	\$4,107	\$17,600	\$17,600	\$17,600
710500	MATERIALS & SUPPLIES	\$0	\$600	\$600	\$600
	TOTAL COMMODITIES AND SUPPLIES	\$0	\$600	\$600	\$600
	GRAND TOTAL	\$179,592	\$210,100	\$217,000	\$240,500

PLANNING SERVICES Expenditures - 11110.11820

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$244,358	\$286,358	\$258,146	\$286,806
514000	OVERTIME WAGES	\$0	\$2,000	\$2,000	\$2,000
521000	SOCIAL SECURITY	\$17,590	\$22,020	\$19,926	\$22,069
522000	UNEMPLOYMENT TAXES	\$272	\$317	\$287	\$318
523100	KPERS RETIREMENT	\$20,808	\$27,058	\$24,410	\$28,534
524100	HEALTH INSURANCE	\$29,695	\$44,325	\$20,817	\$31,403
524200	DENTAL INSURANCE	\$1,207	\$1,584	\$1,033	\$1,556
524300	GROUP LIFE INSURANCE	\$446	\$538	\$581	\$614
	TOTAL PERSONNEL SERVICES	\$314,376	\$384,200	\$327,200	\$373,300
611000	ADMIN CONTRACTUAL EXPENSE	\$2,164	\$14,000	\$14,000	\$14,000
612000	PROFESSIONAL SERVICES	\$20,041	\$18,000	\$18,000	\$18,000
621600	COMMUNICATION	\$0	\$400	\$400	\$400
623100	EQUIPMENT MAINTENANCE/SERVICE	\$635	\$1,000	\$1,000	\$500
631000	LEGAL PUBLICATIONS/ADVERTISING	\$1,928	\$5,000	\$5,000	\$5,000
632000	PRINTING AND BINDING	\$0	\$2,000	\$2,000	\$2,000
633300	TRANSPORTATION	\$0	\$300	\$300	\$300
633400	TRAINING	\$3,617	\$9,500	\$9,000	\$9,500
634000	MEMBERSHIP/SUBSCRIPTIONS	\$3,324	\$2,500	\$2,500	\$2,500
	TOTAL CONTRACTS AND SERVICES	\$31,709	\$52,700	\$52,200	\$52,200
710500	MATERIALS & SUPPLIES	\$5,294	\$7,000	\$7,000	\$7,000
712500	MEETING EXPENSE	\$5,804	\$9,000	\$9,000	\$9,000
713000	EXPENDABLE EQUIPMENT	\$22	\$2,500	\$2,500	\$0
	TOTAL COMMODITIES AND SUPPLIES	\$11,120	\$18,500	\$18,500	\$16,000
	GRAND TOTAL	\$357,205	\$455,400	\$397,900	\$441,500

NEIGHBORHOOD SERVICES Expenditures - 11110.11830

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$154,584	\$177,456	\$164,012	\$174,105
514000	OVERTIME WAGES	\$777	\$5,000	\$5,000	\$5,000
521000	SOCIAL SECURITY	\$11,060	\$13,951	\$12,980	\$13,731
522000	UNEMPLOYMENT TAXES	\$171	\$201	\$186	\$197
523100	KPERS RETIREMENT	\$13,240	\$17,086	\$15,824	\$17,642
524100	HEALTH INSURANCE	\$30,778	\$37,710	\$32,547	\$35,802
524200	DENTAL INSURANCE	\$906	\$1,162	\$1,096	\$1,151
524300	GROUP LIFE INSURANCE	\$288	\$334	\$355	\$372
	TOTAL PERSONNEL SERVICES	\$211,804	\$252,900	\$232,000	\$248,000
611000	ADMIN CONTRACTUAL EXPENSE	\$1,669	\$20,000	\$20,000	\$20,000
621600	COMMUNICATION	\$1,882	\$2,900	\$2,900	\$2,900
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$200	\$200	\$200
633300	TRANSPORTATION	\$0	\$300	\$300	\$300
633400	TRAINING	\$96	\$2,500	\$2,500	\$2,500
634000	MEMBERSHIP/SUBSCRIPTIONS	\$0	\$400	\$400	\$400
	TOTAL CONTRACTS AND SERVICES	\$3,647	\$26,300	\$26,300	\$26,300
710500	MATERIALS & SUPPLIES	\$440	\$1,000	\$1,000	\$1,000
712000	UNIFORM/CLOTHING	\$798	\$800	\$800	\$800
713000	EXPENDABLE EQUIPMENT	\$0	\$1,500	\$1,500	\$500
721000	VEHICLE OPERATIONS/MAINT	\$737	\$4,000	\$4,000	\$4,000
721100	GASOLINE - UNLEADED	\$6,549	\$10,000	\$10,000	\$10,000
	TOTAL COMMODITIES AND SUPPLIES	\$8,524	\$17,300	\$17,300	\$16,300
	GRAND TOTAL	\$223,975	\$296,500	\$275,600	\$290,600

CODE SERVICES Expenditures - 11110.11840

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$409,805	\$465,553	\$440,357	\$466,553
514000	OVERTIME WAGES	\$0	\$2,000	\$2,000	\$2,000
521000	SOCIAL SECURITY	\$29,180	\$35,756	\$33,804	\$35,879
522000	UNEMPLOYMENT TAXES	\$438	\$514	\$487	\$515
523100	KPERS RETIREMENT	\$33,724	\$43,885	\$41,519	\$46,311
524100	HEALTH INSURANCE	\$70,089	\$72,989	\$80,366	\$88,402
524200	DENTAL INSURANCE	\$2,128	\$2,228	\$2,329	\$2,445
524300	GROUP LIFE INSURANCE	\$754	\$875	\$938	\$995
TOTAL PERSONNEL SERVICES		\$546,118	\$623,800	\$601,800	\$643,100
611000	ADMIN CONTRACTUAL EXPENSE	\$26,070	\$23,000	\$23,000	\$23,000
612000	PROFESSIONAL SERVICES	\$0	\$2,000	\$2,000	\$2,000
621600	COMMUNICATION	\$3,377	\$3,000	\$3,000	\$3,000
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$300	\$300	\$300
632000	PRINTING AND BINDING	\$1,803	\$3,500	\$3,500	\$3,500
633300	TRANSPORTATION	\$0	\$500	\$500	\$500
633400	TRAINING	\$1,997	\$6,200	\$6,200	\$6,200
634000	MEMBERSHIP/SUBSCRIPTIONS	\$715	\$1,000	\$1,000	\$1,000
TOTAL CONTRACTS AND SERVICES		\$33,962	\$39,500	\$39,500	\$39,500
710500	MATERIALS & SUPPLIES	\$3,347	\$4,000	\$4,000	\$4,000
712000	UNIFORM/CLOTHING	\$771	\$1,500	\$1,500	\$1,500
712500	MEETING EXPENSE	\$320	\$1,000	\$1,000	\$1,000
721000	VEHICLE OPERATIONS/MAINT	\$0	\$2,000	\$2,000	\$2,000
TOTAL COMMODITIES AND SUPPLIES		\$4,438	\$8,500	\$8,500	\$8,500
GRAND TOTAL		\$584,518	\$671,800	\$649,800	\$691,100

POLICE ADMIN SERVICES Expenditures - 11110.22110

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$959,152	\$1,065,630	\$1,090,205	\$1,175,919
512100	CASUAL/SEASONAL WAGES	\$0	\$5,760	\$5,760	\$5,760
514000	OVERTIME WAGES	\$13,540	\$23,000	\$23,000	\$23,000
521000	SOCIAL SECURITY	\$69,624	\$83,773	\$85,551	\$92,145
522000	UNEMPLOYMENT TAXES	\$1,060	\$1,204	\$1,231	\$1,325
523100	KPERS RETIREMENT	\$23,110	\$27,617	\$26,086	\$29,810
523200	KP&F RETIREMENT	\$110,175	\$163,282	\$169,381	\$213,498
524100	HEALTH INSURANCE	\$102,789	\$125,399	\$128,790	\$141,669
524200	DENTAL INSURANCE	\$3,407	\$4,313	\$4,312	\$4,528
524300	GROUP LIFE INSURANCE	\$1,664	\$1,022	\$2,184	\$2,246
TOTAL PERSONNEL SERVICES		\$1,284,521	\$1,501,000	\$1,536,500	\$1,689,900
611000	ADMIN CONTRACTUAL EXPENSE	\$90,936	\$197,100	\$191,850	\$232,900
611100	MISCELLANEOUS SERVICES	\$1,393	\$2,500	\$6,310	\$2,500
612000	PROFESSIONAL SERVICES	\$543	\$1,000	\$2,440	\$1,000
618300	SPECIAL EVENTS	\$5,939	\$8,000	\$8,000	\$10,300
621100	WATER SERVICE	\$4,200	\$30,000	\$25,000	\$25,000
621200	NATURAL GAS	\$11,534	\$10,000	\$15,000	\$15,000
621300	ELECTRICITY	\$174,268	\$200,000	\$185,000	\$185,000
621400	WASTEWATER	\$1,642	\$8,000	\$5,000	\$5,000
621600	COMMUNICATION	\$6,857	\$12,000	\$12,000	\$12,000
622100	CUSTODIAL	\$67,544	\$78,000	\$78,000	\$78,000
622200	TRASH DISPOSAL	\$4,815	\$8,000	\$8,000	\$8,000
623200	BLDG/GRND MAINTENANCE/SERVICE	\$17,828	\$29,300	\$29,300	\$29,300
623300	VEHICLE MAINTENANCE/SERVICE	\$916	\$1,500	\$1,500	\$1,500
623400	CITY FACILITY MAINTENANCE/SERVICE	\$2,926	\$2,000	\$2,000	\$2,000
627300	PRISONER CARE	\$26,819	\$50,000	\$50,000	\$50,000
630530	LAW ENFORCEMENT LIABILITY INS	\$29,025	\$33,400	\$33,400	\$36,700
630560	NOTARY & TREASURER BONDS	\$225	\$1,000	\$1,000	\$1,000
632000	PRINTING AND BINDING	\$3,886	\$5,500	\$5,500	\$5,800
633300	TRANSPORTATION	\$2,207	\$3,600	\$3,600	\$3,600
633400	TRAINING	\$14,723	\$21,000	\$21,000	\$22,100
633500	UNIFORM CLEANING	\$1,266	\$11,000	\$11,000	\$11,000
634000	MEMBERSHIP/SUBSCRIPTIONS	\$5,574	\$8,000	\$8,000	\$8,300
635000	TAX & ASSESSMENTS	\$795	\$2,000	\$2,000	\$2,000
TOTAL CONTRACTS AND SERVICES		\$475,861	\$722,900	\$704,900	\$748,000
710500	MATERIALS & SUPPLIES	\$24,838	\$21,800	\$21,800	\$21,800
712000	UNIFORM/CLOTHING	\$5,499	\$6,000	\$6,000	\$6,500
712500	MEETING EXPENSE	\$7,808	\$5,200	\$5,200	\$6,200
713000	EXPENDABLE EQUIPMENT	\$9,356	\$82,400	\$82,400	\$17,500
721000	VEHICLE OPERATIONS/MAINT	\$1,761	\$5,000	\$5,000	\$5,000
721100	GASOLINE - UNLEADED	\$10,486	\$17,000	\$17,000	\$17,000
722000	BUILDING/GROUND SUPPLIES	\$25,416	\$1,000	\$30,000	\$30,000
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$3,800	\$1,500	\$1,500	\$1,500
TOTAL COMMODITIES AND SUPPLIES		\$88,964	\$139,900	\$168,900	\$105,500
GRAND TOTAL		\$1,849,346	\$2,363,800	\$2,410,300	\$2,543,400

POLICE INVESTIGATIONS Expenditures - 11110.22120

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$498,773	\$543,173	\$631,443	\$510,165
514000	OVERTIME WAGES	\$42,326	\$45,000	\$45,000	\$45,000
521000	SOCIAL SECURITY	\$38,637	\$45,026	\$51,684	\$42,512
522000	UNEMPLOYMENT TAXES	\$595	\$647	\$744	\$610
523100	KPERS RETIREMENT	\$3,137	\$6,348	\$3,625	\$4,246
523200	KP&F RETIREMENT	\$99,076	\$107,290	\$130,996	\$112,674
524100	HEALTH INSURANCE	\$87,376	\$96,113	\$100,764	\$119,342
524200	DENTAL INSURANCE	\$2,649	\$2,781	\$2,640	\$3,362
524300	GROUP LIFE INSURANCE	\$883	\$1,022	\$1,304	\$1,089
	TOTAL PERSONNEL SERVICES	\$773,452	\$847,400	\$968,200	\$839,000
612000	PROFESSIONAL SERVICES	\$2,209	\$4,900	\$4,900	\$4,200
621600	COMMUNICATION	\$4,326	\$6,500	\$6,500	\$6,500
623100	EQUIPMENT MAINTENANCE/SERVICE	\$589	\$1,600	\$1,600	\$1,600
623300	VEHICLE MAINTENANCE/SERVICE	\$1,136	\$500	\$600	\$500
627200	RENTAL-VEHICLES/EQUIPMENT	\$745	\$1,400	\$1,400	\$1,400
632000	PRINTING AND BINDING	\$28	\$500	\$500	\$500
633300	TRANSPORTATION	\$388	\$100	\$400	\$600
633400	TRAINING	\$9,491	\$5,500	\$5,200	\$6,500
634000	MEMBERSHIP/SUBSCRIPTIONS	\$160	\$500	\$500	\$500
	TOTAL CONTRACTS AND SERVICES	\$19,072	\$21,500	\$21,600	\$22,300
710500	MATERIALS & SUPPLIES	\$4,551	\$7,700	\$7,600	\$7,700
712000	UNIFORM/CLOTHING	\$5,449	\$6,500	\$6,500	\$6,500
713000	EXPENDABLE EQUIPMENT	\$606	\$600	\$600	\$5,600
721000	VEHICLE OPERATIONS/MAINT	\$1,993	\$2,000	\$2,000	\$2,000
721100	GASOLINE - UNLEADED	\$8,757	\$12,000	\$12,000	\$12,000
	TOTAL COMMODITIES AND SUPPLIES	\$21,356	\$28,800	\$28,700	\$33,800
	GRAND TOTAL	\$813,880	\$897,700	\$1,018,500	\$895,100

POLICE PATROL Expenditures - 11110.22130

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$2,479,177	\$2,812,443	\$2,680,295	\$2,918,875
514000	OVERTIME WAGES	\$280,526	\$370,000	\$370,000	\$370,000
521000	SOCIAL SECURITY	\$198,718	\$241,954	\$233,338	\$251,600
522000	UNEMPLOYMENT TAXES	\$3,030	\$3,512	\$3,356	\$3,618
523200	KP&F RETIREMENT	\$533,844	\$658,024	\$628,666	\$722,204
524100	HEALTH INSURANCE	\$362,604	\$490,260	\$428,917	\$617,716
524200	DENTAL INSURANCE	\$12,090	\$16,696	\$13,154	\$19,048
524300	GROUP LIFE INSURANCE	\$4,547	\$5,311	\$5,874	\$6,239
	TOTAL PERSONNEL SERVICES	\$3,874,536	\$4,598,200	\$4,363,600	\$4,909,300
611000	ADMIN CONTRACTUAL EXPENSE	\$1,603	\$1,500	\$3,100	\$0
611100	MISCELLANEOUS SERVICES	\$930	\$1,500	\$1,500	\$1,500
612000	PROFESSIONAL SERVICES	\$17,519	\$3,000	\$3,000	\$3,500
621600	COMMUNICATION	\$19,846	\$29,000	\$27,400	\$29,500
623100	EQUIPMENT MAINTENANCE/SERVICE	\$1,554	\$13,400	\$13,400	\$11,500
623300	VEHICLE MAINTENANCE/SERVICE	\$3,857	\$15,000	\$15,000	\$15,000
632000	PRINTING AND BINDING	\$28	\$1,000	\$1,000	\$1,000
633300	TRANSPORTATION	\$1,297	\$800	\$1,800	\$800
633400	TRAINING	\$38,904	\$39,300	\$38,300	\$41,800
634000	MEMBERSHIP/SUBSCRIPTIONS	\$2,664	\$2,800	\$2,800	\$3,000
	TOTAL CONTRACTS AND SERVICES	\$88,202	\$107,300	\$107,300	\$107,600
710500	MATERIALS & SUPPLIES	\$23,742	\$22,100	\$22,100	\$23,700
710520	AMMUNITION SUPPLIES	\$15,640	\$23,400	\$23,400	\$25,000
712000	UNIFORM/CLOTHING	\$30,734	\$40,600	\$40,600	\$40,600
713000	EXPENDABLE EQUIPMENT	\$40,318	\$97,400	\$97,400	\$145,000
721000	VEHICLE OPERATIONS/MAINT	\$26,850	\$50,000	\$50,000	\$50,000
721100	GASOLINE - UNLEADED	\$61,497	\$90,000	\$90,000	\$90,000
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$3,843	\$14,000	\$14,000	\$14,000
	TOTAL COMMODITIES AND SUPPLIES	\$202,624	\$337,500	\$337,500	\$388,300
	GRAND TOTAL	\$4,165,362	\$5,043,000	\$4,808,400	\$5,405,200

POLICE RECORDS Expenditures - 11110.22140

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$84,346	\$107,326	\$105,957	\$116,399
514000	OVERTIME WAGES	\$3,880	\$7,000	\$7,000	\$7,000
521000	SOCIAL SECURITY	\$5,795	\$8,663	\$8,641	\$9,444
522000	UNEMPLOYMENT TAXES	\$97	\$126	\$125	\$136
523100	KPERS RETIREMENT	\$7,607	\$10,670	\$10,542	\$12,104
524100	HEALTH INSURANCE	\$25,723	\$37,710	\$31,105	\$34,216
524200	DENTAL INSURANCE	\$919	\$1,903	\$1,096	\$1,151
524300	GROUP LIFE INSURANCE	\$155	\$202	\$234	\$250
	TOTAL PERSONNEL SERVICES	\$128,522	\$173,600	\$164,700	\$180,700
621600	COMMUNICATION	\$289	\$400	\$400	\$400
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$500	\$500	\$500
632000	PRINTING AND BINDING	\$0	\$2,000	\$2,000	\$2,000
633300	TRANSPORTATION	\$0	\$100	\$100	\$100
633400	TRAINING	\$375	\$1,500	\$1,500	\$1,500
634000	MEMBERSHIP/SUBSCRIPTIONS	\$0	\$100	\$100	\$100
	TOTAL CONTRACTS AND SERVICES	\$664	\$4,600	\$4,600	\$4,600
710500	MATERIALS & SUPPLIES	\$2,183	\$7,200	\$7,200	\$7,200
712000	UNIFORM/CLOTHING	\$1,975	\$2,400	\$2,400	\$2,400
	TOTAL COMMODITIES AND SUPPLIES	\$4,158	\$9,600	\$9,600	\$9,600
	GRAND TOTAL	\$133,344	\$187,800	\$178,900	\$194,900

POLICE DARE/SRO Expenditures - 11110.22160

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$259,156	\$159,873	\$211,186	\$213,857
514000	OVERTIME WAGES	\$17,544	\$20,000	\$20,000	\$20,000
521000	SOCIAL SECURITY	\$19,730	\$13,775	\$17,703	\$17,891
522000	UNEMPLOYMENT TAXES	\$301	\$198	\$254	\$257
523200	KP&F RETIREMENT	\$50,522	\$37,072	\$47,442	\$51,243
524100	HEALTH INSURANCE	\$35,584	\$28,777	\$26,990	\$29,690
524200	DENTAL INSURANCE	\$1,245	\$1,903	\$959	\$1,006
524300	GROUP LIFE INSURANCE	\$435	\$202	\$466	\$456
	TOTAL PERSONNEL SERVICES	\$384,517	\$261,800	\$325,000	\$334,400
621600	COMMUNICATION	\$1,076	\$2,100	\$2,100	\$2,100
623300	VEHICLE MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$1,000
632000	PRINTING AND BINDING	\$0	\$5,000	\$5,000	\$5,000
633300	TRANSPORTATION	\$135	\$500	\$500	\$500
633400	TRAINING	\$3,470	\$4,500	\$4,500	\$4,500
634000	MEMBERSHIP/SUBSCRIPTIONS	\$0	\$1,000	\$1,000	\$1,000
	TOTAL CONTRACTS AND SERVICES	\$4,681	\$14,100	\$14,100	\$14,100
710500	MATERIALS & SUPPLIES	\$5,154	\$8,600	\$8,600	\$8,600
712000	UNIFORM/CLOTHING	\$17	\$1,500	\$1,500	\$1,500
	TOTAL COMMODITIES AND SUPPLIES	\$5,171	\$10,100	\$10,100	\$10,100
	GRAND TOTAL	\$394,369	\$286,000	\$349,200	\$358,600

POLICE COMMUNICATIONS Expenditures - 11110.22170

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$697,836	\$693,058	\$779,154	\$750,982
514000	OVERTIME WAGES	\$57,322	\$85,000	\$85,000	\$85,000
521000	SOCIAL SECURITY	\$54,114	\$59,508	\$66,132	\$63,902
522000	UNEMPLOYMENT TAXES	\$830	\$856	\$951	\$920
523100	KPERS RETIREMENT	\$64,379	\$72,269	\$80,354	\$81,463
524100	HEALTH INSURANCE	\$114,873	\$126,360	\$139,163	\$170,461
524200	DENTAL INSURANCE	\$3,832	\$4,445	\$4,023	\$4,667
524300	GROUP LIFE INSURANCE	\$1,222	\$1,304	\$1,723	\$1,605
TOTAL PERSONNEL SERVICES		\$994,408	\$1,042,800	\$1,156,500	\$1,159,000
611000	ADMIN CONTRACTUAL EXPENSE	\$72,983	\$61,400	\$61,400	\$61,400
612000	PROFESSIONAL SERVICES	\$132	\$1,000	\$1,000	\$1,000
621600	COMMUNICATION	\$642	\$3,500	\$3,500	\$2,000
623100	EQUIPMENT MAINTENANCE/SERVICE	\$5,850	\$6,000	\$6,000	\$6,000
632000	PRINTING AND BINDING	\$0	\$3,000	\$3,000	\$3,000
633300	TRANSPORTATION	\$849	\$200	\$1,000	\$1,000
633400	TRAINING	\$1,574	\$11,500	\$10,200	\$11,500
634000	MEMBERSHIP/SUBSCRIPTIONS	\$805	\$1,700	\$1,700	\$1,700
TOTAL CONTRACTS AND SERVICES		\$82,835	\$88,300	\$87,800	\$87,600
710500	MATERIALS & SUPPLIES	\$3,907	\$7,100	\$9,100	\$9,100
712000	UNIFORM/CLOTHING	\$2,921	\$7,000	\$7,000	\$7,000
713000	EXPENDABLE EQUIPMENT	\$0	\$3,000	\$3,000	\$0
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$0	\$6,000	\$6,000	\$7,500
TOTAL COMMODITIES AND SUPPLIES		\$6,828	\$23,100	\$25,100	\$23,600
GRAND TOTAL		\$1,084,071	\$1,154,200	\$1,269,400	\$1,270,200

POLICE ANIMAL CONTROL Expenditures - 11110.22180

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$145,207	\$158,801	\$158,873	\$176,760
514000	OVERTIME WAGES	\$2,143	\$3,800	\$3,800	\$3,800
521000	SOCIAL SECURITY	\$9,714	\$12,434	\$12,407	\$13,812
522000	UNEMPLOYMENT TAXES	\$160	\$179	\$179	\$199
523100	KPERS RETIREMENT	\$12,511	\$15,233	\$15,240	\$17,803
524100	HEALTH INSURANCE	\$38,959	\$42,855	\$46,355	\$50,991
524200	DENTAL INSURANCE	\$1,141	\$1,198	\$1,198	\$1,257
524300	GROUP LIFE INSURANCE	\$262	\$300	\$348	\$378
	TOTAL PERSONNEL SERVICES	\$210,097	\$234,800	\$238,400	\$265,000
612000	PROFESSIONAL SERVICES	\$18,374	\$29,800	\$29,800	\$50,800
618300	SPECIAL EVENTS	\$0	\$2,300	\$2,300	\$2,300
621600	COMMUNICATION	\$849	\$1,000	\$1,000	\$1,000
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$400
623300	VEHICLE MAINTENANCE/SERVICE	\$0	\$0	\$0	\$600
632000	PRINTING AND BINDING	\$0	\$300	\$300	\$300
633300	TRANSPORTATION	\$55	\$100	\$100	\$100
633400	TRAINING	\$740	\$3,500	\$3,500	\$5,500
634000	MEMBERSHIP/SUBSCRIPTIONS	\$75	\$300	\$300	\$300
	TOTAL CONTRACTS AND SERVICES	\$20,093	\$38,300	\$38,300	\$61,300
710500	MATERIALS & SUPPLIES	\$1,056	\$2,700	\$2,700	\$2,700
712000	UNIFORM/CLOTHING	\$127	\$1,500	\$1,500	\$1,500
713000	EXPENDABLE EQUIPMENT	\$0	\$0	\$0	\$1,300
721000	VEHICLE OPERATIONS/MAINT	\$458	\$1,000	\$1,000	\$1,000
	TOTAL COMMODITIES AND SUPPLIES	\$1,641	\$5,200	\$5,200	\$6,500
	GRAND TOTAL	\$231,831	\$278,300	\$281,900	\$332,800

FIRE ADMIN SERVICES Expenditures - 11110.22510

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$372,636	\$372,901	\$357,689	\$402,644
512000	PART TIME WAGES	\$50,634	\$46,535	\$68,550	\$50,813
513500	PARAMEDIC PREMIUM WAGES	\$5,700	\$5,000	\$9,000	\$9,000
514000	OVERTIME WAGES	\$0	\$0	\$500	\$0
521000	SOCIAL SECURITY	\$30,974	\$32,069	\$32,886	\$34,680
522000	UNEMPLOYMENT TAXES	\$497	\$461	\$473	\$499
523100	KPERS RETIREMENT	\$4,209	\$4,370	\$6,437	\$5,025
523200	KP&F RETIREMENT	\$78,336	\$76,855	\$74,441	\$89,105
524100	HEALTH INSURANCE	\$41,529	\$45,682	\$49,378	\$51,315
524200	DENTAL INSURANCE	\$1,348	\$1,416	\$1,380	\$1,449
524300	GROUP LIFE INSURANCE	\$731	\$711	\$866	\$870
	TOTAL PERSONNEL SERVICES	\$586,594	\$586,000	\$601,600	\$645,400
611000	ADMIN CONTRACTUAL EXPENSE	\$4,449	\$13,300	\$13,300	\$18,200
611100	MISCELLANEOUS SERVICES	\$12,993	\$6,700	\$13,000	\$15,000
621100	WATER SERVICE	\$8,856	\$15,000	\$12,000	\$12,000
621200	NATURAL GAS	\$9,340	\$14,500	\$12,500	\$12,500
621300	ELECTRICITY	\$37,381	\$45,000	\$45,000	\$45,000
621400	WASTEWATER	\$3,235	\$5,900	\$5,900	\$5,900
621500	CABLE	\$1,984	\$2,000	\$2,000	\$2,000
621600	COMMUNICATION	\$3,843	\$10,000	\$8,000	\$8,000
622200	TRASH DISPOSAL	\$3,171	\$2,500	\$3,300	\$3,300
623100	EQUIPMENT MAINTENANCE/SERVICE	\$7,703	\$9,700	\$9,700	\$9,500
623200	BLDG/GRND MAINTENANCE/SERVICE	\$36,385	\$30,000	\$30,000	\$30,000
623400	CITY FACILITY MAINTENANCE/SERVICE	\$3,000	\$3,000	\$3,000	\$33,000
627200	RENTAL-VEHICLES/EQUIPMENT	\$1,683	\$2,600	\$2,600	\$2,600
632000	PRINTING AND BINDING	\$1,557	\$1,600	\$1,600	\$1,600
633300	TRANSPORTATION	\$19,161	\$21,200	\$21,200	\$21,200
633400	TRAINING	\$12,706	\$11,300	\$11,300	\$12,000
633500	UNIFORM CLEANING	\$170	\$300	\$300	\$300
634000	MEMBERSHIP/SUBSCRIPTIONS	\$3,899	\$4,900	\$4,900	\$4,900
	TOTAL CONTRACTS AND SERVICES	\$171,516	\$199,500	\$199,600	\$237,000
710500	MATERIALS & SUPPLIES	\$22,131	\$20,500	\$20,500	\$20,500
712000	UNIFORM/CLOTHING	\$519	\$1,600	\$1,600	\$1,600
712500	MEETING EXPENSE	\$1,893	\$3,000	\$3,000	\$3,000
713000	EXPENDABLE EQUIPMENT	\$14,822	\$18,000	\$18,000	\$30,500
722000	BUILDING/GROUND SUPPLIES	\$899	\$1,000	\$1,000	\$1,000
	TOTAL COMMODITIES AND SUPPLIES	\$40,264	\$44,100	\$44,100	\$56,600
812000	VEHICLES	\$0	\$0	\$0	\$0
	TOTAL CAPITAL OUTLAY	\$0	\$0	\$0	\$0
	GRAND TOTAL	\$798,374	\$829,600	\$845,300	\$939,000

FIRE SERVICE OPERATIONS Expenditures - 11110.22530

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$3,385,720	\$3,541,629	\$3,640,981	\$3,689,911
512100	CASUAL/SEASONAL WAGES	\$19,835	\$51,000	\$50,000	\$50,000
513500	PARAMEDIC PREMIUM WAGES	\$16,402	\$20,000	\$20,000	\$20,000
514000	OVERTIME WAGES	\$289,886	\$350,000	\$350,000	\$350,000
521000	SOCIAL SECURITY	\$264,724	\$301,549	\$309,193	\$313,010
522000	UNEMPLOYMENT TAXES	\$4,081	\$4,370	\$4,447	\$4,499
523200	KP&F RETIREMENT	\$717,130	\$802,065	\$822,541	\$888,861
524100	HEALTH INSURANCE	\$542,247	\$595,674	\$637,178	\$753,627
524200	DENTAL INSURANCE	\$16,331	\$18,078	\$16,946	\$20,007
524300	GROUP LIFE INSURANCE	\$5,846	\$6,635	\$7,714	\$7,885
	TOTAL PERSONNEL SERVICES	\$5,262,202	\$5,691,000	\$5,859,000	\$6,097,800
621600	COMMUNICATION	\$11,860	\$20,000	\$20,000	\$20,000
623100	EQUIPMENT MAINTENANCE/SERVICE	\$12,106	\$15,000	\$15,000	\$18,500
623300	VEHICLE MAINTENANCE/SERVICE	\$19,422	\$20,000	\$20,000	\$22,000
633300	TRANSPORTATION	\$1,483	\$7,000	\$7,000	\$7,000
633400	TRAINING	\$35,559	\$30,100	\$30,100	\$30,100
633500	UNIFORM CLEANING	\$48	\$500	\$500	\$500
	TOTAL CONTRACTS AND SERVICES	\$80,478	\$92,600	\$92,600	\$98,100
710500	MATERIALS & SUPPLIES	\$5,975	\$6,000	\$6,000	\$6,000
710510	AWARD SUPPLIES	\$1,385	\$2,000	\$2,000	\$2,000
712000	UNIFORM/CLOTHING	\$17,207	\$40,000	\$40,000	\$43,000
713000	EXPENDABLE EQUIPMENT	\$62,248	\$69,000	\$79,000	\$131,500
721000	VEHICLE OPERATIONS/MAINT	\$23,309	\$25,000	\$25,000	\$25,000
721100	GASOLINE - UNLEADED	\$3,065	\$5,000	\$5,000	\$5,000
721200	GASOLINE - DIESEL	\$16,559	\$22,000	\$22,000	\$22,000
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$3,567	\$7,500	\$7,500	\$7,500
	TOTAL COMMODITIES AND SUPPLIES	\$133,315	\$176,500	\$186,500	\$242,000
871100	LEASE PRINCIPAL	\$226,662	\$227,300	\$227,300	\$234,700
872100	LEASE INTEREST	\$45,203	\$44,600	\$44,600	\$37,300
	TOTAL CAPITAL OUTLAY	\$271,865	\$271,900	\$271,900	\$272,000
	GRAND TOTAL	\$5,747,860	\$6,232,000	\$6,410,000	\$6,709,900

FIRE PREVENTION Expenditures - 11110.22540

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$180,040	\$183,503	\$181,052	\$199,787
514000	OVERTIME WAGES	\$463	\$2,000	\$2,000	\$2,000
521000	SOCIAL SECURITY	\$13,576	\$14,204	\$14,016	\$15,492
522000	UNEMPLOYMENT TAXES	\$205	\$204	\$202	\$222
523100	KPERS RETIREMENT	\$9,636	\$9,900	\$10,134	\$11,796
523200	KP&F RETIREMENT	\$14,033	\$14,195	\$15,485	\$21,054
524100	HEALTH INSURANCE	\$16,704	\$18,375	\$19,831	\$21,814
524200	DENTAL INSURANCE	\$643	\$675	\$675	\$708
524300	GROUP LIFE INSURANCE	\$313	\$344	\$405	\$427
	TOTAL PERSONNEL SERVICES	\$235,613	\$243,400	\$243,800	\$273,300
621600	COMMUNICATION	\$2,984	\$4,000	\$4,000	\$4,000
633300	TRANSPORTATION	\$6,606	\$7,500	\$7,500	\$7,500
633400	TRAINING	\$1,557	\$3,900	\$3,900	\$4,200
633500	UNIFORM CLEANING	\$0	\$200	\$200	\$200
634000	MEMBERSHIP/SUBSCRIPTIONS	\$2,106	\$2,000	\$2,000	\$2,000
	TOTAL CONTRACTS AND SERVICES	\$13,253	\$17,600	\$17,600	\$17,900
710500	MATERIALS & SUPPLIES	\$8,751	\$6,000	\$6,000	\$6,000
712000	UNIFORM/CLOTHING	\$785	\$3,000	\$3,000	\$3,000
712500	MEETING EXPENSE	\$248	\$300	\$300	\$300
713000	EXPENDABLE EQUIPMENT	\$2,623	\$2,000	\$2,000	\$2,100
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$0	\$1,000	\$1,000	\$1,000
	TOTAL COMMODITIES AND SUPPLIES	\$12,407	\$12,300	\$12,300	\$12,400
	GRAND TOTAL	\$261,273	\$273,300	\$273,700	\$303,600

PUBLIC WORKS ADMIN SERVICES Expenditures - 11110.33110

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$342,428	\$329,520	\$266,618	\$287,180
512000	PART TIME WAGES	\$67,424	\$60,824	\$87,580	\$88,761
514000	OVERTIME WAGES	\$59	\$2,000	\$2,000	\$2,000
521000	SOCIAL SECURITY	\$28,677	\$29,983	\$27,307	\$28,875
522000	UNEMPLOYMENT TAXES	\$466	\$432	\$392	\$416
523100	KPERS RETIREMENT	\$35,943	\$36,823	\$33,429	\$37,350
524100	HEALTH INSURANCE	\$46,206	\$57,441	\$62,050	\$68,254
524200	DENTAL INSURANCE	\$1,721	\$1,807	\$1,487	\$2,003
524300	GROUP LIFE INSURANCE	\$601	\$570	\$737	\$761
	TOTAL PERSONNEL SERVICES	\$523,525	\$519,400	\$481,600	\$515,600
611000	ADMIN CONTRACTUAL EXPENSE	\$2,400	\$19,300	\$19,300	\$19,300
612000	PROFESSIONAL SERVICES	\$40,699	\$69,500	\$69,500	\$69,500
621600	COMMUNICATION	\$5,173	\$5,800	\$5,800	\$5,800
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$1,000
632000	PRINTING AND BINDING	\$1,752	\$2,000	\$2,000	\$2,000
633300	TRANSPORTATION	\$2,918	\$7,000	\$7,000	\$7,000
633400	TRAINING	\$489	\$7,000	\$7,000	\$8,000
634000	MEMBERSHIP/SUBSCRIPTIONS	\$1,339	\$1,600	\$1,600	\$1,600
635000	TAX & ASSESSMENTS	\$205	\$200	\$200	\$200
	TOTAL CONTRACTS AND SERVICES	\$54,975	\$113,400	\$113,400	\$114,400
710500	MATERIALS & SUPPLIES	\$3,690	\$5,400	\$5,400	\$5,400
712000	UNIFORM/CLOTHING	\$0	\$800	\$800	\$800
712500	MEETING EXPENSE	\$1,985	\$4,400	\$4,400	\$4,400
713000	EXPENDABLE EQUIPMENT	\$1,809	\$2,600	\$2,600	\$2,400
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$251	\$4,000	\$4,000	\$4,000
	TOTAL COMMODITIES AND SUPPLIES	\$7,735	\$17,200	\$17,200	\$17,000
	GRAND TOTAL	\$586,235	\$650,000	\$612,200	\$647,000

STREETS Expenditures - 11110.33200

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$1,142,912	\$1,236,795	\$1,206,880	\$1,307,208
512000	PART TIME WAGES	\$29,517	\$28,214	\$35,911	\$39,381
512100	CASUAL/SEASONAL WAGES	\$0	\$5,300	\$5,300	\$5,300
514000	OVERTIME WAGES	\$8,317	\$60,000	\$60,000	\$60,000
521000	SOCIAL SECURITY	\$86,244	\$101,774	\$100,080	\$108,057
522000	UNEMPLOYMENT TAXES	\$1,321	\$1,463	\$1,439	\$1,553
523100	KPERS RETIREMENT	\$101,004	\$123,860	\$121,774	\$138,253
524100	HEALTH INSURANCE	\$189,901	\$212,127	\$244,470	\$268,917
524200	DENTAL INSURANCE	\$6,227	\$7,886	\$7,011	\$8,246
524300	GROUP LIFE INSURANCE	\$2,075	\$2,381	\$2,735	\$2,885
	TOTAL PERSONNEL SERVICES	\$1,567,518	\$1,779,800	\$1,785,600	\$1,939,800
611000	ADMIN CONTRACTUAL EXPENSE	\$199	\$5,000	\$5,000	\$5,000
611100	MISCELLANEOUS SERVICES	\$41,400	\$80,000	\$80,000	\$80,000
612000	PROFESSIONAL SERVICES	\$200	\$6,100	\$6,100	\$6,100
621100	WATER SERVICE	\$6,481	\$14,000	\$14,000	\$14,000
621200	NATURAL GAS	\$7,231	\$19,500	\$19,500	\$19,500
621300	ELECTRICITY	\$25,517	\$40,000	\$40,000	\$40,000
621301	ELECTRICITY-STREETLIGHTS/TRAF SIGNALS	\$480,751	\$660,000	\$660,000	\$660,000
621400	WASTEWATER	\$2,691	\$8,500	\$8,500	\$8,500
621600	COMMUNICATION	\$10,942	\$17,000	\$17,000	\$17,000
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,600	\$1,600	\$1,600
625100	UTILITY MAINTENANCE	\$0	\$9,500	\$9,500	\$9,500
625200	STREET LIGHT/TRAF SIG/MAINT	\$310,746	\$413,000	\$413,000	\$413,000
625410	SIDEWALK MAINT CONTRACTUAL	\$0	\$25,000	\$25,000	\$25,000
627200	RENTAL-VEHICLES/EQUIPMENT	\$5,904	\$11,500	\$11,500	\$11,500
633300	TRANSPORTATION	\$96	\$100	\$100	\$100
633400	TRAINING	\$9,535	\$15,700	\$14,900	\$17,000
634000	MEMBERSHIP/SUBSCRIPTIONS	\$1,639	\$1,600	\$1,600	\$1,600
	TOTAL CONTRACTS AND SERVICES	\$903,332	\$1,328,100	\$1,327,300	\$1,329,400
710500	MATERIALS & SUPPLIES	\$227,745	\$285,600	\$285,600	\$285,000
712000	UNIFORM/CLOTHING	\$10,728	\$16,000	\$16,000	\$16,000
712500	MEETING EXPENSE	\$3,743	\$5,800	\$5,800	\$5,800
713000	EXPENDABLE EQUIPMENT	\$0	\$9,300	\$9,300	\$3,700
713500	SNOW REMOVAL SUPPLIES	\$132,762	\$229,000	\$229,000	\$229,000
724000	STREET MAINTENANCE	\$97,320	\$192,000	\$192,000	\$192,000
	TOTAL COMMODITIES AND SUPPLIES	\$472,298	\$737,700	\$737,700	\$731,500
	GRAND TOTAL	\$2,943,148	\$3,845,600	\$3,850,600	\$4,000,700

PUBLIC WORKS INSPECTIONS Expenditures - 11110.33400

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$312,869	\$403,464	\$333,510	\$407,942
514000	OVERTIME WAGES	\$11,377	\$6,000	\$6,000	\$6,000
521000	SOCIAL SECURITY	\$23,515	\$31,232	\$26,019	\$31,664
522000	UNEMPLOYMENT TAXES	\$363	\$449	\$374	\$455
523100	KPERS RETIREMENT	\$27,628	\$38,308	\$31,824	\$40,853
524100	HEALTH INSURANCE	\$41,349	\$59,873	\$45,255	\$60,580
524200	DENTAL INSURANCE	\$1,646	\$1,939	\$1,693	\$2,035
524300	GROUP LIFE INSURANCE	\$580	\$735	\$725	\$871
	TOTAL PERSONNEL SERVICES	\$419,327	\$542,000	\$445,400	\$550,400
612000	PROFESSIONAL SERVICES	\$23,863	\$75,000	\$75,000	\$75,000
621600	COMMUNICATION	\$3,136	\$7,000	\$7,000	\$7,000
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$1,000
633300	TRANSPORTATION	\$232	\$500	\$500	\$500
633400	TRAINING	\$4,149	\$9,800	\$9,800	\$10,300
634000	MEMBERSHIP/SUBSCRIPTIONS	\$1,411	\$1,600	\$1,600	\$1,600
	TOTAL CONTRACTS AND SERVICES	\$32,791	\$94,900	\$94,900	\$95,400
710500	MATERIALS & SUPPLIES	\$1,645	\$6,000	\$6,000	\$6,500
712000	UNIFORM/CLOTHING	\$749	\$1,200	\$1,200	\$1,700
712500	MEETING EXPENSE	\$153	\$1,000	\$1,000	\$1,000
713000	EXPENDABLE EQUIPMENT	\$4,344	\$1,900	\$2,900	\$700
	TOTAL COMMODITIES AND SUPPLIES	\$6,891	\$10,100	\$11,100	\$9,900
	GRAND TOTAL	\$459,009	\$647,000	\$551,400	\$655,700

PUBLIC WORKS DESIGN Expenditures - 11110.33500

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$284,671	\$281,747	\$315,079	\$300,825
512100	CASUAL/SEASONAL WAGES	\$7,856	\$5,000	\$5,000	\$5,000
514000	OVERTIME WAGES	\$5,995	\$5,000	\$6,000	\$6,000
521000	SOCIAL SECURITY	\$21,796	\$22,351	\$24,988	\$23,834
522000	UNEMPLOYMENT TAXES	\$327	\$322	\$359	\$343
523100	KPERS RETIREMENT	\$24,876	\$26,964	\$30,094	\$30,259
524100	HEALTH INSURANCE	\$36,852	\$40,537	\$43,799	\$48,178
524200	DENTAL INSURANCE	\$1,285	\$1,350	\$1,350	\$1,417
524300	GROUP LIFE INSURANCE	\$503	\$529	\$631	\$644
	TOTAL PERSONNEL SERVICES	\$384,161	\$383,800	\$427,300	\$416,500
612000	PROFESSIONAL SERVICES	\$37,670	\$40,000	\$40,000	\$40,000
621600	COMMUNICATION	\$1,208	\$2,400	\$2,400	\$2,400
623100	EQUIPMENT MAINTENANCE/SERVICE	\$456	\$2,500	\$2,500	\$2,500
632000	PRINTING AND BINDING	\$983	\$7,000	\$7,000	\$7,000
633300	TRANSPORTATION	\$0	\$500	\$500	\$500
633400	TRAINING	\$157	\$6,800	\$6,800	\$6,200
634000	MEMBERSHIP/SUBSCRIPTIONS	\$1,722	\$2,000	\$2,000	\$2,000
	TOTAL CONTRACTS AND SERVICES	\$42,196	\$61,200	\$61,200	\$60,600
710500	MATERIALS & SUPPLIES	\$20,844	\$23,600	\$23,600	\$23,600
712000	UNIFORM/CLOTHING	\$232	\$700	\$700	\$700
712500	MEETING EXPENSE	\$201	\$1,000	\$1,000	\$1,000
713000	EXPENDABLE EQUIPMENT	\$0	\$0	\$1,000	\$1,500
	TOTAL COMMODITIES AND SUPPLIES	\$21,277	\$25,300	\$26,300	\$26,800
	GRAND TOTAL	\$447,634	\$470,300	\$514,800	\$503,900

PW STORMWATER MANAGEMENT Expenditures - 11110.33600

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$191,382	\$182,639	\$181,711	\$203,352
514000	OVERTIME WAGES	\$3,138	\$6,000	\$6,000	\$6,000
521000	SOCIAL SECURITY	\$13,972	\$14,453	\$14,452	\$15,982
522000	UNEMPLOYMENT TAXES	\$200	\$208	\$208	\$230
523100	KPERS RETIREMENT	\$17,128	\$17,657	\$17,629	\$20,619
524100	HEALTH INSURANCE	\$37,195	\$40,537	\$42,241	\$46,464
524200	DENTAL INSURANCE	\$762	\$1,162	\$320	\$1,220
524300	GROUP LIFE INSURANCE	\$338	\$344	\$1,039	\$433
	TOTAL PERSONNEL SERVICES	\$264,115	\$263,000	\$263,600	\$294,300
611100	MISCELLANEOUS SERVICES	\$3,255	\$70,000	\$70,000	\$70,000
612000	PROFESSIONAL SERVICES	\$0	\$2,200	\$2,200	\$2,200
621100	WATER SERVICE	\$1,448	\$2,000	\$2,000	\$2,000
621600	COMMUNICATION	\$1,107	\$1,400	\$1,400	\$1,600
627200	RENTAL-VEHICLES/EQUIPMENT	\$0	\$500	\$500	\$500
633300	TRANSPORTATION	\$0	\$100	\$100	\$100
633400	TRAINING	\$2,540	\$6,200	\$6,200	\$6,200
634000	MEMBERSHIP/SUBSCRIPTIONS	\$262	\$600	\$600	\$600
	TOTAL CONTRACTS AND SERVICES	\$8,612	\$83,000	\$83,000	\$83,200
710500	MATERIALS & SUPPLIES	\$44,863	\$61,000	\$61,000	\$61,000
712000	UNIFORM/CLOTHING	\$1,027	\$2,700	\$2,700	\$2,700
713000	EXPENDABLE EQUIPMENT	\$0	\$7,000	\$7,000	\$4,900
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$0	\$3,000	\$3,000	\$3,000
	TOTAL COMMODITIES AND SUPPLIES	\$45,890	\$73,700	\$73,700	\$71,600
	GRAND TOTAL	\$318,617	\$419,700	\$420,300	\$449,100

PW FLEET MAINTENANCE Expenditures - 11110.33700

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$260,247	\$306,927	\$365,737	\$406,804
514000	OVERTIME WAGES	\$730	\$7,000	\$7,000	\$7,000
521000	SOCIAL SECURITY	\$18,238	\$23,987	\$28,571	\$31,630
522000	UNEMPLOYMENT TAXES	\$286	\$345	\$410	\$455
523100	KPERS RETIREMENT	\$21,955	\$29,413	\$34,935	\$40,825
524100	HEALTH INSURANCE	\$54,995	\$81,922	\$80,229	\$92,880
524200	DENTAL INSURANCE	\$1,552	\$2,228	\$2,122	\$2,339
524300	GROUP LIFE INSURANCE	\$461	\$578	\$796	\$867
	TOTAL PERSONNEL SERVICES	\$358,464	\$452,400	\$519,800	\$582,800
621600	COMMUNICATION	\$1,494	\$4,700	\$4,700	\$4,700
623200	BLDG/GRND MAINTENANCE/SERVICE	\$0	\$500	\$500	\$500
627200	RENTAL-VEHICLES/EQUIPMENT	\$0	\$500	\$500	\$500
633300	TRANSPORTATION	\$0	\$1,000	\$1,000	\$1,000
633400	TRAINING	\$1,123	\$6,200	\$5,600	\$6,300
634000	MEMBERSHIP/SUBSCRIPTIONS	\$1,137	\$800	\$1,400	\$800
	TOTAL CONTRACTS AND SERVICES	\$3,754	\$13,700	\$13,700	\$13,800
710500	MATERIALS & SUPPLIES	\$29,039	\$33,500	\$33,500	\$33,500
712000	UNIFORM/CLOTHING	\$1,641	\$6,000	\$6,000	\$6,000
712500	MEETING EXPENSE	\$0	\$600	\$600	\$600
713000	EXPENDABLE EQUIPMENT	\$0	\$12,800	\$12,800	\$4,200
721000	VEHICLE OPERATIONS/MAINT	\$43,577	\$50,000	\$50,000	\$50,000
721100	GASOLINE - UNLEADED	\$21,077	\$47,000	\$47,000	\$47,000
721200	GASOLINE - DIESEL	\$45,116	\$78,000	\$78,000	\$78,000
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$19,217	\$41,000	\$41,000	\$41,000
781000	INTERDEPARTMENT CHARGES	\$0	\$6,000	\$0	\$0
	TOTAL COMMODITIES AND SUPPLIES	\$159,667	\$274,900	\$268,900	\$260,300
	GRAND TOTAL	\$521,885	\$741,000	\$802,400	\$856,900

PW FACILITY MAINTENANCE Expenditures - 11110.33800

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$283,538	\$320,771	\$288,204	\$311,800
514000	OVERTIME WAGES	\$9,442	\$8,000	\$8,000	\$8,000
521000	SOCIAL SECURITY	\$20,841	\$25,097	\$22,708	\$24,449
522000	UNEMPLOYMENT TAXES	\$321	\$362	\$326	\$352
523100	KPERS RETIREMENT	\$25,126	\$25,120	\$27,740	\$31,513
524100	HEALTH INSURANCE	\$52,100	\$72,989	\$49,400	\$62,191
524200	DENTAL INSURANCE	\$1,647	\$2,258	\$1,416	\$1,929
524300	GROUP LIFE INSURANCE	\$506	\$603	\$606	\$666
	TOTAL PERSONNEL SERVICES	\$393,521	\$455,200	\$398,400	\$440,900
611100	MISCELLANEOUS SERVICES	\$58,066	\$56,000	\$56,000	\$56,000
621100	WATER SERVICE	\$10,177	\$12,000	\$12,000	\$12,000
621200	NATURAL GAS	\$15,659	\$30,000	\$30,000	\$30,000
621300	ELECTRICITY	\$77,560	\$79,000	\$80,000	\$80,000
621400	WASTEWATER	\$5,745	\$5,000	\$7,000	\$7,000
621600	COMMUNICATION	\$3,620	\$4,000	\$4,000	\$4,000
622100	CUSTODIAL	\$36,937	\$50,000	\$50,000	\$50,000
622200	TRASH DISPOSAL	\$5,433	\$6,500	\$6,500	\$6,500
623200	BLDG/GRND MAINTENANCE/SERVICE	\$86,804	\$107,000	\$107,000	\$107,000
623400	CITY FACILITY MAINTENANCE/SERVICE	\$0	\$68,500	\$56,500	\$88,000
633300	TRANSPORTATION	\$0	\$500	\$500	\$500
633400	TRAINING	\$578	\$6,300	\$6,300	\$6,300
634000	MEMBERSHIP/SUBSCRIPTIONS	\$45	\$700	\$700	\$700
681000	INTERDEPARTMENT CHARGES	\$0	\$6,000	\$0	\$0
	TOTAL CONTRACTS AND SERVICES	\$300,624	\$431,500	\$416,500	\$448,000
710500	MATERIALS & SUPPLIES	\$41,768	\$50,000	\$50,000	\$50,000
712000	UNIFORM/CLOTHING	\$2,615	\$15,000	\$15,000	\$15,000
712500	MEETING EXPENSE	\$0	\$200	\$200	\$200
713000	EXPENDABLE EQUIPMENT	\$3,175	\$5,300	\$5,300	\$36,000
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$30,781	\$48,000	\$48,000	\$48,000
	TOTAL COMMODITIES AND SUPPLIES	\$78,339	\$118,500	\$118,500	\$149,200
	GRAND TOTAL	\$772,484	\$1,005,200	\$933,400	\$1,038,100

PARKS & REC ADMIN SERVICES Expenditures - 11110.44110

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$274,427	\$294,262	\$335,131	\$325,239
514000	OVERTIME WAGES	\$3,394	\$5,000	\$5,000	\$5,000
521000	SOCIAL SECURITY	\$18,307	\$22,942	\$26,056	\$25,325
522000	UNEMPLOYMENT TAXES	\$315	\$329	\$375	\$363
523100	KPERS RETIREMENT	\$34,587	\$28,054	\$31,892	\$32,589
524100	HEALTH INSURANCE	\$46,091	\$49,470	\$56,196	\$77,380
524200	DENTAL INSURANCE	\$1,084	\$1,584	\$1,444	\$2,143
524300	GROUP LIFE INSURANCE	\$496	\$459	\$606	\$561
	TOTAL PERSONNEL SERVICES	\$378,701	\$402,100	\$456,700	\$468,600
612000	PROFESSIONAL SERVICES	\$18,321	\$8,000	\$12,000	\$9,000
621600	COMMUNICATION	\$1,429	\$2,000	\$2,000	\$1,500
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$800	\$800	\$800
631000	LEGAL PUBLICATIONS/ADVERTISING	\$1,818	\$3,200	\$2,700	\$3,100
632000	PRINTING AND BINDING	\$1,954	\$3,000	\$3,000	\$3,000
633300	TRANSPORTATION	\$6,000	\$6,100	\$6,100	\$6,100
633400	TRAINING	\$4,026	\$6,700	\$6,700	\$6,400
634000	MEMBERSHIP/SUBSCRIPTIONS	\$2,125	\$3,000	\$3,000	\$3,000
	TOTAL CONTRACTS AND SERVICES	\$35,673	\$32,800	\$36,300	\$32,900
710500	MATERIALS & SUPPLIES	\$5,117	\$6,400	\$6,400	\$6,800
711500	FOOD & BEVERAGE EXPENSE	\$120	\$400	\$400	\$400
712000	UNIFORM/CLOTHING	\$477	\$1,100	\$1,100	\$1,100
712500	MEETING EXPENSE	\$4,887	\$4,300	\$4,300	\$4,500
713000	EXPENDABLE EQUIPMENT	\$0	\$3,800	\$13,300	\$0
	TOTAL COMMODITIES AND SUPPLIES	\$10,601	\$16,000	\$25,500	\$12,800
	GRAND TOTAL	\$424,975	\$450,900	\$518,500	\$514,300

AQUATIC CENTER Expenditures - 11110.44200

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
512100	CASUAL/SEASONAL WAGES	\$216,286	\$231,906	\$231,906	\$231,906
521000	SOCIAL SECURITY	\$16,333	\$17,739	\$17,739	\$17,739
522000	UNEMPLOYMENT TAXES	\$222	\$255	\$255	\$255
	TOTAL PERSONNEL SERVICES	\$232,841	\$249,900	\$249,900	\$249,900
611000	ADMIN CONTRACTUAL EXPENSE	\$5,601	\$5,100	\$5,700	\$5,700
612000	PROFESSIONAL SERVICES	\$7,666	\$7,500	\$7,500	\$8,700
621100	WATER SERVICE	\$9,779	\$10,000	\$10,000	\$10,000
621300	ELECTRICITY	\$28,632	\$30,000	\$30,000	\$30,000
621400	WASTEWATER	\$3,773	\$4,000	\$4,000	\$4,000
621600	COMMUNICATION	\$7,010	\$10,000	\$10,000	\$9,500
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$100	\$100	\$200
623200	BLDG/GRND MAINTENANCE/SERVICE	\$21,669	\$25,000	\$25,000	\$25,000
623400	CITY FACILITY MAINTENANCE/SERVICE	\$0	\$0	\$0	\$25,000
627100	RENTAL-LAND/BUILDINGS	\$947	\$1,000	\$1,000	\$1,000
627200	RENTAL-VEHICLES/EQUIPMENT	\$1,100	\$1,500	\$1,500	\$1,500
631000	LEGAL PUBLICATIONS/ADVERTISING	\$0	\$500	\$500	\$300
632000	PRINTING AND BINDING	\$3,275	\$4,600	\$4,600	\$4,100
633400	TRAINING	\$7,913	\$8,500	\$8,500	\$8,500
634000	MEMBERSHIP/SUBSCRIPTIONS	\$1,487	\$2,300	\$2,300	\$2,300
635000	TAX & ASSESSMENTS	\$3,260	\$3,000	\$3,000	\$3,300
	TOTAL CONTRACTS AND SERVICES	\$102,112	\$113,100	\$113,700	\$139,100
710500	MATERIALS & SUPPLIES	\$41,477	\$48,800	\$47,800	\$46,500
710510	AWARD SUPPLIES	\$1,351	\$2,700	\$2,700	\$3,000
711500	FOOD & BEVERAGE EXPENSE	\$26,591	\$25,000	\$26,000	\$28,500
712000	UNIFORM/CLOTHING	\$5,871	\$7,300	\$7,300	\$7,400
712500	MEETING EXPENSE	\$276	\$800	\$800	\$800
713000	EXPENDABLE EQUIPMENT	\$17,909	\$13,000	\$13,000	\$10,700
791000	CASH OVER/SHORT	\$0	\$0	\$500	\$500
	TOTAL COMMODITIES AND SUPPLIES	\$93,475	\$97,600	\$98,100	\$97,400
	GRAND TOTAL	\$428,428	\$460,600	\$461,700	\$486,400

PARKS & REC PROGRAMMING Expenditures - 11110.44310

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$137,050	\$138,392	\$145,696	\$155,764
512100	CASUAL/SEASONAL WAGES	\$43,276	\$70,426	\$70,426	\$70,426
521000	SOCIAL SECURITY	\$13,358	\$15,928	\$16,534	\$17,251
522000	UNEMPLOYMENT TAXES	\$191	\$230	\$238	\$248
523100	KPERS RETIREMENT	\$11,711	\$12,995	\$13,681	\$15,405
524100	HEALTH INSURANCE	\$12,027	\$13,230	\$14,275	\$15,702
524200	DENTAL INSURANCE	\$609	\$639	\$639	\$671
524300	GROUP LIFE INSURANCE	\$241	\$260	\$311	\$333
	TOTAL PERSONNEL SERVICES	\$218,463	\$252,100	\$261,800	\$275,800
611000	ADMIN CONTRACTUAL EXPENSE	\$5,574	\$7,000	\$6,300	\$6,300
612000	PROFESSIONAL SERVICES	\$62,963	\$64,600	\$64,600	\$63,600
621100	WATER SERVICE	\$1,594	\$3,500	\$3,500	\$3,500
621200	NATURAL GAS	\$667	\$4,000	\$4,000	\$4,000
621300	ELECTRICITY	\$26,174	\$27,000	\$27,000	\$27,000
621400	WASTEWATER	\$847	\$2,000	\$2,000	\$2,000
621500	CABLE	\$599	\$1,000	\$1,000	\$1,000
621600	COMMUNICATION	\$1,966	\$3,000	\$3,000	\$3,000
622100	CUSTODIAL	\$0	\$6,600	\$6,600	\$6,600
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$2,000	\$2,000	\$1,500
623200	BLDG/GRND MAINTENANCE/SERVICE	\$1,106	\$3,000	\$3,000	\$33,000
623400	CITY FACILITY MAINTENANCE/SERVICE	\$0	\$28,000	\$28,000	\$7,000
627200	RENTAL-VEHICLES/EQUIPMENT	\$2,688	\$2,700	\$2,700	\$2,700
631000	LEGAL PUBLICATIONS/ADVERTISING	\$83	\$2,300	\$2,300	\$3,000
632000	PRINTING AND BINDING	\$2,370	\$6,000	\$6,000	\$6,000
633300	TRANSPORTATION	\$0	\$2,100	\$2,100	\$2,100
633400	TRAINING	\$160	\$3,200	\$3,200	\$3,200
634000	MEMBERSHIP/SUBSCRIPTIONS	\$465	\$800	\$800	\$800
635000	TAX & ASSESSMENTS	\$98	\$200	\$200	\$200
	TOTAL CONTRACTS AND SERVICES	\$107,354	\$169,000	\$168,300	\$176,500
710500	MATERIALS & SUPPLIES	\$11,045	\$17,800	\$17,800	\$17,800
711500	FOOD & BEVERAGE EXPENSE	\$16	\$600	\$600	\$600
712000	UNIFORM/CLOTHING	\$282	\$600	\$600	\$600
712500	MEETING EXPENSE	\$66	\$400	\$400	\$300
713000	EXPENDABLE EQUIPMENT	\$35,779	\$21,400	\$21,400	\$41,600
722000	BUILDING/GROUND SUPPLIES	\$0	\$1,700	\$1,700	\$1,700
	TOTAL COMMODITIES AND SUPPLIES	\$47,188	\$42,500	\$42,500	\$62,600
	GRAND TOTAL	\$373,005	\$463,600	\$472,600	\$514,900

OUTDOOR PROGRAMMING Expenditures - 11110.44320

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$89,405	\$91,424	\$90,087	\$97,532
512100	CASUAL/SEASONAL WAGES	\$43,942	\$62,086	\$62,086	\$62,086
514000	OVERTIME WAGES	\$441	\$500	\$500	\$500
521000	SOCIAL SECURITY	\$9,940	\$11,732	\$11,715	\$12,230
522000	UNEMPLOYMENT TAXES	\$155	\$169	\$168	\$176
523100	KPERS RETIREMENT	\$7,776	\$8,627	\$8,502	\$9,688
524100	HEALTH INSURANCE	\$20,148	\$22,163	\$23,968	\$26,365
524200	DENTAL INSURANCE	\$740	\$639	\$777	\$815
524300	GROUP LIFE INSURANCE	\$159	\$260	\$197	\$208
TOTAL PERSONNEL SERVICES		\$172,706	\$197,600	\$198,000	\$209,600
611000	ADMIN CONTRACTUAL EXPENSE	\$2,129	\$2,000	\$2,000	\$2,200
612000	PROFESSIONAL SERVICES	\$4,561	\$5,500	\$5,500	\$5,500
621100	WATER SERVICE	\$683	\$1,000	\$1,000	\$1,000
621200	NATURAL GAS	\$782	\$2,000	\$2,000	\$2,000
621300	ELECTRICITY	\$11,217	\$12,000	\$12,000	\$12,000
621400	WASTEWATER	\$363	\$500	\$500	\$500
621500	CABLE	\$0	\$0	\$0	\$300
621600	COMMUNICATION	\$1,299	\$5,000	\$5,000	\$5,000
622100	CUSTODIAL	\$0	\$2,100	\$2,100	\$2,100
623200	BLDG/GRND MAINTENANCE/SERVICE	\$2,314	\$3,500	\$3,700	\$3,500
627200	RENTAL-VEHICLES/EQUIPMENT	\$1,467	\$1,600	\$1,600	\$1,600
631000	LEGAL PUBLICATIONS/ADVERTISING	\$259	\$600	\$1,100	\$600
632000	PRINTING AND BINDING	\$1,676	\$3,500	\$3,000	\$3,500
633400	TRAINING	\$617	\$3,900	\$3,900	\$3,600
634000	MEMBERSHIP/SUBSCRIPTIONS	\$172	\$600	\$600	\$800
635000	TAX & ASSESSMENTS	\$1,982	\$1,900	\$1,900	\$2,100
TOTAL CONTRACTS AND SERVICES		\$29,521	\$45,700	\$45,900	\$46,300
710500	MATERIALS & SUPPLIES	\$12,388	\$9,800	\$9,800	\$10,400
711500	FOOD & BEVERAGE EXPENSE	\$275	\$1,400	\$1,400	\$1,300
712000	UNIFORM/CLOTHING	\$166	\$500	\$500	\$300
712500	MEETING EXPENSE	\$218	\$200	\$200	\$200
713000	EXPENDABLE EQUIPMENT	\$1,016	\$11,400	\$11,400	\$11,500
722000	BUILDING/GROUND SUPPLIES	\$554	\$700	\$700	\$700
TOTAL COMMODITIES AND SUPPLIES		\$14,617	\$24,000	\$24,000	\$24,400
GRAND TOTAL		\$216,844	\$267,300	\$267,900	\$280,300

SPORTS Expenditures - 11110.44330

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$123,754	\$138,449	\$133,780	\$145,117
512100	CASUAL/SEASONAL WAGES	\$1,226	\$14,982	\$14,982	\$14,982
521000	SOCIAL SECURITY	\$8,617	\$11,702	\$11,427	\$12,282
522000	UNEMPLOYMENT TAXES	\$138	\$169	\$164	\$176
523100	KPERS RETIREMENT	\$10,472	\$13,000	\$12,562	\$14,352
524100	HEALTH INSURANCE	\$27,680	\$31,095	\$29,547	\$32,502
524200	DENTAL INSURANCE	\$786	\$843	\$741	\$778
524300	GROUP LIFE INSURANCE	\$230	\$260	\$297	\$311
	TOTAL PERSONNEL SERVICES	\$172,903	\$210,500	\$203,500	\$220,500
611000	ADMIN CONTRACTUAL EXPENSE	\$42,217	\$45,700	\$45,700	\$47,400
612000	PROFESSIONAL SERVICES	\$13,011	\$31,900	\$27,900	\$27,700
621300	ELECTRICITY	\$5,988	\$6,000	\$6,000	\$6,000
621600	COMMUNICATION	\$2,582	\$7,000	\$7,000	\$7,000
623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$10,500	\$10,500	\$10,500
623200	BLDG/GRND MAINTENANCE/SERVICE	\$14,124	\$17,800	\$17,800	\$17,800
627100	RENTAL-LAND/BUILDINGS	\$585	\$1,800	\$1,800	\$2,000
627200	RENTAL-VEHICLES/EQUIPMENT	\$950	\$1,800	\$1,800	\$1,800
631000	LEGAL PUBLICATIONS/ADVERTISING	\$0	\$200	\$200	\$200
632000	PRINTING AND BINDING	\$1,576	\$2,700	\$2,700	\$2,600
633400	TRAINING	\$110	\$6,400	\$6,400	\$6,400
634000	MEMBERSHIP/SUBSCRIPTIONS	\$140	\$400	\$400	\$400
	TOTAL CONTRACTS AND SERVICES	\$81,283	\$132,200	\$128,200	\$129,800
710500	MATERIALS & SUPPLIES	\$8,774	\$11,700	\$11,700	\$12,200
710510	AWARD SUPPLIES	\$8,827	\$27,500	\$27,500	\$27,500
712000	UNIFORM/CLOTHING	\$38,095	\$52,200	\$52,200	\$51,600
712500	MEETING EXPENSE	\$0	\$200	\$200	\$200
713000	EXPENDABLE EQUIPMENT	\$4,629	\$5,800	\$5,800	\$6,600
	TOTAL COMMODITIES AND SUPPLIES	\$60,325	\$97,400	\$97,400	\$98,100
	GRAND TOTAL	\$314,511	\$440,100	\$429,100	\$448,400

SPECIAL EVENTS Expenditures - 11110.44410

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$55,293	\$54,037	\$53,040	\$58,896
521000	SOCIAL SECURITY	\$4,159	\$4,193	\$4,143	\$4,502
522000	UNEMPLOYMENT TAXES	\$61	\$59	\$59	\$65
523100	KPERS RETIREMENT	\$4,828	\$5,074	\$4,981	\$5,825
524100	HEALTH INSURANCE	\$6,014	\$6,615	\$7,138	\$7,851
524200	DENTAL INSURANCE	\$304	\$320	\$320	\$335
524300	GROUP LIFE INSURANCE	\$96	\$102	\$119	\$126
	TOTAL PERSONNEL SERVICES	\$70,755	\$70,400	\$69,800	\$77,600
611000	ADMIN CONTRACTUAL EXPENSE	\$142	\$400	\$800	\$300
612000	PROFESSIONAL SERVICES	\$68,313	\$84,100	\$84,100	\$84,200
621600	COMMUNICATION	\$627	\$800	\$400	\$400
627200	RENTAL-VEHICLES/EQUIPMENT	\$2,080	\$4,300	\$4,300	\$4,200
630525	GENERAL LIABILITY INSURANCE	\$0	\$400	\$400	\$0
631000	LEGAL PUBLICATIONS/ADVERTISING	\$246	\$1,100	\$1,100	\$2,500
632000	PRINTING AND BINDING	\$1,913	\$3,300	\$3,300	\$3,200
633300	TRANSPORTATION	\$6,697	\$7,800	\$7,800	\$8,300
633400	TRAINING	\$2,101	\$3,200	\$3,200	\$3,200
634000	MEMBERSHIP/SUBSCRIPTIONS	\$0	\$200	\$200	\$200
635000	TAX & ASSESSMENTS	\$0	\$100	\$100	\$100
	TOTAL CONTRACTS AND SERVICES	\$82,119	\$105,700	\$105,700	\$106,600
710500	MATERIALS & SUPPLIES	\$4,715	\$6,000	\$6,000	\$5,200
710510	AWARD SUPPLIES	\$815	\$1,400	\$1,400	\$900
711500	FOOD & BEVERAGE EXPENSE	\$992	\$2,500	\$2,500	\$2,300
712000	UNIFORM/CLOTHING	\$3,055	\$3,900	\$3,900	\$400
712500	MEETING EXPENSE	\$58	\$300	\$300	\$300
713000	EXPENDABLE EQUIPMENT	\$0	\$1,500	\$1,500	\$2,700
	TOTAL COMMODITIES AND SUPPLIES	\$9,635	\$15,600	\$15,600	\$11,800
	GRAND TOTAL	\$162,509	\$191,700	\$191,100	\$196,000

COMMUNITY THEATER Expenditures - 11110.44420

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
611000	ADMIN CONTRACTUAL EXPENSE	\$17,672	\$15,900	\$15,900	\$19,400
611100	MISCELLANEOUS SERVICES	\$4,704	\$5,600	\$5,600	\$5,600
612000	PROFESSIONAL SERVICES	\$6,257	\$7,500	\$7,500	\$4,500
618300	SPECIAL EVENTS	\$193	\$500	\$500	\$500
627100	RENTAL-LAND/BUILDINGS	\$4,528	\$3,000	\$3,000	\$3,000
627200	RENTAL-VEHICLES/EQUIPMENT	\$25,797	\$24,600	\$24,600	\$25,100
630525	GENERAL LIABILITY INSURANCE	\$0	\$400	\$400	\$400
631000	LEGAL PUBLICATIONS/ADVERTISING	\$6,395	\$5,000	\$5,000	\$4,500
632000	PRINTING AND BINDING	\$1,086	\$3,200	\$3,200	\$3,200
634000	MEMBERSHIP/SUBSCRIPTIONS	\$15	\$200	\$200	\$200
	TOTAL CONTRACTS AND SERVICES	\$66,647	\$65,900	\$65,900	\$66,400
710500	MATERIALS & SUPPLIES	\$1,009	\$1,000	\$1,000	\$1,000
710510	AWARD SUPPLIES	\$0	\$300	\$300	\$300
711500	FOOD & BEVERAGE EXPENSE	\$480	\$500	\$500	\$500
712000	UNIFORM/CLOTHING	\$1,533	\$4,800	\$4,800	\$4,800
712500	MEETING EXPENSE	\$844	\$1,000	\$1,000	\$1,000
	TOTAL COMMODITIES AND SUPPLIES	\$3,866	\$7,600	\$7,600	\$7,600
	GRAND TOTAL	\$70,513	\$73,500	\$73,500	\$74,000

HISTORIC PROGRAMS Expenditures - 11110.44430

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
512100	CASUAL/SEASONAL WAGES	\$5,278	\$5,000	\$5,000	\$5,000
521000	SOCIAL SECURITY	\$404	\$395	\$395	\$395
522000	UNEMPLOYMENT TAXES	\$6	\$5	\$5	\$5
	TOTAL PERSONNEL SERVICES	\$5,688	\$5,400	\$5,400	\$5,400
611100	MISCELLANEOUS SERVICES	\$540	\$2,000	\$2,100	\$2,000
612000	PROFESSIONAL SERVICES	\$760	\$2,000	\$2,000	\$2,000
618300	SPECIAL EVENTS	\$828	\$2,000	\$1,900	\$2,000
621600	COMMUNICATION	\$769	\$800	\$800	\$800
622100	CUSTODIAL	\$0	\$300	\$300	\$300
623200	BLDG/GRND MAINTENANCE/SERVICE	\$817	\$2,000	\$2,000	\$2,000
631000	LEGAL PUBLICATIONS/ADVERTISING	\$4,434	\$3,500	\$3,500	\$3,500
632000	PRINTING AND BINDING	\$1,735	\$3,200	\$3,200	\$3,200
633400	TRAINING	\$0	\$1,800	\$1,800	\$1,800
634000	MEMBERSHIP/SUBSCRIPTIONS	\$195	\$400	\$400	\$400
	TOTAL CONTRACTS AND SERVICES	\$10,078	\$18,000	\$18,000	\$18,000
710500	MATERIALS & SUPPLIES	\$1,542	\$1,900	\$1,900	\$1,900
712000	UNIFORM/CLOTHING	\$249	\$700	\$700	\$700
712500	MEETING EXPENSE	\$37	\$500	\$500	\$500
722000	BUILDING/GROUND SUPPLIES	\$0	\$1,000	\$1,000	\$1,000
	TOTAL COMMODITIES AND SUPPLIES	\$1,828	\$4,100	\$4,100	\$4,100
	GRAND TOTAL	\$17,594	\$27,500	\$27,500	\$27,500

CULTURAL ART Expenditures - 11110.44440

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$55,778	\$60,603	\$56,189	\$63,308
514000	OVERTIME WAGES	\$0	\$1,000	\$1,000	\$1,000
521000	SOCIAL SECURITY	\$4,229	\$4,670	\$4,369	\$4,918
522000	UNEMPLOYMENT TAXES	\$61	\$68	\$63	\$70
523100	KPERS RETIREMENT	\$4,559	\$5,775	\$5,361	\$6,345
524100	HEALTH INSURANCE	\$6,013	\$6,615	\$7,137	\$7,851
524200	DENTAL INSURANCE	\$338	\$355	\$355	\$373
524300	GROUP LIFE INSURANCE	\$98	\$114	\$126	\$135
	TOTAL PERSONNEL SERVICES	\$71,076	\$79,200	\$74,600	\$84,000
612000	PROFESSIONAL SERVICES	\$18,470	\$19,800	\$19,800	\$19,800
618300	SPECIAL EVENTS	\$7,291	\$3,300	\$3,300	\$3,300
631000	LEGAL PUBLICATIONS/ADVERTISING	\$2,695	\$3,000	\$3,050	\$3,000
632000	PRINTING AND BINDING	\$3,245	\$9,100	\$9,050	\$9,100
633300	TRANSPORTATION	\$0	\$4,400	\$4,400	\$4,400
633400	TRAINING	\$0	\$2,700	\$2,700	\$2,700
634000	MEMBERSHIP/SUBSCRIPTIONS	\$75	\$700	\$700	\$700
	TOTAL CONTRACTS AND SERVICES	\$31,776	\$43,000	\$43,000	\$43,000
710500	MATERIALS & SUPPLIES	\$1,833	\$2,300	\$2,300	\$2,300
710510	AWARD SUPPLIES	\$0	\$300	\$300	\$300
712500	MEETING EXPENSE	\$643	\$600	\$600	\$600
713000	EXPENDABLE EQUIPMENT	\$0	\$1,000	\$1,000	\$1,000
	TOTAL COMMODITIES AND SUPPLIES	\$2,476	\$4,200	\$4,200	\$4,200
	GRAND TOTAL	\$105,328	\$126,400	\$121,800	\$131,200

PARK MAINTENANCE Expenditures - 11110.44500

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$1,046,964	\$1,080,086	\$1,054,806	\$1,148,090
512000	PART TIME WAGES	\$31,599	\$108,456	\$133,720	\$168,299
512100	CASUAL/SEASONAL WAGES	\$26,722	\$41,000	\$45,200	\$45,200
514000	OVERTIME WAGES	\$26,297	\$35,000	\$35,000	\$35,000
521000	SOCIAL SECURITY	\$79,857	\$100,425	\$97,087	\$106,844
522000	UNEMPLOYMENT TAXES	\$1,245	\$1,445	\$1,396	\$1,536
523100	KPERS RETIREMENT	\$95,526	\$115,880	\$114,564	\$133,152
524100	HEALTH INSURANCE	\$215,950	\$279,067	\$297,333	\$352,026
524200	DENTAL INSURANCE	\$6,815	\$9,774	\$8,581	\$10,117
524300	GROUP LIFE INSURANCE	\$1,900	\$2,267	\$2,613	\$2,836
	TOTAL PERSONNEL SERVICES	\$1,532,875	\$1,773,400	\$1,790,300	\$2,003,100
611100	MISCELLANEOUS SERVICES	\$35,113	\$30,400	\$30,400	\$30,400
621100	WATER SERVICE	\$45,742	\$75,000	\$69,200	\$75,000
621200	NATURAL GAS	\$3,246	\$4,000	\$4,000	\$4,000
621300	ELECTRICITY	\$54,407	\$65,000	\$65,000	\$65,000
621400	WASTEWATER	\$5,502	\$15,000	\$15,000	\$15,000
621500	CABLE	\$181	\$300	\$300	\$300
621600	COMMUNICATION	\$16,967	\$20,000	\$20,000	\$20,000
622100	CUSTODIAL	\$3,124	\$6,000	\$0	\$6,000
622200	TRASH DISPOSAL	\$12,591	\$16,600	\$16,600	\$16,600
623100	EQUIPMENT MAINTENANCE/SERVICE	\$60,702	\$7,100	\$7,100	\$7,100
623200	BLDG/GRND MAINTENANCE/SERVICE	\$83,481	\$35,000	\$35,000	\$35,000
623300	VEHICLE MAINTENANCE/SERVICE	\$0	\$3,000	\$3,000	\$3,000
623400	CITY FACILITY MAINTENANCE/SERVICE	\$10,266	\$3,000	\$13,000	\$8,000
625400	STREET MAINT CONTRACTUAL	\$70,955	\$71,000	\$71,000	\$71,000
627200	RENTAL-VEHICLES/EQUIPMENT	\$475	\$5,000	\$5,000	\$5,000
633300	TRANSPORTATION	\$39	\$100	\$100	\$100
633400	TRAINING	\$7,327	\$16,500	\$16,500	\$21,400
634000	MEMBERSHIP/SUBSCRIPTIONS	\$1,137	\$1,900	\$1,800	\$1,600
635000	TAX & ASSESSMENTS	\$45	\$1,000	\$1,000	\$1,000
	TOTAL CONTRACTS AND SERVICES	\$411,300	\$375,900	\$374,000	\$385,500
710500	MATERIALS & SUPPLIES	\$120,962	\$83,500	\$83,400	\$84,300
712000	UNIFORM/CLOTHING	\$16,946	\$26,400	\$26,400	\$26,400
712500	MEETING EXPENSE	\$1,223	\$2,000	\$2,000	\$2,000
713000	EXPENDABLE EQUIPMENT	\$56,331	\$33,200	\$42,300	\$18,300
721000	VEHICLE OPERATIONS/MAINT	\$15,375	\$16,000	\$16,000	\$16,000
721100	GASOLINE - UNLEADED	\$18,145	\$30,000	\$30,000	\$30,000
721200	GASOLINE - DIESEL	\$9,238	\$17,000	\$17,000	\$17,000
722000	BUILDING/GROUND SUPPLIES	\$86,806	\$90,600	\$90,600	\$90,600
723000	EQUIPMENT MAINTENANCE SUPPLIES	\$26,334	\$25,500	\$25,500	\$25,500
725000	TRAIL MAINTENANCE	\$21,303	\$50,000	\$75,000	\$75,000
	TOTAL COMMODITIES AND SUPPLIES	\$372,663	\$374,200	\$408,200	\$385,100
	GRAND TOTAL	\$2,316,838	\$2,523,500	\$2,572,500	\$2,773,700

GOLF COURSE OPERATIONS Expenditures - 11110.44610

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
511000	REGULAR WAGES	\$872,605	\$881,000	\$891,000	\$910,000
514000	OVERTIME WAGES	\$20,956	\$16,100	\$20,750	\$22,200
521000	SOCIAL SECURITY	\$66,638	\$66,270	\$70,470	\$73,770
522000	UNEMPLOYMENT TAXES	\$8,618	\$6,015	\$10,130	\$11,300
523300	SUPPLEMENTAL RETIREMENT	\$7,043	\$8,025	\$7,670	\$8,430
524100	HEALTH INSURANCE	\$88,647	\$76,300	\$86,500	\$91,700
524200	DENTAL INSURANCE	\$3,621	\$4,025	\$4,175	\$4,700
524300	GROUP LIFE INSURANCE	\$6,011	\$6,265	\$6,085	\$7,600
524400	LONG TERM DISABILITY	\$467	\$550	\$570	\$650
525000	WORKERS COMPENSATION	\$10,418	\$11,050	\$11,150	\$11,850
TOTAL PERSONNEL SERVICES		\$1,085,024	\$1,075,600	\$1,108,500	\$1,142,200
611000	ADMIN CONTRACTUAL EXPENSE	\$102,514	\$95,000	\$97,300	\$100,700
611100	MISCELLANEOUS SERVICES	\$43,535	\$63,300	\$58,800	\$61,000
612000	PROFESSIONAL SERVICES	\$107,339	\$110,500	\$110,500	\$110,600
621100	WATER SERVICE	\$4,671	\$5,500	\$5,400	\$6,200
621200	NATURAL GAS	\$2,946	\$4,600	\$4,000	\$4,000
621300	ELECTRICITY	\$80,987	\$90,000	\$88,000	\$91,000
621400	WASTEWATER	\$5,775	\$6,950	\$6,400	\$7,000
621500	CABLE	\$2,493	\$4,000	\$2,800	\$3,000
621600	COMMUNICATION	\$11,603	\$10,500	\$11,800	\$12,000
622200	TRASH DISPOSAL	\$10,633	\$9,800	\$11,000	\$11,700
623100	EQUIPMENT MAINTENANCE/SERVICE	\$45,332	\$43,500	\$48,500	\$51,200
623200	BLDG/GRND MAINTENANCE/SERVICE	\$133,244	\$168,600	\$169,600	\$174,200
623400	CITY FACILITY MAINTENANCE/SERVICE	\$75,341	\$7,000	\$12,000	\$12,000
627200	RENTAL-VEHICLES/EQUIPMENT	\$7,133	\$2,000	\$3,500	\$3,500
630525	GENERAL LIABILITY INSURANCE	\$10,807	\$10,800	\$11,000	\$11,500
632000	PRINTING AND BINDING	\$1,001	\$2,250	\$1,700	\$1,700
633200	MISC EMPLOYEE ACTIVITIES	\$2,784	\$4,300	\$2,800	\$3,000
633400	TRAINING	\$11,828	\$17,000	\$17,200	\$17,700
633500	UNIFORM CLEANING	\$10,322	\$10,300	\$10,000	\$10,200
634000	MEMBERSHIP/SUBSCRIPTIONS	\$9,306	\$9,900	\$10,900	\$11,100
635000	TAX & ASSESSMENTS	\$230	\$0	\$300	\$300
691000	COGS - MERCHANDISE	\$113,074	\$161,800	\$119,800	\$118,500
692000	COGS - FOOD & BEVERAGE	\$91,892	\$30,000	\$85,000	\$88,000
TOTAL CONTRACTS AND SERVICES		\$884,790	\$867,600	\$888,300	\$910,100
710500	MATERIALS & SUPPLIES	\$74,741	\$65,050	\$75,600	\$77,900
711000	POSTAGE	\$3,733	\$4,200	\$4,100	\$4,200
713000	EXPENDABLE EQUIPMENT	\$29,448	\$28,400	\$30,900	\$26,300
725000	TRAIL MAINTENANCE	\$4,227	\$5,000	\$2,800	\$6,000
790000	MISCELLANEOUS COMMODITIES	\$68	\$250	\$100	\$100
791000	CASH OVER/SHORT	\$0	\$100	\$100	\$100
TOTAL COMMODITIES AND SUPPLIES		\$112,217	\$103,000	\$113,600	\$114,600
812000	VEHICLES	\$234,926	\$0	\$0	\$0
871100	LEASE PRINCIPAL	\$103,053	\$103,100	\$77,400	\$77,900
872100	LEASE INTEREST	\$2,154	\$2,200	\$4,600	\$4,100
TOTAL CAPITAL OUTLAY		\$340,133	\$105,300	\$82,000	\$82,000
GRAND TOTAL		\$2,422,164	\$2,151,500	\$2,192,400	\$2,248,900

City of Leawood

Other Funds -- Budget Summary by Category

Listed below are the resources and expenditures for all budgeted funds, other than the General Fund. This includes Debt Service, Capital, and Special Revenue Funds.

<i>2019 Original Budget - Revenue</i>							
	Taxes	Permits/ Licences	Intergovern- mental	Charges for Service	Other	Transfers In	Total
Debt Service	\$6,364,646	\$0	\$823,283	\$0	\$11,281,171	\$0	\$18,469,100
Bond & Interest	\$6,364,646	\$0	\$823,283	\$0	\$11,281,171	\$0	\$18,469,100
Capital Funds	\$930,600	\$0	\$2,312,500	\$0	\$15,968,700	\$3,345,400	\$22,557,200
City Equipment	\$0	\$0	\$0	\$0	\$8,890,600	\$1,000,000	\$9,890,600
Street Improvement	\$0	\$0	\$887,500	\$0	\$680,700	\$1,300,000	\$2,868,200
Capital Improvement	\$0	\$0	\$0	\$0	\$5,660,300	\$1,000,000	\$6,660,300
1/8-Cent Sales Tax	\$930,600	\$0	\$1,425,000	\$0	\$148,500	\$0	\$2,504,100
City Capital Art	\$0	\$0	\$0	\$0	\$298,500	\$45,400	\$343,900
Park Impact Fee	\$0	\$0	\$0	\$0	\$163,900	\$0	\$163,900
Public Art Impact Fee	\$0	\$0	\$0	\$0	\$126,200	\$0	\$126,200
135th St Corridor Impact Fee Fi	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Special Revenue Funds	\$615,000	\$0	\$2,025,360	\$0	\$797,840	\$650,000	\$4,088,200
Special Alcohol Fund	\$0	\$0	\$544,125	\$0	\$435,475	\$0	\$979,600
Special City/County Hgwy	\$0	\$0	\$937,110	\$0	\$248,390	\$650,000	\$1,835,500
Special Parks & Rec	\$0	\$0	\$544,125	\$0	\$104,175	\$0	\$648,300
Special Law Enforcement	\$0	\$0	\$0	\$0	\$6,900	\$0	\$6,900
Special Transient Guest Tax	\$615,000	\$0	\$0	\$0	\$2,900	\$0	\$617,900
Total	\$7,910,246	\$0	\$5,161,143	\$0	\$28,047,711	\$3,995,400	\$45,114,500

<i>2019 Original Budget - Expenditures</i>							
	Personnel	Contractual Services	Commodities	Capital	Debt	Transfers/ Reserves	Total
Debt Service	\$0	\$200,000	\$0	\$0	\$9,122,100	\$9,147,000	\$18,469,100
Bond & Interest	\$0	\$200,000	\$0	\$0	\$9,122,100	\$9,147,000	\$18,469,100
Capital Funds	\$0	\$50,000	\$0	\$7,578,500	\$0	\$14,928,700	\$22,557,200
City Equipment	\$0	\$0	\$0	\$2,110,000	\$0	\$7,780,600	\$9,890,600
Street Improvement	\$0	\$0	\$0	\$2,400,000	\$0	\$468,200	\$2,868,200
Capital Improvement	\$0	\$0	\$0	\$1,151,000	\$0	\$5,509,300	\$6,660,300
1/8-Cent Sales Tax	\$0	\$0	\$0	\$1,900,000	\$0	\$604,100	\$2,504,100
City Capital Art	\$0	\$50,000	\$0	\$17,500	\$0	\$276,400	\$343,900
Park Impact Fee	\$0	\$0	\$0	\$0	\$0	\$163,900	\$163,900
Public Art Impact Fee	\$0	\$0	\$0	\$0	\$0	\$126,200	\$126,200
135th St Corridor Impact Fee Fi	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Special Revenue Funds	\$0	\$1,029,800	\$0	\$2,201,300	\$0	\$857,100	\$4,088,200
Special Alcohol Fund	\$0	\$405,000	\$0	\$0	\$0	\$574,600	\$979,600
Special City/County Hgwy	\$0	\$0	\$0	\$1,573,000	\$0	\$262,500	\$1,835,500
Special Parks & Rec	\$0	\$0	\$0	\$628,300	\$0	\$20,000	\$648,300
Special Law Enforcement	\$0	\$6,900	\$0	\$0	\$0	\$0	\$6,900
Special Transient Guest Tax	\$0	\$617,900	\$0	\$0	\$0	\$0	\$617,900
Total	\$0	\$1,279,800	\$0	\$9,779,800	\$9,122,100	\$24,932,800	\$45,114,500

ALCOHOL FUND, 12010 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
434600	ALCOHOL TAX	\$535,566	\$543,703	\$543,703	\$544,125
	TOTAL OTHER GOVERNMENTAL	\$535,566	\$543,703	\$543,703	\$544,125
471000	INTEREST REVENUE	\$3,344	\$3,697	\$3,736	\$4,075
	TOTAL INTEREST INCOME	\$3,344	\$3,697	\$3,736	\$4,075
487000	UNENC BAL FWD	\$649,376	\$493,600	\$550,961	\$431,400
	TOTAL CONTRIBUTIONS AND OTHER	\$649,376	\$493,600	\$550,961	\$431,400
	GRAND TOTAL	\$1,188,286	\$1,041,000	\$1,098,400	\$979,600

GENERAL OPERATIONS Expenditures - 12010.11210

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
611000	ADMIN CONTRACTUAL EXPENSE	\$9,690	\$20,000	\$20,000	\$20,000
612000	PROFESSIONAL SERVICES	\$21,231	\$30,000	\$35,000	\$35,000
618100	GRANTS	\$307,403	\$300,000	\$340,345	\$350,000
	TOTAL CONTRACTS AND SERVICES	\$338,324	\$350,000	\$395,345	\$405,000
934000	MISCELLANEOUS	\$0	\$25,000	\$24,655	\$25,000
936000	CITYWIDE PROJECTS	\$0	\$389,000	\$0	\$297,600
	TOTAL OTHER FINANCING USES	\$0	\$414,000	\$24,655	\$322,600
	GRAND TOTAL	\$338,324	\$764,000	\$420,000	\$727,600

POLICE DARE/SRO Expenditures - 12010.22160

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
911000	TRANS TO GENERAL FUND	\$299,000	\$247,000	\$247,000	\$252,000
	TOTAL OTHER FINANCING USES	\$299,000	\$247,000	\$247,000	\$252,000
	GRAND TOTAL	\$299,000	\$247,000	\$247,000	\$252,000

SPECIAL CITY COUNTY HIGHWAY FUND, 12015 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
434500	GASOLINE TAX	\$921,765	\$916,150	\$933,700	\$937,110
	TOTAL OTHER GOVERNMENTAL	\$921,765	\$916,150	\$933,700	\$937,110
471000	INTEREST REVENUE	\$5,757	\$5,250	\$5,970	\$6,190
	TOTAL INTEREST INCOME	\$5,757	\$5,250	\$5,970	\$6,190
487000	UNENC BAL FWD	\$391,246	\$230,800	\$337,130	\$242,200
	TOTAL CONTRIBUTIONS AND OTHER	\$391,246	\$230,800	\$337,130	\$242,200
491010	TRANS FROM GENERAL FUND	\$100,000	\$100,000	\$100,000	\$150,000
491040	TRANS FROM CAPITAL FUNDS	\$500,000	\$500,000	\$500,000	\$500,000
	TOTAL OTHER FINANCING SOURCES	\$600,000	\$600,000	\$600,000	\$650,000
	GRAND TOTAL	\$1,918,768	\$1,752,200	\$1,876,800	\$1,835,500

STREET IMPROVEMENTS Expenditures - 12015.33300

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
625300	SLURRY SEAL	\$0	\$450,000	\$50,000	\$0
	TOTAL CONTRACTS AND SERVICES	\$0	\$450,000	\$50,000	\$0
852000	STREETS/SIDEWALKS	\$1,581,638	\$1,134,600	\$1,534,600	\$1,573,000
	TOTAL CAPITAL OUTLAY	\$1,581,638	\$1,134,600	\$1,534,600	\$1,573,000
934000	MISCELLANEOUS	\$0	\$50,000	\$50,000	\$50,000
935000	CITYWIDE EQUIPMENT	\$0	\$117,600	\$0	\$212,500
	TOTAL OTHER FINANCING USES	\$0	\$167,600	\$50,000	\$262,500
	GRAND TOTAL	\$1,581,638	\$1,752,200	\$1,634,600	\$1,835,500

SPECIAL PARKS & RECREATION FUND, 12030 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
434600	ALCOHOL TAX	\$535,566	\$543,703	\$543,703	\$544,125
	TOTAL OTHER GOVERNMENTAL	\$535,566	\$543,703	\$543,703	\$544,125
471000	INTEREST REVENUE	\$1,413	\$1,097	\$1,694	\$1,875
	TOTAL INTEREST INCOME	\$1,413	\$1,097	\$1,694	\$1,875
487000	UNENC BAL FWD	\$182,800	\$118,900	\$326,903	\$102,300
	TOTAL CONTRIBUTIONS AND OTHER	\$182,800	\$118,900	\$326,903	\$102,300
	GRAND TOTAL	\$719,779	\$663,700	\$872,300	\$648,300

PARK MAINTENANCE Expenditures - 12030.44500

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
800500	CAPITAL OUTLAY	\$392,876	\$600,000	\$750,000	\$600,000
844000	PARK IMPROVEMENTS	\$0	\$50,600	\$0	\$28,300
	TOTAL CAPITAL OUTLAY	\$392,876	\$650,600	\$750,000	\$628,300
934000	MISCELLANEOUS	\$0	\$13,100	\$20,000	\$20,000
	TOTAL OTHER FINANCING USES	\$0	\$13,100	\$20,000	\$20,000
	GRAND TOTAL	\$392,876	\$663,700	\$770,000	\$648,300

SPECIAL LAW ENFORCEMENT FUND, 12040 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
434700	CONTROLLED SUBSTANCE TAX	\$2,443	\$0	\$0	
	TOTAL OTHER GOVERNMENTAL	\$2,443	\$0	\$0	\$0
471000	INTEREST REVENUE	\$365	\$400	\$377	\$300
	TOTAL INTEREST INCOME	\$365	\$400	\$377	\$300
487000	UNENC BAL FWD	\$43,360	\$23,700	\$26,223	\$6,600
	TOTAL CONTRIBUTIONS AND OTHER	\$43,360	\$23,700	\$26,223	\$6,600
	GRAND TOTAL	\$46,168	\$24,100	\$26,600	\$6,900

POLICE INVESTIGATIONS Expenditures - 12040.22120

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
611100	MISCELLANEOUS SERVICES	\$19,945	\$24,100	\$20,000	\$6,900
	TOTAL CONTRACTS AND SERVICES	\$19,945	\$24,100	\$20,000	\$6,900
	GRAND TOTAL	\$19,945	\$24,100	\$20,000	\$6,900

SPECIAL TRANSIENT GUEST TAX FUND, 12065 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
412300	TRANSIENT GUEST TAX	\$557,445	\$600,000	\$600,000	\$615,000
	<i>TOTAL TAXES</i>	<i>\$557,445</i>	<i>\$600,000</i>	<i>\$600,000</i>	<i>\$615,000</i>
471000	INTEREST REVENUE	\$8,357	\$2,800	\$2,861	\$2,900
	<i>TOTAL INTEREST INCOME</i>	<i>\$8,357</i>	<i>\$2,800</i>	<i>\$2,861</i>	<i>\$2,900</i>
487000	UNENC BAL FWD	\$741,637	\$0	\$1,307,439	
	<i>TOTAL CONTRIBUTIONS AND OTHER</i>	<i>\$741,637</i>	<i>\$0</i>	<i>\$1,307,439</i>	<i>\$0</i>
	<i>GRAND TOTAL</i>	<i>\$1,307,439</i>	<i>\$602,800</i>	<i>\$1,910,300</i>	<i>\$617,900</i>

GENERAL OPERATIONS Expenditures - 12065.11210

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
611000	ADMIN CONTRACTUAL EXPENSE	\$0	\$602,800	\$1,910,300	\$617,900
	TOTAL CONTRACTS AND SERVICES	\$0	\$602,800	\$1,910,300	\$617,900
	GRAND TOTAL	\$0	\$602,800	\$1,910,300	\$617,900

CITY EQUIPMENT FUND, 13010 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
471000	INTEREST REVENUE	\$97,914	\$65,000	\$110,060	\$120,000
	TOTAL INTEREST INCOME	\$97,914	\$65,000	\$110,060	\$120,000
481000	MISCELLANEOUS	\$58,909	\$80,000	\$80,000	\$80,000
482000	REFUNDS & REIMBURSEMENTS	\$930,932	\$89,000	\$89,000	\$89,000
487000	UNENC BAL FWD	\$9,926,140	\$9,616,000	\$10,913,040	\$8,601,600
	TOTAL CONTRIBUTIONS AND OTHER	\$10,915,981	\$9,785,000	\$11,082,040	\$8,770,600
491010	TRANS FROM GENERAL FUND	\$1,700,000	\$2,150,000	\$1,000,000	\$1,000,000
	TOTAL OTHER FINANCING SOURCES	\$1,700,000	\$2,150,000	\$1,000,000	\$1,000,000
	GRAND TOTAL	\$12,713,895	\$12,000,000	\$12,192,100	\$9,890,600

GENERAL OPERATIONS Expenditures - 13010.11210

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
934000	MISCELLANEOUS	\$0	\$475,000	\$252,000	\$500,000
935000	CITYWIDE EQUIPMENT	\$0	\$9,905,200	\$325,000	\$7,280,600
936000	CITYWIDE PROJECTS				
	TOTAL OTHER FINANCING USES	\$0	\$10,380,200	\$577,000	\$7,780,600
	GRAND TOTAL	\$0	\$10,380,200	\$577,000	\$7,780,600

MUNICIPAL COURT Expenditures - 13010.11310

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
814000	COMPUTERIZATION	\$0	\$25,000	\$25,000	\$0
	TOTAL CAPITAL OUTLAY	\$0	\$25,000	\$25,000	\$0
	GRAND TOTAL	\$0	\$25,000	\$25,000	\$0

INFORMATION SERVICES Expenditures - 13010.11610

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
814000	COMPUTERIZATION	\$129,909	\$170,000	\$253,900	\$170,000
	TOTAL CAPITAL OUTLAY	\$129,909	\$170,000	\$253,900	\$170,000
	GRAND TOTAL	\$129,909	\$170,000	\$253,900	\$170,000

CODE/INSPECTION SERVICES Expenditures - 13010.11830

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
812000	VEHICLES	\$0	\$50,000	\$50,000	\$25,000
	TOTAL CAPITAL OUTLAY	\$0	\$50,000	\$50,000	\$25,000
	GRAND TOTAL	\$0	\$50,000	\$50,000	\$25,000

POLICE ADMIN SERVICES Expenditures - 13010.22110

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
811000	MACHINERY	\$35,655	\$56,500	\$236,500	\$38,000
812000	VEHICLES	\$45,864	\$118,000	\$118,000	\$0
814000	COMPUTERIZATION	0	0	0	35,000
	TOTAL CAPITAL OUTLAY	\$81,519	\$174,500	\$354,500	\$73,000
	GRAND TOTAL	\$81,519	\$174,500	\$354,500	\$73,000

POLICE INVESTIGATIONS Expenditures - 13010.22120

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
812000	VEHICLES	\$30,511	\$30,800	\$30,800	\$62,000
	TOTAL CAPITAL OUTLAY	\$30,511	\$30,800	\$30,800	\$62,000
	GRAND TOTAL	\$30,511	\$30,800	\$30,800	\$62,000

POLICE PATROL Expenditures - 13010.22130

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
812000	VEHICLES	\$292,242	\$205,000	\$205,000	\$207,500
	TOTAL CAPITAL OUTLAY	\$292,242	\$205,000	\$205,000	\$207,500
	GRAND TOTAL	\$292,242	\$205,000	\$205,000	\$207,500

FIRE SERVICE OPS Expenditures - 13010.22530

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
811000	MACHINERY	\$61,382	\$116,000	\$139,700	\$49,000
812000	VEHICLES	\$25,857	\$44,000	\$44,000	\$0
814000	COMPUTERIZATION	\$0	\$0	\$95,200	\$0
TOTAL CAPITAL OUTLAY		\$87,239	\$160,000	\$278,900	\$49,000
GRAND TOTAL		\$87,239	\$160,000	\$278,900	\$49,000

PW STREETS Expenditures - 13010.33200

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
811000	MACHINERY	\$185,552	\$325,000	\$230,000	\$189,000
812000	VEHICLES	\$125,807	\$69,000	\$69,000	\$1,037,000
TOTAL CAPITAL OUTLAY		\$311,359	\$394,000	\$299,000	\$1,226,000
GRAND TOTAL		\$311,359	\$394,000	\$299,000	\$1,226,000

PARK MAINTENANCE Expenditures - 13010.44500

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
811000	MACHINERY	\$384,430	\$120,000	\$125,900	\$83,000
812000	VEHICLES	\$172,399	\$125,000	\$125,000	\$0
	TOTAL CAPITAL OUTLAY	\$556,829	\$245,000	\$250,900	\$83,000
	GRAND TOTAL	\$556,829	\$245,000	\$250,900	\$83,000

GOLF COURSE OPERATIONS Expenditures - 13010.44610

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
811000	MACHINERY	\$176,790	\$165,500	\$156,000	\$214,500
812000	VEHICLES	\$46,892	\$0	\$0	\$0
813000	FURNITURE & OFFICE EQUIPMENT	\$87,565	\$0	\$0	\$0
	TOTAL CAPITAL OUTLAY	\$311,247	\$165,500	\$156,000	\$214,500
	GRAND TOTAL	\$311,247	\$165,500	\$156,000	\$214,500

STREET IMPROVEMENTS FUND, 13020 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
437100	COUNTY CONTRIBUTION	\$1,674,583	\$1,129,000	\$1,391,500	\$887,500
437200	CITY CONTRIBUTION	\$0	\$0	\$0	\$0
	TOTAL OTHER GOVERNMENTAL	\$1,674,583	\$1,129,000	\$1,391,500	\$887,500
471000	INTEREST REVENUE	\$16,133	\$12,000	\$18,045	\$20,800
	TOTAL INTEREST INCOME	\$16,133	\$12,000	\$18,045	\$20,800
487000	UNENC BAL FWD	\$1,801,965	\$1,421,100	\$1,773,155	\$659,900
	TOTAL CONTRIBUTIONS AND OTHER	\$1,801,965	\$1,421,100	\$1,773,155	\$659,900
491010	TRANS FROM GENERAL FUND	\$1,000,000	\$1,000,000	\$1,000,000	\$1,300,000
	TOTAL OTHER FINANCING SOURCES	\$1,000,000	\$1,000,000	\$1,000,000	\$1,300,000
	GRAND TOTAL	\$4,492,681	\$3,562,100	\$4,182,700	\$2,868,200

STREET IMPROVEMENTS (MILL/OVERLAY, ARTERIAL) Expenditures - 13020.33300

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
800500	CAPITAL OUTLAY	\$2,719,526	\$2,436,000	\$3,472,800	\$2,400,000
	TOTAL CAPITAL OUTLAY	\$2,719,526	\$2,436,000	\$3,472,800	\$2,400,000
934000	MISCELLANEOUS	\$0	\$50,000	\$50,000	\$50,000
936000	CITYWIDE PROJECTS	\$0	\$1,076,100	\$0	\$418,200
	TOTAL OTHER FINANCING USES	\$0	\$1,126,100	\$50,000	\$468,200
	GRAND TOTAL	\$2,719,526	\$3,562,100	\$3,522,800	\$2,868,200

CAPITAL IMPROVEMENTS FUND, 13030 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
437100	COUNTY CONTRIBUTION	\$0	\$0	\$0	
	TOTAL OTHER GOVERNMENTAL	\$0	\$0	\$0	\$0
471000	INTEREST REVENUE	\$75,607	\$45,500	\$80,001	\$90,000
	TOTAL INTEREST INCOME	\$75,607	\$45,500	\$80,001	\$90,000
481000	MISCELLANEOUS	\$1,661	\$0	\$0	\$0
483000	DONATIONS/CONTRIBUTIONS	\$0	\$0	\$0	\$0
487000	UNENC BAL FWD	\$7,391,840	\$7,370,100	\$8,050,799	\$5,570,300
	TOTAL CONTRIBUTIONS AND OTHER	\$7,393,501	\$7,370,100	\$8,050,799	\$5,570,300
491010	TRANS FROM GENERAL FUND	\$2,782,700	\$3,132,000	\$1,000,000	\$1,000,000
	TOTAL OTHER FINANCING SOURCES	\$2,782,700	\$3,132,000	\$1,000,000	\$1,000,000
	GRAND TOTAL	\$10,251,808	\$10,547,600	\$9,130,800	\$6,660,300

GENERAL OPERATIONS Expenditures - 13030.11210

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
934000	MISCELLANEOUS	\$0	\$300,000	\$239,100	\$300,000
936000	CITYWIDE PROJECTS	\$0	\$7,546,600	\$0	\$5,209,300
	TOTAL OTHER FINANCING USES	\$0	\$7,846,600	\$239,100	\$5,509,300
	GRAND TOTAL	\$0	\$7,846,600	\$239,100	\$5,509,300

INFORMATION SERVICES Expenditures - 13030.11610

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
800500	CAPITAL OUTLAY	\$0	\$520,000	\$694,900	\$0
	TOTAL CAPITAL OUTLAY	\$0	\$520,000	\$694,900	\$0
	GRAND TOTAL	\$0	\$520,000	\$694,900	\$0

POLICE ADMINISTRATION Expenditures - 13030.22110

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
800500	CAPITAL OUTLAY	\$125,147	\$0	\$28,700	\$20,000
	TOTAL CAPITAL OUTLAY	\$125,147	\$0	\$28,700	\$20,000
	GRAND TOTAL	\$125,147	\$0	\$28,700	\$20,000

FIRE ADMINISTRATION Expenditures - 13030.22510

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
832000	BUILDING IMPROVEMENTS	\$17,250	\$0	\$342,800	\$0
	TOTAL CAPITAL OUTLAY	\$17,250	\$0	\$342,800	\$0
	GRAND TOTAL	\$17,250	\$0	\$342,800	\$0

PUBLIC WORKS DESIGN Expenditures - 13030.33500

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
861100	ENGINEERING SERVICES	\$0	\$50,000	\$50,000	\$50,000
	<i>TOTAL CAPITAL OUTLAY</i>	<i>\$0</i>	<i>\$50,000</i>	<i>\$50,000</i>	<i>\$50,000</i>
	<i>GRAND TOTAL</i>	<i>\$0</i>	<i>\$50,000</i>	<i>\$50,000</i>	<i>\$50,000</i>

FACILITY MAINTENANCE Expenditures - 13030.33800

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
832000	BUILDING IMPROVEMENTS	\$256,465	\$1,125,000	\$1,137,765	\$235,000
	TOTAL CAPITAL OUTLAY	\$256,465	\$1,125,000	\$1,137,765	\$235,000
	GRAND TOTAL	\$256,465	\$1,125,000	\$1,137,765	\$235,000

AQUATIC CENTER Expenditures - 13030.44200

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
832000	BUILDING IMPROVEMENTS	\$65,550	\$0	\$0	\$8,000
	TOTAL CAPITAL OUTLAY	\$65,550	\$0	\$0	\$8,000
	GRAND TOTAL	\$65,550	\$0	\$0	\$8,000

PARK MAINTENANCE Expenditures - 13030.44500

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
844000	PARK IMPROVEMENTS	\$205,826	\$925,000	\$965,000	\$838,000
	TOTAL CAPITAL OUTLAY	\$205,826	\$925,000	\$965,000	\$838,000
	GRAND TOTAL	\$205,826	\$925,000	\$965,000	\$838,000

GOLF COURSE OPERATIONS Expenditures - 13030.44610

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
843000	GOLF COURSE IMPROVEMENTS	\$1,530,771	\$81,000	\$87,000	\$0
	TOTAL CAPITAL OUTLAY	\$1,530,771	\$81,000	\$87,000	\$0
	GRAND TOTAL	\$1,530,771	\$81,000	\$87,000	\$0

1/8-CENT SALES TAX FUND, 13040 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
412100	CITY SALES TAX	\$878,052	\$937,300	\$903,900	\$930,600
	TOTAL TAXES	\$878,052	\$937,300	\$903,900	\$930,600
437100	COUNTY CONTRIBUTION	\$23,217	\$168,700	\$1,442,625	\$1,425,000
	TOTAL OTHER GOVERNMENTAL	\$23,217	\$168,700	\$1,442,625	\$1,425,000
471000	INTEREST REVENUE	\$5,397	\$4,400	\$5,691	\$5,900
	TOTAL INTEREST INCOME	\$5,397	\$4,400	\$5,691	\$5,900
487000	UNENC BAL FWD	\$1,190,048	\$272,800	\$728,484	\$142,600
	TOTAL CONTRIBUTIONS AND OTHER	\$1,190,048	\$272,800	\$728,484	\$142,600
	GRAND TOTAL	\$2,096,714	\$1,383,200	\$3,080,700	\$2,504,100

STORMWATER MANAGEMENT Expenditures - 13040.33600

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
800500	CAPITAL OUTLAY	\$868,230	\$645,000	\$2,413,100	\$1,900,000
	TOTAL CAPITAL OUTLAY	\$868,230	\$645,000	\$2,413,100	\$1,900,000
913000	TRANS TO STREET IMPROVEMENTS	\$500,000	\$500,000	\$500,000	\$500,000
934000	MISCELLANEOUS	\$0	\$25,000	\$25,000	\$25,000
936000	CITYWIDE PROJECTS	\$0	\$213,200	\$0	\$79,100
	TOTAL OTHER FINANCING USES	\$500,000	\$738,200	\$525,000	\$604,100
	GRAND TOTAL	\$1,368,230	\$1,383,200	\$2,938,100	\$2,504,100

CITY CAPITAL ART FUND, 13050 - LINE ITEM REVENUES

<i>Line Item No</i>	<i>Line Item Description</i>	<i>2017 Actual</i>	<i>2018 Budget</i>	<i>2018 Estimate</i>	<i>2019 Budget</i>
471000	INTEREST REVENUE	\$3,699	\$2,100	\$3,997	\$4,300
	TOTAL INTEREST INCOME	\$3,699	\$2,100	\$3,997	\$4,300
487000	UNENC BAL FWD	\$378,339	\$205,400	\$436,103	\$294,200
	TOTAL CONTRIBUTIONS AND OTHER	\$378,339	\$205,400	\$436,103	\$294,200
491010	TRANS FROM GENERAL FUND	\$60,096	\$44,600	\$44,600	\$45,400
	TOTAL OTHER FINANCING SOURCES	\$60,096	\$44,600	\$44,600	\$45,400
	GRAND TOTAL	\$442,134	\$252,100	\$484,700	\$343,900

CULTURAL ART Expenditures - 13050.44440

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
625500	ART MAINTENANCE	\$6,031	\$50,000	\$50,000	\$50,000
	TOTAL CONTRACTS AND SERVICES	\$6,031	\$50,000	\$50,000	\$50,000
846100	PUBLIC ART	\$0	\$102,500	\$130,500	\$17,500
	TOTAL CAPITAL OUTLAY	\$0	\$102,500	\$130,500	\$17,500
934000	MISCELLANEOUS	\$0	\$10,000	\$10,000	\$10,000
936000	CITYWIDE PROJECTS	\$0	\$89,600	\$0	\$266,400
	TOTAL OTHER FINANCING USES	\$0	\$99,600	\$10,000	\$276,400
	GRAND TOTAL	\$6,031	\$252,100	\$190,500	\$343,900

PARK IMPACT FEE FUND, 13060 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
429300	IMPACT FEE	\$46,944	\$0	\$0	
	TOTAL LICENSES AND PERMITS	\$46,944	\$0	\$0	\$0
471000	INTEREST REVENUE	\$1,300	\$600	\$1,420	\$1,800
	TOTAL INTEREST INCOME	\$1,300	\$600	\$1,420	\$1,800
487000	UNENC BAL FWD	\$112,436	\$113,100	\$160,680	\$162,100
	TOTAL CONTRIBUTIONS AND OTHER	\$112,436	\$113,100	\$160,680	\$162,100
	GRAND TOTAL	\$160,680	\$113,700	\$162,100	\$163,900

CULTURAL ART Expenditures - 13060.44440

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
936000	CITYWIDE PROJECTS	\$0	\$113,700	\$0	\$163,900
	TOTAL OTHER FINANCING USES	\$0	\$413,700	\$0	\$163,900
	GRAND TOTAL	\$0	\$413,700	\$0	\$163,900

PUBLIC ART IMPACT FEE FUND, 13070 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
429300	IMPACT FEE	\$12,817	\$0	\$0	
	TOTAL LICENSES AND PERMITS	\$12,817	\$0	\$0	\$0
471000	INTEREST REVENUE	\$3,104	\$2,000	\$3,360	\$3,500
	TOTAL INTEREST INCOME	\$3,104	\$2,000	\$3,360	\$3,500
487000	UNENC BAL FWD	\$340,419	\$342,300	\$356,340	\$122,700
	TOTAL CONTRIBUTIONS AND OTHER	\$340,419	\$342,300	\$356,340	\$122,700
	GRAND TOTAL	\$356,340	\$344,300	\$359,700	\$126,200

CULTURAL ART Expenditures - 13070.44440

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
936000	CITYWIDE PROJECTS	\$0	\$344,300	\$237,000	\$126,200
	TOTAL OTHER FINANCING USES	\$0	\$344,300	\$237,000	\$126,200
	GRAND TOTAL	\$0	\$344,300	\$237,000	\$126,200

135 STREET CORRIDOR IMPACT FEE FUND, 13090 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
429300	IMPACT FEE	\$11,614	\$0	\$0	\$0
	TOTAL LICENSES AND PERMITS	\$11,614	\$0	\$0	\$0
471000	INTEREST REVENUE	\$616	\$400	\$808	\$0
	TOTAL INTEREST INCOME	\$616	\$400	\$808	\$0
487000	UNENC BAL FWD	\$60,562	\$60,900	\$72,792	\$0
	TOTAL CONTRIBUTIONS AND OTHER	\$60,562	\$60,900	\$72,792	\$0
	GRAND TOTAL	\$72,792	\$61,300	\$73,600	\$0

STREET MAINTENANCE Expenditures - 13090.33200

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
625200	STREET LIGHT/TRAF SIG/MAINT	0	0	72,900	0
	TOTAL CONTRACTS AND SERVICES	\$0	\$0	\$72,900	\$0
936000	CITYWIDE PROJECTS	\$0	\$61,300	\$700	\$0
	TOTAL OTHER FINANCING USES	\$0	\$61,300	\$700	\$0
	GRAND TOTAL	\$0	\$61,300	\$73,600	\$0

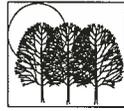
DEBT SERVICE FUND, 14450 - LINE ITEM REVENUES

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
411100	REAL PROPERTY - CURRENT	\$4,893,610	\$8,725,184	\$8,725,184	\$6,325,400
411300	REAL PROPERTY - DELINQUENT	\$46,803	\$40,000	\$35,000	\$35,000
411500	RECREATION VEHICLE TAX	\$1,325	\$761	\$761	\$1,368
411600	HEAVY TRUCK TAX	\$67	\$75	\$75	\$131
411700	COMMERCIAL VEHICLE TAX	\$1,809	\$1,835	\$1,835	\$2,439
414200	RENTAL EXCISE TAX	\$201	\$129	\$129	\$308
	TOTAL TAXES	\$4,943,815	\$8,767,984	\$8,762,984	\$6,364,646
434400	MOTOR VEHICLE TAX	\$531,267	\$467,858	\$467,858	\$823,283
	TOTAL OTHER GOVERNMENTAL	\$531,267	\$467,858	\$467,858	\$823,283
461000	SPECIAL ASSESSMENTS - CURRENT	\$1,657,164	\$2,073,512	\$2,032,079	\$1,708,531
462000	SPECIAL ASSESSMENTS - DELINQUENT	\$17,356	\$10,000	\$10,000	\$10,000
	TOTAL SPECIAL ASSESSMENTS	\$1,674,520	\$2,083,512	\$2,042,079	\$1,718,531
471000	INTEREST REVENUE	\$90,970	\$80,846	\$95,860	\$105,240
	TOTAL INTEREST INCOME	\$90,970	\$80,846	\$95,860	\$105,240
487000	UNENC BAL FWD	\$7,980,397	\$7,541,000	\$7,612,919	\$9,457,400
	TOTAL CONTRIBUTIONS AND OTHER	\$7,980,397	\$7,541,000	\$7,612,919	\$9,457,400
491040	TRANS FROM CAPITAL FUNDS	\$36,975	\$0	\$0	\$0
499300	PREMIUMS ON BONDS SOLD	\$1,060	\$0	\$0	\$0
499500	ADVANCE REFUNDING	\$1,095,000	\$0	\$0	\$0
	TOTAL OTHER FINANCING SOURCES	\$1,133,035	\$0	\$0	\$0
	GRAND TOTAL	\$16,354,004	\$18,941,200	\$18,981,700	\$18,469,100

DEBT SERVICE Expenditures - 14450.55000

<i>Line</i>		<i>2017</i>	<i>2018</i>	<i>2018</i>	<i>2019</i>
<i>Item No</i>	<i>Line Item Description</i>	<i>Actual</i>	<i>Budget</i>	<i>Estimate</i>	<i>Budget</i>
611000	ADMIN CONTRACTUAL EXPENSE	\$15,809	\$240,000	\$161,100	\$200,000
	TOTAL CONTRACTS AND SERVICES	\$15,809	\$240,000	\$161,100	\$200,000
871200	BOND PRINCIPAL	\$6,130,000	\$7,371,000	\$7,293,900	\$7,218,400
871210	PAYMENT TO BOND ESCROW	\$1,080,000	\$0	\$0	\$0
871400	BOND/NOTE ISSUANCE COST	\$0	\$25,000	\$25,000	\$25,000
872200	BOND INTEREST	\$1,515,276	\$1,917,100	\$1,994,300	\$1,878,700
	TOTAL CAPITAL OUTLAY	\$8,725,276	\$9,313,100	\$9,313,200	\$9,122,100
933000	CASH BASIS RESERVE	\$0	\$9,288,100	\$0	\$9,097,000
934000	MISCELLANEOUS	\$0	\$100,000	\$50,000	\$50,000
	TOTAL OTHER FINANCING USES	\$0	\$9,388,100	\$50,000	\$9,147,000
	GRAND TOTAL	\$8,741,085	\$18,941,200	\$9,524,300	\$18,469,100

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



"Weight of Your Heart, Weight of A Feather"

Artist: David B. Dahlquist

Located at the Leawood Justice Center